

**EXHIBIT O**

**Item 19**

**List of Applicant's Chief Officers  
and Their Resumes**

**Jim A. Fitzgerald**  
**President/Chief Executive Officer**

With over 25 years of healthcare-related operations experience, HealthTrust Purchasing Group President and CEO, Jim Fitzgerald, oversees HealthTrust's financial and operational functions and manages the contracting for supplies, pharmaceuticals and capital equipment totaling over \$13 billion annually. During his career, Jim has managed financial operations, financial auditing, accounts receivables, health information systems and supply chain operations. He received his Bachelor's degree from David Lipscomb University in Nashville, TN and was formerly a Certified Public Accountant. He is a member of the Federation of American Hospitals and a board member of the Tennessee Minority Supplier Development Council.

**Edward T. Jones**  
**COO, VP Contracting and Acquisition Management**

Ed Jones oversees all national agreements for medical equipment, medical/surgical supplies, non-medical supplies and equipment, information systems and telecommunications for HealthTrust Purchasing Group. With over 20 years of healthcare experience, Ed was formerly vice president of HCA's eastern group where he was responsible for all facets of supply chain activities for approximately 100 acute care facilities including \$1.6 billion in annualized spend, over 800 employees, and 6 regional supply chain service centers. As division director of materials management for HCA's Richmond Division, he developed and implemented one of HCA's first materials management re-engineering projects for the five-hospital system. Ed earned his Bachelor's Degree from Virginia Commonwealth University.

**John M. Paul**  
**Vice President & Chief Financial Officer**

As CFO and Vice President of Financial Operations Support, John Paul is responsible for all accounting-related activities for HealthTrust Purchasing Group, financial review of all contracts and management of HealthTrust's financial reporting systems. Previously, he was a senior auditor for Ernst & Young before joining HCA in 1997 as manager of financial operations. John graduated from David Lipscomb University in Nashville, Tennessee, where he received a Bachelor's Degree in accounting. He is a licensed CPA and a member of the Tennessee Society of CPAs, as well as a member of the Sennet Society of the United Way.

**Bill L. Francis**  
**Vice President, Operations**

Bill Francis is responsible for directing the development of HealthTrust's information technology offerings, contract administration and development and maintenance of the standard item and vendor master files for HCA. Bill is also responsible for customer relationships via the account management teams and the customer service departments. Bill earned his Bachelor of Science in Accounting from David Lipscomb University in Nashville, Tennessee. He is an active Board member of Big Brothers and Big Sisters of Middle Tennessee.

**Doug Swanson**  
**Vice President, HealthTrust Sales and Marketing**

Doug is responsible for sales and on-going customer support via account management and customer service functions. He also leads the development of the CoreTrust business model. Prior to joining HealthTrust, Doug held operational and leadership roles in pharmaceutical distribution and start-up health care ventures. Doug earned his Bachelor's Degree at the University of Michigan.

**Shelly A. Workman**  
**Vice President, Clinical Operations**

A 20+ year healthcare industry veteran, Shelly oversees HealthTrust's Clinical Operations Support team. Shelly and her team of clinical professionals, which includes HealthTrust's Clinical Advisory Boards and the New Technology Task Force, actively support and interact with all HealthTrust departments to maintain clinical expertise and on-going professional growth to promote credibility to our members. With a clinical laboratory background and 13 years experience at the facility level, Shelly last served as the director of laboratory services at both Plantation General Hospital and Westside Regional Medical Center in South Florida. She earned her Bachelor of Science degree at Ferris State University in Big Rapids, Michigan.