BEFORE THE PENNSYLVANIA PUBLIC UTILITY COMMISSION

:

Pennsylvania Public Utility Commission

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Docket No. R-2018-3006818

Peoples Natural Gas Company, LLC

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Direct Testimony of Roger D. Colton

On Behalf of:
Office of Consumer Advocate

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| 1 | Q. | PLEASE STATE YOUR NAME AND ADDRESS. |
|---|----|-------------------------------------|
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2 A. My name is Roger Colton. My address is 34 Warwick Road, Belmont, MA.

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4 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT POSITION?

A. I am a principal in the firm of Fisher Sheehan & Colton, Public Finance and General Economics of Belmont, Massachusetts. In that capacity, I provide technical assistance to a variety of federal and state agencies, consumer organizations and public utilities on rate and customer service issues involving telephone, water/sewer, natural gas and electric utilities.

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O. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?

12 A. I am testifying on behalf of the Office of Consumer Advocate.

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14 Q. PLEASE DESCRIBE YOUR PROFESSIONAL BACKGROUND.

I work primarily on low-income utility issues. This involves regulatory work on rate and 15 A. customer service issues, as well as research into low-income usage, payment patterns, 16 17 and affordability programs. At present, I am working on various projects in the states of Rhode Island, Maryland, Pennsylvania, Michigan, Illinois and Iowa, as well as in the 18 provinces of Ontario and British Columbia. My clients include state agencies (e.g., 19 20 Pennsylvania Office of Consumer Advocate, Maryland Office of People's Counsel, Illinois Office of Attorney General), federal agencies (e.g., the U.S. Department of Health 21 and Human Services), community-based organizations (e.g., Energy Outreach Colorado, 22 23 Natural Resources Defense Council, Advocacy Centre Tenants Ontario), and private

| utilities (e.g., Unitil Corporation d/b/a Fitchburg Gas and Electric Company, Entergy |
|--|
| Services, Xcel Energy d/b/a Public Service of Colorado). In addition to state-specific and |
| utility-specific work, I engage in national work throughout the United States. For |
| example, in 2011, I worked with the U.S. Department of Health and Human Services (the |
| federal LIHEAP office) to advance the review and utilization of the Home Energy |
| Insecurity Scale as an outcomes measurement tool for the federal Low-Income Home |
| Energy Assistance Program ("LIHEAP"). In 2007, I was part of a team that performed a |
| multi-sponsor public/private national study of low-income energy assistance programs. A |
| brief description of my professional background is provided in Appendix A. |

Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.

A. After receiving my undergraduate degree in 1975 (Iowa State University), I obtained further training in both law and economics. I received my law degree in 1981 (University of Florida). I received my Master's Degree (regulatory economics) from the MacGregor School in 1993.

Q. HAVE YOU EVER PUBLISHED ON PUBLIC UTILITY REGULATORY

ISSUES?

19 A. Yes. I have published three books and more than 80 articles in scholarly and trade
20 journals, primarily on low-income utility and housing issues. I have published an equal
21 number of technical reports for various clients on energy, water, telecommunications and
22 other associated low-income utility issues. A list of my publications is included in
23 Appendix A.

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Q. HAVE YOU EVER TESTIFIED BEFORE THIS OR OTHER UTILITY

3 **COMMISSIONS?**

4 A. Yes. I have testified before the Pennsylvania Public Utility Commission ("PUC" or

"Commission") on numerous occasions regarding utility issues affecting low-income

customers and customer service. I have also testified in regulatory proceedings in more

than 35 states and various Canadian provinces on a wide range of utility issues. A list of

the proceedings in which I have testified is listed in Appendix A.

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Q. PLEASE EXPLAIN THE PURPOSE OF YOUR DIRECT TESTIMONY.

- 11 A. The purpose of my Direct Testimony is as follows.
 - ➤ First, I examine the impact of Peoples Natural Gas's (sometimes hereafter referred to as "Peoples" or "Company")¹ proposed increase in its fixed monthly residential customer charge;
 - Second, I examine cost recovery for the Peoples Customer Assistance
 Program ("CAP");
 - ➤ Third, I examine the extent to which the manner in which Peoples Natural Gas identifies its "confirmed low-income customers" complies with PUC regulations;
 - ➤ Fourth, I assess certain operational difficulties I have identified with the Peoples Natural Gas Customer Assistance Program ("CAP");

¹ References to Peoples or the Company are intended to refer to Peoples Natural Gas and Peoples Equitable combined unless expressly stated otherwise or unless the context clearly indicates to the contrary.

| 1 | | Fifth, I examine how Peoples Natural Gas can and should improve a variety of |
|----------|----|--|
| 2 | | aspects of its delivery of reasonable customer service; |
| 3 | | > Sixth, I examine the impacts of the Peoples Natural Gas proposals to |
| 4 | | incorporate third party payment process fees into revenue requirement; and |
| 5 | | Finally, I assess whether the customer satisfaction surveys discussed by |
| 6 | | Peoples Natural Gas establish that the Company is providing excellence in |
| 7 | | customer service. |
| 8 | | |
| 9 | | Summary of Recommendations |
| 10 | Q. | PLEASE PROVIDE A SUMMARY OF THE RECOMMENDATIONS YOU |
| 11 | | MAKE IN YOUR DIRECT TESTIMONY. |
| 12 | A. | Based on the data and analysis presented throughout my Direct Testimony, I recommend |
| 13 | | as follows: |
| 14 | | ➤ That the OCA's proposed customer charge be adopted; |
| 15 | | |
| 16 | | ➤ That the bad debt offset to CAP costs be set at 6.44% for CAP Credits and |
| 17 | | Arrearage Forgiveness credits; |
| 18 | | |
| 19 | | That the base CAP participation rate over which the bad debt offset to CAP |
| 20 21 | | costs is applied be set at 32,300 (13,800 for Peoples-Equitable and 18,500 for Peoples); |
| 22 | | reopies), |
| 23 | | ➤ That the Peoples universal service rider for the two Peoples divisions be |
| 24 | | incorporated together, collected and disbursed such that the affected |
| 25 | | communities continue to receive a fair share of universal service funding; |
| 26 | | |
| 27 | | ➤ That Peoples be directed to modify its tariffs and procedures, including staff |
| 28 | | training, to comply with PUC regulations defining "confirmed low-income |
| 29 | | customer," including the acceptance of self-certification of income for |
| 30 | | purposes of identifying a "confirmed low-income customer"; |
| 31 | | |

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|-----|----|---|
| 2 | | ➤ That peoples be directed to deliver a plan to the PUC outlining its proposals |
| 3 | | on how it will expand CAP outreach, not only for initial enrollment but for |
| 4 | | reenrollment and income recertification, through the use of Community Based |
| 5 | | Organizations; |
| 6 | | |
| 7 | | ➤ That Peoples adopt a collection procedure that will not disconnect service for |
| 8 | | nonpayment to a confirmed low-income customer without first providing a |
| 9 | | stand-alone Plain English notice to that customer of the customer's right to |
| 10 | | enter into CAP and an explanation of CAP's arrearage forgiveness benefits; |
| 11 | | |
| 12 | | ➤ That Peoples eliminate its restriction on Budget Billing enrollment that bars |
| 13 | | the enrollment of customers in arrears in Budget Billing. Upon request to |
| 14 | | enter into Budget Billing, a customer in arrears should be placed on Budget |
| 15 | | Billing while spreading their arrears over a period consistent with the PUC |
| 16 | | regulation applicable to the individual customer. |
| 17 | | |
| 18 | | That Peoples expand its Third Party Notice program in all the respects |
| 19 | | outlined in my Direct Testimony; |
| 20 | | |
| 21 | | That Peoples expand its mechanism for identifying customers who are |
| 22 | | qualified for the PUC's cold weather protections in all the respects outlined in |
| 23 | | my Direct Testimony; and |
| 24 | | |
| 25 | | ➤ That the PUC adopt the OCA recommendation regarding the UGI Gas |
| 26 | | proposal to incorporate third party payment fees into revenue requirement; |
| 27 | | and |
| 28 | | |
| 29 | | ➤ That the PUC find that the Peoples "customer satisfaction" surveys do not |
| 30 | | support a finding of the delivery of superior customer service. |
| 31 | | |
| 32 | | Part 1. The Proposed Peoples Monthly Fixed Customer Charge. |
| 33 | Q. | PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR |
| 2.4 | | TECHTA ONLY |
| 34 | | TESTIMONY. |
| 35 | A. | In this section of my testimony, I examine the impacts which the Company's proposed |

increase in its fixed monthly residential customer charge will have on low-income and

low-use customers. I further examine the extent to which those two populations (lowincome, low use) coincide. The Company proposes to increase its fixed monthly customer charge to \$20. (PNG St. 11, at 46). This is an increase in the customer charge of \$6.05/month for Peoples and of \$6.75/month for Equitable. (Id.)

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Q. DOES THE COMPANY'S CUSTOMER ASSISTANCE PROGRAM ("CAP")

PROTECT LOW-INCOME CUSTOMERS FROM THE INCREASED FIXED

9 **CHARGES?**

A. No. The Peoples Customer Assistance Program ("CAP") serves a relatively small proportion of Peoples customers. As of February 2019, Peoples had 33,128 CAP participants. (OCA-III-13). In contrast, in 2017, Peoples had 104,704 confirmed low-income customers.² (2017 BCS Annual Report on Collections Performance and Universal Service Programs, at 7). In addition, in 2017, Peoples had 154,473 estimated low-income customers.³ (2017 BCS, at 8). Peoples, in other words, enrolls roughly 20% of its eligible customers in CAP. Nearly four out of every five low-income customers on the Peoples system would not be protected by CAP. In fact, even within its "confirmed low-income" population, Peoples enrolls fewer than one-of-three customers in CAP (33,128 / 104,704 = 0.316). Overall, a relatively small proportion of the confirmed low-income population base receives the affordability protections of CAP.

² 60,077 Peoples; 44,627 Equitable.

³ 89,417 Peoples; 65,056 Equitable.

1 Q. DO LOW-INCOME CUSTOMERS NOT IN CAP HAVE DIFFICULTY IN

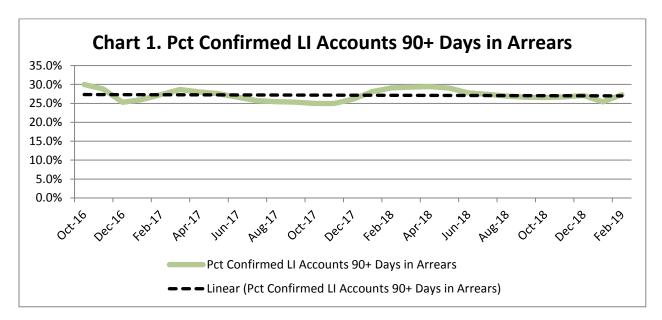
PAYING THEIR BILLS?

3 A. Yes. In the past two-plus years, of those customers that have been identified as

4 "confirmed low-income," the percentage with long-term arrears has remained reasonably

5 constant. Chart 1 below shows the percentage of confirmed low-income customers 30 or

6 more days in arrears who are, in fact, more than 90 days in arrears.



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Not only do a high percentage of confirmed low-income customers have long-term (90+ days) arrears, but confirmed low-income customers have high arrearages as well.

According to the most recent (2017) BCS report on universal service programs and collections performance, the average arrears of confirmed low-income customers in arrears for the two Peoples divisions was \$391.38 (Peoples) and \$342.47 (Peoples-Equitable). Given that Peoples limits its definition of a "confirmed low-income customer" to those customers who either participate in CAP or who receive LIHEAP, 4 the size of these arrears is disturbing. The customers who Peoples defines as "confirmed

⁴ This limitation on the definition of "confirmed low-income" will be discussed further below.

low-income" are those who are receiving assistance. Nonetheless, they maintain arrearages that are substantial and that are reasonably old (in terms of the aging of accounts).

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In light of this data, the Peoples proposal to increase the fixed charges on its system should be rejected. Increasing the monthly fixed charge will contribute further to both the incidence of low-income customers in arrears (i.e., number of accounts in arrears) and the depth of those arrears. Moreover, this increase builds on itself. As confirmed low-income customers face higher and higher fixed charges, their total bills (bills for arrears plus bills for current service) become less and less affordable. As more and more confirmed low-income customers face higher arrears, fewer and fewer are eligible to enter into Budget Billing to levelize their bills to help avoid arrears.

AREN'T THE ADVERSE IMPACTS THAT YOU DISCUSS ATTRIBUTABLE

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14

Q.

TO THE RATE CASE GENERALLY AND NOT TO ANY INCREASE IN THE 15 CUSTOMER CHARGE IN PARTICULAR? ARE THERE SPECIFIC ADVERSE 16 IMPACTS ATTRIBUTABLE TO THE INCREASED CUSTOMER CHARGE? 17 The adverse impacts I identify above cannot be attributed exclusively to any increase in 18 A. rates arising from the Company's proposed rates in general in this proceeding. One 19 20 impact of the Company's proposed increase in the fixed monthly customer charge is that a higher percentage of total rates will be unavoidable. As a result, the adverse impacts 21 22 flow not merely from the rate increase in general, but also from the increase in the fixed 23 monthly customer charge in particular.

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|---|--|

| Q. DOES THE DISPROPORTIONATI | ADVERSE IMPACT OF | THE INCREASE |
|------------------------------|-------------------|--------------|
| Q. DOES THE DISPROPORTIONATI | ADVERSE IMPACT OF | THE INCREASE |

CUSTOMER CHARGE ON LOW-INCOME CUSTOMERS HAVE A

CORRESPONDING FINANCIAL IMPACT ON NON-LOW-INCOME

CUSTOMERS?

A. Yes. The proposed increase in the Company's fixed monthly customer charge imposes disproportionately high rate increases on low-use customers, whether low-income or non-low-income. Low-use customers in the Company's service territory, however, tend also to be disproportionately low-income customers. As a result, through its increased customer charge, the Company proposes to increase rates the most for those who disproportionately can least afford to pay those rate increases. Not only are proportionately more confirmed low-income customers in arrears, but those who are in arrears, are <u>deeper</u> in arrears. Peoples proposes to respond to these circumstances by <u>raising</u> rates the most, in an unavoidable manner, to these customers. The resulting increase in bad debt, working capital, and credit and collection costs will be borne by all ratepayers.

Q. PLEASE EXPLAIN THE BASIS FOR YOUR CONCLUSION THAT LOW-

INCOME CUSTOMERS ARE DISPROPORTIONATELY LOW-USE

CUSTOMERS.

A. While low-income households tend to have less efficient energy consumption than do residential customers generally on a per square foot of housing basis, because they live in much smaller housing units, they disproportionately tend to have lower overall natural

gas consumption. The most recent data published by the U.S. Department of Energy

(DOE) in its 2009 Residential Energy Consumption Survey (RECS) shows the following

for total energy usage in the Northeast (RECS, Table CE1.2).

| Home Energy Use by Income (Residential Energy Consumption Survey) | | | | | | |
|---|--------------------------------------|-----------------------------------|--|--|--|--|
| 2009 Annual Household Income | Per Square Foot (thousand Btu) | Per Household (million Btu) | | | | |
| Less than \$20,000 | 65.0 | 83.3 | | | | |
| \$20,000 to \$39,999 | 56.3 | 98.2 | | | | |
| \$40,000 to \$59,000 | 49.8 | 98.9 | | | | |
| \$60,000 to \$79,999 | 48.4 | 99.9 | | | | |
| \$80,000 to \$99,999 | 48.4 | 119.2 | | | | |
| \$100,000 to \$119,999 | 42.4 | 131.1 | | | | |
| \$120,000 or More | 45.9 | 154.8 | | | | |

The same results appertain when the examination is limited exclusively to natural gas.

According to the DOE's RECS (Table CE2.2), in the Northeast, the region of which

Pennsylvania is a part, as incomes increase, natural gas usage increases correspondingly.

| Natural Gas Usage (Residential Energy Cons | | |
|---|-------|-----|
| 2009 Annual Household Income | mmBtu | MCF |
| Less than \$20,000 | 58.7 | 57 |
| \$20,000 to \$39,999 | 76.5 | 75 |
| \$40,000 to \$59,000 | 69.7 | 68 |
| \$60,000 to \$79,999 | 70.7 | 69 |
| \$80,000 to \$99,999 | 81.2 | 79 |
| \$100,000 to \$119,999 | 92.7 | 90 |
| \$120,000 or More | 114.4 | 112 |

It does not matter which end-use is being examined. As income increases, so, too, does energy usage increase. The average household data by-end-use, in million BTU, for

Northeast households using the end-use (RECS, Table CE3.2) is presented immediately below.

| Natural Gas Consumption by End-Use and Income (mmBtu) (Northeast) (Residential Energy Consumption Survey) | | | | | |
|---|-------|---------------|---------------|--|--|
| 2009 Annual Household Income | Total | Space Heating | Water Heating | | |
| Less than \$20,000 | 83.3 | 51.2 | 12.5 | | |
| \$20,000 to \$39,999 | 98.2 | 57.2 | 16.4 | | |
| \$40,000 to \$59,000 | 98.9 | 55.1 | 16.1 | | |
| \$60,000 to \$79,999 | 99.9 | 55.1 | 16.5 | | |
| \$80,000 to \$99,999 | 119.2 | 64.0 | 19.0 | | |
| \$100,000 to \$119,999 | 131.1 | 65.9 | 22.6 | | |
| \$120,000 or More | 154.8 | 78.7 | 26.6 | | |

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Q. DOES THE DEPARTMENT OF ENERGY PROVIDE DATA THAT HELPS TO EXPLAIN WHY LOW-INCOME CUSTOMERS TEND ALSO TO BE LOW USE CUSTOMERS?

Yes. The RECS data clearly shows that natural gas consumption increases as the size of the housing unit increases. The related housing characteristics support this conclusion.

Residents of single family housing have greater consumption than residents of multifamily housing. Residents of large multi-family dwellings (5+ units) have lower natural gas consumption than residents of apartments in 2 – 4 unit buildings. Renters have lower consumption than do homeowners. And renters in multi-family dwellings have lower consumption than renters in single-family homes.

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Q. DO THE UNDERLYING DEMOGRAPHICS IN PENNSYLVANIA PROVIDE SUPPORT FOR THE APPLICABILITY OF THESE DEPARTMENT OF ENERGY CONCLUSIONS TO PEOPLES?

| 1 | A. | Yes. Two lines of inquiry support this conclusion. First, Schedule RDC-1 presents the |
|--|----|--|
| 2 | | average income in Pennsylvania by the number of rooms in a housing structure, as well |
| 3 | | as the average income in Pennsylvania by the number of bedrooms in a housing structure. |
| 4 | | Schedule RDC-1 clearly shows that as housing units get larger in Pennsylvania, average |
| 5 | | income increases. |
| 6 | | |
| 7 | | There are two standard ways to compare the size of a housing unit when square footage is |
| 8 | | not available. One way is to look at the number of rooms; the other way is to look at the |
| 9 | | number of bedrooms. Both of these approaches document that lower-income households |
| 10 | | live in smaller sized housing units. Schedule RDC-1 shows that: |
| 11 12 13 14 | | ➤ While the average income of a Pennsylvania household living in a unit with one room is \$40,399, the average income of a household living in an eight-room unit is \$95,524. By the time a house gets to have nine rooms, the average income is \$119,211. ⁵ |
| 15 16 17 18 19 20 21 | | ➤ The same relationship holds true for housing size measured by the number of bedrooms. While the average income for a Pennsylvania household living in a unit with no bedrooms (known as an "efficiency unit") is \$41,716, the average income of a household living in a housing unit with three bedrooms is \$69,626; the average income of a household living in a unit with five bedrooms is \$136,317. |
| 2223 | | In both instances (number of rooms and number of bedrooms), the average income |
| 24 | | increases as the size of the housing unit increases. |
| 25 | | |
| 26 | | In addition to this data, Schedule RDC-2 presents a distribution of Pennsylvania |
| 27 | | households by income and by the size of the housing unit in which they live, measuring |

⁵ Housing units limited to those using natural gas service with housing occupants billed directly by Peoples.

housing unit size by the number of bedrooms in the unit.⁶ The data shows that a higher proportion of lower-income households live in smaller housing units and a higher proportion of higher income households live in larger housing units. For example, while roughly 13% to 17% of households with income less than \$20,000 live in units with one bedroom or less, less than two percent (2%) of households with incomes greater than \$150,000 live in units that small. Conversely, while roughly 46% to 52% of households with incomes of \$150,000 or more live in units with four or more bedrooms, only 11% to 12% of households with incomes less than \$30,000 do. Consistently, the percentage of households in each of the higher income ranges declines as the number of bedrooms declines. In Pennsylvania, higher income households clearly tend disproportionately to live in larger homes than do lower income households.

- Q. HAS PEOPLES EVER UNDERTAKEN A STUDY TO CONSIDER THE
- 14 RELATIONSHIP BETWEEN HOUSEHOLD INCOME AND NATURAL GAS
- 15 USAGE?
 - A. No. When asked to provide any reports or studies in its possession or control, whether or not prepared by or for the Company, which assess the relationship between income and consumption, Peoples responded that "there are no such studies." (OCA-III-9).

- Q. IS A COMPARISON OF CAP CUSTOMERS TO NON-CAP CUSTOMERS A
 SUFFICIENT WAY TO CONSIDER THE RELATIVE CONSUMPTION OF
- 22 LOW-INCOME AND NON-LOW-INCOME CUSTOMERS?

⁶ A similar measurement could be made using the total number of rooms rather than the number of bedrooms.

A. No. As I document above, customers participating in CAP are a relatively small proportion of either confirmed or estimated low-income customers on the Peoples system. Moreover, the usage of CAP customers is not reflective of low-income customers as a whole. In order to enroll in CAP, customers must have bills that exceed an affordable percentage of income. If as a result of lower usage, in other words, a customer has lower bills, that customer will not be a CAP participant. By design, CAP customers include higher usage customers. The inclusion of these high usage CAP customers in the "confirmed low-income" population skews the usage of the Peoples confirmed low-income population upwards.

A.

Q. WHAT EMPIRICAL DATA LEADS YOU TO BELIEVE THAT THERE IS A SIGNIFICANT LOW-INCOME POPULATION THAT WOULD NOT

PARTICIPATE IN CAP?

In 2007, I was part of a team that performed a multi-sponsor, multi-state study of low-income assistance programs around the nation. Pennsylvania was one of the states studied. Among the things we found was that 25% of low-income households had bills of less than \$500, while 50% had bills of less than \$1,000. Moreover, 26% of natural gas customers in Pennsylvania had gas burdens of less than 5%, while an additional 25% had burdens of more than 5% but less than 10%. These customers are unlikely to participate in CAP. To examine a population of high use CAP participants does not provide an appropriate basis for drawing conclusions about natural gas consumption for low-income customers generally.

1 Q. DO YOU HAVE ANY COMMENT ABOUT THE TOTALITY OF THE

INFORMATION YOU PRESENT ABOVE?

A. Yes. The information presented by the RECS is important not only for each piece of data standing alone, but is important because of how it fits together into a reasonably explainable pattern. Total per-household residential natural gas consumption is driven largely by the size of the housing unit. Smaller units have lower natural gas consumption. Renters tend to live in smaller housing units, and we can see a correspondingly lower natural gas consumption by renters. Households living in single-family detached homes have larger housing units, and we can see a correspondingly higher natural gas consumption. Households living in multi-family units have smaller units and lower consumption. Lower incomes are associated with renter status, as well as multi-family living. The conclusion that low-income households are also low use households is not only empirically supported, but consistently explained.

Q. HOW IS THIS DATA ON THE RELATIONSHIP BETWEEN INCOME AND

USAGE RELEVANT TO THE COMPANY'S PROPOSED CUSTOMER

CHARGE?

A. The Company has proposed a significant fixed monthly customer charge in this base rate case. As is documented above, the substantial increase in the fixed monthly customer charge will disproportionately adversely affect low-use customers. Data supports the conclusion that those low-use customers will also disproportionately be low-income customers. As a result, the customer population having the greatest payment troubles with which to begin will receive the largest rate increases. This impact not only

| adversely affects the low-use, low-income customers | , but also | imposes | greater | costs tha | t |
|--|------------|---------|---------|-----------|---|
| will need to be passed through rates to all ratepayers | | | | | |

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Part 2. CAP Cost Recovery.

PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR

6 TESTIMONY.

A. In this section of my testimony, I review whether Peoples has proposed an appropriate tariff through which to recover its universal service costs. I conclude that the Company's CAP cost recovery should be adjusted to better account for a bad debt offset.

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Q. PLEASE EXPLAIN HOW THE OFFSET WORKS?

A. The offset is applied to the incremental number of CAP participants which exceeds the 12 base number of participants experienced in the most recent period with actual, known 13 data. The offset reflects the extent to which low-income customers who do not 14 participate in CAP cause the utility to incur bad debt expense. That bad debt expense is 15 incorporated into rates in the base rate case. Having already incorporated those 16 17 uncollected dollars into rates, to the extent that these low-income customers move into CAP, it would then be inappropriate to again collect those same dollars in the form of 18 CAP credits that are granted to CAP participants. To do that would be to double-collect 19 20 the same dollars. Neither the question of whether to impose an offset, nor the question of what percentage that offset should be, is at issue in this proceeding. I accept the 21 Company's proposal. The only issue involves what number should be set as the base 22 CAP participation over which the CAP offset is applied. 23

Q. WHAT ARE THE CURRENT AND PROPOSED BAD DEBT OFFSETS FOR PEOPLES AND FOR PEOPLES EQUITABLE?

A. Peoples Natural Gas has a current bad debt offset of 3.27% in its Universal Service cost recovery Rider. Peoples Equitable has a current bad debt offset of 12.0% in its Universal Service cost recovery Rider. Peoples proposes to combine those two Riders and to apply an offset of 2.49%. (Appendix D, Proposed Tariff, original page 68). The 2.49% is the percentage of residential write-off claimed by Peoples. (Exh. RAF-7).

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Q. IS THAT PROPOSAL REASONABLE?

No. The bad debt write-off should reflect the difference in revenues actually written-off 11 A. for residential customers and for low-income customers. Neither Peoples nor Peoples 12 Equitable report that data. Instead, Peoples simply allocates its bad debt to low-income 13 customers in the same proportion as low-income revenue is to total revenue. 14 Accordingly, I have updated the existing bad debt set-off percentages into a combined 15 number for both Peoples and Peoples-Equitable. The write-off amounts of Peoples and 16 17 Peoples Equitable have changed over the past three years. The write-offs for Peoples have somewhat declined and the write-offs for Peoples Equitable have somewhat 18 increased. I thus have allocated a portion of the bad debt write-off to each Peoples 19 20 division based on the proportion that each contributes to total write-offs. I multiply that allocation percentage times the existing bad debt offsets to update and combine the two 21 22 Companies. The bad debt offset I propose is 6.44%. This combined offset is higher than

| 1 | the existing Peoples offset of 3.27% but is lower than the existing Peoples Equitable |
|---|---|
| 2 | offset of 12%. The calculation is set forth in Schedule RDC-3. |

A.

Q. DOES THE PEOPLES PROPOSED BASE NUMBER OF CAP PARTICIPANTS

OVER WHICH THE BAD DEBT OFFSET IS APPLIED NEED TO BE

ADJUSTED?

Yes. Peoples proposes to maintain its base CAP participation at 16,725 over which it will apply the proposed bad debt offset. That base CAP participation, however, needs to be updated and needs to be combined for the two companies. For the most recent twelve month period available (March 2018 through February 2019), the average monthly CAP participation rate was 13,784 for Peoples Equitable and was 18,476 for Peoples. (OCA-III-13). To the extent that the two divisions reconcile their CAP costs separately, the base CAP participation I recommend for Peoples Equitable is 13,800 and for Peoples 18,500. To the extent that the two divisions reconcile their combined CAP costs together, the base participation rate should be 32,300 (13,800 + 18,500).

Q. DO YOU HAVE A FINAL CONCERN ABOUT THE CAP COST RECOVERY

FOR PEOPLES?

19 A. Yes. Peoples proposes to integrate its Universal Service Rider for both gas divisions
20 (Peoples, Equitable). The integration of the Rider should be accomplished in a fashion
21 that does not adversely affect either one of the divisions. The total universal service costs
22 should be incorporated together, collected, and disbursed such that it reflects a fair share
23 of universal service funding across the communities served.

2 Part 3. Identifying "Confirmed Low-Income Customers."

3 Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR

4 TESTIMONY.

A. In this section of my testimony, I examine the way in which Peoples implements the Commission's definition of a "confirmed low-income customer" for purposes of extending specific customer service protections. To the extent that the Company fails to comply with the PUC's definition of "confirmed low-income customer," the Company is also failing to extend the full set of protections such customers are entitled to receive. I recommend that the Company conform its practices to PUC regulations.

Q. UPON WHAT DO YOU BASE YOUR CONCLUSION THAT PEOPLES SHOULD

IMPROVE THE IDENTIFICATION OF CONFIRMED LOW-INCOME

CUSTOMERS?

A. I discuss in more detail below the process that Peoples uses to establish a customer as a "confirmed low-income" customer. I conclude that Peoples has significantly fallen short of confirming low-income customer status. Without establishing that a customer is a "confirmed low-income" customer, it is difficult for Peoples to enroll that customer as a CAP participant. It is also not possible to extend certain consumer protections that are available only to confirmed low-income customers.

| INCOME CUSTOMER" BASE? A. According to Peoples, "Confirmed low income is defined as participating in CAP and having received LIHEAP." (OCA-III-33). This limited definition of "confirmed low-in used despite the fact that the Company routinely obtains income information from residence customers. DOES THIS PROCEDURE COMPLY WITH THE PUC'S DEFINITION OF | |
|--|-------------|
| having received LIHEAP." (OCA-III-33). This limited definition of "confirmed low-in used despite the fact that the Company routinely obtains income information from residustomers. | |
| used despite the fact that the Company routinely obtains income information from resid customers. | d/or |
| 6 customers. 7 | ncome" is |
| 7 | lential |
| | |
| 8 O. DOES THIS PROCEDURE COMPLY WITH THE PUC'S DEFINITION OF | |
| Z. Zolo Impirocladul com li mini indico paliminon of | |
| 9 "CONFIRMED LOW-INCOME"? | |
| 10 A. No. This process for identifying customers as a "confirmed low-income customer" | does not |
| comply with the PUC's regulations defining what a "confirmed low-income custom | ner" is. |
| The PUC clearly defines a "confirmed low-income" customer in its natural gas | |
| regulations as being "Accounts where the NGDC has obtained information that | would |
| reasonably place the customer in a low-income designation. This information ma | ay |
| include receipt of LIHEAP funds, <u>self-certification by the customer, income sou</u> | rce or |
| information obtained in § 56.97(b) (relating to procedures upon rate-payer or oc | cupant |
| contact prior to termination)." (emphasis added). (52 Pa Code §62.2). | |
| 18 | |
| Peoples should accept self-certification of low-income status for purposes of ide | entifying a |
| 20 "confirmed low-income customer." Accepting customer-provided information th | hat is |
| 21 received in the normal operations of the utility is good practice. According to Po | eoples, |
| itself, "The following company procedures include steps for obtaining income | |
| information and discussing services with low-income customers: Requests to sta | art |
| residential service (New Customers as well as Existing Customers), Universal S | |

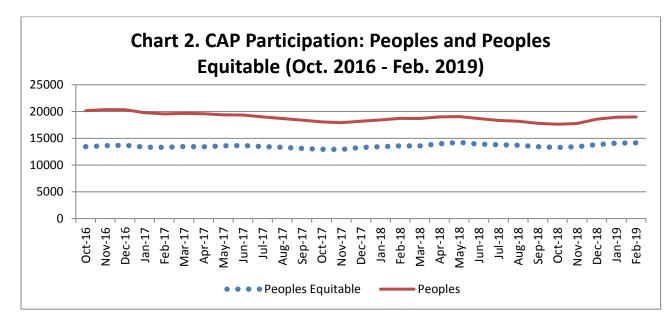
PLEASE DESCRIBE HOW PEOPLES IDENTIFIES ITS "CONFIRMED LOW-

Q.

| 1 | Program Referrals, Termination of residential service (e.g., non-payment), and | | | | |
|----------------------------|--|--|--|--|--|
| 2 | Reconnection of residential service." (OCA-III-32). According to Peoples: | | | | |
| 3 4 5 6 7 | Income, as well as household occupancy, information is gathered at several points of customer contact to ensure the customer is fully aware of beneficial services available to them. Circumstances that involve obtaining the information include: | | | | |
| 8 9 10 | O Starting a relationship with the customer, such as the initial request for natural gas service. | | | | |
| 11 12 13 | O Subsequent and ongoing contacts with the customer, including customer consultations to determine affordable payment amounts as well as available Universal Service programs. | | | | |
| 15 16 17 18 | Continuing a relationship with the customer, such as additional requests for natural gas service (concurrent service or transferring service to a new location). | | | | |
| 19 20 21 22 23 | O Discussion of past due arrears and/or receipt of a Termination Notice to determine options for affordable payments, such as a Payment Arrangement or a Universal Service such as the Customer Assistance Program as well as several Energy Assistance grants programs. | | | | |
| 24 | (OCA-III-30). Moreover, the Company states that "Income and Occupancy information | | | | |
| 25 | is recorded through the customer relationship management system and can easily be | | | | |
| 26 | viewed." (OCA-III-31). | | | | |
| 27 | | | | | |
| 28 | Each of these circumstances meets the PUC prescribed definition of a "confirmed low- | | | | |
| 29 | income" customer, one where Peoples "has obtained information that would reasonably | | | | |
| 30 | place the customer in a low-income designation." The Peoples action to impose further | | | | |
| 31 | limitations on the PUC definition should be rejected. Instead, Peoples should be directed | | | | |

| 1 | | to modify its tariffs and procedures, including staff training, to comply with the PUC |
|----|----|---|
| 2 | | regulation. |
| 3 | | |
| 4 | Q. | WHY IS IT APPROPRIATE TO ADDRESS THIS FAILURE TO CONFIRM |
| 5 | | LOW-INCOME CUSTOMER STATUS IN THIS RATE CASE? |
| 6 | A. | Extending low-income regulatory protections to all customers who are entitled to receive |
| 7 | | such protections is an important element of customer service. It is thus reasonable to |
| 8 | | examine whether these regulatory protections are being reasonably pursued. |
| 9 | | |
| 10 | | Part 4. Enrolling Income-Eligible Customers in CAP. |
| 11 | Q. | PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR |
| 12 | | TESTIMONY. |
| 13 | A. | In this section of my testimony, I examine my concerns about whether Peoples is |
| 14 | | adequately identifying CAP-eligible customers and enrolling those customers as |
| 15 | | participants in the Company's CAP initiative. I conclude that Peoples is falling short in |
| 16 | | the outreach and enrollment process. |
| 17 | | |
| 18 | Q. | UPON WHAT DO YOU BASE YOUR CONCLUSION THAT PEOPLES SHOULD |
| 19 | | IMPROVE ITS ENROLLMENT OF CONFIRMED LOW-INCOME |
| 20 | | CUSTOMERS INTO CAP? |
| 21 | A. | Chart 2 immediately below shows CAP participation rates for both Peoples and for |
| 22 | | Peoples Equitable. While Peoples Equitable has had an almost steady participation rate, |
| | | |

participation in the Peoples CAP has seen a steady decline in the past 29 months (October 2016 through February 2019).



This declining enrollment has occurred despite the fact that, as discussed above, the percentage of low-income customers in arrears has remained steady. None of the trends in metrics relating to low-income payment difficulties either for Peoples or for Peoples Equitable are positive. While there was an uptick in collections performance in 2016, that uptick disappeared in 2017 when collections performance again deteriorated. Relative to 2015, disconnections were higher and reconnections were lower. Both the average dollars of low-income arrears were again increasing, as is the percentage of billings to confirmed low-income customers that are in arrears.

| | Peoples | | | Peoples Equitable | | |
|----------------------------|---------|-------|--------|-------------------|-------|--------|
| | 2015 | 2016 | 2017 | 2015 | 2016 | 2017 |
| Termination rate | 3.4% | 3.3% | 4.2% | 1.5% ⁷ | 2.5% | 3.1% |
| Reconnection rate | 70.8% | 67.4% | 60.3% | 70.9% | 65.1% | 66.5% |
| Confirmed low-income count | | | 60,077 | | | 44,267 |

⁷ Terminations were halted for a period during the time of a system conversion.

| Average LI arrears | \$460.32 | \$257.69 | \$391.38 | \$477.20 | \$253.05 | \$342.47 |
|----------------------------|----------|----------|----------|----------|----------|----------|
| Pct LI billings in arrears | 6.0% | 3.7% | 4.8% | 9.4% | 5.9% | 6.7% |

The data from Peoples and Peoples Equitable shows that while Peoples had confirmed more than 60,000 low-income customers, it had a CAP participation of only 20,000. While Peoples Equitable had more than 44,000 confirmed low-income customers, it had a CAP participation of less than 13,500. Those enrollment figures are more disturbing given, as described immediately above, that CAP participation is one of only two ways in which Peoples/Equitable will confirm the low-income status of a customer.

Moreover, Peoples was receiving LIHEAP from a significant number of customers that it does not subsequently enroll in CAP. In 2015/2016, for example, 31,066 Peoples customers received LIHEAP (OCA-III-4), while Peoples had an October 2016 CAP participation rate of only 20,172 (OCA-III-13). In 2016/2017, 30,020 Peoples customers received LIHEAP (OCA-III-4), while Peoples had an October 2017 CAP participation rate of only 18,079 (OCA-III-13). In 2017/2018, LIHEAP was received for the Peoples entity as a whole. While 33,110 Peoples customers received LIHEAP, Peoples/Peoples Equitable had a combined CAP enrollment in October 2018 of only 30,914. (OCA-III-13).

Q. WHAT DO YOU CONCLUDE?

A. The low rate of Peoples in enrolling its low-income customers in CAP not only harms the Company's low-income customers, it harms all other ratepayers as well. CAP is designed as a cost-effective alternative to traditional credit and collection techniques.

| Peoples is consistently foregoing the use of this important tool to use in responding to |
|--|
| inability-to-pay. |

A.

Q. WHAT DO YOU RECOMMEND?

I recommend that Peoples be required by the PUC to prepare, after consultation with low-income stakeholders, including community-based organizations delivering low-income services, a specific plan detailing the means of outreach to, and intake for, confirmed low-income customers in arrears. In addition, I recommend that Peoples adopt a procedure under which it will not disconnect service to a confirmed low-income customer for nonpayment without first offering to enroll that customer in CAP and providing a Plain English notice of that offer along with a Plain English description of the arrearage forgiveness benefits available through CAP.

Part 5. Improving Multiple Aspects of Customer Service.

Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR

17 A. In this section improve its del

TESTIMONY.

In this section of my testimony, I examine two ways in which Peoples can and should improve its delivery of quality customer service. The two aspects of customer service I examine are enrollment of customers in Budget Billings; and the enrollment of customers in Peoples' third-party notification program. These improvements in the delivery of reasonably adequate customer service do not necessarily apply only to confirmed low-income customers.

A. Improving Budget Billing.

Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR

3 TESTIMONY.

In this section of my testimony, I examine the reasonableness of Company restrictions on the availability of its Budget Billing for residential customers. I recommend two modifications to the Company's Budget Billing. Through Budget Billing, residential customers receive levelized monthly bills. The process, which is available for all residential customers, not just low-income, allows customers to time-shift some of the high cost heating month bills into lower cost months.

A.

Three advantages arise from levelized Budget Billing. First, customers avoid the possibility that, while their natural gas bills would be affordable on an annual basis, specific months with high bills would exceed available monthly income and would thus be unaffordable in that month. Once the customer gets behind, he or she may have difficulties in catching up. Second, a levelized Budget Billing plan helps a customer to minimize his or her total bills. If a customer misses payments in a high cost month, future month bills would include not only the current bill for service and unpaid prior balance, but would include, also, all late payment charges on the unpaid balance. Finally, levelized Budget Billing allows customers to plan their monthly utility bill payments relative to their personal budget. The ability of customers to pay their monthly bill would not be contingent on the vagaries of severe weather that might unexpectedly drive a seasonal bill out of financial reach.

| 1 | 0. | IS BUDGET | BILLING A | UNIVERSAL | SERVICE P | 'ROGRAM? |
|---|----|-----------|-----------|-----------|-----------|----------|
|---|----|-----------|-----------|-----------|-----------|----------|

While Budget Billing offers particular advantages to low-income customers given the limited resources low-income customers have available to pay bills, it is not exclusively a program directed toward low-income customers. The payment problems of low-income customers tend to be associated with a chronic mismatch of expenses and the resources available to pay those expenses. Budget Billing is directed toward customers who have a marginal ability to pay, which ability to pay is compromised by seasonal variations in the size of bills. Budget Billing, in other words, would be advantageous to low-income customers. It would also be advantageous to the near-poor as well.

A.

In addition to the advantages of Budget Billing from the perspective of the customer,
Budget Billing offers advantages to the utility as well. Budget Billing would help
Peoples stabilize its receipt of revenue over the course of the year, thus ameliorating any
need on the part of the Company to move more of its billing into fixed monthly charges
to accomplish that same end.

Q. HOW MANY CUSTOMERS DOES THE COMPANY MAINTAIN ON

LEVELIZED BUDGET BILLING?

A. According to the Company, both Peoples and Peoples Equitable have a substantial and slightly growing population of Budget Billing customers. For the period October 2016 through February 2019, Peoples had a monthly average of 106,897 Budget Billing

customers, while Equitable had a monthly average of 81,548. (OCA-III-21). The twelve month averages since October 2016 are set forth in the Table immediately below.⁸

| | Peoples | Peoples Equitable |
|----------------------|---------|-------------------|
| Oct 2016 – Sept 2017 | 102,307 | 81,548 |
| Oct 2017 – Sept 2018 | 109,393 | 84,733 |
| Oct 2018 – Feb 2019 | 111,920 | 85,424 |

Q. DO YOU HAVE REASON TO BELIEVE THAT PEOPLES CUSTOMERS

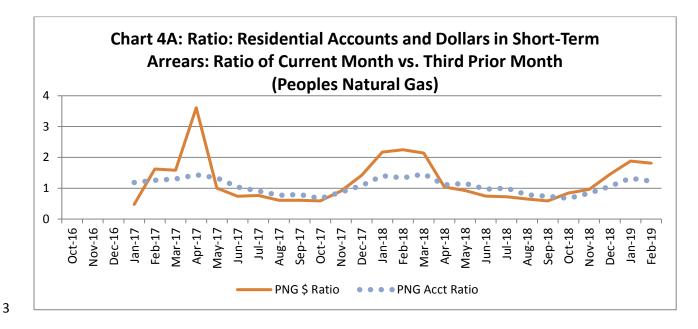
WOULD BENEFIT FROM BUDGET BILLING?

A. Yes. I have examined the question of whether Peoples customers and Equitable customers experience changes in arrearages during the high cost months. For a natural gas company, a "high cost month" will most likely be a cold weather month. In Chart 4A, I present a comparison of *accounts* in arrears for residential customers as a whole to *dollars* in arrears for those customers for Peoples.

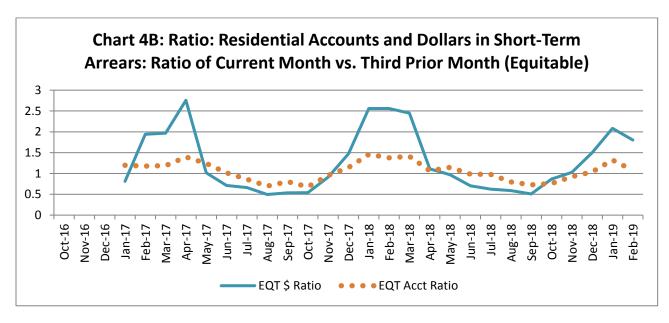
I limit my analysis to arrears that are from 31 to 60 days past-due. These short-term arrearages will indicate changes in short-term payment patterns. If a high cost month is associated with increased nonpayment, which nonpayment would not exist in the absence of the higher costs, it will be seen in the short-term arrearages. In Charts 4A and 4B, I index the number of accounts in arrears to the number of accounts in arrears from the third prior month; I make the same calculation for the dollars of arrears. For example, if the number of February accounts in arrears is greater than the number of December accounts in arrears, the index will be greater than 1.0. If the dollars of August arrears are

⁸ 2018 – 2019 includes only the available five months for that period.

higher than the dollars of June arrears, the index will be greater than 1.0. I prepare this
 index so that I can track variations that can be attributed to seasonal changes in bills.



In Chart 4B I present the same comparison for Equitable.



Charts 4A and 4B show the advantage that each company would gain from increasing levelized Budget Billing to its confirmed low-income customers. The index of accounts in arrears (dotted line) remains much more constant over the course of the year. The number of accounts in short-term arrears in any particular month, in other words, does

4

5

6

7

8

- 1 not increase to the same extent as does the number of dollars in arrears in prior months.
- The peaks in dollars of arrears (i.e., when the balances are higher than in prior months)
- 3 clearly occur in the high cost months (e.g., December through March). To the extent that
- 4 the Company could levelize these seasonal bills through levelized Budget Billing, it
- 5 could mitigate those peaks.

7 Q. WHAT DO YOU CONCLUDE?

- 8 A. To the extent that the Company could increase its Budget Billing participation, and
- 9 levelize payments over the course of the year, the Company would be able to reduce the
- peaks in short-term arrearages which it experiences.

11

- Q. DO YOU HAVE ANY OBSERVATIONS ABOUT THE MANNER IN WHICH
- 13 THE COMPANY OFFERS LEVELIZED BUDGET BILLING TO ITS
- 14 **RESIDENTIAL CUSTOMERS?**
- 15 A. Yes. The Company states that "Before setting up on a Budget plan, the account cannot
- have arrears of 30 days or more." (OCA-III-19, Attachment). While this policy allows
- for someone having arrears of less than 30 days to enroll in Budget Billing, this rarely
- occurs. For the period October 2016 through February 2019, Peoples had an average
- monthly Budget Billing enrollment of 106,897 residential accounts, with a monthly
- average of only 318 having entered Budget Billing with an arrears (0.0297%). (OCA-III-
- 21 20). During the same time period, Equitable had an average monthly Budget Billing
- 22 enrollment of 81,534 residential accounts, with a monthly average of only 207 having
- entered Budget Billing with an arrears (0.0248%). (OCA-III-20). As the Table below

shows, this pattern of denying access to Budget Billing for accounts in arrears has carried forward for several years.

| | Pe | Peoples | | Equitable |
|----------------------|----------|--------------------------------------|----------|--------------------------------------|
| | Total BB | BB Having Entered with Arrears | Total BB | BB Having Entered with Arrears |
| Oct 2016 – Sept 2017 | 102,307 | 230 | 81,548 | 160 |
| Oct 2017 – Sept 2018 | 109,393 | 407 | 84,733 | 248 |
| Oct 2018 – Feb 2019 | 111,920 | 313 | 85,424 | 225 |

A.

Q. DO YOU HAVE REASON TO BELIEVE THAT BUDGET BILLING HELPS

CUSTOMERS IMPROVE THEIR BILL PAYMENT?

Yes. Placing a customer on Budget Billing could be expected to increase payments from customers in arrears. As discussed above, Peoples had an average monthly Budget Billing participation rate of 106,897 residential customers for the months October 2016 through February 2019. During that 29 month period, Peoples removed a *total* of 30 customers for nonpayment, while Equitable removed a *total* of only 35. (OCA-III-21). The nonpayment rate sufficient to merit removal from the program amongst the Budget Billing customers of either company, in other words, was nearly non-existent. It's not as though no-one left the Budget Billing program. During the same time period, 38,177 Peoples customers asked to be removed from Budget Billing, while 34,888 Equitable customers asked to be removed. (OCA-III-21).

Q. WHAT DO YOU CONCLUDE?

A. I conclude that the Peoples policy of denying access to Budget Billing to customers who have arrears of more than 30-days in age should be eliminated. If nothing else, Charts 4A and 4B above demonstrate that arrears in the 30 to 60 day age bracket are not long-term

arrears. Instead, these arrearages demonstrate precisely the short-term, seasonal fluctuation that could be eliminated, or at least mitigated, through Budget Billing. Upon request to enter into Budget Billing, a customer in arrears should be placed on Budget Billing while spreading their arrears over a period consistent with the PUC regulation applicable to the individual customer.

B. Expanding Third Party Notification.

Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR

TESTIMONY.

A. The purpose of this section of my testimony is to assess whether there are reasonable mechanisms available to the Company to help address, and mitigate, the arrearages that are carried by its confirmed low-income population. I also assess whether there are mechanisms available to address exits from the Company's CAP when those exits are not related to the lack of income-eligibility. Peoples has room for improvement in how it responds to the arrearages of its confirmed low-income customers. Arrearage data is set forth in the Table below

| 2017 ⁹ | Peoples | Peoples Equitable |
|------------------------------------|---------|-------------------|
| Percent LI accts in arrears | 14.3% | 15.1% |
| Pct accts in arrears no pay plan | 8.0% | 8.8% |
| Pct accts in arrears with pay plan | 6.3% | 6.3% |
| Termination rate | 4.8% | 6.7% |

What is striking about this data is that Peoples disconnects service to confirmed lowincome customers at a rate that is almost equal to the rate at which it enters into payment

⁹ BCS 2017 annual report on collections performance and universal service programs.

agreements (4.8% termination rate; 6.3% payment agreement rate). Peoples Equitable disconnects service at a rate that is *higher* than the rate at which it enters into payment agreements (6.7% termination rate; 6.3% payment agreement rate). Peoples has done no research on why customers do not make contact with the utility when they are given notice they should do so in order to avoid a disconnection for nonpayment. (OCA-III-36).

Facilitating contact with the utility in order to enter into a reasonable payment agreement would help Peoples Gas address some of its more troublesome arrears. One mechanism the PUC's Bureau of Consumer Services ("BCS") has developed to assess arrears is what BCS calls its "Bills Behind" statistic. Through Bills Behind, the analyst divides an arrearage by the average monthly bill. One account that is more "bills behind" than another account, even if the two accounts have an identical bill balance, is deemed to represent more of a risk. For example, two accounts with identical \$300 unpaid balances represent different risks if one of those accounts has an average bill of \$100 (3 bills behind) and the other account has an average bill of \$60 (5 bills behind).

Using this Bills Behind statistic, it is evident that the low-income payment agreements for Peoples and Peoples Equitable both address more problematic arrears. The Table below presents the data. Using data from the most recent (2017) BCS annual report on collections performance and universal service programs, it is possible to determine that the average low-income customer with arrears on agreement has an unpaid balance of 5.02 Bills Behind for Peoples; the average Peoples Equitable low-income customer with an arrears subject to an agreement is 7.20 Bills Behind. Both companies find that the

average Bills Behind for their low-income arrears on agreement are substantially higher
than the Bills Behind for their low-income arrears not subject to agreement. Both
companies would benefit from having more high arrearages on agreement.

| | PNG | EQT |
|------------------------------|--------------|--------------|
| Billings | \$69,807,213 | \$34,188,902 |
| Customers | 60,077 | 44,627 |
| Average annual bill | \$1,162 | \$766 |
| Average monthly bill | \$97 | \$64 |
| Average arrears no agreement | \$317.02 | \$258.30 |
| Bills behind no agreement | 3.3 | 4.0 |
| | | |
| Avg arrears on agreement | \$486.05 | \$459.77 |
| Bills behind on agreement | 5.02 | 7.20 |

A.

Q. ASIDE FROM ADDRESSING ARREARAGES, ARE THERE INSTANCES WHERE THE FAILURE OF A CUSTOMER TO MAKE CONTACT WITH THE UTILITY WORKS TO THE DETRIMENT OF THE CUSTOMER?

Yes. The failure of a customer to make contact with the utility also works to the detriment of a customer when the customer is removed from CAP for a failure to recertify (or a failure to provide documentation). From October 2016 through March 2019, 38,564 customers exited from CAP. (OCA-III-14). By a small amount, the number of customers exiting CAP for having received a final bill (18,806) (presumably for having moved) exceeded the number of customers exiting CAP for having failed to provide documentation (16,543). It is the second group of exits that might well be prevented. A failure to provide documentation represents a failure of a customer to recertify. This exit reason is unrelated to whether the customer is income-eligible. The Company reports that over the same time period (October 2016 through March 2019),

| 1 | | fewer than 2,000 CAP participants exited the program for having income that exceeds the |
|----------|----|---|
| 2 | | Plan's requirements. (OCA-III-14). |
| 3 | | |
| 4 | Q. | GIVEN THAT THE COMPANY DOES NOT HAVE INFORMATION ON WHY |
| 5 | | CUSTOMERS DO NOT RESPOND TO NOTICES ASKING THEM TO |
| 6 | | CONTACT THE UTILITY TO PREVENT A DISCONNECTION, CAN YOU |
| 7 | | PROVIDE INSIGHTS INTO WHY SUCH CONTACT DOES NOT OCCUR? |
| 8 | A. | Yes. In research that is directly analogous to the utility context, Harvard University's |
| 9 | | Joint Center for Housing Studies reported about mortgage nonpayments: |
| 10 11 | | In all of the cases of foreclosure alternatives – whether for home retention or when the borrower voluntary gives up the home – the borrower must talk |
| 12 13 | | with the servicer. Loans that self-cure quickly without intervention from the servicer are not of much concern, but a borrower that has no contact with |
| 14 | | their servicer is missing out on the many effective options available for |
| 15 | | foreclosure avoidance – hurting not only themselves but also causing investor |
| 16 17 | | costs to rise. |
| 18 | | While contacting the financial institution that services your mortgage may |
| 19 | | seem a simple task to many, a 2005 ground breaking survey of delinquent |
| 20 | | Freddie Mac borrowers by Roper and Freddie Mac found many substantial |
| 21 | | barriers to this important communication. Specifically, the survey revealed |
| 22 | | that on the effectiveness of servicer outreach, 75 percent of the delinquent |
| 23 | | borrowers who responded to the survey said they remembered being |
| 24 | | contacted by their loan servicer by letter or phone. However, a substantial |
| 25 | | percentage gave a variety of reasons for neglecting to follow-up with their |
| 26 | | servicers to discuss workout options. Among them were: 28 percent who said |
| 27 | | there was no reason to talk to their servicers or that their servicers could not |
| 28 | | help them; 17 percent who said they could take care of their payment |
| 29 30 | | problems without any help; and 7 percent who said they didn't call because they didn't have enough money to make the payment. Another 6 percent cited |
| | | , |

| 3 | | said they didn't know whom to call. ¹⁰ |
|--------------------------------------|----|---|
| 4 | Q. | IS THIS RESEARCH CONSISTENT WITH OTHER RESEARCH IN |
| 5 | | WHICH YOU HAVE ENGAGED? |
| 6 | A. | Yes. In research I undertook for the federal LIHEAP office, I examined the |
| 7 | | impact of shutoff notices on low-income customers. ¹¹ I found that: |
| 8 9 10 11 12 13 14 | | the range of negative options available to a consumer facing unaffordable home energy bills far outstrips the range of constructive options available to such a low-income consumer. The range of 'negative' options available to consumers can be further classified into two categories. Some options 'merely' represent a significant degradation in a low-income consumer's quality of life. Other options are counter-productive. Not only do they not solve the consumer's inability-to-pay problem, they affirmatively contribute to or exacerbate that problem. |
| L6 L7 | | My findings continued on to state: |
| 18 19 20 21 22 | | Many payment practices not only fail to address a consumer's inability-to-pay problem, but they are actually counter-productive. To the extent that a low-income consumer borrows money to pay current bills, for example, that consumer will face current bills <i>plus</i> additional debt service obligations at some point in the future. |
| 24 25 26 27 28 29 | | One of the most common counter-productive actions reported for low-income consumers involves the choice to forego the payment of other bills to free up cash to pay utility bills. The foregone bills reported for low-income consumers include: * Failing to pay the electric bill in order to pay the heating bill; * Using rent money to pay for utilities; * Foregoing payment of other bills (e.g., water/sewer, car payments, auto or home insurance) to pay for utilities. |
| 32 | | mane of electric electrication, of Fig. 701 manages. |

 $^{^{10}}$ Amy Crews Cutts and William Merrill (March 2008). Interventions in Mortgage Default: Policies and Practices to Prevent Home Loss and Lower Costs at 9-10, Joint Center for Housing Studies, Harvard University (Cambridge: MA).

¹¹ Colton (1999). Measuring LIHEAP's Results: Responding to Home Energy Unaffordability.

| 1 | * * * |
|----|--|
| 2 | |
| 3 | In most instances, to the extent that a consumer forgoes payment of a current |
| 4 | bill, that consumer will face increased payments at some point in the future. |
| 5 | Since the consumer will eventually be called upon to pay current bills <i>plus</i> |
| 6 | the arrears, "foregone" expenditures tend not to be "foregone" at all. If a |
| 7 | person skips a monthly rent payment or a monthly car payment to pay a |
| 8 | utility bill, the true effect of this customer action is simply to borrow against |
| 9 | future income. At some point, the current month's utility bill will need to be |
| 10 | paid in addition to both current and past due rent or car payments. |
| 11 | |
| 12 | Another type of counter-productive action involves increasing the |
| 13 | indebtedness of the household. Borrowing money is one of the most |
| 14 | commonly reported mechanisms used to pay unaffordable home energy bills, |
| 15 | including: |
| 16 | |
| 17 | Borrowing from friends and/or family; |
| 18 | Borrowing from a loan company; |
| 19 | Purchasing fuel, food, or medicine on credit cards. |
| 20 | |
| 21 | Money that is borrowed, of course, must someday be repaid. Borrowing |
| 22 | money to pay a utility bill simply substitutes one debt for another. Borrowing |
| 23 | defers unaffordability problems; it does not address them. In this respect, |
| 24 | getting advances on pay checks is simply one type of borrowing. Instead of |
| 25 | borrowing from a third party, the consumer is borrowing against his or her |
| 26 | own future income. Nonetheless, the advance is a debt that will need to be |
| 27 | repaid at some point in the future (as work is performed with no current |
| 28 | compensation). |
| 29 | |
| 30 | My research on responses to bill nonpayment found that there are, indeed, "constructive |
| 31 | responses" to bill unaffordability. Pursuing usage reduction strategies, budget billing, |
| 32 | and taking household actions to reduce expenses and increase income are all constructive |
| 33 | responses to nonpayment. However, I found: |
| 34 | All too frequently, the customer is faced with an immediate need (i.e., bill |
| 35 | payment by a date certain) with the available constructive responses to an |
| 36 | inability-to-pay unable to deliver assistance either in the form, the time |

period, or the magnitude necessary to meet that need. Given the immediate

| 1 2 3 | | consequences of failing to address the short-term nonpayment crisis, the customer is pushed into the negative actions identified in this research. |
|-------------|----|--|
| 4 | | Getting customers in contact with the utility, in other word, will benefit customers not |
| 5 | | only in helping them retire arrears, but in helping them avoid taking actions that are |
| 6 | | counter-productive when they incur arrearages. |
| 7 | | |
| 8 | Q. | WHAT DO YOU RECOMMEND THE COMPANY PURSUE IN |
| 9 | | RESPONSE TO THE TRENDS YOU IDENTIFY IMMEDIATELY |
| 10 | | ABOVE? |
| 11 | A. | In response to these trends, I recommend that the Company seek to increase the role of |
| 12 | | community-based organizations through an expanded use of the PUC's Third Party |
| 13 | | Notification program. |
| 14 | | |
| 15 | Q. | PLEASE PROVIDE A SHORT DESCRIPTION OF THE "THIRD PARTY |
| 16 | | NOTIFICATION PROGRAM" TO WHICH YOU REFER. |
| 17 | A. | The Pennsylvania PUC has promulgated a Third Party Notification program, set forth in |
| 18 | | Section 56.131. Pursuant to that regulation, "[e]ach public utility shall permit its |
| 19 | | customers to designate a consenting individual or agency which is to be sent, by the |
| 20 | | public utility, a duplicate copy of reminder notices, past due notices, delinquent account |
| 21 | | notices or termination notices of whatever kind issued by that public utility. When |
| 22 | | contact with a third party is made, the public utility shall advise the third party of the |
| 23 | | pending action and the efforts which shall be taken to avoid termination." |
| 24 | | |

| 1 | Q. | HOW HAS PEOPLES IMPLEMENTED THE PROVISIONS OF SECTION |
|----|----|---|
| 2 | | 56.131? |
| 3 | A. | Peoples had adopted no tariff provision to implement Section 56.131. Moreover, at |
| 4 | | present, Peoples Natural Gas has only 3,037 customers enrolled in its Third Party |
| 5 | | Notification program (OCA-III-26), roughly 1.1% of its total residential customer base. |
| 6 | | Peoples has undertaken no additional efforts since 2015 to enroll additional customers in |
| 7 | | its Third Party Notification program. (OCA-III-27). |
| 8 | | |
| 9 | Q. | WHAT DO YOU RECOMMEND? |
| LO | A. | Peoples should promote the use of CBOs as part of its Third Party Notification program. |
| 11 | | Several reasons support this conclusion. |
| L2 | | 1) First, CBOs are more likely to have staff specifically trained in, and skilled |
| L3 | | with, Company processes and procedures. |
| L4 | | 2) Second, research by the National Regulatory Research Institute ("NRRI"), |
| L5 | | when NRRI was the research arm of the National Association of Regulatory |
| L6 | | Utility Commissioners ("NARUC"), found that entire sub-populations of |
| L7 | | residential customers in payment trouble rely more on trusted community |
| 18 | | organizations for advice and assistance in responding to nonpayment than on |
| 19 | | either friends/family or on the utility itself. 12 Peoples should take advantage |
| 20 | | of these community-based partnerships. |
| 21 | | 3) Third, in research that I did for the Water Research Foundation, the research |
| 22 | | arm of the American Water Works Association ("AWWA"), on "hard to |

reach" customers, I have repeatedly heard that enlisting community-based

 $^{^{\}rm 12}$ NRRI (April 2003). Where Customers go for Help Paying Utility Bills.

| 1 | | partners is one of the most critical steps in reaching these persons. 13 Peoples |
|----|----|--|
| 2 | | should also take advantage of this information. |
| 3 | | Finally, having customers work with trained staff of CBOs is more likely to result in |
| 4 | | outcomes that address the long-term needs of customers. |
| 5 | | |
| 6 | Q. | IS THERE A SECOND OBSERVATION YOU MAKE ABOUT THE |
| 7 | | COMPANY'S THIRD PARTY NOTIFICATION PROCESSES? |
| 8 | A. | Yes. I recommend two process changes by Peoples. First, I recommend that Third Party |
| 9 | | Notice authorization forms be made widely available through non-utility access points. |
| 10 | | For example, the same CBOs that serve as access points for enrolling in CAP, or to apply |
| 11 | | for LIHEAP or hardship grants, should not only be allowed, but should be encouraged, to |
| 12 | | maintain their own inventory of Third Party Notification authorization forms. |
| 13 | | |
| 14 | | Second, the Company should authorize and encourage CBOs to incorporate Third Party |
| 15 | | Notification authorizations into applications for other assistance (e.g., CAP, hardship |
| 16 | | grants). A customer need not provide such authorization at that time, but should be |
| 17 | | allowed (and encouraged) to do so at the same time the customer is otherwise working |
| 18 | | with the CBO to address utility-related bill payment assistance, before a disconnection |
| 19 | | notice is issued. |
| 20 | | |
| 21 | | The PUC regulation regarding Third Party Notification enrollment provides that each |
| 22 | | utility is "to make available a standard enrollment form" (52 Pa. Code § 131(4)). The |

¹³ Perhaps the best study I have read in the past 25 years on how to reach hard-to-reach customers was the following: Natasha Cortas, et al. (2009). *Engaging Hard to Reach Families and Children*, Australia Department of Families, Housing, Community Services and Indigenous Affairs: New South Wales.

1 PUC regulation does *not* provide that the utility may limit the "availability" only to contact with the utility, itself. Making such standard enrollment forms "available" 2 through their distribution to, and use by, CBOs who otherwise work with low-income 3 customers is entirely consistent with the language of the Regulation. 4 5 Finally, Third Party Notifications should be available for a wide range of Peoples actions 6 that will affect the well-being of the Company and the customer. The PUC's regulation 7 8 states that: 9 each public utility shall permit its customers to designate a consenting individual or agency which is to be sent, by the public utility, a duplicate 10 copy of reminder notices, past due notices, delinquent account notices or 11 termination notices of whatever kind issued by that public utility. When 12 contact with a third party is made, the public utility shall advise the third 13 14 party of the pending action and the efforts which shall be taken to avoid 15 termination. 16 52 Pa. Code § 56.131 (emphasis added). The Regulation clearly places a disjunctive 17 "or" in front of the phrase "termination notices of whatever kind." By its explicit terms, 18 the Regulation extends also to "reminder notices, past due notices, delinquent account 19 notices" and other notices of whatever kind. 20 21 22 Moreover, increasing Third Party Notification would not only address nonpayment, but 23 would also help address the problem posed to Peoples by CAP customers who do not recertify. Accordingly, I recommend that Peoples broaden its use of Third Party 24 Notifications to the full extent allowed by the PUC's regulation. A customer should be 25 26 allowed to authorize a Third Party Notification for any collection-related or program

participation-related notice otherwise issued to the customer.

1

2

Q. CAN YOU SUMMARIZE?

Use of the Third Party Notification Program should be expanded by Peoples. The Third 3 A. 4 Party Notification program gives added protection against utility shutoffs. The program 5 helps protect customers who may not understand the company's practices. The Third 6 Party Notification allows someone in addition to the customer to be made aware of an important problem and that the additional party can provide advice or assistance. 7 Whether due to age, limited English proficiency, education, disability status, or socio-8 9 economic status, the Third Party Notification program provides added protection to both the Company and the customer. The Commission's own regulations recognize the role of 10 community-based organizations ("CBOs") in the Third Party Notification process (see 11 e.g., 52 Pa. Code §56.131(3)). A church, community action agency, or other CBO may 12 be even better qualified than a "family member or close friend" to provide advice and 13 assistance. 14

15

Part 6. The Peoples Proposal to Incorporate Third Party Payment Processing Fees into Revenue Requirement.

17 18 19

21

22

23

24

25

16

Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR

TESTIMONY.

A. In this section of my testimony, I examine the proposal to incorporate third party payment processing fees into revenue requirement. Company witness Andrew Wachter states that "The Company is proposing to pay all costs associated with customer payments directly to its service providers and recover such costs from all customers via base rates rather than a customer-paid transaction cost." (Peoples St. 3, at 26).

| _ | |
|---|--|

2 Q. HAS PEOPLES GAS SOUGHT TO JUSTIFY ITS PROPOSAL AS A MEANS TO

IMPROVE THE BILL PAYMENT PATTERNS OF LOW-INCOME

CUSTOMERS?

A. Yes. In response to discovery, Peoples stated:

Some customers prefer to pay by debit or credit card, while others prefer walk-in payments. By removing the fees associated with these payment transactions, the Company is encouraging payment by allowing customers to pay in the way that is most convenient and easy for them without incurring an additional fee. A fee, as well as perceived inconvenience of other payment channels, could be a barrier to payment. Thus, removing the fee will remove a potential barrier to payment. A fee for payment would have more of an impact on someone with limited means than other customers. This is especially helpful for those with limited means, as it reduces the overall amount they have to pay for their gas service, makes it more convenient for them to pay their bill and thus makes all channels appealing to customers with limited means whereas in the past that fee may have made this channel less appealing.

(OCA-VIII-7). The Peoples response is consistent with my experience over 40+ years of working with low-income customers. I find the explanation provided by the Company to be consistent with some of the barriers that I have found in my career in working with payment-troubled customers.

Q. CAN YOU PROVIDE ADDITIONAL INSIGHTS INTO BILL PAYMENT

OPTIONS AVAILABLE TO LOW-INCOME HOUSEHOLDS?

27 A. Yes, I can provide information with respect to the use of credit cards in particular. I do
28 not have specific information about credit card use by the low-income customers of
29 Peoples in paying their natural gas bills. However, recent research "provides a glimpse

of the role that credit cards play in the financial life of [Low and Moderate Income] households." The research concluded that "the data show that credit cards are now a major part of the economic life of the poorest U.S. households." The research reports that credit card companies have tailored their fees, and their interest rates, to reach low-income customers. I conclude that given the high fees otherwise imposed by the credit card companies on low- and moderate-income ("LMI") households, it is beneficial to those LMI customers to be able to avoid the transaction fees heretofore required to use such credit cards to pay utility bills.

Moreover, a recent report by the U.S. Consumer Financial Protection Bureau ("CFPB") reports that one way for low-income customers to become "credit visible" is through the use of credit cards. While the over-use of credit cards will make "credit visibility" a negative credit factor, the proper use of credit cards helps low-income households to establish a beneficial credit record. ¹⁶ The Peoples Gas proposal to incorporate the transaction fees for using such bill payment mechanisms helps to eliminate one more barrier to establishing such a beneficial credit record.

¹⁴ Ronald Mann (undated). Patterns of Credit Card Use among Low and Moderate Income Households. Columbia University Law School: New York (NY).

¹⁵ Whether that is a "good" or a "bad" result is not at issue in this proceeding. Mann reports: "Looking at the lowest quintile alone – with income below \$23,000 – 31% of the households are carrying credit card debt. Among those that carry credit card debt, half have debt equal to 10% of their income and a quarter have debt equal to 25% of their income (all before making mortgage payments, car payments, child support payments and the like). As I discuss, the process of repaying that debt typically will involve high interest rates and considerable fees. By comparison, among the middle class borrowers who are so widely bemoaned for their rampant spending and over-indebtedness, the median debt share is only 5% and only a quarter have debt that exceeds 10% of their incomes. By any yardstick, we must acknowledge that credit card use among poor households has created a debt overhang that many households will bear for years, if not decades." Mann, at 24.

¹⁶ Breevort, Kenneth and Michelle Kambara (2017). CFPB Data Point: Becoming Credit Visible.

| 1 | Q. | WHAT DO YOU CONCLUDE? |
|-------------|--------|--|
| 2 | A. | I conclude that the Peoples proposal to incorporate the third party payment processing |
| 3 | | fees into revenue requirement is a reasonable proposal. This proposal will likely benefit |
| 4 | | rather than harm low- and moderate income households. The Company proposal should |
| 5 | | be approved. |
| 6 | | |
| 7 8 9 | Part 7 | 7. The Peoples Customer Satisfaction Surveys do Not Support a Finding of Excellence in Customer Service. |
| 10 | Q. | PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR |
| 11 | | TESTIMONY. |
| 12 | A. | In this section of my testimony, I review the testimony of Morgan O'Brien where he |
| 13 | | asserts that Peoples Natural Gas has consistently demonstrated excellence in customer |
| 14 | | service. (Peoples St. 1, at $11 - 15$). I find that the "customer satisfaction" surveys that |
| 15 | | Mr. O'Brien cites fail to support the broad conclusions he reaches. I also find that the |
| 16 | | Company demonstrates shortcomings in other customer service respects. |
| 17 | | |
| 18 | Q. | PLEASE EXPLAIN THE CUSTOMER SATISFACTION SURVEYS YOU HAVE |
| 19 | | REVIEWED FOR THIS PROCEEDING. |
| 20 | A. | In response to discovery, Peoples Natural Gas provided (for both itself and for Equitable) |
| 21 | | the customer satisfaction surveys it has had prepared for it for each year 2014 to present. |
| 22 | | (OCA-III-39). I conclude that those surveys do not support a finding of overall |
| 23 | | excellence in customer service as asserted by Mr. O'Brien. |

Q. PLEASE IDENTIFY WHAT SHORTCOMINGS YOU FIND IN THE PEOPLES SURVEYS.

In reviewing those surveys, I find first that the Company does not engage in point-of-contact surveys. A point-of-contact survey, sometimes referred to as a "moment of truth" customer satisfaction survey, directs customer satisfaction questions specifically to customers who have contacted the utility for a specific purpose. A purpose might be to prevent the disconnection of service, to negotiate a deferred payment arrangement, or to assess the customer's "creditworthiness" (or lack thereof). In these point-of-contact surveys, unlike the generic questions contained in the Peoples survey about "overall satisfaction," inquiries into specific elements of customer service can be pursued. Questions might involve "did the Company staff listen to what you were saying?"; "did the Company staff understand the problems you were expressing"; or "was the Company staff flexible in resolving your problem?". Most importantly, these point-of-contact surveys inquire into whether the customer felt that they had achieved a reasonable resolution to the problem they presented.

A.

Q. WHAT TYPES OF QUESTIONS DO THE SURVEYS PROVIDED BY PEOPLES CONTAIN?

A. Most of the customer satisfaction questions in the surveys provided by Peoples addressed the ease of making contact with the Company. One series of questions related to the ease of negotiating the Company's automated telephone system. One series of questions related to the time and ease (or lack thereof) it took to reach a customer representative.

Other than those, however, the questions used in the surveys were highly abstract.

| 1 | Expecting customer representatives to be "courteous" and "knowledgeable," for example, |
|---|--|
| 2 | set a fairly low bar for the quality of service to be offered by a public utility. |

Q. ARE THERE OTHER WAYS IN WHICH THE COMPANY'S CUSTOMER

SERVICE FALLS SHORT?

A. Yes. As explained above, Peoples has undertaken no effort to understand why customers do <u>not</u> make personal contact with the Company in response to a written notice indicating the customer should do so to avoid the disconnection of service. (OCA-III-36). The Company has made no effort to understand why customers are unable to complete payment agreements even once entered into. (OCA-III-38). These are two key elements of customer service (payment agreements, disconnection prevention).

One shortcoming in customer service relates to the offer of winter shutoff protections. The Commission's regulations state that "Unless otherwise authorized by the Commission, during the period of December 1 through March 31, an electric distribution utility or natural gas distribution utility may not terminate service to customers with household incomes at or below 250% of the Federal poverty level except as provided in this section or in §56.98." (52 PA Code §56.100). Despite this regulation, when asked those circumstances in which the Company would obtain income information, Peoples

responded:

[.]

¹⁷ Section 56.98 governs situations involving (1) unauthorized use of the service delivered on or about the affected dwelling; (2) fraud or material misrepresentation of the customer's identity for the purpose of obtaining service; (3) tampering with meters or other public utility equipment; and (4) violating tariff provisions on file with the Commission which endanger the safety of a person or the integrity of the public utility's delivery system. Terminations pursuant to this section are set aside for purposes of this discussion.

| 1 | Income, as well as household occupancy, information is gathered at several |
|----------|---|
| 2 | points of customer contact to ensure the customer is fully aware of beneficial |
| 3 | services available to them. Circumstances that involve obtaining the |
| 4 | information includes: |
| 5 | |
| 6 | Starting a relationship with the customer, such as the initial request for |
| 7 | natural gas service. |
| 8 | |
| 9 | o Subsequent and ongoing contacts with the customer, including customer |
| 10 | consultations to determine affordable payment amounts as well as |
| 11 | available Universal Service programs. |
| 12 | |
| 13 | o Continuing a relationship with the customer, such as additional requests |
| 14 | for natural gas service (concurrent service or transferring service to a new |
| 15 | location). |
| 16 | Discussion of most due among and/or receipt of a Tampination Nation to |
| 17 | o Discussion of past due arrears and/or receipt of a Termination Notice to |
| 18 19 | determine options for affordable payments, such as a Payment Arrangement or a Universal Service such as the Customer Assistance |
| 20 | Program as well as several Energy Assistance grants programs. |
| 21 | 1 logiam as wen as several Energy Assistance grants programs. |
| 21 | |
| 22 | (OCA-III-30). Absent from this list is any effort to determine whether customers are |
| 23 | income eligible for the cold weather protections. This failure to solicit income |
| 24 | information to determine eligibility for cold weather protection is of particular concern. |
| 25 | The Company states that it defines "low-income" to be "monthly gross income and |
| 26 | household size that matches the Federal Poverty Limit of 200% or less." (OCA-III-30). |
| 27 | Eligibility for cold weather protections, of course, is set at 250% of Poverty. In providing |
| 28 | copies of "company procedures [which] include steps for obtaining income information |
| 29 | and discussing services with low-income customers," no-one mentions the PUC's cold |
| 30 | weather protection regulation. (OCA-III-32). |
| 31 | |
| | |

Neither does the Company's tariff provide guidance. Rather than informing customers that the Company will provide protections for households with income at or below 250% of Poverty Level, along with informing customers of what is required to establish that eligibility, the applicable tariff provision states simply "Unless otherwise authorized by the Commission, after November 30 and before April 1, the Company will not terminate service to customers with household incomes at or below the qualifying level as determined by Commission regulation or PA Statute." (Volume VI, Appendix D, Original Page 21).

Even aside from the more general observations I make, Peoples should be required to document that it has processes in place to identify households that meet the income-eligibility established by PUC regulation for cold weather protections, and establish further, that those processes do not unreasonably restrict the access of income-eligible customers to those protections.

A.

Q. WHAT IS YOUR CONCLUSION?

Based on my discussion above, my ultimate conclusion is that, while I offer no specific proposal to address "customer satisfaction" in this proceeding, the testimony offered by Mr. O'Brien asserting an excellence in customer service should not be relied upon for any substantive decisionmaking. To the extent I offer specific proposals that would improve customer service, those specific proposals (e.g., relating to identifying low-income customers; expanding CAP enrollment; offering third party notices; ensuring compliance with cold weather protections, etc.) are contained throughout my discussion

- above. Specific recommendations to resolve specific shortcomings, in other words, are
 contained throughout my testimony.
- 3
- 4 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 5 A. Yes it does.

BEFORE THE PENNSYLVANIA PUBLIC UTILITY COMMISSION

Pennsylvania Public Utility Commission

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Docket No. R-2018-3006818

Peoples Natural Gas Company LLC

VERIFICATION

I, Roger D. Colton, hereby state that the facts above set forth in my Direct Testimony OCA Statement No. 4 are true and correct and that I expect to be able to prove the same at a hearing held in this matter. I understand that the statements herein are made subject to the penalties of 18 Pa.C.S. § 4904 (relating to unsworn falsification to authorities).

Signature:

Roger D. Colton

Fisher, Sheehan & Colton

34 Warwick Road

Belmont, MA. 02478

roger@fsconline.com

DATED: April 29, 2019

*270928

BEFORE THE PENNSYLVANIA PUBLIC UTILITY COMMISSION

Pennsylvania Public Utility Commission :

:

v. : Docket No. R-2018-3006818

:

Peoples Natural Gas Company, LLC :

EXHIBITS ACCOMPANYING
Direct Testimony of
Roger D. Colton

On Behalf of: Office of Consumer Advocate

Schedule RDC-1

| Average Income | Average Income by Number of Rooms or Number of Bedrooms in Housing Unit (Pennsylvania) American Community Survey (5-year data) (2012 – 2016) | nit (Pennsylvania) |
|--|--|--|
| N 1 | Average Income by Number of | Average Income by Number of Rooms / Number of Bedrooms |
| Number of Kooms / Bedrooms | Rooms | Bedrooms |
| 0 | N/A | \$41,716 |
| - | \$40,399 | \$38,885 |
| 2 | \$47,498 | \$51,694 |
| 3 | \$40,382 | \$69,626 |
| 4 | \$46,608 | \$116,764 |
| 5 /a/ | \$54,110 | \$136,317 |
| 9 | \$62,018 | |
| 7 | \$77,180 | |
| ∞ | \$95,524 | |
| /9/ 6 | \$119,211 | |
| Total | \$69,336 | \$75,671 |
| NOTES: | | |
| /a/ For bedrooms, data is top-coded at 5 bedrooms. | | |

[/]b/ For rooms, data is top coded at 9 rooms.

Schedule RDC-2

| | Q | sistribution of Hou | Distribution of Housing Units by Income and Housing Unit Size (Number of Bedrooms): Pennsylvania | ome and Housing | Unit Size (Numbo | er of Bedrooms): F | ennsylvania | | |
|---|--------------------|---------------------|--|-----------------|------------------|--------------------|---------------------|----------------------|----------------------|
| | \$1 - \$10,000 | \$10 - \$20,000 | \$20 - \$30,000 | \$30 - \$40,000 | \$40 - \$50,000 | \$50 - \$75,000 | \$75 - \$150,000 | \$150 - \$250,000 | \$250,000 or more |
| No bedroom | 1.8% | 1.1% | %6.0 | %9'0 | %9.0 | 0.3% | 0.3% | 0.1% | 0.3% |
| 1 bedroom | 15.7% | 11.8% | 8.7% | 8.0% | 5.6% | 4.8% | 2.3% | 1.2% | 1.5% |
| 2 bedrooms | 32.9% | 31.0% | 29.8% | 29.2% | 28.3% | 23.1% | 15.5% | 8.6% | %6.6 |
| 3 bedrooms | 39.6% | 46.5% | 49.2% | 49.4% | 51.7% | 55.4% | 56.1% | 44.7% | 36.1% |
| 4 bedrooms | 8.5% | 8.1% | %9.6 | 10.9% | 12.3% | 14.4% | 23.3% | 40.8% | 45.3% |
| 5 or more bedrooms | 1.5% | 1.5% | 1.7% | 1.9% | 1.6% | 1.9% | 2.5% | 4.5% | 7.0% |
| Total bedrooms | 1.8% | 1.1% | %6.0 | %9'0 | %9.0 | 0.3% | 0.3% | 0.1% | 0.3% |
| American Community Survey (5-year data) (2012 - 2016) | y Survey (5-year d | ata) (2012 - 2016) | | | | | | | |

OCA Exhibit 4: Colton Direct

53 | P a g e

Schedule RDC-3

| Peoples gross write-offs (\$s) /a/ | \$8,722,734 | Existing Bad Debt Offset | Allocated Offset |
|--|-------------------------------------|--------------------------|------------------|
| Peoples Equitable gross write-offs (\$s) /a/ | 44,985,137 | | |
| Total write-offs | 413,707,871 | | |
| Percent Peoples of total | 0.63633 | 0.0327 /b/ | 0.020808 |
| Percent Peoples Equitable of Total | 0.36367 | 0.12 /b/ | 0.04364 |
| New Proposed Offset | | | 0.064448 |
| /a/ SOURCE: BCS annual report on collections performance and universal service programs. | mance and universal service program | 15. | |
| /b/ Existing Peoples and Peoples Equitable tariffs. | | | |

54 | P a g e OCA Exhibit 4: Colton Direct

BEFORE THE PENNSYLVANIA PUBLIC UTILITY COMMISSION

Pennsylvania Public Utility Commission :

:

v. : Docket No. R-2018-3006818

:

Peoples Natural Gas Company, LLC :

Appendix A. Abbreviated Colton Vitae

ROGER D. COLTON

BUSINESS ADDRESS: Fisher Sheehan & Colton

Public Finance and General Economics 34 Warwick Road, Belmont, MA 02478 617-484-0597 (voice) *** 617-484-0594 (fax) roger@fsconline.com (e-mail)

http://www.fsconline.com (www address)

EDUCATION:

J.D. (Order of the Coif), University of Florida (1981)

M.A. (Economics), McGregor School, Antioch University (1993)

B.A. Iowa State University (1975) (journalism, political science, speech)

PROFESSIONAL EXPERIENCE:

Fisher, Sheehan and Colton, Public Finance and General Economics: 1985 - present.

As a co-founder of this economics consulting partnership, Colton provides services in a variety of areas, including: regulatory economics, poverty law and economics, public benefits, fair housing, community development, energy efficiency, utility law and economics (energy, telecommunications, water/sewer), government budgeting, and planning and zoning.

Colton has testified in state and federal courts in the United States and Canada, as well as before regulatory and legislative bodies in more than three dozen states. He is particularly noted for creative program design and implementation within tight budget constraints.

Commentator: Belmont Citizen-Herald: 2014 – present

Author of biweekly "Community Conversations" column for Belmont Citizen-Herald, weekly newspaper (June 2014 to present).

Host of biweekly "Community Conversations" podcast, Belmont Citizen-Herald, BMC Podcast Network (October 2016 to present)

National Consumer Law Center (NCLC): 1986 - 1994

As a staff attorney with NCLC, Colton worked on low-income energy and utility issues. He pioneered cost-justifications for low-income affordable energy rates, as well as developing models to quantify the non-energy benefits (*e.g.*, reduced credit and collection costs, reduced working capital) of low-income energy efficiency. He designed and implemented low-income affordable rate and fuel

assistance programs across the country. Colton was charged with developing new practical and theoretical underpinnings for solutions to low-income energy problems.

Community Action Research Group (CARG): 1981 - 1985

As staff attorney for this non-profit research and consulting organization, Colton worked primarily on energy and utility issues. He provided legal representation to low-income persons on public utility issues; provided legal and technical assistance to consumer and labor organizations; and provided legal and technical assistance to a variety of state and local governments nationwide on natural gas, electric, and telecommunications issues. He routinely appeared as an expert witness before regulatory agencies and legislative committees regarding energy and telecommunications issues.

PROFESSIONAL AFFILIATIONS:

Member: Board of Directors, Massachusetts Rivers Alliance

Columnist: Belmont Citizen-Herald

Producer: Belmont Media Center: BMC Podcast Network

Host: Belmont Media Center: Belmont Journal

Member: Belmont Town Meeting

Vice-chair: Belmont Light General Manager Screening Committee

Chair: Belmont Goes Solar

Coordinator: BelmontBudget.org (Belmont's Community Budget Forum)

Coordinator: Belmont Affordable Shelter Fund (BASF)
Chair: Belmont Solar Initiative Oversight Committee

Member: City of Detroit Blue Ribbon Panel on Water Affordability

Chair: Belmont Energy Committee

Member: Massachusetts Municipal Energy Group (Mass Municipal Association)
Past Chair: Housing Work Group, Belmont (MA) Comprehensive Planning Process

Past Member: Board of Directors, Belmont Housing Trust, Inc.

Past Chair: Waverley Square Fire Station Re-use Study Committee (Belmont MA)

Past Member: Belmont (MA) Energy and Facilities Work Group Past Member: Belmont (MA) Uplands Advisory Committee

Past Member: Advisory Board: Fair Housing Center of Greater Boston.

Past Chair: Fair Housing Committee, Town of Belmont (MA)

Past Member: Aggregation Advisory Committee, New York State Energy Research and

Development Authority.

Past Member: Board of Directors, Vermont Energy Investment Corporation.

Past Member: Board of Directors, National Fuel Funds Network
Past Member: Board of Directors, Affordable Comfort, Inc. (ACI)

Past Member: National Advisory Committee, U.S. Department of Health and Human Services,

Administration for Children and Families, Performance Goals for Low-Income

Home Energy Assistance.

Past Member: Editorial Advisory Board, International Library, Public Utility Law Anthology.

Past Member: ASHRAE Guidelines Committee, GPC-8, Energy Cost Allocation of Comfort

HVAC Systems for Multiple Occupancy Buildings

Past Member: National Advisory Committee, U.S. Department of Housing and Urban

Development, Calculation of Utility Allowances for Public Housing.

Past Member: National Advisory Board: Energy Financing Alternatives for Subsidized Housing,

New York State Energy Research and Development Authority.

PROFESSIONAL ASSOCIATIONS:

National Association of Housing and Redevelopment Officials (NAHRO)

National Society of Newspaper Columnists (NSNC)

Association for Enterprise Opportunity (AEO)

Iowa State Bar Association

Energy Bar Association

Association for Institutional Thought (AFIT)

Association for Evolutionary Economics (AEE)

Society for the Study of Social Problems (SSSO)

International Society for Policy Studies

Association for Social Economics

BOOKS

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COLTON EXPERIENCE AS EXPERT WITNESS

2005 – PRESENT

| CASE NAME | CLIENT NAME | Docket No. (if available) | TOPIC | JURIS. | YEAR |
|--|--|--|--|---------------------|------|
| I/M/O UGI-Electric | Office of Consumer Advocate | R-2017-2640058 | Customer service / Low-income cost recovery | Pennsylvania | 18 |
| I/M/O Ameren Illinois | Office of Attorney General | Docket 18-1008 (18-1009) (cons.) | Prepayment meters | Illinois | 18 |
| I/M/O Columbia Gas | Office of Consumer Advocate | R-2018-2647577 | Customer service / low-income program design | Pennsylvania | 18 |
| I/M/O PECO (electric) | Office of Consumer Advocate | R-2018-3000164 | Customer service / low-income program design | Pennsylvania | 18 |
| I/M/O Philadelphia Water Department requested rates for 2019 - 2021 | Philadelphia Public Advocate | None | Water rate:: low-income program cost recovery / public fire protection / storm water charge exemptions | Philadelphia | 18 |
| I/M/O Commonwealth Edison Prepayment Meters | Illinois Office of Attorney General | 17-0837 | Electric customer service | Illinois | 18 |
| J/M/O 2018/2020 Statewide Energy Efficiency Plan | The Way Home / New Hampshire Legal Assistance | DE 17-136 | Non-energy impacts / Low-income energy efficiency | New Hampshire | 17 |
| I/M/O DTE (electric) / gas EWR (energy waste reduction) plan | Sierra Club / Natural Resources Defense Council | Case No. U-18262 | Low-income energy efficiency | Michigan | 17 |
| I/M/O DTE (electric) | Sierra Club / Natural Resources Defense Council | Case No. U-18255 | Low-income energy efficiency | Michigan | 17 |
| I/M/O Merger of AltaGas and WGL Holdings | Office of People's Counsel | Case No. 9449 | Low-income / charitable contributions / community impacts | Maryland | 17 |
| I/M/O Philadelphia Gas Works | Office of Consumer Advocate | R-2017-2587783 | Low-income / rate design | Pennsylvania | 17 |
| I/M/O UGI-Peoples Natural Gas | Office of Consumer Advocate | R-2016-2580030 | Low-income | Pennsylvania | 17 |
| I/M/O Peoples Natural Gas | Office of Attorney General | 16-0376 | Low-income | Illinois | 17 |
| I/M/O NGI-bNG | Office of Consumer Advocate | R-2016-2580030 | Rate deisgn/EE&CP/Low-Inocme | Pennsylvania | 17 |
| I/M/O Pacific Gas and Electric Company | TURN | 15-09-001 | Electric bill affordability | California | 16 |
| I/M/O FirstEnergy Companies (Met Ed, Penelec, PennPower, West Penn Power) | Office of Consumer Advocate | R-2016-2537349, R-2016-2537352, R- 2016-2537355, R-2016-2537359 (consolidated) | Rate design / Iow-income program cost recovery | Pennsylvania | 16 |
| I/M/O PGW Demand Side Management | Office of Consumer Advocate | P-2014-2459362 | Demand Side Manaement | Pennsylvania | 16 |
| I/M/O Columbia Gas of Pennsylvania | Office of Consumer Advocate | R-2016-2529660 | Rate deisgn / customer service / Low-income program cost recovery | Pennsylvania | 16 |
| J/M/O Philadelphia Water Department | Public Advocate, City of Philadelphia | W/N | Low-income program design | Philadelphia | 16 |
| I/M/O UGI Gas | Office of Consumer Advocate | M-2015-2518438 | Rate design, energy efficiency, customer service | Pennsylvania | 16 |
| Keener v. Consumers Energy | Keener (plaintiff) | 15-146908-NO | Collections | State District CtMI | 16 |
| I/M/O Energy Efficiency and Conservation Plan, Phase III, PECO Energy | Office of Consumer Advocate | M-2015-2515691 | Multi-Family Energy Efficiency | Pennsylvania | 16 |
| I/M/O Energy Efficiency and Conservation Plan, Phase III, Duquesne Light Company | Office of Consumer Advocate | M-2015-2515375 | Multi-Family Energy Efficiency | Pennsylvania | 16 |
| I/M/O Energy Efficiency and Conservation Plan, Phase III, FirstEnergy Companies (Metropolitan Edison, Penelec, Penn | Office of Consumer Advocate | M-2015-2514767; M-2015-2514768; M-2015-2514769; M-2015-2514772 | Multi-Family Energy Efficiency | Pennsylvania | 16 |

Direct Testimony of Roger Colton

| CASE NAME | CLIENT NAME | Docket No. (if available) | TOPIC | JURIS. | YEAR |
|---|---------------------------------|-----------------------------------|---|----------------------------------|---------|
| Power, West Penn Power) | | | | | |
| I/M/O Energy Efficiency and Conservation Plan, Phase III, PPL Electric Corporation | Office of Consumer Advocate | M-2015-251-2515642 | Multi-Family Energy Efficiency | Pennsylvania | 16 |
| I/M/O BC Hydro | Public Interest Action Centre | N/A | Rate design / terms and conditions / energy efficiency | British Columbia | 15 - 16 |
| Augustin v. Philadelphia Gas Works | Augustin (Plaintiffs) | 2:14—cv-04238 | Constitutional notice issues | U.S. District Court (E.D. PA) | 15 |
| I/M/O PPL Utilities | Office of Consumer Advocate | R-2015-2469275 | Rate design / customer service | Pennsylvania | 15 |
| I/M/O Columbia Gas Company | Office of Consumer Advocate | R-2015-2468056 | Rate design / customer service | Pennsylvania | 15 |
| I/M/O PECO Energy Company | Office of Consumer Advocate | R-2015-2468981 | Rate design / customer service | Pennsylvania | 15 |
| I/M/O Philadelphia Gas Works | Office of Consumer Advocate | P-2014-2459362 | Demand Side Management | Pennsylvania | 15 |
| I/M/O SBG Management v. Philadelphia Gas Works | SBG Management | C-2012-2308454 | Customer service | Pennsylvania | 15 |
| I/M/O Manitoba Hydro | Resource Action Centre | | Low-income affordability | Manitoba | 15 |
| I/M/O FirstEnergy Companies (Met Ed, WPP, Penelec, Penn Power) | Office of Consumer Advocate | R-2014-2428742 (8743, 8744, 8745) | Rate design / customer service / storm communications | Pennsylvania | 14 |
| I/M/O Xcel Energy Company | Energy CENTS Coalition | E002/GR-13-868 | Rate design / energy conservation | Minnesota | 14 |
| I/M/O Peoples Gas Light and Coke Company / North Shore Gas | Office of Attorney General | 14-0224 / 140225 | Rate design / customer service | Illinois | 14 |
| I/M/O Columbia Gas of Pennsylvania | Office of Consumer Advocate | R-2014-2406274 | Rate design / customer service | Pennsylvania | 14 |
| I/M/O Duquesne Light Company Rates | Office of Consumer Advocate | R-2013-2372129 | Rate design / customer service / storm communications | Pennsylvania | 13 |
| I/M/O Duquesne Light Company Universal Service | Office of Consumer Advocate | M-2013-2350946 | Low-income program design | Pennsylvania | 13 |
| I/M/O Peoples-TWP | Office of Consumer Advocate | P-2013-2355886 | Low-income program design / rate design | Pennsylvania | 13 |
| I/M/O PECO CAP Shopping Plan | Office of Consumer Advocate | P-2013-2283641 | Retail shopping | Pennsylvania | 13 |
| I/M/O PECO Universal Service Programs | Office of Consumer Advocate | M-201202290911 | Low-income program design | Pennsylvania | 13 |
| I/M/O Privacy of Consumer Information | Legal Services Advocacy Project | Cl-12-1344 | Privacy of SSNs & consumer information | Minnesota | 13 |
| I/M/O Atlantic City Electric Company | Division of Rate Counsel | BPU-12121071 | Customer service / Storm communications | New Jersey | 13 |
| I/M/O Jersey Central Power and Light Company | Division of Rate counsel | BPU-12111052 | Customer service / Storm communications | New Jersey | 13 |
| I/M/O Columbia Gas Company | Office of Consumer Advocate | R-2012-2321748 | Universal service | Pennsylvania | 13 |
| I/M/O Public Service Company of Colorado Low-Income Program Design | Xcel Energy d/b/a PSCo | 12AEG | Low-income program design / cost recovery | Colorado | 12 |
| I/M/O Philadelphia Water Department. | Philadelphia Public Advocate | No. Docket No. | Customer service | Philadelphia | 12 |
| I/M/O PPL Electric Power Corporation | Office of Consumer Advocate | R-2012-2290597 | Rate design / low-income programs | Pennsylvania | 12 |
| I/M/O Peoples Natural Gas Company | Office of Consumer Advocate | R-2012-2285985 | Rate design / low-income programs | Pennsylvania | 12 |
| I/M/O Merger of Constellation/Exelon | Office of Peoples Counsel | CASE 9271 | Customer Service | Maryland | 11 |
| I/M/O Duke Energy Carolinas | North Carolina Justice Center | E-7, SUB-989 | Customer service/low-income rates | North Carolina | 11 |
| Re. Duke Energy/Progress Energy merger | NC Equal Justice foundation | E-2, SUB 998 | Low-income merger impacts | North Carolina | 11 |
| Re. Atlantic City Electric Company | Division of Rate Counsel | ER1186469 | Customer Service | New Jersey | 11 |
| Re. Camelot Utilities | Office of Attorney General | 11-0549 | Rate shock | Illinois | 11 |
| Re. UGI—Central Penn Gas | Office of Consumer Advocate | R-2010-2214415 | Low-income program design/cost recovery | Pennsylvania | 11 |
| Re. National Fuel Gas | Office of Consumer Advocate | M-2010-2192210 | Low-income program cost recovery | Pennsylvania | 11 |

| CASENAME | CHENT NAME | Docket No. (if eveilable) | JIBOT | SIBILI | VEAP |
|---|--------------------------------------|---------------------------|--|-----------------|------|
| Re. Philadelphia Gas Works | Office of Consumer Advocate | P-2010-2178610 | Program design | Pennsylvania | 11 |
| Re. PPL | Office of Consumer Advocate | M-2010-2179796 | Low-income program cost recovery | Pennsylvania | 11 |
| Re. Columbia Gas Company | Office of Consumer Advocate | R-2010-2215623 | Rate design/Low-income program cost recovery | Pennsylvania | 11 |
| Crowder et al. v. Village of Kauffman | Crowder (plaintiffs) | 3:09-CV-02181-M | Section 8 utility allowances | Texas Fed Court | 11 |
| I/M/O Peoples Natural Gas Company. | Office of Consumer Advocate | T-2010-220172 | Low-income program design/cost recovery | Pennsylvania | 11 |
| I/M/O Commonwealth Edison | Office of Attorney General | 10-0467 | Rate design/revenue requirement | Illinois | 10 |
| I/M/O National Grid d/b/a Energy North | NH Legal Assistance | DG-10-017 | Rate design/revenue requirement | New Hampshire | 10 |
| I/M/O Duquesne Light Company | Office of Consumer Advocate | R-2010-2179522 | Low-income program cost recovery | Pennsylvania | 10 |
| I/M/O Avista Natural Gas Corporation | The Opportunity Council | UE-100467 | Low-income assistance/rate design | Washington | 10 |
| I/M/O Manitoba Hydro | Resource Conservation Manitoba (RCM) | CASE NO. 17/10 | Low-income program design | Manitoba | 10 |
| I/M/O TW Phillips | Office of Consumer Advocate | R-2010-2167797 | Low-income program cost recovery | Pennsylvania | 10 |
| I/M/O PECO Energy—Gas Division | Office of Consumer Advocate | R-2010-2161592 | Low-income program cost recovery | Pennsylvania | 10 |
| I/M/O PECO Energy—Electric Division | Office of Consumer Advocate | R-2010-2161575 | Low-income program cost recovery | Pennsylvania | 10 |
| I/M/O PPL Energy | Office of Consumer Advocate | R-2010-2161694 | Low-income program cost recovery | Pennsylvania | 10 |
| I/M/O Columbia Gas Company | Office of Consumer Advocate | R-2009-2149262 | Low-income program design/cost recovery | Pennsylvania | 10 |
| I/M/O Atlantic City Electric Company | Office of Rate Council | R09080664 | Customer service | New Jersey | 10 |
| I/M/O Philadelphia Gas Works | Office of Consumer Advocate | R-2009-2139884 | Low-income program cost recovery | Pennsylvania | 10 |
| I/M/O Philadelphia Gas Works | Office of Consumer Advocates | R-2009-2097639 | Low-income program design | Pennsylvania | 10 |
| I/M/O Xcel Energy Company | Xcel Energy Company (PSCo) | 085-146G | Low-income program design | Colorado | 60 |
| I/M/O Atmos Energy Company | Atmos Energy Company | 09AL-507G | Low-income program funding | Colorado | 60 |
| I/M/O New Hampshire CORE Energy Efficiency Programs | New Hampshire Legal Assistance | D-09-170 | Low-income efficiency funding | New Hampshire | 60 |
| I/M/O Public Service Company of New Mexico (electric) | Community Action of New Mexico | 08-00273-UT | Rate Design | New Mexico | 60 |
| I/M/O UGI Pennsylvania Natural Gas Company (PNG) | Office of Consumer Advocate | R-2008-2079675 | Low-income program | Pennsylvania | 60 |
| I/M/O UGI Central Penn Gas Company (CPG) | Office of Consumer Advocate | R-2008-2079660 | Low-income program | Pennsylvania | 60 |
| I/M/O PECO Electric (provider of last resort) | Office of Consumer Advocate | R-2008-2028394 | Low-income program | Pennsylvania | 80 |
| I/M/O Equitable Gas Company | Office of Consumer Advocate | R-2008-2029325 | Low-income program | Pennsylvania | 80 |
| I/M/O Columbia Gas Company | Office of Ohio Consumers' Counsel | 08-072-GA-AIR | Rate design | Ohio | 80 |
| I/M/O Dominion East Ohio Gas Company | Office of Ohio Consumers' Counsel | 07-829-GA-AIR | Rate design | Ohio | 80 |
| I/M/O Vectren Energy Delivery Company | Office of Ohio Consumers' Counsel | 07-1080-GA-AIR | Rate design | Ohio | 80 |
| I/M/O Public Service Company of North Carolina | NC Department of Justice | G-5, SUB 495 | Rate design | North Carolina | 80 |
| I/M/O Piedmont Natural Gas Company | NC Department of Justice | G-9, SUB 550 | Rate design | North Carolina | 80 |
| I/M/O National Grid | New Hampshire Legal Assistance | DC-08-009 | Low-income rate assistance | New Hampshire | 80 |
| I/M/O EmPower Maryland | Office of Peoples Counsel | PC-12 | Low-income energy efficiency | Maryland | 80 |
| I/M/O Duke Energy Carolinas Save-a-Watt Program | NC Equal Justice Foundation | E-7, SUB 831 | Low-income energy efficiency | North Carolina | 80 |
| I/M/O Zia Natural Gas Company | Community Action New Mexico | 08-00036-UT | Low-income/low-use rate design | New Mexico | 80 |
| I/M/O Universal Service Fund Support for the Affordability of Local Rural Telecomm Service | Office of Consumer Advocate | 1-0004010 | Telecomm service affordability | Pennsylvania | 80 |
| I/M/O Philadelphia Water Department | Public Advocate | No Docket No. | Credit and Collections | Philadelphia | 80 |
| I/M/O Portland General Electric Company | Community ActionOregon | UE-197 | General rate case | Oregon | 80 |

| CASE NAME | CLIENT NAME | Docket No. (if available) | DIAOT | JURIS. | YEAR |
|--|--|---------------------------|---|----------------|------|
| I/M/O Philadelphia Electric Company (electric) | Office of Consumer Advocate | M-00061945 | Low-income program | Pennsylvania | 08 |
| I/M/O Philadelphia Electric Company (gas) | Office of Consumer Advocate | R-2008-2028394 | Low-income program | Pennsylvania | 80 |
| I/M/O Columbia Gas Company | Office of Consumer Advocate | R-2008-2011621 | Low-income program | Pennsylvania | 80 |
| I/M/O Public Service Company of New Mexico | Community Action New Mexico | 08-00092-UT | Fuel adjustment clause | New Mexico | 80 |
| I/M/O Petition of Direct Energy for Low-Income Aggregation | Office of Peoples Counsel | CASE 9117 | Low-income electricity aggregation | Maryland | 07 |
| J/M/O Office of Consumer Advocate et al. v. Verizon and Verizon North | Office of Consumer Advocate | C-20077197 | Lifeline telecommunications rates | Pennsylvania | 07 |
| I/M/O Pennsylvania Power Company | Office of Consumer Advocate | P-00072437 | Low-income program | Pennsylvania | 20 |
| I/M/O National Fuel Gas Distribution Corporation | Office of Consumer Advocate | M-00072019 | Low-income program | Pennsylvania | 20 |
| I/M/O Public Service of New MexicoElectric | Community Action New Mexico | 07-00077-UT | Low-income programs | New Mexico | 07 |
| I/M/O Citizens Gas/NIPSCO/Vectren for Universal Service Program | Citizens Gas & Coke Utility/Northern Indiana Public Service/Vectren Energy | CASE 43077 | Low-income program design | Indiana | 20 |
| I/M/O PPL Electric | Office of Consumer Advocate | R-00072155 | Low-income program | Pennsylvania | 20 |
| I/M/O Section 15 Challenge to NSPI Rates | Energy Affordability Coalition | P-886 | Discrimination in utility regulation | Nova Scotia | 20 |
| I/M/O Philadelphia Gas Works | Office of Consumer Advocate | R-00061931 | Low-income programs / credit and collections | Pennsylvania | 20 |
| I/M/O Equitable Gas Company | Office of Consumer Advocate | M-00061959 | Low-income program | Pennsylvania | 07 |
| I/M/O Public Service Company of New Mexico | Community Action of New Mexico | Case No. 06-000210-UT | Late charges / winter moratorium / decoupling | New Mexico | 90 |
| I/M?O Verizon Massachusetts | ABCD | Case NO. DTE 06-26 | Late charges | Massachusetts | 06 |
| I/M/O Section 11 Proceeding, Energy Restructuring | Office of Peoples Counsel | PC9074 | Low-income needs and responses | Maryland | 90 |
| I/M/O Citizens Gas/NIPSCO/Vectren for Univ. Svc. Program | Citizens Gas & Coke Utility/Northern Indiana Public Service/Vectren Energy | Case No. 43077 | Low-income program design | Indiana | 90 |
| I/M/O Public Service Co. of North Carolina | North Carolina Attorney General/Dept. of Justice | G-5, Sub 481 | Low-income energy usage | North Carolina | 90 |
| I/M/O Electric Assistance Program | New Hampshire Legal Assistance | DE 06-079 | Electric low-income program design | New Hampshire | 90 |
| I/M/O Verizon Petition for Alternative Regulation | New Hampshire Legal Assistance | DM-06-072 | Basic local telephone service | New Hampshire | 90 |
| I/M/O Pennsylvania Electric Co/Metropolitan Edison Co. | Office of Consumer Advocate | N/A | Universal service cost recovery | Pennsylvania | 06 |
| I/M/O Duquesne Light Company | Office of Consumer Advocates | R-00061346 | Universal service cost recovery | Pennsylvania | 90 |
| I/M/O Natural Gas DSM Planning | Low-Income Energy Network | EB-2006-0021 | Low-income gas DSM program. | Ontario | 90 |
| I/M/O Union Gas Co. | Action Centre for Tenants Ontario (ACTO) | EB-2005-0520 | Low-income program design | Ontario | 90 |
| I/M/O Public Service of New Mexico merchant plant | Community Action New Mexico | 05-00275-UT | Low-income energy usage | New Mexico | 90 |
| I/M/O Customer Assistance Program design and cost recovery | Office of Consumer Advocate | M-00051923 | Low-income program design | Pennsylvania | 90 |
| I/M/O NIPSCO Proposal to Extend Winter Warmth Program | Northern Indiana Public Service Company | Case 42927 | Low-income energy program evaluation | Indiana | 05 |
| I/M/O Piedmont Natural Gas | North Carolina Attorney General/Dept. of Justice | G-9, Sub 499 | Low-income energy usage | North Carolina | 05 |
| I/M/O PSEG merger with Exelon Corp. | Division of Ratepayer Advocate | EM05020106 | Low-income issues | New Jersey | 05 |
| Re. Philadelphia Water Department | Public Advocate | No docket number | Water collection factors | Philadelphia | 05 |
| I/M/O statewide natural gas universal service program | New Hampshire Legal Assistance | N/A | Universal service | New Hampshire | 02 |

Direct Testimony of Roger Colton

| CASE NAME | CLIENT NAME | Docket No. (if available) | TOPIC | JURIS. | YEAR |
|--|-----------------------------|---------------------------|---|--------------|------|
| I/M/O Sub-metering requirements for residential rental | Tenants Advocacy Centre of | C3C0-300C-a3 | Cub-matering concumer protections | Ontario | 0.5 |
| properties | Ontario | LD-2003-0232 | סמט-ווופנפן וווק כסווזמווופן סוטנפרנוסווז | Olitalio | 6 |
| I/M/O National Fuel Gas Distribution Corp. | Office of Consumer Advocate | R-00049656 | Universal service | Pennsylvania | 02 |