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COMMONWEALTH OF PENNSYLVANIA
BEFORE THE PUBLIC UTILITY COMMISSION

JOINT APPLICATION OF PECO :
ENERGY COMPANY AND PUBLIC :
SERVICE ELECTRIC AND GAS :
COMPANY FOR APPROVAL OF THE :
MERGER OF PUBLIC SERVICE :
ENTERPRISE GROUP :
INCORPORATED WITH AND INTO :
EXELON CORPORATION :

Docket No. A-110550F0160

DOCKETED
NOV 10 2005

DIRECT TESTIMONY

OF

DANIEL DESMOND

**DOCUMENT
FOLDER**

**Describing Additional Ways to Improve Reliability
of Service Through Energy Efficiency and Energy
Conservation Programs, Demand Response Programs,
Distributed Generation and Micro-Grids**

Dated: June 28, 2005

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PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

1 **Q. Please state your name and work address.**

2 A. My name is Daniel Desmond. My work address is Pennsylvania Department of
3 Environmental Protection, Office of Energy and Technology Deployment, Rachel Carson
4 State Office Building, 16th Floor, 400 Market Street, Harrisburg, PA 17101-2301.

5 **Q. What position at the Department of Environmental Protection do you hold?**

6 A. I am the Deputy Secretary for the Office of Energy and Energy Technology Deployment
7 at the Department.

8 **Q. Please summarize your professional background and your experience with the**
9 **Department.**

10 A. I am the Deputy Secretary for the Office of Energy and Technology Deployment. The
11 Office, created in January 1996, works with citizen's groups, businesses, trade
12 organizations, local governments and communities to help them understand and adopt
13 pollution prevention and energy efficiency practices. I am also responsible for fostering
14 the deployment and use of innovative environmental and advanced energy technologies,
15 including renewable energy.

16 I am also responsible for oversight of DEP's Energy Harvest, Small Business
17 Ombudsman's Office, the Pennsylvania Governor's Green Government Council and
18 Pennsylvania Energy Development Authority staff. These programs provide funding and
19 technical support for a variety of green business and economic development initiatives.

20 I joined the Pennsylvania Energy Office in 1983 and developed a number of
21 environmental technology initiatives for the agency, and served as its Executive Director
22 until its merger with DEP in 1995. From April 1995 until my appointment in May 2003,
23 I was Chair of the Pennsylvania Energy Resources Center, an advocacy and public

1 education project that worked to secure funding for renewable energy in the aftermath of
2 utility deregulation. In addition, I was President of Sustainable Systems Research, a
3 Lancaster-based firm specializing in development and commercialization of
4 environmentally beneficial technology.

5 I am a graduate of the University of Toledo

6 **Q. What is the purpose of your testimony in the proceeding?**

7 A. I have been advised by counsel that in order for the Public Utility Commission to
8 approve this merger, the Commission must find that the merger is necessary and proper
9 for the service, accommodation, convenience or safety of the public. Such a Commission
10 finding must be predicated on a demonstration by the Joint Applicants that the merger
11 will benefit the public in some substantial way. The issue of continued or improved
12 reliability of service is a major consideration in determining whether a merger will
13 benefit the public in some substantial way.

14 The purpose of my testimony is to identify several aspects of the reliability of service
15 issue that are of interest to the Commonwealth and that the Commission should consider
16 as part of its evaluation of the impacts and benefits of the proposed merger. Although
17 the Joint Applicants have addressed some aspects of the reliability of service issue in
18 their application, there are several key aspects that need to be evaluated in order to
19 determine whether the merger will benefit the public in some substantial way.

20 **Q. Please describe briefly the Commonwealth's interest in ensuring that the proposed
21 merger does not adversely affect reliability of service.**

22 A. Executive Order Number 2002-8 of July 18, 2002 declares that ensuring affordable
23 energy supply is critical to the welfare of Pennsylvania's citizens and to the continued

1 economic prosperity of the Commonwealth. It further declares that maintaining a diverse
2 and reliable energy portfolio will be critical to minimizing the effects of any single
3 energy source on Pennsylvania's consumers and maintaining a sustainable supply of
4 energy. In addition, providing a reliable supply of energy for local emergency
5 infrastructure is an important consideration in overall efforts to maintain reliable sources
6 of energy. As the executive agency with the powers and duties of the Pennsylvania
7 Energy Office, the Department is concerned whether the proposed merger will affect its
8 efforts to promote reliable sources of energy, particularly for local emergency
9 infrastructure. The Department is also interested in ensuring that the proposed merger
10 does not diminish the reliability of service to Pennsylvania customers and in fact serves
11 to improve reliability and efficiency.

12 **Q. How can the Joint Applicants address the reliability of service concerns?**

13 A. There are a number of ways the Joint Applicants can address reliability issues in addition
14 to those items identified in their merger filing. The purpose of this testimony is to
15 identify additional opportunities to enhance electric system reliability and generate
16 additional public benefits from the merger by means of promoting fuel diversity, micro-
17 grids, demand response programs, distributed generation, and energy efficiency and
18 conservation.

19 In 2002, the Governor's Interagency Task Force on Energy put forward a number of
20 energy policy recommendations for Pennsylvania. This report was accompanied by
21 Executive Order 2002-8 which directed the Commonwealth's executive agencies to
22 implement the recommendations of the Task Force.

1 The first series of recommendations sought to "Encourage a diverse supply of energy
2 using both traditional and renewable sources and ensure adequate delivery systems." The
3 report envisioned investments in renewable and alternative energy as vital to
4 complementing traditional energy sources.

5 **Q. Why is the fuel diversity of the Joint Applicants' final energy portfolio an important
6 consideration?**

7 A. The Department contends that reliance on a few sources of fuel for the Commonwealth's
8 energy needs is detrimental to electric system reliability.

9 DEP is concerned that this merger will lead to the divestiture of assets in Pennsylvania
10 that dramatically reduces the fuel diversity portfolio of the joint petitioners. Under a
11 scenario in which the new company is heavily reliant on one form of electricity
12 generation – such as nuclear – we could envision scenarios in which reliability would be
13 compromised should constraints occur in using that type of fuel. For example, in the
14 nuclear case, challenges arising from waste disposal or safety concerns.

15 The Governor's Interagency Task Force on Energy recognized that fuel diversity is an
16 important means to combat reliability concerns. We do not know the final form of the
17 company's proposed divestiture, but we encourage the Commission to ensure that the new
18 company continues to invest in a diversity of energy resources, particularly from
19 renewables and indigenous alternatives such as waste coal and coal mine methane.
20 Additionally, the Commission should encourage the company to invest in a diversity of
21 fuels indigenous to Pennsylvania and the United States in order to reduce the potential for
22 price spikes associated with volatile imported peaking fuels such as natural gas or,
23 increasingly, liquefied natural gas. In today's volatile energy market, supply interruptions

1 are also a possibility. Having a diverse indigenous supply of fuels to generate electric
2 power also reduces the risk of supply interruptions.

3 **Q. What are micro-grids and how do they promote reliability?**

4 A. A micro-grid¹ is a small-scale power generation and distribution network serving
5 multiple customers, with generators near or on the same site as demand. Micro-grids
6 promote reliability by reducing the load on the transmission and distribution system.
7 Micro-grids can be particularly helpful to reliability in areas of high load congestion, by
8 reducing load at points in the transmission and distribution system experiencing heavy
9 utilization.

10 **Q. What are demand response programs and how do they promote reliability?**

11 A. Demand response programs provide electric customers with the opportunity to shift their
12 usage from periods of typically high demand to periods of lower demand and to receive
13 financial compensation for doing so. Demand response programs promote reliability by
14 reducing load during periods of peak usage, thus reducing stress on the transmission and
15 distribution system.

16 **Q. What is distributed generation and how does it promote reliability?**

17 A. Distributed generation refers to electricity generation close to its use. According to the
18 Carnegie Mellon Electricity Industry Center, "Only 31.6% of energy used in electric
19 power generation winds up in electricity, the remainder is given off as waste heat." By
20 locating electricity generation near its use, greater efficiency is promoted. Additionally,
21 distributed generation enhances system reliability by providing opportunities for electric

¹ The Carnegie Mellon Electricity Industry Center defines a micro grid as "...a small-scale power generation and distribution network serving multiple customers, with generators near or on the same site as the customer. Most micro-grids are interconnected with the grid, but can be operated independently when the grid fails."

Carnegie Mellon Electricity Industry Center, "Critical Issues in Pennsylvania: Transmission, Distribution Generation, and Continuing Services when the Grid Fails." Jay Apt and Granger Morgan, July 30, 2004. P. 5.

1 customers to back-up the electricity grid with small-scale systems on-site. Therefore,
2 during periods of grid failure, or also in concert with demand-response programs,
3 distributed generation can provide back-up power to electric customers or can
4 supplement the transmission and distribution system during periods of peak usage.

5 **Q. How do energy efficiency, energy conservation, demand response programs and**
6 **distributed generation and micro-grids promote reliability of service?**

7 The Governor's Interagency Task Force on Energy recognized the value of "promoting
8 conservation, efficiency and demand management" and provided eight recommendations
9 for the Commonwealth's Executive Agencies to implement. Providing customers with
10 opportunities to reduce their dependence on the electric system is another means to
11 mitigate electric system reliability concerns. There are a number of methods by which
12 customers can reduce their reliance on a central generation/transmission and distribution
13 electric system. The Joint Applicants' leadership and policy advocacy are critical to
14 ensuring that customers have opportunities to reduce their reliance on the electricity grid,
15 reducing pressure on already stressed transmission and distribution systems and
16 enhancing system reliability.

17 Energy efficiency and energy conservation, demand-response programs, and distributed
18 generation and micro-grids are all methods by which customers can complement the Joint
19 Applicants' existing reliability efforts.

20 Customers' electricity needs are reduced through energy efficiency and energy
21 conservation programs. Robust programs for energy efficiency and energy conservation
22 reduce the amount of generation required to meet demand and reduce load on the

1 transmission and distribution system. These programs can also address important low-
2 income customer concerns while simultaneously providing system reliability benefits.

3 Demand response programs can complement energy efficiency and energy conservation
4 by reducing load during times of heavy electricity usage. Reducing loads during periods
5 of peak usage also eliminates pressure on the electric system and can reduce the need for
6 additional investments in transmission and distribution, thereby, promoting greater
7 system reliability without expensive additional investments in transmission and
8 distribution.

9 Implementing distributed generation and micro-grids can also reduce customers'
10 dependence on the electric grid and benefit system reliability. In 2004, DEP
11 commissioned a report by the Carnegie Mellon Electricity Industry Center. The purpose
12 of the report was to identify barriers to the implementation of distributed generation and
13 micro-grids in Pennsylvania and to provide recommendations on options for enhancing
14 reliability and ensuring continuity of operations in the face of grid failures.

15 The report found that:

- 16 • Distributed generation can offer greater efficiency, lower costs, greater
17 reliability, greater security, and reduced need for transmission.
- 18 • Distributed generation can also increase power adequacy (the ability to
19 meet power needs), potentially decreasing the magnitude of outages by
20 more than a factor of ten over central generation.
- 21 • Micro-grids located in some places could prove highly beneficial to the
22 operation of the legacy distribution system by relieving congestion and
23 providing needed system support.

- The report further clarifies that grouping distributed generators into micro-grids can alleviate any operations issues introduced by distributed generation.

Additionally, distributed generation and micro-grids can provide back up during system outages. "The North American Reliability Council (NERC) lists 533 transmission on generation related outages over the period 1984 through 2004. These are not distribution system losses; users were affected because the generation and transmission system failed. Forty-six of the events, or nearly three per year, are losses of 1000 MW or greater (about the size of the load in the city of Pittsburgh)."² The report further notes that it is impossible to harden every piece of infrastructure against accidental or intentional disruptions. Like the internet and cyber security, which is based on a decentralized system of information storage, distributed generation and micro-grids have the benefit of decentralizing and localizing electricity generation and delivery, thereby, greatly enhancing reliability, security and providing delivery consistency for critical infrastructure.

Each of the methods listed above, energy efficiency and energy conservation, demand-response, and distributed generation and micro-grids benefit reliability by reducing demand on the electricity grid and, in the case of distributed generation and micro-grids, decentralizing electricity generation. These options provide additional means to enhance grid reliability. Robust programs to promote each method can lead to additional positive public benefits from the merger, which, in their absence, would not have occurred otherwise under the current merger proposal. We strongly urge the Commission to consider the merger's impact on reliability and whether the merger as proposed properly

² Ibid. P. 12.

1 addresses reliability in a way that leads to a substantial benefit for the Commonwealth of
2 Pennsylvania.

3 **Q. What can the Joint Applicants do as part of the proposed merger to further**
4 **promote reliability of service by means of energy efficiency, energy conservation,**
5 **demand response programs and distributed generation and micro-grids?**

6 A. The Joint Applicants should adopt best practices for energy efficiency, energy
7 conservation and demand response programs. Specifically, PECO should be examining
8 the robust programs of PSEG to determine the elements of PSEG's energy efficiency,
9 energy conservation and demand response programs they can adopt. PECO should also
10 support efforts at the Commission, which address future demand response programs, and
11 should make demand response options available to all customer classes. The Joint
12 Applicants should adopt the New Jersey rules for net-metering in the PECO service
13 territory. The Joint Applicants should also work with the Commission to establish the
14 legal framework in support of independent micro-grids within the PECO service
15 territory. The Joint Applicants should also provide funding to support the deployment of
16 renewable energy resources.

17 **Q. Does this conclude your testimony?**

18 A. Yes it does.