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April 11, 2016

#### **By Overnight Delivery**

Rosemary Chiavetta, Secretary Pennsylvania Public Utility Commission Commonwealth Keystone Building 400 North Street 2nd Floor, Room-N201 Harrisburg, PA 17120 RECEIVED

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PA PUBLIC UTILITY COMMISSION SECRETARY'S BUREAU

Re: Docket Nos. P-2013-2344596 and P-2013-2342745 Peoples Natural Gas Company LLC's Amended Second Revised Long-Term Infrastructure Improvement Plan for its Peoples Division and Equitable Division

Dear Secretary Chiavetta:

Please accept for filing on behalf of Peoples Natural Gas Company LLC ("Peoples") the enclosed Amended Second Revised Long-Term Infrastructure Improvement Plan ("Amended Second Revised LTIIP").

Peoples is filing the Amended Second Revised LTIIP pursuant to the order of the Pennsylvania Public Utility Commission ("Commission") entered in these dockets on March 10, 2016 ("Order"). The Order rejected Peoples' Second Revised LTIIP and directed Peoples to either file a new or revised LTIIP consistent with the directives in the Order or to withdraw its LTIIP. Peoples has elected to revise and file an LTIIP consistent with the directives in the Order.

The enclosed Amended Second Revised LTIIP consists of a revised narrative, revised Schedule 2-A of Appendix 2, and revised Appendices 3 and 4. To assist the Commission in its review of the Amended Second Revised LTIIP, Peoples has prepared and enclosed a marked-up version of the narrative and Schedule 2-A of Appendix 2 that with underlines and strike-throughs compare these parts of the filing to the Second Revised LTIIP. Changes in Amended Second Revised Appendix 3 are in the shaded areas. Changes in Amended Second Revised Appendix 4 are in the column for 2016.

I have served copies of this filing as shown in the enclosed Certificate of Service. Please direct any questions regarding this matter to me.

Very truly yours,

William & Cohutot

cc: Certificate of Service Michael W. Gang, Esq. Michael W. Hassell, Esq.

# Peoples Natural Gas Company LLC Amended Second Revised LTIIP

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#### INTRODUCTION

This document is the Amended Second Revised Long-Term Infrastructure Improvement Plan ("LTIIP") of Peoples Natural Gas Company LLC ("Peoples") for its Peoples Division and Equitable Division for the Period January 1, 2015 through December 31, 2019 ("Amended Second Revised LTIIP"). This Amended Second Revised LTIIP replaces the currently-approved, combined revised LTIIP ("Revised LTIIP") of the Peoples Division and the Equitable Division (formerly Equitable Gas Company) that was approved by Commission order entered on December 18, 2014 at Docket Nos. P-2013-2344596 and P-2013-2342745.

Prior to the merger of Equitable Gas Company into Peoples in December, 2013, both companies had proposed and received Commission approval of LTIIPs to guide the repair and replacement of aging infrastructure. In the approved merger settlement, <sup>1</sup> Peoples agreed to increase its capital spending levels by committing to an average of \$80 million in LTIIP capital expenditures per year for the Peoples Division for the years 2015 – 2019 and an average of \$33 million per year for the Equitable Division for the years 2015 – 2016 and an average of \$45 million per year for the Equitable Division for the years 2017 – 2019. On June 18, 2014, Peoples filed the Revised LTIIP for the combined operations of the Peoples Division and the Equitable Division. Peoples exceeded the average annual spending requirements from the merger settlement with Peoples' Revised LTIIP, which reflects an average capital investment for infrastructure improvements of \$123 million per year for the five year period from January 1, 2015 through December 31, 2019. By order entered on December 18, 2014, the Commission approved the Petition for approval of the combined Revised LTIIP for both the Peoples Division.

<sup>&</sup>lt;sup>1</sup> On November 14, 2013, the Commission approved a Joint Petition for Settlement of all issues in the acquisition and merger of Equitable Gas Company at Docket Nos. A-2013-2353647, A-2015-2353649, and A-2013-2353651.

As described in more detail herein, Peoples is not proposing any changes to the combined annual spending levels for the Peoples and Equitable Divisions during the term of the approved Revised LTIIP, but instead now proposes six changes to how Peoples will deploy the approved capital spending to improve its infrastructure. The six areas where Peoples is proposing to modify the Revised LTIIP are: Peoples proposes to defer implementation of pipeline bar coding information technology; Peoples proposes to build an in-house construction division to perform pipeline replacement functions; Peoples proposes to replace all 'at-risk' customer owned service lines within the scope of its LTIIP projects consistent with the Commission's Order at P-2013-2344596 and P-2013-2342745 beginning in 2016; Peoples proposes to focus its replacement program on pipelines in urban areas through December 31, 2019; Peoples proposes to implement a special meter technology program in 2016; and Peoples proposes to include a new LTIIP category for the replacement and investment in measuring and regulating ("M&R") infrastructure to further enhance service reliability. Each of these five areas is detailed in the sections below. Also, since these changes will impact different elements of the current LTIIP, the last section of the Amended Second Revised LTIIP will describe how each of the required seven components of the LTIIP will be impacted by the proposed modifications.

#### **DEFERRAL OF BAR CODING INFORMATION TECHNOLOGY**

The currently effective LTIIP for the Peoples Division and the Equitable Division includes an approved LTIIP category for pipeline bar coding information technology. This technology would enable the Company to track critical information on pipelines and related equipment and includes investment in barcoding hardware, software, and reading devices and the investment in barcodes affixed to DSICeligible plant.

The Peoples Division and the Equitable Division have not initiated this project and are not planning to do so at this time as a result of uncertainty created by a proposed rulemaking issued in May 2015 by the Department of Transportation's Pipeline and Hazardous Materials Safety Administration concerning regulatory requirements involving plastic piping systems used in gas services. Among other things, this rulemaking addresses possible changes regarding the traceability and tracking of plastic pipelines. The Company believes that it is prudent to defer implementation of pipeline bar coding information technology until such future time when the details, requirements, and timing regarding final regulations are known. As a result, the data provided within this Amended Second Revised LTIIP no longer shows any planned expenditures for bar coding technology during the five-year LTIIP period. The existing LTIIP bar coding related expenditures of \$3.0 million (\$1.0 million per year for 2015 -2017) for the Peoples Division and \$3.0 million (\$1.0 million per year for 2015 -2017) for the Equitable Division will now be used for some of the expenditures for two new Amended Second Revised LTIIP categories – special meter technology and M&R station upgrades.

#### **CONSTRUCTION DIVISION**

In recent years, about 20% of capital related construction work at Peoples, which includes design, planning and construction, was performed by our in-house employees and crews. Approximately 80% of this work was performed by outside independent contractors. Within the Equitable Division an even greater percentage of such capital construction work was performed by outside independent contractors. Historically, all restoration capital work for both Divisions was performed by contractors. Recently, the Company reexamined these historical practices and developed a plan to revamp the construction process by establishing a Construction Division, and its sister company – Peoples TWP with in-house employees and construction crews. The Construction Division's scope of work will include design, planning, construction, and restoration. The move to an in-house staffed Construction Division will further improve the quality of capital work by reducing the cycle time of "planning to restoration", and improving the efficiency and operating costs of all construction activities.

The transition to a full Construction Division is expected to be a two year process that will continue through 2016. By the end of 2016, the Construction Division will be staffed with superintendents, managers, supervisors, technicians, and engineers as well as approximately 300 field employees that will be located throughout our service territories to handle all construction and restoration work. Approximately 220 of these field employees (including field inspectors) will be assigned to forty-five (45) construction crews, and the remaining field employees (approximately 80) will be responsible for restoration work.

To address the seasonal nature of construction work in our service territory, about 60% or 180 of the total field jobs will be staffed with "seasonal" employees who would be required to work only during the construction season months of March through December of each year. For employee benefits purposes, these seasonal employees will be considered full time employees even though they will work only ten months per year. Their pay for ten months of work will be paid over twelve months.

While the Construction Division employees will be dedicated to performing capital work, they will be made available, on a limited basis, to support O&M work activities such as emergencies and overtime call outs in order to ensure that all operations activities are done in the most cost efficient manner. Should this occur, their time would be properly tracked and charged as an O&M expense.

The Company is establishing the in-house Construction Division in order to provide the optimal level of service for our customers over the 20-year period when the Company plans to replace its entire bare steel pipe. Some of the customer benefits expected from the establishment of the Construction Division are outlined below:

- Improved quality of service and reduced construction times:
  - Develop, and better enforce, all construction performance metrics as an in-house service
  - Enhance partnering with local and regional government agencies and other utilities to improve coordination of various projects
  - Better coordination of all construction phases will reduce time between planning, design, construction, and permanent restoration

- The Company has recently partnered with a proven high quality restoration company on a transitional basis to assist with initial restoration work and provide training/oversight of Peoples Companies' new restoration employees
- Better ensure that technical skills and operator qualification training is performed and updated; avoid challenges of ensuring contractor compliance with skills/OQ training requirements
- Improved Cost Efficiencies:
  - The Peoples' Companies as well as other natural gas distribution companies in our region have begun and will continue to pursue accelerated pipeline replacement programs. Also, abundant Marcellus shale production, which is located throughout Peoples' service territory, has spurred new pipeline construction that is expected to increase over the next few years as more pipeline projects are built to ship natural gas out of our region. These initiatives have and will continue to increase the demand for pipeline contractors to perform work on the development and replacement of pipeline infrastructure. The increased demand for trained and capable pipeline contractors has increased the cost for such services and is expected to continue to increase in the coming years. Bringing this work in-house will provide insulation from this supply/demand driven cost escalation and help to control the labor costs for construction related work.

In order to outfit the newly formed construction crews, the Company will need to purchase various vehicles and miscellaneous tools/equipment including: gang trucks with compressors, trailers, backhoes, mini-excavators, dump trucks, pick-up trucks, fusion machines, pipe squeeze units, and

miscellaneous tools such as concreate saws and tamping machines. Also required are some larger items such as tri-axle tandem dump trucks, skid loaders, pipe trailers, and larger scale excavators. The company has begun purchasing these items in 2015 and expects the bulk of these purchases to occur in 2016. A breakdown of the vehicle/equipment expenditures in support of each Division are set forth in the **Second Revised Appendix 4**.

By order entered May 23, 2013 at Docket No. P-2013-2344596, Peoples received Commission approval for inclusion of Vehicles, Tools and Equipment in its initial LTIIP. Due to the significantly increased scale of such purchases required to equip and set up the in-house Construction Division and the role the Construction Division will play in accelerating infrastructure improvement and controlling future cost escalation, the Company is now requesting approval to include these upfront expenditures as an approved LTIIP expenditure category for years 2015 – 2017. However, the Company is not requesting at this time, nor planning to request in the future, to recover these upfront expenditures for the specific period from 2015 – 2017 through the DSIC mechanism at the time the expenditures are made. Rather, the ongoing costs for these items (i.e. depreciation) will be charged as a capital overhead cost to each individual construction project as they are used. The overhead capital costs associated with the use of these vehicles and equipment (depreciation, maintenance, and fuel) will qualify as DSIC recovery items only as they are used in support of and charged to future DSIC related projects through a clearing account process.

## **REPLACEMENT OF CUSTOMER OWNED SERVICE LINES WITHIN LTIIP MAINLINE PROJECTS**

The current Revised LTIIP of the Peoples Division and the Equitable Division included costs related to the replacement of customer owned service lines that fail a pressure test required for restoration of service after Peoples has repaired or replaced its company-owned service line. The cost of the customer owned service line replacements would be included with cost of the replaced mainline. The Commission's Order dealing with the review of the originally filed Second Revised LTIIP at Docket P-2013-2344596 and P-2013-2342745 directed Peoples to file a new or revised LTIIP that includes a provision for the replacement of all at-risk (bare steel, copper, cast-iron, or otherwise atrisk) customer owned service lines on a going forward basis for the mainline replacement projects outlined in the LTIIP. Consistent with the Commission's Order, Peoples has included the cost of replacing all at-risk customer owned service lines within the scope of the LTIIP projects from 2016 through the remainder of this LTIIP period.

#### **PIPELINE REPLACEMENT STRATEGY – SHIFT TO URBAN FOCUS**

The current Revised LTIIP of the Peoples Division and the Equitable Division was filed shortly (six months) after the closing of the transaction that merged Equitable with Peoples. During that period of time the Company was able to conduct preliminary evaluations of the priority of infrastructure replacement for both divisions with a goal of replacing the highest risk pipelines first, without regard to the Division in which the pipeline is located. Based on these preliminary evaluations Peoples presented, in the June 2014 Revised LTIIP, its pipeline replacement spending plans for the separate Peoples and Equitable Divisions. Because the Company had planned to undertake further ongoing and more in-depth pipeline replacement evaluations of both divisions following the submission of the June 2014 Revised LTIIP, it sought and received Commission approval<sup>2</sup> of a provision designed to provide the Company with flexibility to better address system-wide risk across Divisions. The approved provision allows Peoples to apply the annual Division specific capital commitments on a combined basis provided that Peoples achieves the required minimum annual investments for the Equitable Division as specified in the merger settlement. More recent evaluations conducted by the Company carefully reviewed the pipeline systems of both Divisions. These evaluations measured risk by evaluating the threat and consequence of failure of pipelines and considered both population and the density of mains and service lines as factors. The results of these more recent evaluations showed that by focusing pipeline replacement in the areas of high population density with overlapping pipelines, system-wide risk can be mitigated more quickly and in the most cost effective manner.

<sup>&</sup>lt;sup>2</sup> Commission Order entered December 18, 2014 at Docket Nos. P-2013-2344596 and P-2013-2342745.

Peoples is now presenting a modification to its Revised LTIIP that reflects the recent evaluations and a shift of the planned spending to the Equitable Division to more effectively target pipeline replacements for higher risk projects located in the urban and higher population areas of the system. This modified approach will not eliminate infrastructure replacement work in non-urban areas during the period of this LTIIP but will result in a more concentrated focus in the urban, duplicative pipeline areas. Along with risk reduction, the urban focus will minimize the impacts on municipalities in the pipeline replacement areas by, among other things, shortening the period of disruption due to pipeline replacement for a large number of our customers. Under the revised urban focus plan, the Company would complete bare steel pipeline replacement in the City of Pittsburgh within 5-7 years and replace or remove from service by the end of 2015 all six miles of small diameter cast iron pipeline in place on the Equitable Division system at the time of acquisition.

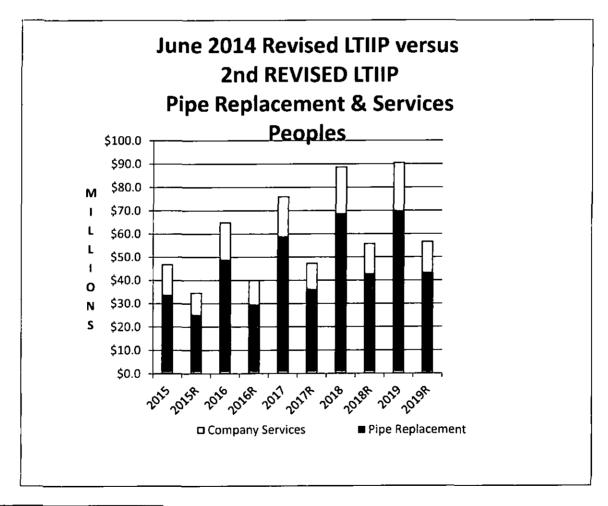
Even with the urban focus however, the operating characteristics and significant cost associated with the replacement of the existing thirty-one miles of Equitable Division large diameter pipeline (16 inch or larger) still require a measured, longer-term replacement approach. The Company plans to remove the larger diameter cast iron pipelines over a fifteen year period. This longer term replacement period for larger diameter cast iron pipelines will enable the Company to undertake a carefully phased and sequential replacement plan that will utilize pressure reinforcing interconnections between the Divisions with a proposed high pressure loop/belt system around the City of Pittsburgh that will allow for downsizing or elimination of mainline segments.

During the five year term of the Amended Second Revised LTIIP, the majority of the refocused pipeline replacement work will occur in the more densely populated areas in the City of Pittsburgh and surrounding Allegheny County where much of this area is served by the Equitable Division pipeline

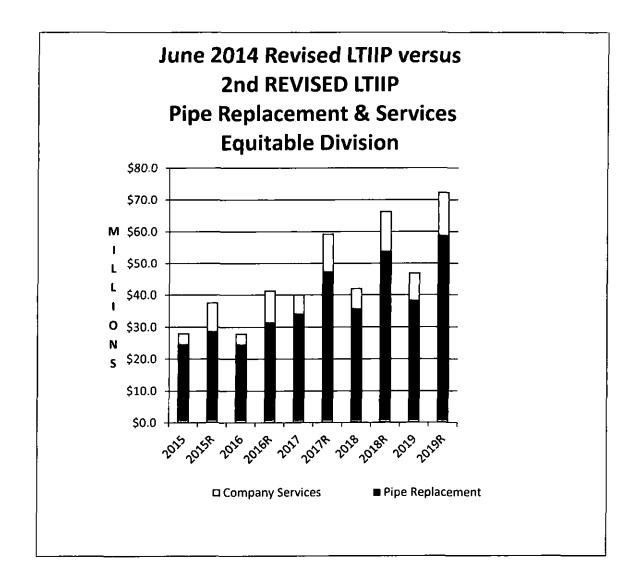
system. The impact of focusing more pipeline replacement work in the urban areas of our system results in a higher cost per foot of pipeline to be replaced. These cost increases are due to, among other things, tight space work areas, which decreases efficiency, significant traffic control issues, excavating through multiple hard surface layers, and significantly more extensive restoration work on both the streets where the mains are located as well as on the customer's property. The higher cost per foot to install pipelines in the urban areas, along with the costs of replacing all at-risk customer owned service lines, will reduce the total footage of pipelines to be replaced from the projected number of miles of replaced pipelines that is set forth in the currently approved Revised LTIIP. The projected footage to be replaced over the Amended Second Revised LTIIP period (2015 – 2019) under the proposed urban focus plan is 394 miles as compared to the currently approved revised LTIIP replacements of 594 miles, a 33% reduction.

However, this focus should also help to maximize the amount of pipelines that can be abandoned and not replaced during the term of the LTIIP through the ability to interconnect the pipeline systems of both divisions. As a result of the urban focus the Company has found additional efficiencies to be captured and currently projects that a total of 23 miles of urban pipeline can be abandoned without replacement over the 2016 - 2019 period. Factoring in the miles of these avoided pipelines with the miles of pipeline to be replaced under the Amended Second Revised LTIIP, when compared to the June 2014 Revised LTIIP, the net mileage reduction is reduced from 33% to 30%. Moreover, the reduction in miles of pipeline replaced is temporary and will be more than offset by an increase in the miles of pipeline to be replaced annually during future periods when a higher proportion of pipeline replacements will be in non-urban areas where the cost per mile of replacement is considerably lower. A similar reduction is not expected to be seen in the number of company–

owned services that will be replaced under the Amended Second Revised LTIIP. In fact, the number of services *per mile of pipeline* to be replaced under this Amended Second Revised LTIIP will increase due to the increased density of customer premises. Below are separate graphs for the Peoples Division and Equitable Division showing the shift in capital spending on pipeline replacements and company-owned service lines from the Peoples Division to the Equitable Division as a result of the revised pipeline replacement strategy<sup>3</sup>. The year by year spending as well as annual statistical information showing the impacts of the can be found in updated **Second Revised Appendix 4**.



<sup>&</sup>lt;sup>3</sup> By Order entered on December 18, 2014 in the Petition of Peoples Natural Gas Company LLC and Peoples TWP LLC for accounting and regulatory approvals and approval of related tariff revisions associated with implementation of Revised Long Term Infrastructure Plan - Docket No. P-2014-2429346, the Commission requires Peoples to provide notification if in a calendar year the capital spending under the LTIIP varies by more than 5% between the Peoples/Equitable Divisions. Peoples expects to provide this annual notice during the term of the Second Revised LTIIP as a result of the planned shift in spending to the Equitable Division.



#### AUTOMATED METER READING

Automated Meter Reading (AMR) is a technology which allows for consistent and accurate collection of information from a natural gas meter. The technology has been available for more than 40 years, and has continued to evolve into the reliable, multi-faceted systems that are commercially available today. Readings are captured by an AMR device, a unit mounted on the natural gas meter by a trained installer. The AMR device has the ability to constantly monitor and register a customer's natural gas usage. Data is collected and transferred to a centralized database for billing purposes

and/or usage analysis. This information is then used to calculate a monthly bill for the customer. AMR eliminates the need for manual meter readings and more importantly eliminates the need for an "every other month" estimated bill. Actual readings will increase customer satisfaction by improving the accuracy of customer usage data for billing and other data collection purposes and minimize intrusion upon a customer's home or business. Over the years, as AMR technology has been refined, more natural gas distribution companies throughout the country have converted to AMR use. The majority of Natural Gas Distribution Companies in Pennsylvania are using AMR and, due to Act 129, all Electric Distribution Companies are required to implement Smart Meters.

Peoples' original LTIIP filed at Docket No. P-2013-2344596 included special meter technology as an area of "special consideration". Peoples explained that the special meter technology would likely involve an AMR technology such as Encoder Receiver Transmitters ("ERTs"), but at that time Peoples had no specific, proposed meter technology program to list in its LTIIP, and Peoples intended to present a future claim to recover AMR technology costs when the Company begins installation of AMR technology. The Company further explained that during the initial years of the LTIIP it planned to study the deployment of AMR technology. Peoples received Commission approval of its LTIIP and the inclusion of this meter technology in the LTIIP by Order entered May 23, 2013.

Peoples has undertaken further evaluation and review of the special meter technology and is now proposing to revise its approved LTIIP to incorporate the installation of AMR technology. The Company is proposing a five-year program that will run from 2016 through 2020 through which it would retro-fit ERTs, using the latest technology, on all Peoples Division residential and commercial customer meters. ERTs use a packet radio protocol that will transmit data from customer meters to Company drive-by vehicles in order to collect metered usage data without a worker physically reading

each meter. Under the proposed program, ERT's would only be placed on Peoples Division customer meters and not on the meters of Equitable Division customers. Equitable Division customer meters have AMR/ERT equipment already installed. The estimated total cost of the five-year program is estimated to be \$33.0 million and consists of costs for: data logging modules on 375,000 meters, hardware such as Mobile Collectors Units and accessories, software, planning, testing, and labor for ERT mounting and installation. Peoples' first year costs (2016) are estimated to be \$5.1 million and will consist of upfront project planning and hardware and software costs of \$2.2 million, along with \$2.9 million for the ERT units and installation on an estimated 33,000 meters. The annual costs for the last four years of the plan (2017-2020) are estimated to be \$7.0 million which include ERT units and installation on the remaining customer meters. The initial rollout will utilize drive by technology and the accelerated installation of ERTs on the Peoples Division system will be strategically installed by location so that Peoples Division and Equitable Division routes can be managed in the most efficient manner. Also as part of this plan, as new meters are installed through the normal meter change process, ERTs will be installed on the replacement meters and those replacement meters will be added to drive-by-routes as soon as practicable. The Company intends to further evaluate the installation of a fixed network system in concentrated areas that would permit the real-time automated collection of meter data using wireless communications in the future.

The Company plans to redirect dollars from two areas to cover the costs related to the installation of AMR technology. First, as described previously in this Amended Second Revised LTIIP, the Company is not planning to initiate its bar coding technology initiative for the Peoples Division and the Equitable Division during the term of the Amended Second Revised LTIIP. Peoples proposes that the total bar coding related expenditures of \$6.0 million as set forth in the current Revised LTIIP (\$3.0

million for the Peoples Division and \$3.0 million for the Equitable Division) instead be used for AMR (as well as M&R station upgrades - a new LTIIP category discussed later). Second, the Company plans to use the capital cost savings generated from reductions to our pipeline replacement capital costs that were not recognized in the current approved Revised LTIIP. The means for generating these costs saving were made possible by the recent Commission approvals granted in the Peoples and Peoples Equitable Division's 1307(f)-2015 proceedings at Docket Nos. R-2015-2465172 and R-2015-2465181 to merge the purchased gas cost ("PGC") rates of its two Divisions, so that beginning October 1, 2015, both Divisions would charge the same PGC rates to their customers. An important aspect of this approval is that with the merger of gas costs rates the Company will no longer be required to meter and track the physical flow of volumes delivered between the two Divisions. Prior to this change, the ability to physically interconnect the pipeline systems of both divisions was significantly limited due to the cost of measurement facilities and the inability to place measurement facilities in urban areas where most of the systems interconnect. The merging of gas cost rates, among other identified benefits, now avoids the need for measurement and will allow for the construction of many more physical interconnections between Divisions. This will enhance the operational reliability and efficiency of the systems and importantly free up additional capital by avoiding the renewal of duplicative pipelines of both Divisions ("synergy savings"). The Company now proposes in this Amended Second Revised LTIIP to help finance the AMR Program (as well as M&R station upgrades) with these synergy savings without causing reductions in the miles of at risk pipelines that were intended to be removed from the systems in the current LTIIP. Earlier this year the Company more closely analyzed the systems to identify those previously unavailable opportunities to interconnect the pipeline systems in the overlapping urban areas. This analysis looked at the areas of planned pipeline

replacement and initially identified approximately 23 miles of duplicative pipelines that now will no longer need to be replaced over the LTIIP period from 2016 through 2019. Further ongoing analyses are expected to identify additional synergy opportunities. At an assumed urban area pipeline replacement cost of \$1.2 to \$1.5 million per mile, the initially identified 23 miles of avoided pipeline replacements could generate synergy savings from \$28 to \$35 million.

While Peoples already has Commission approval to include AMR technology as an LTIIP category for the Peoples Division, it received Commission approval<sup>4</sup> to withdraw its proposal to recover AMR related costs through the DSIC mechanism with the right to present a future claim to include AMR technology costs at such time when the Company actually installs AMR support technology. The Company recognizes that such a claim would need to be made through a separate petition that requests modification of its existing DSIC recovery mechanism. The Company is not submitting such a petition at this time but reserves the right to do so in the future.

There are numerous customer benefits associated with the installation of AMR technology. They include:

> Enhanced customer convenience – natural gas meter reads are transmitted automatically without a need for a technician to access meters. This is especially convenient for customers with meters located inside a home or business that not only have to deal with meter technician access, but also have to read their meters and provide the results to the Company when their indoor meter has been inaccessible for any reason. These customers will no longer need to take time out of their busy days to accommodate Peoples;

<sup>&</sup>lt;sup>4</sup> Commission Order entered August 21, 2014 at Docket No. P-2013-2344596.

- Improved billing practices with ERTs, customer billing is based on actual natural gas usage, not an estimate based on past consumption. Customers no longer are subject to the fluctuations that can result from estimated billing, and this will improve the customer experience, reduce the number of high bill issues and eliminate estimated bill complaints. Estimated bills will be virtually eliminated and any human error associated with manual meter readings will be eliminated;
- Non-registering meters would be identified and corrected quickly;
- Improve Retail Market Participation Through access to ongoing actual monthly customer usage data, natural gas suppliers will be better able to manage natural gas supplies for their customers through improved usage targets which in turn will reduce the level of imbalance charges that ultimately are borne by shopping customers;
- Unaccounted For Gas ("UFG") Actual meter readings (i.e., elimination of estimated meter readings) will allow the Company to more accurately quantify UFG and identify root causes;
- Theft of Service would be much easier to detect and correct;
- Manages Operating Costs AMR will reduce meter reading costs through the elimination of manual readings or usage verification; and
- Provides data to be used in incident investigation which provides the opportunity for quick identification or elimination of possible root causes.

#### **M&R STATIONS**

M&R stations are critical points where gas pressure and delivery volumes are regulated to ensure that gas delivered into or out of a pipeline system is maintained within a specified and safe operating pressure range. M&R stations are located at points where gas is delivered between higher and lower pressure pipelines. An M&R station regulates or adjusts pressure and volumes from a higher pressure transmission or distribution pipeline for delivery into a lower pressure distribution pipeline. The Peoples Division has 1,376 M&R stations strategically located on the system. There are 662 M&R stations on the Equitable Division system.

During the five-year term of the Amended Second Revised LTIIP, Peoples is planning to undertake various upgrades and improvements to the M&R stations and related M&R equipment located on both the Peoples Division and Equitable Division to ensure safe and continued reliable gas service to our customers. These upgrades and improvements may involve the replacement of the stations or the equipment at the station because of a number of factors that include: age, obsolescence, malfunctions, resizing, system operating pressure changes, performance and reliability issues, and relocation. During the five-year term of the Amended Second Revised LTIIP, the Company is planning upgrades and improvements to approximately 40 M&R stations per year or 200 M&R stations in total. During the five-year term of the Amended Second Revised LTIIP the Company plans to spend \$7.1 million (or \$1.4 million/year) for M&R station upgrades/improvements on the Peoples Division and \$4.1 million (or \$0.8 million/year) for M&R station upgrades/improvements on the Equitable Division.

The Company now plans to redirect a portion of LTIIP dollars originally intended for bar coding technology (\$6.0 million in avoided costs) and expected capital cost "synergy savings" (\$28 to \$35

million) toward the installation of M&R station upgrades. Over the five-year term of the Amended Second Revised LTIIP, these redirected costs and synergy savings will be used to cover the estimated costs of M&R station upgrades (\$11.2 million) and the AMR program (\$26.2 million).

The planned improvements to these existing M&R stations are necessary in order to maintain safe, adequate, reliable and low cost service for Peoples' customers. Accordingly, the Company proposes to include M&R station improvements as a new component of the LTIIP for both the Peoples and Equitable divisions. The Company recognizes that in order to recover the costs for this new category through the DSIC mechanism, a separate petition is required. The Company is not submitting such a petition at this time but reserves the right to do so in the future.

#### **COMPONENTS OF THE LONG-TERM INFRASTRUCTURE IMPROVEMENT PLAN**

Act 11 prescribed certain informational components for inclusion in the LTIIP. There are six required specific components as well as a seventh component related to worker qualification, as required by the Commission in its Final Implementation Order. For purposes of this Amended Second Revised LTIIP, the impact upon these seven LTIIP components, as a result of the changes described previously herein, are set forth and described below. A complete copy of the approved and currently effective Revised LTIIP of the Peoples Division and Equitable Division is attached as Amended Second **Revised LTIIP Attachment 1** for comparison purposes.

#### 1. Identification of types and age of eligible property for which Peoples will seek DSIC recovery.

The types and age of eligible pipeline property for which Peoples will seek DSIC recovery remains unchanged as a result of the proposed changes set forth within this Amended Second Revised LTIIP. With regard to pipeline replacement, the Company is not currently changing its plan to replace all target pipe, predominantly unprotected bare steel and cast iron pipelines, over an approximate twenty year period. However, as described earlier, the Peoples' replacement program will now focus on more pipeline replacements of the highest risk pipe located in urban areas during the term of this LTIIP. While this will result in less miles of pipelines being replaced than projected in the June 2014 Revised LTIIP for the period from 2015 – 2019, primarily as a result of replacing lines in higher cost areas including the replacement of all at-risk customer owned service lines, it will more effectively reduce system-wide risk. Conversely, in the years following 2019, the total miles of pipelines to be replaced will increase as at-risk pipelines are replaced in the less-urban areas. This revised focus is consistent with

the main objective of reducing system risk and maintaining system integrity, reliability and safety. The refocusing of the LTIIP to urban areas will maximize the reduction in system wide risk and maximize cost saving opportunities in areas with duplicative pipe. In light of the additional customer service line replacements included in this Amended Second Revised LTIIP, the Company will revisit the timeframe for total replacement of all at-risk infrastructure and may elect to extend the replacement term at the filing of the next 5 year segment of its LTIIP. The next two years will provide Peoples valuable experience with replacing all at-risk customer service lines and determining the full impact of this change on the replacement timeframe.

Regarding meter replacements, Peoples is not proposing to change the rate of annual meter replacements that is set forth in the Revised LTIIP. Such changes will continue to be based on meter testing results based on a statistical sampling method that is described within the June 2014 Revised LTIIP. As described earlier in the Amended Second Revised LTIIP, Peoples is proposing to adopt a five year AMR program that will install ERT units on all Peoples Division meters.

The Company is proposing to include Distribution and Transmission M&R Stations as a new category for inclusion in the LTIIP. The Peoples and Equitable Divisions currently operate 2,038 distribution and transmission M&R stations located throughout is systems. Of these, 1,376 are located on the Peoples Division system and 662 are located on the Equitable Division system. Over the five year period of the Amended Second Revised LTIIP, the Company projects that about 200 of these existing M&R stations will require upgrades or improvements to ensure continued safe, adequate and reliable service.

#### 2. Schedule for planned repair and replacement of eligible property.

Second Revised Appendix 2-A contains a schedule showing the strategies employed for the planned repair and replacement of DSIC-eligible plant during the 5-year period covered by the Amended Second Revised LTIIP. Second Revised Appendix 2-A is based on an analysis of equipment failures, their nature, causes, locations, analysis of reliability performance indicators, and forecasts of future reliability concerns. Revisions to this schedule, as a result of the modifications discussed within the Amended Second Revised LTIIP, are shown in redline form for easy reference.

#### 3. Location of eligible property.

The revisions proposed in this revised LTIIP to include AMR, shift the pipeline replacement focus to urban areas and to bring construction in-house will not result in any changes to the location of eligible property as originally considered in the June 2014 Revised LTIIP. In this Amended Second Revised LTIIP, Peoples is now proposing that upgrades and improvements to existing M&R stations located on the Peoples and Equitable Division system be included as a new LTIIP category. The locations of the approximate 200 M&R stations that are planned for upgrades and improvements over the course of the 2015 – 2019 LTIIP period are fairly equally dispersed across the systems of the Peoples and Equitable Divisions.

#### 4. Estimate of quantity of eligible property to be improved.

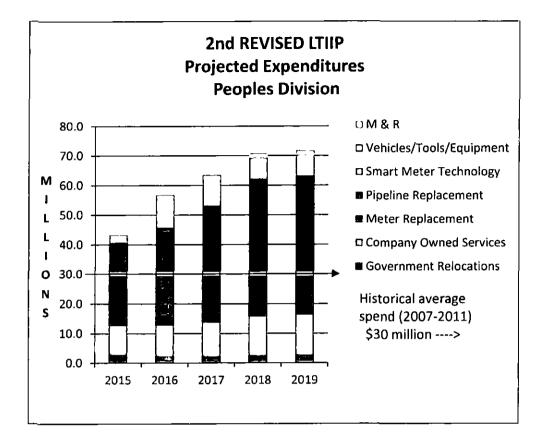
**Second Revised Appendix 3** shows the estimated quantity of property to be improved during each of the five years covered by this revised LTIIP.

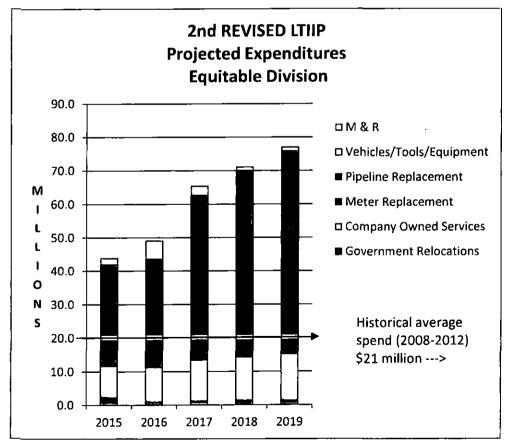
5. Projected annual expenditures to implement the LTIIP and measures to ensure its cost effectiveness.

Peoples' projected annual expenditures during the term of the LTIIP for DSIC eligible replacements are shown in the table contained in **Second Revised Appendix 4**. Information on the measures to ensure the LTIIP's cost effectiveness is set forth in this same section of the June 2014 Revised LTIIP. In addition to these existing measures and as described previously in the Amended Second Revised LTIIP, the Company is proposing to establish an in-house Construction Division to further improve the quality of capital work, reduce the cycle time of "planning to restoration", and improve the efficiency and operating costs of all construction activities.

6. Manner in which replacement of aging infrastructure will be accelerated and how repair, improvement or replacement will maintain adequate, efficient, safe, reliable and reasonable service.

Peoples' accelerated infrastructure replacement program began in mid-2011 with the replacement of all cast iron pipelines and continues today under the currently approved LTIIP. Peoples' continued commitment to remove aging infrastructure at the Peoples and Equitable Divisions and making improvements to maintain adequate, efficient, safe, reliable and reasonable service is set forth throughout this Amended Second Revised LTIIP. The expected acceleration of the replacement of the Company's aging infrastructure and additions for improvement as proposed within this Amended Second Revised LTIIP are illustrated in the following graphs.





The repair, improvement or replacement of facilities identified in this revised LTIIP will maintain adequate, efficient, safe, reliable and reasonable service across both Divisions. Historically, pipeline replacement was driven by short term operational and/or economic factors. The Company is pursuing a long term strategy for pipeline replacements that is based on increasing the safety and reliability of the system, refocusing in the short term to urban areas, while also pursuing projects that have long term benefits to system operations and reduce maintenance costs such as leak survey costs. If the Company encounters other high risk pipe during one of its planned replacement projects, it typically replaces this pipe in order to gain efficiency and further increase the safety of the system.

7. Plan to ensure that work to repair, improve, or replace eligible property is performed by qualified employees of the utility or independent contractor to protect system reliability and public safety.

Information in response to this LTIIP component as presented and approved in the June 2014 Revised LTIIP are unchanged by this Amended Second Revised LTIIP. Peoples is establishing a Construction Division that will eventually perform all construction activities inhouse. This approach will help to ensure that technical skills and operator qualification training is performed and updated and will avoid the challenges of ensuring contractor compliance with skills/OQ training requirements.

Amended Second Revised Appendix 2 Schedule 2-A

### SCHEDULE FOR PLANNED REPAIR AND REPLACEMENT January 1, 2015 through December 31, 2019

Plant Type	Replacement Strategy	<u>Schedule</u>
Standard Categories		
Distribution Lines (including company owned service renewals)	Replace Target Pipe within the distribution system and associated services based upon a risk ranking prioritization approach. Such approach will be consistent and compliant with the Company's Distribution Integrity Management Plan ("DIMP"). The approach recognizes the threat and consequences of pipeline failure as well as factors such as the population density and the density of pipelines eligible for replacement.	20 years – Schedule may be extended as result of PUC Order that directs the company to replace at-risk customer services.
Gathering Line Replacements	Replace all bare unprotected steel gathering lines based upon a risk ranking prioritization approach.	20 years – Schedule may be extended as result of PUC Order that directs the company to replace at-risk customer services.
Transmission Line Replacements	As identified, the Company will replace transmission line sections based upon prioritization of the transmission asset matrix and the internal corrosion program. These replacements are over and above the requirements of the DOT- mandated Transmission Pipeline Integrity Program, which only applies to High Consequence Areas.	As needed
Improvement to Facilitate Pipeline Integrity	As future in-line inspections (i.e., smart pig runs) and pipeline reassessments are conducted, segments of transmission and storage pipelines will be replaced as required by the Transmission	Ongoing

<u>Plant Type</u>	Replacement Strategy	<u>Schedule</u>
	Integrity Management Plan	
	(TRIMP). Such segments that	
	would be replaced would be as a	
	result of anomalies or defects	
	discovered from future in-line	
	inspections. The segments targeted	
	will be prioritized based upon bare	
	steel segments, leak history, etc.	
	over and above Pipeline Integrity.	
Government Relocations	Facility relocations will continue to	As needed
	be scheduled consistent with	
	request from the governmental	
	agency.	
Meters (replacement)	Meters will be replaced according	Ongoing
	to a statistical sampling based	
	methodology that involves meter	
	type based risk assessments.	
Special Considerations		I
Customer service line	Replace all at-risk customer service	20 years - Schedule
replacements	lines as Peoples has repaired or	may be extended as
- phatements	replaced its company-owned	result of PUC Order
	facilities.	that directs the
		company to replace
		at-risk customer
		services.
Special Meter Technology	The Company is undertaking a	This project will
opecial meter reamaioby	system-wide project that will result	begin in 2016 and
	in the installation of automated	continue through
	meter reading technology on all	2020.
	customer meters on the Peoples	2020.
	Division system.	
	Division system.	
Reliability Improvements	As existing pipelines are replaced,	As needed
nandonicy improvements	improve system reliability in	
	distribution areas that experience	
	low pressure issues or have	
	experienced considerable growth	
	over the years. These areas	
	typically have one main pipeline	
	source of supply and present a	
	reliability risk should there be an	
	emergency within that single	
	supply asset. In this case, the	
	Reliability Improvement provides	

,

Plant Type	Replacement Strategy	Schedule
	an additional source of gas supply	
	by looping existing pipelines or	
	extending higher pressure	
	pipelines. Additionally, the	
	Company plans to interconnect the	
	systems of both Divisions in areas	
	where there have been service	
	(pressure) or supply issues and	
	areas in which a critical single feed	
	exists.	
M&R Station Stations and	Upgrades and improvements to	As needed
Equipment	M&R stations are planned to	
	ensure continued safe and reliable	
	services. The replacement strategy	
	will target those stations where	
	age, obsolescence, malfunctions,	
	resizing, performance, reliability,	
	pressures changes and relocations	
	are issues.	
<b>Other Related Capitalized Cost</b>	S	
Vehicles / Tools / Equipment	Purchase incremental tools and	As needed, with
	equipment specific to the projects	increased purchases
	in this LTIIP. The Company also	over the 2105 –
	plans to significantly increase its	2017 period
	purchases of vehicles, tools and	
	equipment over the 2015 - 2017	
	time frames in support of its	
	Construction Division.	
Bar Coding/Mapping and	The Company does not currently	Not planned at this
Material Tracking Technology	have bar coding and the supporting	time
	integrated systems. At this time	
	the Company is not planning to	
	undertake the purchase and	
	installation of this technology	
	during the term of this LTIIP but	
	does plan to reevaluate the use of	
	this technology in the future.	

## AMENDED SECOND REVISED

## Long-Term Infrastructure Improvement Plan

January 1, 2015 through December 31, 2019

#### Amended Second Revised Appendix 3

#### **Projected Quantity of Property Improved**

#### **Peoples Division**

Category	2015			
Distribution Lines - Miles		33		
Company Owned Services - Count			2,700	
Gathering Lines - Miles			6	
Transmission/Storage Lines - Miles			3	
Meter Replacement			6,600	
Customer Owned Services - Count			300	
Smart Meter Technology			0	
M&R Station Upgrades/Improvements			33	
Category	2016	2017	2018	2019
Pipeline Replacement (Distribution, Transmission, Gathering, and Reliabilty Improvements) - Miles	34	39	46	46
Company Owned Services	4,650	5,360	5,600	5,400
Meter Replacement	4,200	5,000	5,900	6,100
M&R Station Upgrades/Improvements	35	48	27	27
Smart Meter Technology / ERTs	33,000	85,500	85,500	85,500

#### **Equitable Division**

Category		2015		
Distribution Lines - Miles		24		
Company Owned Services - Count			2,850	
Gathering Lines - Míles			2	
Transmission/Storage Lines - Miles			1	
Meter Replacement			4,100	
Customer Owned Services - Count		560		
Smart Meter Technology		0		
M&R Station Upgrades/Improvements		5		
Category	2016	2017	2018	2019
Pipeline Replacement (Distribution,				
Transmission, Gathering, and Reliabilty Improvements) - Miles	27	39	45	49
Company Owned Services	2,500	3,000	3,200	3,150
Meter Replacement	4,000	4,700	5,900	6,300
M&R Station Upgrades/Improvements	10	13	13	13

## AMENDED SECOND REVISED Long-Term Infrastructure Improvement Plan January 1, 2015 through December 31, 2019

## Amended Second Revised Appendix 4

#### **Projected Annual LTIIP Expenditures**

#### **Peoples Division**

Type (in millions \$)	2015		Applicable FERC Account No.			
Distribution Lines	\$21.8		376			
Company Owned Services	9.5		380			
Gathering Lines	C	).7		332		
Storage Lines	0	).0		353		
Transmission Lines	2	2.9	367			
Pipeline Integrity	C	).0	Included in functional pipeline account			
Government Relocations	3	3.1	Included in functional pipeline account			
Meter Replacement	2	2.7	:	381 & 382		
Other Related Capitalized Costs						
Bar Coding/Mapping Tech.	C	).0		303		
Smart Meter Technology	0	).0		-		
Fleet	1	6				
M&R Station Upgrades / Improvements	1	0				
Grand Total	\$4	3.3	_			
Type (in millions \$)	2016	2017	2018	2019	5 year Avg.	
Pipeline Replacement	\$30.1	\$36.3	\$43.0	\$43.4	\$36.3	
Company Owned Services	10.2	11.2	13.0	13.4	11.5	
Pipeline Integrity	0.0	0.0	0.0	0.0	0.0	
Government Relocations	2.1	2.5	2.7	2.9	2.7	
Meter Replacement	3.4	3.3	3.6	3.6	3.3	
Total	\$45.8	\$53.3	\$62.3	\$63.3	\$53.7	
Other Related Capitalized						
Costs						
Bar Coding/Mapping Tech.	0.0	0.0	0.0	0.0	0.0	
Smart Meter Technology	5.1	7.0	7.0	7.0	5.2	
Tools	0.4	0.2	0.0	0.0	0.1	
Fleet	4.2	1.2	0.0	0.0	1.4	
M&R Station	1.3	1.8	1.5	1.5	1.4	
Upgrades/Improvements						
Grand Total	\$56.8	\$63.5	\$70.8	\$71.8	\$61.2	

# AMENDED SECOND REVISED

# Long-Term Infrastructure Improvement Plan

January 1, 2015 through December 31, 2019

#### **Amended Second Revised Appendix 4**

#### **Projected Annual LTIIP Expenditures**

#### **Peoples-Equitable Division**

Type (in millions \$)	2015		Applicable FERC Account No.			
Distribution Lines	\$28.5		376			
Company Owned Services	8.9		380			
Gathering Lines		0.3	332			
Storage Lines		0.0	353			
Transmission Lines		0.1	367			
Pipeline Integrity		0.0	Included in functional pipeline account			
Government Relocations		2.5	Included in functional pipeline account			
Meter Replacement		1.8		381 & 382		
Other Related Capitalized Costs						
Bar Coding/Mapping Tech.		0.0		303		
Smart Meter Technology		0.0				
Fleet		1.7		_		
M&R Station Upgrades/Improvements		0.3				
Grand Total	\$	44.1				
Type (in millions \$)	2016	2017	2018	2019	5 year Avg.	
Pipeline Replacement	\$31.6	\$47.6	\$54.0	\$59.0	\$44.7	
Company Owned Services	9.8	11.8	12.5	13.4	11.3	
Pipeline Integrity	0.0	0.0	0.0	0.0	0.0	
Government Relocations	1.2	1.4	1.6	1.6	1.7	
Meter Replacement	1.1	2.1	2.1	2.1	1.8	
Total	\$43.7	\$62.9	\$70.2	\$76.1	\$59.5	
Other Related Capitalized						
Costs						
Bar Coding/Mapping Tech.	0.0	0.0	0.0	0.0	0.0	
Smart Meter Technology	0.0	0.0	0.0	0.0	0.0	
Tools	0.4	0.3	0.0	0.0	0.1	
Fleet	4.3	1.3	0.0	0.0	1.5	
M&R Station	0.8	1.0	1.0	1.0	0.8	
Upgrades/Improvements	<u></u>					
Grand Total	\$49.2	\$65.5	\$71.2	\$77.1	\$61.4	

# MARKED-UP VERSION

# Peoples Natural Gas Company LLC <u>Amended</u> Second Revised LTIIP

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#### INTRODUCTION

This document is the <u>Amended</u> Second Revised Long-Term Infrastructure Improvement Plan ("LTIIP") of Peoples Natural Gas Company LLC ("Peoples") for its Peoples Division and Equitable Division for the Period January 1, 2015 through December 31, 2019 ("<u>Amended</u> Second Revised LTIIP"). This <u>Amended</u> Second Revised LTIIP replaces the currently-approved, combined revised LTIIP ("Revised LTIIP") of the Peoples Division and the Equitable Division (formerly Equitable Gas Company) that was approved by Commission order entered on December 18, 2014 at Docket Nos. P-2013-2344596 and P-2013-2342745.

Prior to the merger of Equitable Gas Company into Peoples in December, 2013, both companies had proposed and received Commission approval of LTIIPs to guide the repair and replacement of aging infrastructure. In the approved merger settlement, <sup>1</sup> Peoples agreed to increase its capital spending levels by committing to an average of \$80 million in LTIIP capital expenditures per year for the Peoples Division for the years 2015 – 2019 and an average of \$33 million per year for the Equitable Division for the years 2015 – 2016 and an average of \$45 million per year for the Equitable Division for the years 2017 – 2019. On June 18, 2014, Peoples filed the Revised LTIIP for the combined operations of the Peoples Division and the Equitable Division. Peoples exceeded the average annual spending requirements from the merger settlement with Peoples' Revised LTIIP, which reflects an average capital investment for infrastructure improvements of \$123 million per year for the five year period from January 1, 2015 through December 31, 2019. By order entered on December 18, 2014, the Commission approved the Petition for approval of the combined Revised LTIIP for both the Peoples Division.

<sup>&</sup>lt;sup>1</sup> On November 14, 2013, the Commission approved a Joint Petition for Settlement of all issues in the acquisition and merger of Equitable Gas Company at Docket Nos. A-2013-2353647, A-2015-2353649, and A-2013-2353651.

As described in more detail herein, Peoples is not proposing any changes to the combined annual spending levels for the Peoples and Equitable Divisions during the term of the approved Revised LTIIP, but instead now proposes sixfive changes to how Peoples will deploy the approved capital spending to improve its infrastructure. The sixfive areas where Peoples is proposing to modify the Revised LTIIP are: Peoples proposes to defer implementation of pipeline bar coding information technology; Peoples proposes to build an in-house construction division to perform pipeline replacement functions; Peoples proposes to replace all 'at-risk' customer owned service lines within the scope of its LTIIP projects consistent with the Commission's Order at P-2013-2344596 and P-2013-2342745 beginning in 2016; Peoples proposes to focus its replacement program on pipelines in urban areas through December 31, 2019; Peoples proposes to implement a special meter technology program in 2016; and Peoples proposes to include a new LTIIP category for the replacement and investment in measuring and regulating ("M&R") infrastructure to further enhance service reliability. Each of these five areas is detailed in the sections below. Also, since these changes will impact different elements of the current LTIIP, the last section of the Amended Second Revised LTIIP will describe how each of the required seven components of the LTIIP will be impacted by the proposed modifications.

#### **DEFERRAL OF BAR CODING INFORMATION TECHNOLOGY**

The currently effective LTIIP for the Peoples Division and the Equitable Division includes an approved LTIIP category for pipeline bar coding information technology. This technology would enable the Company to track critical information on pipelines and related equipment and includes investment in barcoding hardware, software, and reading devices and the investment in barcodes affixed to DSICeligible plant.

The Peoples Division and the Equitable Division have not initiated this project and are not planning to do so at this time as a result of uncertainty created by a proposed rulemaking issued in May 2015 by the Department of Transportation's Pipeline and Hazardous Materials Safety Administration concerning regulatory requirements involving plastic piping systems used in gas services. Among other things, this rulemaking addresses possible changes regarding the traceability and tracking of plastic pipelines. The Company believes that it is prudent to defer implementation of pipeline bar coding information technology until such future time when the details, requirements, and timing regarding final regulations are known. As a result, the data provided within this <u>Amended</u> Second Revised LTIIP no longer shows any planned expenditures for bar coding technology during the five-year LTIIP period. The existing LTIIP bar coding related expenditures of \$3.0 million (\$1.0 million per year for 2015 -2017) for the Peoples Division and \$3.0 million (\$1.0 million per year for 2015 -2017) for the Equitable Division will now be used for some of the expenditures for two new <u>Amended</u> Second Revised LTIIP categories – special meter technology and M&R station upgrades.

#### **CONSTRUCTION DIVISION**

In recent years, about 20% of capital related construction work at Peoples, which includes design, planning and construction, was performed by our in-house employees and crews. Approximately 80% of this work was performed by outside independent contractors. Within the Equitable Division an even greater percentage of such capital construction work was performed by outside independent contractors. Historically, all restoration capital work for both Divisions was performed by contractors. Recently, the Company reexamined these historical practices and developed a plan to revamp the construction process by establishing a Construction Division, and its sister company – Peoples TWP with in-house employees and construction crews. The Construction Division's scope of work will include design, planning, construction, and restoration. The move to an in-house staffed Construction Division will further improve the quality of capital work by reducing the cycle time of "planning to restoration", and improving the efficiency and operating costs of all construction activities.

The transition to a full Construction Division is expected to be a two year process that will continue through 2016. By the end of 2016, the Construction Division will be staffed with superintendents, managers, supervisors, technicians, and engineers as well as approximately 300 field employees that will be located throughout our service territories to handle all construction and restoration work. Approximately 220 of these field employees (including field inspectors) will be assigned to forty-five (45) construction crews, and the remaining field employees (approximately 80) will be responsible for restoration work.

To address the seasonal nature of construction work in our service territory, about 60% or 180 of the total field jobs will be staffed with "seasonal" employees who would be required to work only during the construction season months of March through December of each year. For employee benefits purposes, these seasonal employees will be considered full time employees even though they will work only ten months per year. Their pay for ten months of work will be paid over twelve months.

While the Construction Division employees will be dedicated to performing capital work, they will be made available, on a limited basis, to support O&M work activities such as emergencies and overtime call outs in order to ensure that all operations activities are done in the most cost efficient manner. Should this occur, their time would be properly tracked and charged as an O&M expense.

The Company is establishing the in-house Construction Division in order to provide the optimal level of service for our customers over the 20-year period when the Company plans to replace its entire bare steel pipe. Some of the customer benefits expected from the establishment of the Construction Division are outlined below:

- Improved quality of service and reduced construction times:
  - Develop, and better enforce, all construction performance metrics as an in-house service
  - Enhance partnering with local and regional government agencies and other utilities to improve coordination of various projects
  - Better coordination of all construction phases will reduce time between planning,
     design, construction, and permanent restoration

- The Company has recently partnered with a proven high quality restoration company on a transitional basis to assist with initial restoration work and provide training/oversight of Peoples Companies' new restoration employees
- Better ensure that technical skills and operator qualification training is performed and updated; avoid challenges of ensuring contractor compliance with skills/OQ training requirements
- Improved Cost Efficiencies:
  - o The Peoples' Companies as well as other natural gas distribution companies in our region have begun and will continue to pursue accelerated pipeline replacement programs. Also, abundant Marcellus shale production, which is located throughout Peoples' service territory, has spurred new pipeline construction that is expected to increase over the next few years as more pipeline projects are built to ship natural gas out of our region. These initiatives have and will continue to increase the demand for pipeline contractors to perform work on the development and replacement of pipeline infrastructure. The increased demand for trained and capable pipeline contractors has increased the cost for such services and is expected to continue to increase in the coming years. Bringing this work in-house will provide insulation from this supply/demand driven cost escalation and help to control the labor costs for construction related work.

In order to outfit the newly formed construction crews, the Company will need to purchase various vehicles and miscellaneous tools/equipment including: gang trucks with compressors, trailers, backhoes, mini-excavators, dump trucks, pick-up trucks, fusion machines, pipe squeeze units, and miscellaneous tools such as concreate saws and tamping machines. Also required are some larger items such as tri-axle tandem dump trucks, skid loaders, pipe trailers, and larger scale excavators. The company has begun purchasing these items in 2015 and expects the bulk of these purchases to occur in 2016. A breakdown of the vehicle/equipment expenditures in support of each Division are set forth in the **Second Revised Appendix 4**.

By order entered May 23, 2013 at Docket No. P-2013-2344596, Peoples received Commission approval for inclusion of Vehicles, Tools and Equipment in its initial LTIIP. Due to the significantly increased scale of such purchases required to equip and set up the in-house Construction Division and the role the Construction Division will play in accelerating infrastructure improvement and controlling future cost escalation, the Company is now requesting approval to include these upfront expenditures as an approved LTIIP expenditure category for years 2015 – 2017. However, the Company is not requesting at this time, nor planning to request in the future, to recover these upfront expenditures for the specific period from 2015 – 2017 through the DSIC mechanism at the time the expenditures are made. Rather, the ongoing costs for these items (i.e. depreciation) will be charged as a capital overhead cost to each individual construction project as they are used. The overhead capital costs associated with the use of these vehicles and equipment (depreciation, maintenance, and fuel) will qualify as DSIC recovery items only as they are used in support of and charged to future DSIC related projects through a clearing account process.

## **REPLACEMENT OF CUSTOMER OWNED SERVICE LINES WITHIN LTHP MAINLINE PROJECTS**

<u>The current Revised LTIIP of the Peoples Division and the Equitable Division included costs</u> related to the replacement of customer owned service lines that fail a pressure test required for restoration of service after Peoples has repaired or replaced its company-owned service line. The cost of the customer owned service line replacements would be included with cost of the replaced mainline. The Commission's Order dealing with the review of the originally filed Second Revised LTIIP at Docket P-2013-2344596 and P-2013-2342745 directed Peoples to file a new or revised LTIIP that includes a provision for the replacement of all at-risk (bare steel, copper, cast-iron, or otherwise atrisk) customer owned service lines on a going forward basis for the mainline replacement projects outlined in the LTIIP. Consistent with the Commission's Order, Peoples has included the cost of replacing all at-risk customer owned service lines within the scope of the LTIIP projects from 2016 through the remainder of this LTIIP period.

#### **PIPELINE REPLACEMENT STRATEGY – SHIFT TO URBAN FOCUS**

The current Revised LTIIP of the Peoples Division and the Equitable Division was filed shortly (six months) after the closing of the transaction that merged Equitable with Peoples. During that period of time the Company was able to conduct preliminary evaluations of the priority of infrastructure replacement for both divisions with a goal of replacing the highest risk pipelines first, without regard to the Division in which the pipeline is located. Based on these preliminary evaluations Peoples presented, in the June 2014 Revised LTIIP, its pipeline replacement spending plans for the separate Peoples and Equitable Divisions. Because the Company had planned to undertake further ongoing and more in-depth pipeline replacement evaluations of both divisions following the submission of the June 2014 Revised LTIIP, it sought and received Commission approval<sup>2</sup> of a provision designed to provide the Company with flexibility to better address system-wide risk across Divisions. The approved provision allows Peoples to apply the annual Division specific capital commitments on a combined basis provided that Peoples achieves the required minimum annual investments for the Equitable Division as specified in the merger settlement. More recent evaluations conducted by the Company carefully reviewed the pipeline systems of both Divisions. These evaluations measured risk by evaluating the threat and consequence of failure of pipelines and considered both population and the density of mains and service lines as factors. The results of these more recent evaluations showed that by focusing pipeline replacement in the areas of high population density with overlapping pipelines, system-wide risk can be mitigated more quickly and in the most cost effective manner.

<sup>&</sup>lt;sup>2</sup> Commission Order entered December 18, 2014 at Docket Nos. P-2013-2344596 and P-2013-2342745.

Peoples is now presenting a modification to its Revised LTIIP that reflects the recent evaluations and a shift of the planned spending to the Equitable Division to more effectively target pipeline replacements for higher risk projects located in the urban and higher population areas of the system. This modified approach will not eliminate infrastructure replacement work in non-urban areas during the period of this LTIIP but will result in a more concentrated focus in the urban, duplicative pipeline areas. Along with risk reduction, the urban focus will minimize the impacts on municipalities in the pipeline replacement areas by, among other things, shortening the period of disruption due to pipeline replacement for a large number of our customers. Under the revised urban focus plan, the Company would complete bare steel pipeline replacement in the City of Pittsburgh within 5-7 years and replace or remove from service by the end of 2015 all six miles of small diameter cast iron pipeline in place on the Equitable Division system at the time of acquisition.

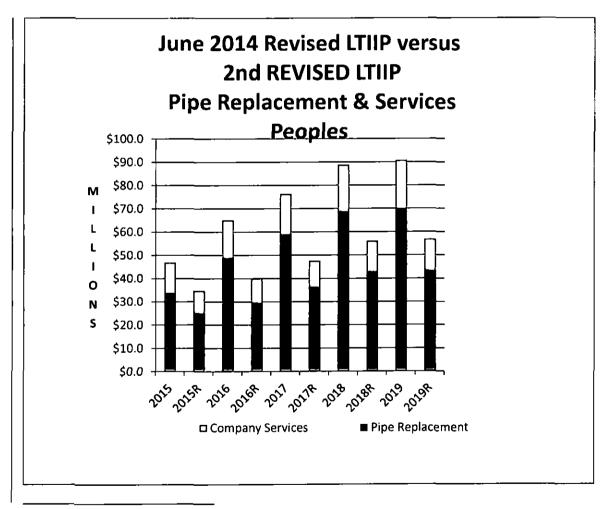
Even with the urban focus however, the operating characteristics and significant cost associated with the replacement of the existing thirty-one miles of Equitable Division large diameter pipeline (16 inch or larger) still require a measured, longer-term replacement approach. The Company plans to remove the larger diameter cast iron pipelines over a fifteen year period. This longer term replacement period for larger diameter cast iron pipelines will enable the Company to undertake a carefully phased and sequential replacement plan that will utilize pressure reinforcing interconnections between the Divisions with a proposed high pressure loop/belt system around the City of Pittsburgh that will allow for downsizing or elimination of mainline segments.

During the five year term of the <u>Amended</u> Second Revised LTIIP, the majority of the refocused pipeline replacement work will occur in the more densely populated areas in the City of Pittsburgh and surrounding Allegheny County where much of this area is served by the Equitable Division pipeline

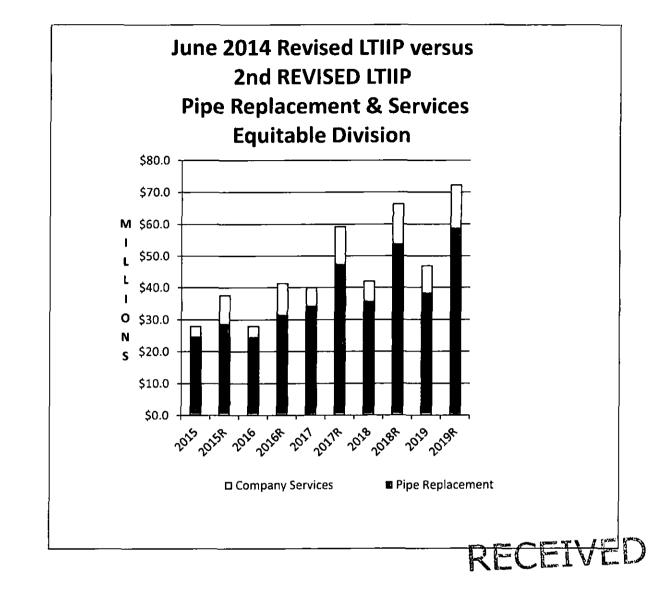
system. The impact of focusing more pipeline replacement work in the urban areas of our system results in a higher cost per foot of pipeline to be replaced. These cost increases are due to, among other things, tight space work areas, which decreases efficiency, significant traffic control issues, excavating through multiple hard surface layers, and significantly more extensive restoration work on both the streets where the mains are located as well as on the customer's property. The higher cost per foot to install pipelines in the urban areas, along with the costs of replacing all at-risk customer owned service lines, will reduce the total footage of pipelines to be replaced from the projected number of miles of replaced pipelines that is set forth in the currently approved Revised LTIIP. The projected footage to be replaced over the <u>Amended</u> Second Revised LTIIP period (2015 – 2019) under the proposed urban focus plan is 446-<u>394</u> miles as compared to the currently approved revised LTIIP replacements of 594 miles, a <u>2533</u>% reduction.

However, this focus should also help to maximize the amount of pipelines that can be abandoned and not replaced during the term of the LTIIP through the ability to interconnect the pipeline systems of both divisions. As a result of the urban focus the Company has found additional efficiencies to be captured and currently projects that a total of 23 miles of urban pipeline can be abandoned without replacement over the 2016 - 2019 period. Factoring in the miles of these avoided pipelines with the miles of pipeline to be replaced under the <u>Amended</u> Second Revised LTIIP, when compared to the June 2014 Revised LTIIP, the net mileage reduction is reduced from <u>33</u>25% to <u>30</u>21%. Moreover, the reduction in miles of pipeline replaced is temporary and will be more than offset by an increase in the miles of pipeline to be replaced annually during future periods when a higher proportion of pipeline replacements will be in non-urban areas where the cost per mile of replacement is considerably lower. A similar reduction is not expected to be seen in the number of company–

owned services that will be replaced under the <u>Amended Second Revised LTIIP</u>. In fact, the number of services *per mile of pipeline* to be replaced under this <u>Amended Second Revised LTIIP</u> will increase due to the increased density of customer premises. Below are separate graphs for the Peoples Division and Equitable Division showing the shift in capital spending on pipeline replacements and company-owned service lines from the Peoples Division to the Equitable Division as a result of the revised pipeline replacement strategy<sup>3</sup>. The year by year spending as well as annual statistical information showing the impacts of the can be found in updated **Second Revised Appendix 4**.



<sup>&</sup>lt;sup>3</sup> By Order entered on December 18, 2014 in the Petition of Peoples Natural Gas Company LLC and Peoples TWP LLC for accounting and regulatory approvals and approval of related tariff revisions associated with implementation of Revised Long Term Infrastructure Plan - Docket No. P-2014-2429346, the Commission requires Peoples to provide notification if in a calendar year the capital spending under the LTIIP varies by more than 5% between the Peoples/Equitable Divisions. Peoples expects to provide this annual notice during the term of the Second Revised LTIIP as a result of the planned shift in spending to the Equitable Division.



## APR 11 2016

## AUTOMATED METER READING

PA PUBLIC UTILITY COMMISSION SECRETARY'S BUREAU

Automated Meter Reading (AMR) is a technology which allows for consistent and accurate collection of information from a natural gas meter. The technology has been available for more than 40 years, and has continued to evolve into the reliable, multi-faceted systems that are commercially available today. Readings are captured by an AMR device, a unit mounted on the natural gas meter by a trained installer. The AMR device has the ability to constantly monitor and register a customer's

natural gas usage. Data is collected and transferred to a centralized database for billing purposes and/or usage analysis. This information is then used to calculate a monthly bill for the customer. AMR eliminates the need for manual meter readings and more importantly eliminates the need for an "every other month" estimated bill. Actual readings will increase customer satisfaction by improving the accuracy of customer usage data for billing and other data collection purposes and minimize intrusion upon a customer's home or business. Over the years, as AMR technology has been refined, more natural gas distribution companies throughout the country have converted to AMR use. The majority of Natural Gas Distribution Companies in Pennsylvania are using AMR and, due to Act 129, all Electric Distribution Companies are required to implement Smart Meters.

Peoples' original LTIIP filed at Docket No. P-2013-2344596 included special meter technology as an area of "special consideration". Peoples explained that the special meter technology would likely involve an AMR technology such as Encoder Receiver Transmitters ("ERTs"), but at that time Peoples had no specific, proposed meter technology program to list in its LTIIP, and Peoples intended to present a future claim to recover AMR technology costs when the Company begins installation of AMR technology. The Company further explained that during the initial years of the LTIIP it planned to study the deployment of AMR technology. Peoples received Commission approval of its LTIIP and the inclusion of this meter technology in the LTIIP by Order entered May 23, 2013.

Peoples has undertaken further evaluation and review of the special meter technology and is now proposing to revise its approved LTIIP to incorporate the installation of AMR technology. The Company is proposing a five-year program that will run from 2016 through 2020 through which it would retro-fit ERTs, using the latest technology, on all Peoples Division residential and commercial customer meters. ERTs use a packet radio protocol that will transmit data from customer meters to

Company drive-by vehicles in order to collect metered usage data without a worker physically reading each meter. Under the proposed program, ERT's would only be placed on Peoples Division customer meters and not on the meters of Equitable Division customers. Equitable Division customer meters have AMR/ERT equipment already installed. The estimated total cost of the five-year program is estimated to be \$33.0 million and consists of costs for: data logging modules on 375,000 meters, hardware such as Mobile Collectors Units and accessories, software, planning, testing, and labor for ERT mounting and installation. Peoples' first year costs (2016) are estimated to be \$5.1 million and will consist of upfront project planning and hardware and software costs of \$2.2 million, along with \$2.9 million for the ERT units and installation on an estimated 33,000 meters. The annual costs for the last four years of the plan (2017-2020) are estimated to be \$7.0 million which include ERT units and installation on the remaining customer meters. The initial rollout will utilize drive by technology and the accelerated installation of ERTs on the Peoples Division system will be strategically installed by location so that Peoples Division and Equitable Division routes can be managed in the most efficient manner. Also as part of this plan, as new meters are installed through the normal meter change process, ERTs will be installed on the replacement meters and those replacement meters will be added to drive-by-routes as soon as practicable. The Company intends to further evaluate the installation of a fixed network system in concentrated areas that would permit the real-time automated collection of meter data using wireless communications in the future.

The Company plans to redirect dollars from two areas to cover the costs related to the installation of AMR technology. First, as described previously in this <u>Amended Second Revised LTIIP</u>, the Company is not planning to initiate its bar coding technology initiative for the Peoples Division and the Equitable Division during the term of the <u>Amended Second Revised LTIIP</u>. Peoples proposes that

the total bar coding related expenditures of \$6.0 million as set forth in the current Revised LTIIP (\$3.0 million for the Peoples Division and \$3.0 million for the Equitable Division) instead be used for AMR (as well as M&R station upgrades - a new LTIIP category discussed later). Second, the Company plans to use the capital cost savings generated from reductions to our pipeline replacement capital costs that were not recognized in the current approved Revised LTIIP. The means for generating these costs saving were made possible by the recent Commission approvals granted in the Peoples and Peoples Equitable Division's 1307(f)-2015 proceedings at Docket Nos. R-2015-2465172 and R-2015-2465181 to merge the purchased gas cost ("PGC") rates of its two Divisions, so that beginning October 1, 2015, both Divisions would charge the same PGC rates to their customers. An important aspect of this approval is that with the merger of gas costs rates the Company will no longer be required to meter and track the physical flow of volumes delivered between the two Divisions. Prior to this change, the ability to physically interconnect the pipeline systems of both divisions was significantly limited due to the cost of measurement facilities and the inability to place measurement facilities in urban areas where most of the systems interconnect. The merging of gas cost rates, among other identified benefits, now avoids the need for measurement and will allow for the construction of many more physical interconnections between Divisions. This will enhance the operational reliability and efficiency of the systems and importantly free up additional capital by avoiding the renewal of duplicative pipelines of both Divisions ("synergy savings"). The Company now proposes in this Amended Second Revised LTIIP to help finance the AMR Program (as well as M&R station upgrades) with these synergy savings without causing reductions in the miles of at risk pipelines that were intended to be removed from the systems in the current LTIIP. Earlier this year the Company more closely analyzed the systems to identify those previously unavailable opportunities to interconnect the

pipeline systems in the overlapping urban areas. This analysis looked at the areas of planned pipeline replacement and initially identified approximately 23 miles of duplicative pipelines that now will no longer need to be replaced over the LTIIP period from 2016 through 2019. Further ongoing analyses are expected to identify additional synergy opportunities. At an assumed urban area pipeline replacement cost of \$1.2 to \$1.5 million per mile, the initially identified 23 miles of avoided pipeline replacements could generate synergy savings from \$28 to \$35 million.

While Peoples already has Commission approval to include AMR technology as an LTIIP category for the Peoples Division, it received Commission approval<sup>4</sup> to withdraw its proposal to recover AMR related costs through the DSIC mechanism with the right to present a future claim to include AMR technology costs at such time when the Company actually installs AMR support technology. The Company recognizes that such a claim would need to be made through a separate petition that requests modification of its existing DSIC recovery mechanism. The Company is not submitting such a petition at this time but reserves the right to do so in the future.

There are numerous customer benefits associated with the installation of AMR technology. They include:

> Enhanced customer convenience – natural gas meter reads are transmitted automatically without a need for a technician to access meters. This is especially convenient for customers with meters located inside a home or business that not only have to deal with meter technician access, but also have to read their meters and provide the results to the Company when their indoor meter has been inaccessible for

<sup>&</sup>lt;sup>4</sup> Commission Order entered August 21, 2014 at Docket No. P-2013-2344596.

any reason. These customers will no longer need to take time out of their busy days to accommodate Peoples;

- Improved billing practices with ERTs, customer billing is based on actual natural gas usage, not an estimate based on past consumption. Customers no longer are subject to the fluctuations that can result from estimated billing, and this will improve the customer experience, reduce the number of high bill issues and eliminate estimated bill complaints. Estimated bills will be virtually eliminated and any human error associated with manual meter readings will be eliminated;
- Non-registering meters would be identified and corrected quickly;
- Improve Retail Market Participation Through access to ongoing actual monthly
  customer usage data, natural gas suppliers will be better able to manage natural gas
  supplies for their customers through improved usage targets which in turn will reduce
  the level of imbalance charges that ultimately are borne by shopping customers;
- Unaccounted For Gas ("UFG") Actual meter readings (i.e., elimination of estimated meter readings) will allow the Company to more accurately quantify UFG and identify root causes;
- Theft of Service would be much easier to detect and correct;
- Manages Operating Costs AMR will reduce meter reading costs through the elimination of manual readings or usage verification; and
- Provides data to be used in incident investigation which provides the opportunity for quick identification or elimination of possible root causes.

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#### **M&R STATIONS**

M&R stations are critical points where gas pressure and delivery volumes are regulated to ensure that gas delivered into or out of a pipeline system is maintained within a specified and safe operating pressure range. M&R stations are located at points where gas is delivered between higher and lower pressure pipelines. An M&R station regulates or adjusts pressure and volumes from a higher pressure transmission or distribution pipeline for delivery into a lower pressure distribution pipeline. The Peoples Division has 1,376 M&R stations strategically located on the system. There are 662 M&R stations on the Equitable Division system.

During the five-year term of the <u>Amended</u> Second Revised LTIIP, Peoples is planning to undertake various upgrades and improvements to the M&R stations and related M&R equipment located on both the Peoples Division and Equitable Division to ensure safe and continued reliable gas service to our customers. These upgrades and improvements may involve the replacement of the stations or the equipment at the station because of a number of factors that include: age, obsolescence, malfunctions, resizing, system operating pressure changes, performance and reliability issues, and relocation. During the five-year term of the <u>Amended</u> Second Revised LTIIP, the Company is planning upgrades and improvements to approximately 40 M&R stations per year or 200 M&R stations in total. During the five-year term of the <u>Amended</u> Second Revised LTIIP the Company plans to spend \$7.1 million (or \$1.4 million/year) for M&R station upgrades/improvements on the Peoples Division and \$4.1 million (or \$0.8 million/year) for M&R station upgrades/improvements on the Equitable Division.

The Company now plans to redirect a portion of LTIIP dollars originally intended for bar coding technology (\$6.0 million in avoided costs) and expected capital cost "synergy savings" (\$28 to \$35

million) toward the installation of M&R station upgrades. Over the five-year term of the <u>Amended</u> Second Revised LTIIP, these redirected costs and synergy savings will be used to cover the estimated costs of M&R station upgrades (\$11.2 million) and the AMR program (\$26.2 million).

The planned improvements to these existing M&R stations are necessary in order to maintain safe, adequate, reliable and low cost service for Peoples' customers. Accordingly, the Company proposes to include M&R station improvements as a new component of the LTIIP for both the Peoples and Equitable divisions. The Company recognizes that in order to recover the costs for this new category through the DSIC mechanism, a separate petition is required. The Company is not submitting such a petition at this time but reserves the right to do so in the future.

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PA PUBLIC UTILITY COMMISSION SECRETARY'S BUREAU

## **COMPONENTS OF THE LONG-TERM INFRASTRUCTURE IMPROVEMENT PLAN**

Act 11 prescribed certain informational components for inclusion in the LTIIP. There are six required specific components as well as a seventh component related to worker qualification, as required by the Commission in its Final Implementation Order. For purposes of this <u>Amended Second</u> Revised LTIIP, the impact upon these seven LTIIP components, as a result of the changes described previously herein, are set forth and described below. A complete copy of the approved and currently effective Revised LTIIP of the Peoples Division and Equitable Division is attached as <u>Amended Second</u> **Revised LTIIP Attachment 1** for comparison purposes.

#### 1. Identification of types and age of eligible property for which Peoples will seek DSIC recovery.

The types and age of eligible pipeline property for which Peoples will seek DSIC recovery remains unchanged as a result of the proposed changes set forth within this <u>Amended Second</u> Revised LTIIP. With regard to pipeline replacement, the Company is not <u>currently</u> changing its plan to replace all target pipe, predominantly unprotected bare steel and cast iron pipelines, over an approximate twenty year period. However, as described earlier, the Peoples' replacement program will now focus on more pipeline replacements of the highest risk pipe located in urban areas during the term of this LTIIP. While this will result in less miles of pipelines being replaced than projected in the June 2014 Revised LTIIP for the period from 2015 – 2019, primarily as a result of replacing lines in higher cost areas <u>andincluding the replacement</u> of all at—risk customer owned service lines, it will more effectively reduce system-wide risk. Conversely, in the years following 2019, the total miles of pipelines to be replaced will increase as at-risk pipelines are replaced in the less-urban areas. This revised focus is consistent with

the main objective of reducing system risk and maintaining system integrity, reliability and safety. The refocusing of the LTIIP to urban areas will maximize the reduction in system wide risk and maximize cost saving opportunities in areas with duplicative pipe. In light of the additional customer service line replacements included in this Amended Second Revised LTIIP, the Company will revisit the timeframe for total replacement of all at-risk infrastructure and may elect to extend the replacement term at the filing of the next 5 year segment of its LTIIP. The next two years will provide Peoples valuable experience with replacing all at-risk customer service lines and determineing the full impact of this change on the replacement timeframe.

Regarding meter replacements, Peoples is not proposing to change the rate of annual meter replacements that is set forth in the Revised LTIIP. Such changes will continue to be based on meter testing results based on a statistical sampling method that is described within the June 2014 Revised LTIIP. As described earlier in the Second Revised LTIIPAmended Second Revised LTIIP, Peoples is proposing to adopt a five year AMR program that will install ERT units on all Peoples Division meters.

The Company is proposing to include Distribution and Transmission M&R Stations as a new category for inclusion in the LTIIP. The Peoples and Equitable Divisions currently operate 2,038 distribution and transmission M&R stations located throughout is systems. Of these, 1,376 are located on the Peoples Division system and 662 are located on the Equitable Division system. Over the five year period of the Second Revised LTIIPAmended Second Revised LTIIP, the Company projects that about 200 of these existing M&R stations will require upgrades or improvements to ensure continued safe, adequate and reliable service.

#### 2. Schedule for planned repair and replacement of eligible property.

Second Revised Appendix 2-A contains a schedule showing the strategies employed for the planned repair and replacement of DSIC-eligible plant during the 5-year period covered by the Second Revised LTIIPAmended Second Revised LTIIP. Second Revised Appendix 2-A is based on an analysis of equipment failures, their nature, causes, locations, analysis of reliability performance indicators, and forecasts of future reliability concerns. Revisions to this schedule, as a result of the modifications discussed within the Second Revised LTIIPAmended Second Revised LTIIP, are shown in redline form for easy reference.

#### 3. Location of eligible property.

The revisions proposed in this revised LTIIP to include AMR, shift the pipeline replacement focus to urban areas and to bring construction in-house will not result in any changes to the location of eligible property as originally considered in the June 2014 Revised LTIIP. In this Second Revised LTIIPAmended Second Revised LTIIP, Peoples is now proposing that upgrades and improvements to existing M&R stations located on the Peoples and Equitable Division system be included as a new LTIIP category. The locations of the approximate 200 M&R stations that are planned for upgrades and improvements over the course of the 2015 – 2019 LTIIP period are fairly equally dispersed across the systems of the Peoples and Equitable Divisions.

#### 4. Estimate of quantity of eligible property to be improved.

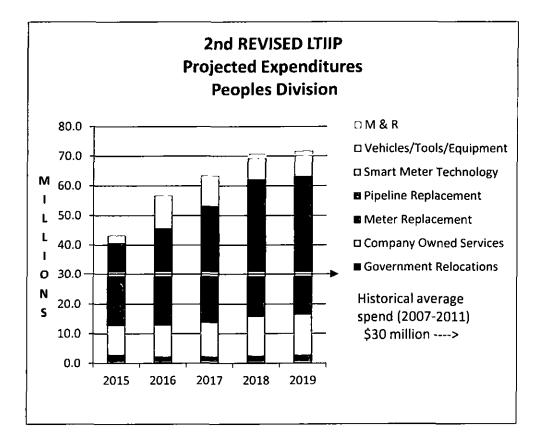
**Second Revised Appendix 3** shows the estimated quantity of property to be improved during each of the five years covered by this revised LTIIP.

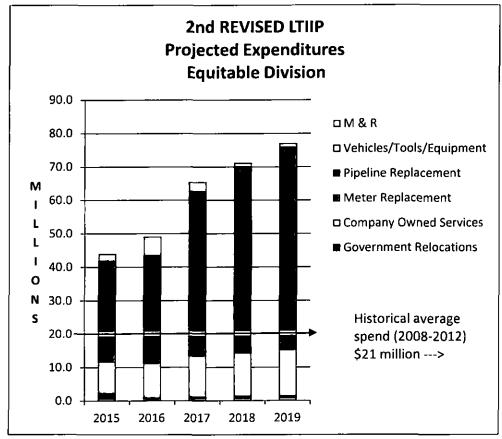
5. Projected annual expenditures to implement the LTIIP and measures to ensure its cost effectiveness.

Peoples' projected annual expenditures during the term of the LTIIP for DSIC eligible replacements are shown in the table contained in **Second Revised Appendix 4**. Information on the measures to ensure the LTIIP's cost effectiveness is set forth in this same section of the June 2014 Revised LTIIP. In addition to these existing measures and as described previously in the <u>Second Revised LTIIPAmended Second Revised LTIIP</u>, the Company is proposing to establish an in-house Construction Division to further improve the quality of capital work, reduce the cycle time of "planning to restoration", and improve the efficiency and operating costs of all construction activities.

6. Manner in which replacement of aging infrastructure will be accelerated and how repair, improvement or replacement will maintain adequate, efficient, safe, reliable and reasonable service.

Peoples' accelerated infrastructure replacement program began in mid-2011 with the replacement of all cast iron pipelines and continues today under the currently approved LTIIP. Peoples' continued commitment to remove aging infrastructure at the Peoples and Equitable Divisions and making improvements to maintain adequate, efficient, safe, reliable and reasonable service is set forth throughout this Second Revised LTIIPAmended Second Revised LTIIP. The expected acceleration of the replacement of the Company's aging infrastructure and additions for improvement as proposed within this Amended Second Revised LTIIP are illustrated in the following graphs.





The repair, improvement or replacement of facilities identified in this revised LTIIP will maintain adequate, efficient, safe, reliable and reasonable service across both Divisions. Historically, pipeline replacement was driven by short term operational and/or economic factors. The Company is pursuing a long term strategy for pipeline replacements that is based on increasing the safety and reliability of the system, refocusing in the short term to urban areas, while also pursuing projects that have long term benefits to system operations and reduce maintenance costs such as leak survey costs. If the Company encounters other high risk pipe during one of its planned replacement projects, it typically replaces this pipe in order to gain efficiency and further increase the safety of the system.

7. Plan to ensure that work to repair, improve, or replace eligible property is performed by qualified employees of the utility or independent contractor to protect system reliability and public safety.

Information in response to this LTIIP component as presented and approved in the June 2014 Revised LTIIP are unchanged by this <u>Amended Second Revised LTIIP</u>. As detailed in this <u>Second Revised LTIIP</u>, Peoples is establishing a Construction Division that will eventually perform all construction activities in-house. This approach will help to ensure that technical skills and operator qualification training is performed and updated and will avoid the challenges of ensuring contractor compliance with skills/OQ training requirements.

## SCHEDULE FOR PLANNED REPAIR AND REPLACEMENT January 1, 2015 through December 31, 2019

Plant Type	Replacement Strategy	Schedule
Standard Categories		
Distribution Lines (including company owned service renewals)	Replace Target Pipe within the distribution system and associated services based upon a risk ranking prioritization approach. Such approach will be consistent and compliant with the Company's Distribution Integrity Management Plan ("DIMP"). The approach recognizes the threat and consequences of pipeline failure as well as factors such as the population density and the density of pipelines eligible for replacement.	20 years <u>-</u> <u>Schedule may be</u> <u>extended as result of</u> <u>PUC Order that</u> <u>directs the company</u> <u>to replace at-risk</u> <u>customer services.</u>
Gathering Line Replacements	Replace all bare unprotected steel gathering lines based upon a risk ranking prioritization approach.	20 years <u>–</u> Schedule may be extended as result of PUC Order that directs the company to replace at-risk customer services.
Transmission Line Replacements	As identified, the Company will replace transmission line sections based upon prioritization of the transmission asset matrix and the internal corrosion program. These replacements are over and above the requirements of the DOT- mandated Transmission Pipeline Integrity Program, which only applies to High Consequence Areas.	As needed
Improvement to Facilitate Pipeline Integrity	As future in-line inspections (i.e., smart pig runs) and pipeline reassessments are conducted, segments of transmission and storage pipelines will be replaced as required by the Transmission	Ongoing

Plant Type	Replacement Strategy	Schedule		
	Integrity Management Plan			
	(TRIMP). Such segments that			
	would be replaced would be as a			
	result of anomalies or defects			
	discovered from future in-line			
	inspections. The segments targeted			
	will be prioritized based upon bare			
	steel segments, leak history, etc.			
	over and above Pipeline Integrity.			
Government Relocations	Facility relocations will continue to	As needed		
	be scheduled consistent with			
	request from the governmental			
	agency.			
Meters (replacement)	Meters will be replaced according	Ongoing		
	to a statistical sampling based			
	methodology that involves meter			
	type based risk assessments.			
Special Considerations		·		
Customer service line	Replace all at-risk customer service	20 years - Schedule		
replacements	lines as Peoples has repaired or	may be extended as		
replacements	replaced its company-owned	result of PUC Order		
	facilities.	that directs the		
	identics <u>.</u>	company to replace		
		at-risk customer		
		services.As		
		encountered		
Special Meter Technology	The Company is undertaking a	This project will		
openie meter reamonogy	system-wide project that will result	begin in 2016 and		
	in the installation of automated	continue through		
	meter reading technology on all	2020.		
	customer meters on the Peoples	2020.		
	Division system.			
	Division system.			
Reliability Improvements	As existing pipelines are replaced,	As needed		
Rendomey improvements	improve system reliability in			
	distribution areas that experience			
	low pressure issues or have			
	experienced considerable growth			
	over the years. These areas			
	typically have one main pipeline			
	source of supply and present a			
	reliability risk should there be an			
	emergency within that single	(		
	supply asset. In this case, the			

<u>Plant Type</u>	nt Type Replacement Strategy				
	Reliability Improvement provides				
	an additional source of gas supply				
	by looping existing pipelines or				
	extending higher pressure				
	pipelines. Additionally, the				
	Company plans to interconnect the				
	systems of both Divisions in areas				
	where there have been service				
	(pressure) or supply issues and				
	areas in which a critical single feed				
	exists.				
M&R Station Stations and	Upgrades and improvements to	As needed			
Equipment	M&R stations are planned to				
	ensure continued safe and reliable				
	services. The replacement strategy				
	will target those stations where				
	age, obsolescence, malfunctions,				
	resizing, performance, reliability,				
	pressures changes and relocations				
	are issues.				
<b>Other Related Capitalized Cost</b>	s				
Vehicles / Tools / Equipment	Purchase incremental tools and	As needed, with			
	equipment specific to the projects	increased purchases			
	in this LTIIP. The Company also	over the 2105 –			
	plans to significantly increase its	2017 period			
	purchases of vehicles, tools and				
	equipment over the 2015 – 2017				
	time frames in support of its				
	Construction Division.				
Bar Coding/Mapping and	The Company does not currently	Not planned at this			
Material Tracking Technology	have bar coding and the supporting	time			
	integrated systems. At this time				
	the Company is not planning to				
	undertake the purchase and				
	installation of this technology				
	during the term of this LTIIP but				
	does plan to reevaluate the use of				
	this technology in the future.				

## AMENDED SECOND REVISED Long-Term Infrastructure Improvement Plan January 1, 2015 through December 31, 2019

#### **Amended Second Revised Appendix 3**

### **Projected Quantity of Property Improved**

#### **Peoples Division**

Category	2015					
Distribution Lines - Miles	33					
Company Owned Services - Count			2,700			
Gathering Lines - Miles			6			
Transmission/Storage Lines - Miles			3			
Meter Replacement			6,600			
Customer Owned Services - Count			300			
Smart Meter Technology			0			
M&R Station Upgrades/Improvements		33				
Category	2016	2017	2018	2019		
Pipeline Replacement (Distribution, Transmission, Gathering, and Reliabilty Improvements) - Miles	34	39	46	46		
Company Owned Services	4,650	5,360	5,600	5,400		
Meter Replacement	4,200	5,000	5,900	6,100		
M&R Station Upgrades/Improvements	35	35 48 27 27				
Smart Meter Technology / ERTs	33,000	85,500	85,500	85,500		

## **Equitable Division**

Category	2015				
Distribution Lines - Miles	24				
Company Owned Services - Count			,2,850		
Gathering Lines - Miles			2		
Transmission/Storage Lines - Miles			1		
Meter Replacement			4,100		
Customer Owned Services - Count	560				
Smart Meter Technology	0				
M&R Station Upgrades/Improvements	5				
Category	2016	2017	2018	2019	
Pipeline Replacement (Distribution,					
Transmission, Gathering, and Reliabilty Improvements) - Miles	27	39	45	49	
Company Owned Services	2,500	3,000	3,200	3,150	
Meter Replacement	4,000 4,700 5,900 6,300				
M&R Station Upgrades/Improvements	10 13 13 13				

## AMENDED SECOND REVISED Long-Term Infrastructure Improvement Plan January 1, 2015 through December 31, 2019

#### **Amended Second Revised Appendix 4**

#### **Projected Annual LTIIP Expenditures**

#### **Peoples Division**

Type (in millions \$)	20	)15	Applicable FERC Account No.			
Distribution Lines	\$21.8		376			
Company Owned Services	9.5		380			
Gathering Lines	0	0.7				
Storage Lines	0	0.0	353			
Transmission Lines	2	.9	367			
Pipeline Integrity	0	0.0	Included in functional pipeline account			
Government Relocations	3	.1	Included in functional pipeline account			
Meter Replacement	2	.7		381 & 382		
Other Related Capitalized Costs						
Bar Coding/Mapping Tech.	0	0.0	303			
Smart Meter Technology	0	0.0				
Fleet	1	6				
M&R Station Upgrades / Improvements	1	0				
Grand Total	\$4	3.3				
Type (in millions \$)	2016	2017	2018	2019	5 year Avg.	
Pipeline Replacement	\$30.1	\$36.3	\$43.0	\$43.4	\$36.3	
Company Owned Services	10.2	11.2	13.0	13.4	11.5	
Pipeline Integrity	0.0	0.0	0.0	0.0	0.0	
Government Relocations	2.1	2.5	2.7	2.9	2.7	
Meter Replacement	3.4	3.3	3.6	3.6	3.3	
Total	\$45.8	\$53.3	\$62.3	\$63.3	\$53.7	
Other Related Capitalized						
Costs						
Bar Coding/Mapping Tech.	0.0	0.0	0.0	0.0	0.0	
Smart Meter Technology	5.1	7.0	7.0	7.0	5.2	
Tools	0.4	0.2	0.0	0.0	0.1	
Fleet	4.2	1.2	0.0	0.0	1.4	
M&R Station	1.3	1.8	1.5	1.5	1.4	
Upgrades/Improvements						
Grand Total	\$56.8	\$63.5	\$70.8	\$71.8	\$61.2	

## AMENDED SECOND REVISED Long-Term Infrastructure Improvement Plan January 1, 2015 through December 31, 2019

#### **Amended Second Revised Appendix 4**

#### **Projected Annual LTIIP Expenditures**

#### **Peoples-Equitable Division**

Type (in millions \$)		2015	Applicable FERC Account No.			
Distribution Lines	\$28.5		376			
Company Owned Services	8.9		380			
Gathering Lines		0.3	332			
Storage Lines		0.0	353			
Transmission Lines		0.1	367			
Pipeline Integrity		0.0	Included in functional pipeline account			
Government Relocations		2.5	Included in functional pipeline account			
Meter Replacement		1.8		381 & 382		
Other Related Capitalized Costs						
Bar Coding/Mapping Tech.		0.0	303			
Smart Meter Technology		0.0				
Fleet		1.7				
M&R Station Upgrades/Improvements		0.3				
Grand Total	\$	44.1				
Type (in millions \$)	2016	2017	2018	2019	5 year Avg.	
Pipeline Replacement	\$31.6	\$47.6	\$54.0	\$59.0	\$44.7	
Company Owned Services	9.8	11.8	12.5	13.4	11.3	
Pipeline Integrity	0.0	0.0	0.0	0.0	0.0	
Government Relocations	1.2	1.4	1.6	1.6	1.7	
Meter Replacement	1.1	2.1	2.1	2.1	1.8	
Total	\$43.7	\$62.9	\$70.2	\$76.1	\$59.5	
Other Related Capitalized						
Costs						
Bar Coding/Mapping Tech.	0.0	0.0	0.0	0.0	0.0	
Smart Meter Technology	0.0	0.0	0.0	0.0	0.0	
Tools	0.4	0.3	0.0	0.0	0.1	
Fleet	4.3	1.3	0.0	0.0	1.5	
M&R Station	0.8	1.0	1.0	1.0	0.8	
Upgrades/Improvements						
Grand Total	\$49.2	\$65.5	\$71.2	\$77.1	\$61.4	

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#### CERTIFICATE OF SERVICE

I hereby certify that I have this day service a true copy of the foregoing document upon the parties, listed below, in accordance with the requirements of § 1.54 (relating to service by a party).

Erin L. Gannon Darryl A. Lawrence Christy M. Appleby Assistant Consumer Advocates Office of Consumer Advocate 555 Walnut Street Forum Place, 5th Floor Harrisburg, P A 17101-1923 egannon@paoca.org dlawrence@paoca.org cappleby@paoca.org

Carrie B. Wright, Prosecutor Allison C. Kaster, Prosecutor Bureau of Investigation and Enforcement Pennsylvania Public Utility Commission Commonwealth Keystone Building 400 North Street P. O. Box 3265 Harrisburg, PA 17105-3265 carwright@pa.gov akastor@pa.gov Elizabeth R. Triscari Assistant Small Business Advocate Office of Small Business Advocate Suite 1102 300 North Second Street Harrisburg, PA 17101 etriscari@pa.gov

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William & Robits

William H. Roberts II

Dated this 11th day of April, 2016

