

RECEIVED

MAR 19 2013

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

APPENDIX E

**BIOGRAPHY OF CHRISTOPHER P. KINNEY
CHIEF EXECUTIVE OFFICER OF SRIFNA**

Christopher P. Kinney, CFA

Career Summary

Investment Management Professional with over twenty-five years experience in principal investing, managing businesses, raising capital for businesses and projects and advising Fortune 1000 companies. Significant experience in the following areas:

Principal Investing Mergers and Acquisitions

Business Restructuring Corporate Finance

Project Development Corporate Governance

- As founding CEO, launched, raised capital and invested SteelRiver's North America Infrastructure Fund.
- As an investment banker, specialized in advising utilities and energy companies on strategic and tactical acquisitions and project development and financing.
- Served as the Sr. Director Finance (CFO) of the City of Knoxville including managing finance, systems, pension, purchasing, tax collection and risk.

Professional Experience

SteelRiver Infrastructure Fund North America, CEO (2006-present)

- Manage infrastructure investment portfolio consisting of 7 acquired companies including gas utilities, gas pipelines and storage, electric transmission, marine ports and railroads.
- Successfully invested or committed ~1.9 billion of equity in infrastructure investments.
- Launched infrastructure fund in 2006 and raised ~2.0 billion in committed capital from public and private sector pension funds and insurance companies.
- Led spin-out of fund from Babcock & Brown and founded SteelRiver.

City of Knoxville (2003-2006) Senior Director, Finance and Accountability

- Chief Financial Officer for AA rated municipality with responsibility for accounting, budget, treasury, tax collection, purchasing, risk management, investment management and information technology.
- Led two financings to issue new and refunding general obligation debt totaling \$100MM.
- Purchased, installed and implemented a new Oracle financial software system for accounting, budget, A/R, A/P, purchasing, treasury, projects and grants, replacing an antiquated mainframe system.
- Lead efforts to gain efficiencies through the restructuring of the contract management system, the redesign of healthcare benefit plans and the sale of underutilized government owned properties.

Barclays Capital (2001-2003) Managing Director, Power & Utilities Group (NY)

- Led the team that structured a \$6.2B term bank debt financing and financial restructuring for Reliant Resources, the largest such financing in the energy sector in North America.
- Underwrote and lead managed the \$500MM debt IPO of PPL Energy Supply, an unregulated subsidiary of PPL Corp.
- Led significant public or private bond market financings for TECO Energy, Tampa Electric, Public Service Enterprise Group and PPL Electric Utilities.

JPMorgan/Chase Securities (1985-2001) Managing Director, Global Power Group

- Advised PP&L Global on its agreement to acquire 2,600MW of electric generating capacity and related transmission assets from Montana Power, Puget Sound Energy and Portland General Electric for \$1.76 billion.
- Advised Columbia Electric on the Liberty Project, a 567MW gas-fired combined cycle plant in Pennsylvania. Advised Columbia on all aspects of the development and financing of the project.
- Advised Edison Mission Energy on its \$4.98B acquisition of all of the non-nuclear electric generation assets of Commonwealth Edison including \$3.1B in related recourse and non-recourse financing.
- Advised Reliant Energy on the financing strategy for its \$2.1B acquisition of the former electric generating assets of GPU from Sithe Energies. The transaction was financed in the syndicated loan market and in the bond market under a long-term leveraged lease.
- Advised LG&E Energy on the Gregory Power Project, a 550MW gas-fired combined cycle cogeneration plant in Texas. Advised on the project contract structure, which included an agreement to sell steam to an industrial host and a power purchase agreement for electrical sales to a power marketer and the financing plan.
- Led the team that advised, underwrote and syndicated \$1.65B in non-recourse financing for the acquisition of approximately 4000 MW of electric generating capacity from New England Electric System.
- Other selected transactions:
 - Recapitalization of Revlon;
 - Management buyout of AFG Industries from public shareholders;
 - Acquisition of Ford Glass Canada by AFG Industries;
 - Recapitalization and acquisition of AFG Industries by Asahi Glass and Glaverbel, S.A.
 - Acquisition of Georgia Federal by FFMC;
 - Private equity buyout of Associated Stationers from Boise Cascade;
 - Acquisition and reverse merger between Associated and United Stationers;
 - Recapitalization and joint venture between Sara Lee and Sandler & Sons;
 - Private equity buyout of F.B Leopold from Tyco Industries;
 - Private equity buyout of Coleman Co;

AFFILIATIONS: The CFA Institute.

EDUCATION: Bachelor of Science degree in Finance, magna cum laude, from the University of Tennessee. Chartered Financial Analyst (CFA) professional certification, 1996.

CORPORATE BOARDS: Peoples Natural Gas Company (Chair), Peoples TWP LLC (Chair), DPH Holdings (Chair), Trans Bay Cable LLC (Chair), Natural Gas Pipeline of America (Chair), Myria Holdings (Chair), Patriot Rail Corp (Chair).

PERSONAL/COMMUNITY: Married with two children. Served on the Board of Directors of the Knoxville Symphony Orchestra (Treasurer), the Knoxville Zoo (Treasurer), The City of Knoxville Pension Board and the Bijou Theatre and is a member of Leadership Knoxville.