

**Conservation Service Provider
Registration Application Package
(Renewal)**

Submitted to:

Rosemary Chiavetta, Secretary
Pennsylvania Public Utility Commission
Commonwealth Keystone Building
2nd Floor Room 01
400 North Street
Harrisburg, Pennsylvania 17120

Submitted by:

Itron, Inc.
2111 N Molter Road
Liberty Lake, Washington 99019

July 2, 2015



Conservation Service Provider Registration Application Package (Renewal)

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**APPLICATION FOR RENEWAL OF CSP REGISTRATION
CHANGES INCURRED TO APPLICATION OF RECORD**

Applicant (Company) Name and Docket No.:

Applicant Name: Itron, Inc. Docket No.: A-2009-2109628

Contact Information (name, address, phone number and email of person filing application):

Al Lutz, 1111 Broadway, Suite 1800, Oakland, CA 94607

Phone: 510-844-2831

Email: Consult@itron.com

On behalf of the Applicant I am filing with the Commission this Application for Renewal of CSP Registration. There are one or more CHANGES to Applicant's CSP Application of record on file at the Commission at the Docket Number as indicated herein.

I have reviewed the Applicant's CSP Application of record and the information contained therein has changed. Enclosed are the following items:

- a. Completed CSP Application;
- b. Renewal application fee of \$25;
- c. Affidavit, attesting to the truth and knowledge of these facts; and
- d. Proof of current liability insurance coverage.

Al Lutz, Senior Principal Energy Consultant

Name and Title of person authorized by Applicant to file this Application



June 23, 2015

Signature

Date

The Applicant understands that the making of false statement(s) herein may be grounds for denying the Application for Renewal of Conservation Service Provider Registration, or if later discovered, for revoking any authority granted pursuant to the Application. This Application is subject to 18 Pa. C.S. §§4903 and 4904, relating to perjury and falsification in official matters.

I. Registration Application (Sections 1-5)

**CONSERVATION SERVICE PROVIDER (“CSP”) APPLICATION
FOR REGISTRATION IN THE COMMONWEALTH OF PENNSYLVANIA**

Conservation Service Providers (“CSPs”) have a specific role under Act 129, which requires a covered Electric Distribution Company’s Energy Efficiency and Conservation (EE&C) plan to include one or more CSPs to implement at least a portion of the EE&C Plan. 66 Pa.C.S. § 2806.1(b)(1)(i)(E). CSPs provide information and technical assistance to EDCs on *measures* that enable a person to increase energy efficiency or reduce energy consumption. CSPs must have no direct or indirect ownership, partnership or other affiliated interest with an EDC. 66 Pa.C.S. § 2806.1 (m). Only registered CSPs may advise an EDC and/or provide consultation, design, or administration or management services to an EDC related to the implementation of the EDC’s EE&C Plan. As such, registration of business entities as approved CSPs is required before entering into a contractual agreement with an EDC exclusively for the provision of consultation, design, administration, management or advisory services regarding that EDC’s EE&C plan. This registry is not intended as a resource for business, whose sole purpose is the installation of measures, supplying of equipment or other contracting work for use by the general public and EDC customers. If providing such services, registration as a CSP is not required for entering into an agreement with an EDC.

Any CSP subcontractor with an annual contract cost that equals or exceeds 10% of the CSP annual contract cost and is directly performing services pursuant to a contract with a CSP which has contracted with an EDC after Commission approval should also register as a CSP. This does not include third party contractors which participate in or support an EE&C Plan but are not directly contracted with a CSP which has a direct contractual relationship with the EDC subject to Act 129.

To qualify an applicant must have at least two years of experience in providing program consultation, design, administration, management or advisory services related to energy efficiency and conservation services. CSP registration is not required of entities that limit their services to the installation of energy efficiency measures or the provision of equipment or materials to EDC customers or the public in general.

1. IDENTITY OF THE APPLICANT

- a. Legal Name of Applicant: Itron, Inc.

Attach proof of compliance with appropriate Pennsylvania Department of State filing requirements.¹

Please see Attachment 1.A.

¹ A copy of any document from the Pennsylvania Department of State (Pa. Dept. of State) documenting the Applicant’s Pa. Dept. of State entity number is adequate. However, the document must indicate that the Applicant’s Pa. Dept. of State registration is “active.” Certified copies of Pa. Dept. of State documents are not required.

b. Trade or Commercial or Fictitious Names Used by Applicant (d/b/a)—List all that apply.

- The Applicant will be using a fictitious name or doing business as (“d/b/a”). Identify names below. If more space is needed, list names on the back of this page or append list to completed application.
- X The Applicant will not be using a fictitious name.

c. Applicant Address: 2111 N Molter Road, Liberty Lake, WA 99019

d. Applicant Telephone No: 509-924-9900

e. Applicant Email Address: Consult@itron.com

f. Contact Information for Applicant. PLEASE NOTE: Upon approval of this application, this Contact Information will be listed on the Commission’s CSP Registry.

- Name: Al Lutz
- Mailing Address: 1111 Broadway, Suite 1800, Oakland, CA 94607
- Telephone: 510-844-2831
- Email Address: Consult@itron.com

g. Predecessor(s) & Other Names used by Applicant for past five (5) years of date of this application. Provide Name(s), Address(es) and Telephone No.(s).

N/A

- Check Box if any Predecessor(s) is currently or was previously registered in Pennsylvania as a CSP. If affirmative, please provide Docket No(s). (A-[Year]-[Seven (7) Digits]) and names for all registered CSPs.

N/A

h. Parent & Subsidiary Companies & Affiliates:

- Parent Name and Contact Information. Provide name and contact information for parent company. Check Box if any parent company is currently doing business in Pennsylvania as a CSP or Electric Distribution Company (EDC). If “None,” do not check the box and answer “None” below.

None

-
- Subsidiaries and Contact Information. Provide name and contact information for all subsidiary companies. Check Box if any subsidiary is currently doing business in Pennsylvania as a CSP or Electric Distribution Company (EDC). If “None,” do not check the box and answer “None” below.

A list of subsidiary companies is provided in Attachment 1.H. However, no Itron subsidiary is currently doing business in Pennsylvania as a CSP or EDC.

-
- Affiliate(s) and Contact Information. Provide name and contact information for all affiliate companies. Check Box if any affiliate is currently doing business in Pennsylvania as a CSP or Electric Distribution Company (EDC). If “None,” do not check the box and answer “None” below.

None

i. Contracts & Business Partnerships:

- Check Box if Applicant intends to or has operated under contract with or has partnered with an EDC within the past five (5) years. If “None,” do not check the box and answer “None” below.

None

- Check Box if Applicant intends to or has operated under contract (subcontractor) with or has partnered with a CSP within the past five (5) years. If “None,” do not check the box and answer “None” below.

If any box above is checked, please provide name(s) of EDC(s) and CSP(s) and contact information for each and briefly describe the nature of business services associated with each contract and/or partnership.

Please see details in Attachment 1.I.

- j. Identify principal officers (owners, executives, partners and/or directors), as appropriate for Applicant's organizational structure. Provide an organizational chart and the names, titles, business addresses and telephone numbers for each office.

A list of Itron corporate officers and directors is provided in Attachment 1.J.1. An organizational chart and the names, titles, business addresses and telephone numbers of principal Itron Consulting and Analysis group staff is provided in Attachment 1.J.2.

- k. Attach to this Application a brief biography or single page professional resume for all principal officers and management directly responsible for Applicant's operations. Resumes for principal Itron Consulting and Analysis group staff are provided in Attachment 1.K.

- l. Provide Applicant's Employer Identification No. (EIN): 91-1011792

2. **REGISTERED AGENT**

- a. If the Applicant does not maintain a principal office in the Commonwealth, the Applicant is required by the Pennsylvania Department of State to designate an approved Registered Agent as its representative in the Commonwealth. Check one of the Boxes below, as applicable:

- X YES, the Applicant has registered its business with the Pennsylvania Department of State. Following is the Name and Contact information for the Applicant's Department-Approved Registered Agent.

- Registered Agent's Name: National Registered Agent, Inc.
- Registered Agent's Mailing Address: 600 North Second Street, Suite 401, Harrisburg, PA 17101
- Registered Agent's Telephone: 800-544-9050
- Registered Agent's Email Address: N/A

- NO, the Applicant has not registered its business with the Pennsylvania Department of State. STOP—To avoid denial of your application and forfeiture of your application fee, you should contact the Pennsylvania Department of State Bureau of Corporations to register as a business entity within the Commonwealth **PRIOR TO** completion and filing of this application with the Pennsylvania Public Utility Commission.

b. Applicant has registered its business with the Pennsylvania Department of State. Please check appropriate registration type for Applicant as designated with the Department.

- Sole proprietor (15 Pa. C.S. §4124)
- Domestic corporation (none)
- Domestic general partnership (15 Pa. C.S. §4124)
- Domestic limited liability company (15 Pa. C.S. §8913)
- Domestic limited liability partnership (15 Pa. C.S. §8201)
- X Foreign corporation (15 Pa. C.S. §4124)
- Foreign general or limited partnership (15 Pa. C.S. §4124)
- Foreign limited liability company (15 Pa. C.S. §8981)
- Foreign limited liability general partnership (15 Pa. C.S. §8211)
- Foreign limited liability limited partnership (15 Pa. C.S. §8211)

c. If Applicant is not domiciled in the Commonwealth of Pennsylvania and is registered as a “foreign” entity as identified in Question 2.b., please identify all other states where applicant is registered and name the appropriate state department(s):

Itron, Inc. is incorporated in the State of Washington and is registered in the following states: AZ, CA, CO, CN, DE, DC, FL, GA, HA, ID, IL, KS, KT, LS, MD, MA, MI, MN, MS, MO, MT, NJ, NY, NC, ND, OH, PA, PR, RI, SC, TX, VA, WA, WV

3. ***APPLICANT'S OPERATIONS***

Respond to each of the following four questions relating to Applicant's operations and its technical and financial fitness. Respond to each item and attach any additional information and/or statements to this Application as appropriate.

a. Describe nature of business:

Itron is a vendor of electric, gas, and water metering hardware and forecasting software for a number of firms/entities in Pennsylvania. Itron also provides maintenance and data collection services as part of its contracts. Itron's Consulting and Analysis (C&A) group is providing consulting services in Pennsylvania. Itron is not directly or indirectly owned, partnered or in any way affiliated with any utility, IOU, or EDC. Itron is presently doing business in Pennsylvania as an energy efficiency consultant; a hardware and software vendor; and a hardware and software support services provider.

b. Current status of business (check one):

- X Applicant is presently doing business in Pennsylvania
- Applicant is presently not doing business in Pennsylvania

c. The Applicant proposes to provide the following information and technical services to an EDC. Check all services that apply and identify all EDCs with whom Applicant intends to conduct business.

- | | |
|---|---|
| <input checked="" type="checkbox"/> <u>X</u> Consultation | EDCs: |
| <input type="checkbox"/> Design | <u>The C&A group will be working with PECO as a</u> |
| <input type="checkbox"/> Administration | <u>subcontractor to Navigant. The C&A group might bid</u> |
| <input type="checkbox"/> Management | <u>on evaluation RFPs issued by the EDCs.</u> |
| <input checked="" type="checkbox"/> <u>X</u> Advisory | _____ |

d. Attach to this Application a copy of any certification(s) or similar documentation that would demonstrate the technical fitness of Applicant, such as membership in trade associations, professional licenses, technical certifications, and/or names of current or past clients with a description of dates and types of services provided by Applicant.

Please see Attachments 3.D.1 (C&A brochure), 3.D.2 (Trade Association Memberships) and 3.D.3 (Professional Licenses and Technical Certifications).

e. Attach to this Application proof of current liability insurance coverage.

Please see Section III: Proof of Current Liability Insurance Coverage

4. **COMPLIANCE**

Respond to each of the following Questions. Provide a statement as to the resolution or present status of any such proceedings, if applicable.

- a. In the past three years has the Applicant, the parent company, an affiliate or predecessor or partner (contractor/subcontractor business relationship) of the Applicant, or any person identified by the Applicant in this Application, been investigated or convicted of a crime involving fraud, theft, larceny, deceit, violation of consumer protection law, violation of deceptive trade law or similar activity, whether before an administrative body or in a judicial forum, in which the Applicant, an affiliate, a predecessor of either, or a person identified herein has been a defendant or a respondent?

- No
 Yes. Provide explanation:

Any such material legal matters would be reported in our public filings with the Securities and Exchange Commission:

<http://www.sec.gov/Archives/edgar/data/780571/000078057115000010/0000780571-15-000010-index.htm>

- b. Is the Applicant, the parent company, an affiliate, or a predecessor of either, currently delinquent with any state or federal taxing authority?

- X No
 Yes. Provide explanation:

- c. Identify all bankruptcy or liquidation proceedings for the prior three years. If none, state "None" below.

None

- d. Identify all customer complaints filed with a regulatory or prosecutor agency for the prior three years of the date of this application. In none, state "None" below.

Any such material complaints filed with a regulatory agency would be reported in our public filings with the SEC at:

<http://www.sec.gov/Archives/edgar/data/780571/000078057115000010/0000780571-15-000010-index.htm>

5. **FALSIFICATION**

The Applicant understands that the making of false statement(s) herein may be grounds for denying the Application, or if later discovered, for revoking any authority granted pursuant to the Application. This Application is subject to 18 Pa. C.S. §§4903 and 4904, relating to perjury and falsification in official matters.

Signature of Principal Official: Richard Christensen

Official's Name & Title : Richard Christensen, VP, Global Financial Planning and Analysis
(Please Print)

Date : 6/10/15

I. Registration Application Attachments

This section contains the following attachments to the Registration Application:

- **Application Form Item 1 Attachments**

- 1.A Proof of Compliance with Filing Requirements (*for Form Item 1.a*)
- 1.H Subsidiary Companies (*for Form Item 1.h*)
- 1.I Contracts and Business Partnerships (*for Form Item 1.i*)
- 1.J.1 Itron Officers and Directors (*for Form Item 1.j*)
- 1.J.2 Principal Itron Consulting and Analysis Staff (*for Form Item 1.j*)
- 1.K Resumes of Principal Itron Consulting and Analysis Staff (*for Form Item 1.k*)

- **Application Form Item 3 Attachments**

- 3.D.1 Itron Consulting and Analysis Brochure (*for Form Item 3.d*)
- 3.D.2 Corporate Affiliations and Trade Association Memberships (*for Form Item 3.d*)
- 3.D.3 Professional Licenses and Technical Certifications (*for Form Item 3.d*)

Attachment 1.A

Proof of Compliance with Filing Requirements

Attached is a printout from the Pennsylvania Department of State website showing Itron's Business Entity Filing History and Active Status.



Corporations

[Online Services](#) | [Corporations](#) | [Forms](#) | [Contact Corporations](#) | [Business Services](#)

[Search](#)
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[By Business Entity ID](#)
[Verify](#)
[Verify Certification](#)
[Online Orders](#)
[Register for Online Orders](#)
[Order Subsistence Certificate](#)
[Order Certified Documents](#)
[Order Business List](#)
[My Images](#)
[Search for Images](#)

Business Entity Filing History

Date: 6/4/2015 (Select the link above to view the Business Entity's Filing History)

Business Name History

Name	Name Type
ITRON, INC.	Current Name

Business Corporation - Foreign - Information

Entity Number:	2762957
Status:	Active
Entity Creation Date:	6/27/1997
State of Business.:	WA
Registered Office Address:	% National Registered Agents Inc PA Dauphin
Mailing Address:	No Address

Officers

Name:	ROBERT D NEILSON
Title:	President
Address:	2111 N MOLTER RD LIBERTY LAKE WA 99019-9469

Name:	MARILYN R BLAIR
Title:	Secretary
Address:	2111 N MOLTER RD LIBERTY LAKE WA 99019-9469

Name:	DOUGLAS C RALPHS
Title:	Treasurer
Address:	2111 N MOLTER RD LIBERTY LAKE WA 99019-9469

Name: DAVID G REMINGTON
Title: Vice President
Address: 2111 N MOLTER RD
LIBERTY LAKE WA 99019-9469

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Attachment 1.H

Subsidiary Companies

Attached is a list of Itron subsidiaries as provided in Exhibit 21 to Form 10K (filed with the SEC). No Itron subsidiary is currently doing business in Pennsylvania as a CSP or EDC.

The list of subsidiaries is also available at:

<http://www.sec.gov/Archives/edgar/data/780571/000078057115000010/0000780571-15-000010-index.htm>

EX-21.1 4 itriex-211123114.htm SUBSIDIARIES OF THE REGISTRANT

SUBSIDIARIES OF THE REGISTRANT AT DECEMBER 31, 2014**Exhibit 21.1****Itron, Inc. Domestic Subsidiaries**

Itron International, Inc.
 Itron US Gas LLC
 Itron Brazil I, LLC
 Itron Brazil II, LLC

State of Incorporation

Delaware
 Delaware
 Washington
 Washington

Itron, Inc. International Subsidiaries

Itron Argentina S.A.
 Itron Australasia Pty Limited
 Itron Austria GmbH
 Itron Holding Belgium SPRL
 Itron Management Services SA
 Contigea SA
 Itron Sistemas e Tecnologia Ltda
 Itron Soluções para Energia e Água Ltda.
 Itron China Gas Holding Co. Ltd. (J.V. Majority)
 Itron Canada, Inc.
 Compañía Chilena de Medición S.A.
 Itron Metering Systems (Chongqing) Co., Ltd. (J.V. Majority)
 Itron Metering Solutions (Suzhou) Co., Ltd.
 Itron Metering Systems (Suzhou) Co., Ltd.
 Itron Czech Republic s.r.o.
 Asais
 Asais Conseil
 Itron France S.A.S.
 Itron Holding France S.A.S.
 Itron Holding Germany GmbH
 Itron GmbH
 Itron Zähler & Systemtechnik GmbH
 Itron Unterstützungskasse GmbH
 Allmess GmbH
 Itron Unterstützungseinrichtung GmbH
 SEWA GmbH
 Thielmann Energietechnik GmbH
 Ganz Meter Company Ltd.
 Itron India Private Limited
 Itron Metering Solutions India Private Limited
 PT Mecoindo (J.V.)

Jurisdiction of Incorporation or Organization

Argentina
 Australia
 Austria
 Belgium
 Belgium
 Belgium
 Brazil
 Brazil
 British Virgin Islands
 Canada
 Chile
 China
 China
 China
 Czech Republic
 France
 France
 France
 France
 Germany
 Germany
 Germany
 Germany
 Germany
 Germany
 Germany
 Germany
 Germany
 Germany
 Hungary
 India
 India
 Indonesia
 Ireland

Itron Italia SpA	Italy
Itron Japan Co., Ltd.	Japan
Itron Metering Solutions Luxembourg	Luxembourg
Itron Luxembourg	Luxembourg
Metertek Sdn Bhd (J.V. 100% indirectly owned)	Malaysia

Itron, Inc. International Subsidiaries

Itron Servicios, S.A. de C.V.
 Itron Distribución S.A. de C.V.
 Inal-Industria Nacional de Precisão Limitada (J.V.)
 Itron Nederland B.V.
 Itron Polska SP ZOO
 Itron Portugal, Unipessoal, LDA.
 Itron Imobiliaria, Unipessoal, LDA.
 Itron Sistemas de Medição Lda.
 Itron Middle East LLC
 Itron Measurement and Systems (Proprietary) Limited
 Itron Metering Solutions South Africa (Proprietary) Limited (J.V. Majority)
 Itron LLC
 Arabian Metering Company
 Itron Metering Systems Singapore Pte Ltd.
 Itron Spain SLU
 Itron Sweden AB
 Itron Switzerland S.A.
 Itron Ukraine
 Itron Ukgas Meters Company (J.V. Majority)
 Itron Metering Solutions UK Ltd.
 Itron Development UK Ltd.

Jurisdiction of Incorporation or Organization

Mexico
 Mexico
 Mozambique
 Netherlands
 Poland
 Portugal
 Portugal
 Portugal
 Qatar
 Republic of South Africa
 Republic of South Africa
 Russia
 Saudi Arabia
 Singapore
 Spain
 Sweden
 Switzerland
 Ukraine
 Ukraine
 United Kingdom
 United Kingdom

Attachment 1.I

Contracts & Business Partnerships

In response to item 1.i of the Application Form, below is information regarding CSPs with whom Itron's C&A group intends to or has operated under contract (subcontract) with or has partnered with within the past five (5) years.

CSP Name	Contact Information	Nature of Business Services
Energy & Resource Solutions Inc d/b/a ERS, Inc.	120 Water Street, Suite 350 North Andover, MA 01845-2648 Phone: 978-521-2550 Fax: 978-521-4588 http://www.ers-inc.com	EM&V studies
Franklin Energy Services LLC	102 N. Franklin Street Port Washington, WI 53074 Phone: 262-284-3838 Fax: 262-284-4003 http://www.franklinenergy.com/	TRM update
KEMA, Inc.	155 Grand Avenue, Suite 500 Oakland, CA, 94612 Phone: 510 891 0446 Fax: 510 891 0440 https://www.dnvgl.com/energy	Multiple evaluation studies
Navigant Consulting, Inc	30 S Wacker Drive Suite 3100 Chicago, IL 60606 Phone: 312.583.5700 Fax: 312.583.5701 http://www.navigant.com	Energy efficiency and demand response evaluations, including for PECO
The Cadmus Group, Inc.	100 5th Avenue, Suite 100 Waltham, MA 02451 Voice: (617) 673-7000 Fax: (617) 673-7001 http://www.cadmusgroup.com	EM&V studies
Warren Energy Engineering, LLC	10 Exchange Place, Suite 200 West Grove, PA 19390 Tel: (610) 869-7590 http://www.warren-energy.com	EM&V studies

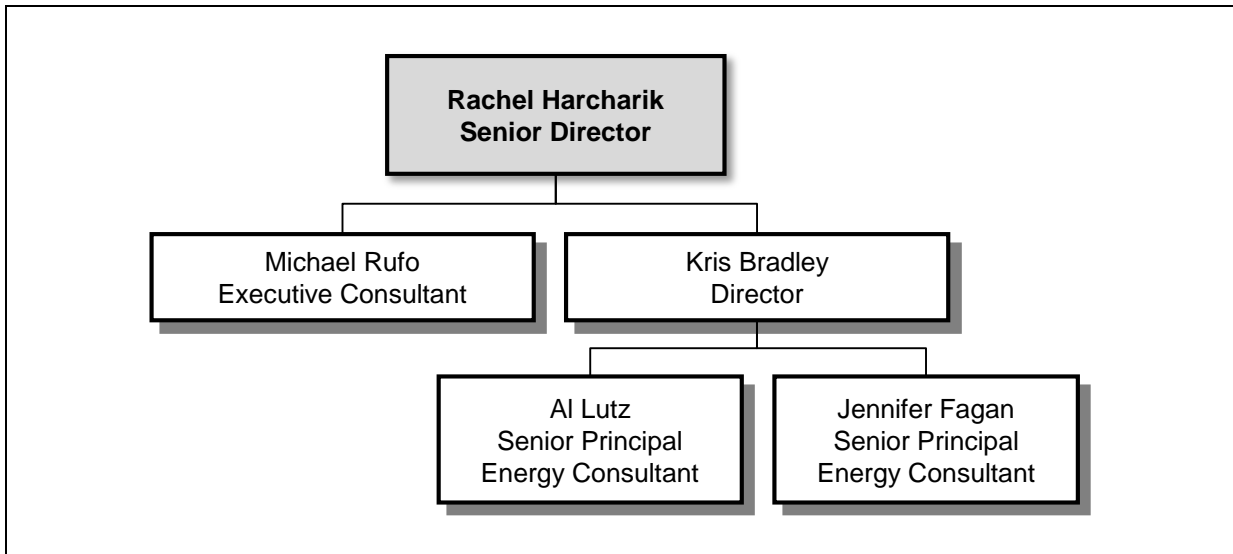
Attachment 1.J.1

Itron, Inc. – Officers and Directors (May 11, 2015)

Board of Directors	Address
Lynda L. Ziegler – Assistant Chairman of the Board Director	2111 N. Molter Road Liberty Lake, WA 99019
Philip C. Mezey Director	2111 N. Molter Road Liberty Lake, WA 99019
Kirby A. Dyess Director	2111 N. Molter Road Liberty Lake, WA 99019
Jon E. Eliassen Director – Chairman of the Board	2111 N. Molter Road Liberty Lake, WA 99019
Charles H. Gaylord, Jr. Director	2111 N. Molter Road Liberty Lake, WA 99019
Thomas S. Glanville Director	2111 N. Molter Road Liberty Lake, WA 99019
Sharon L. Nelson Director	2111 N. Molter Road Liberty Lake, WA 99019
Gary E. Pruitt Director	2111 N. Molter Road Liberty Lake, WA 99019
Daniel S. Pelino Director	2111 N. Molter Road Liberty Lake, WA 99019
Timothy M. Leyden Director	2111 N. Molter Road Liberty Lake, WA 99019
Frank M. Jaehnert Director	2111 N. Molter Road Liberty Lake, WA 99019
Diana D. Tremblay Director	2111 N. Molter Road Liberty Lake, WA 99019
Executive Officers	Address
John W. Holleran Executive Vice President and Chief Operating Officer	2111 N. Molter Road Liberty Lake, WA 99019
W. Mark Schmitz Executive Vice President and CFO	2111 N. Molter Road Liberty Lake, WA 99019
Philip C. Mezey President & Chief Executive Officer	2111 N. Molter Road Liberty Lake, WA 99019
Michel C. Cadieux Sr. Vice President – Human Resources	2111 N. Molter Road Liberty Lake, WA 99019
Shannon M. Votava Vice President, General Counsel and Corporate Secretary	2111 N. Molter Road Liberty Lake, WA 99019

Attachment 1.J.2

Principal Itron Consulting and Analysis Staff



Name	Title	Business Address	Tel. Number
Rachel Harcharik	Senior Director	12348 High Bluff Drive, Suite 210, San Diego, CA 92130	858-724-2620
Mike Rufo	Executive Consultant	1111 Broadway, Suite 1800, Oakland, CA 94607	510-844-2881
Kris Bradley	Director	1111 Broadway, Suite 1800, Oakland, CA 94607	510-844-2818
Al Lutz	Senior Principal Energy Consultant	1111 Broadway, Suite 1800, Oakland, CA 94607	510-844-2831
Jennifer Fagan	Senior Principal Energy Consultant	2123 Commonwealth Avenue, Madison, WI 53726	608-235-1314

Attachment 1.K

Resumes of Principal Itron Consulting and Analysis Staff

Attached are one-page resumes for the following Itron Consulting and Analysis principal staff:

- Rachel Harcharik
- Mike Rufo
- Kris Bradley
- Al Lutz
- Jennifer Fagan

Rachel A. Harcharik

Senior Director

Education

- M.A., Economics, University of California, San Diego, 1998
- B.A., Mathematics, Emphasis in Statistics. University of San Diego, 1997

Employment History

- Senior Analyst, Senior Economist, Director, Senior Director, Itron, Inc., 2000–Present
- Energy Analyst, Sempra Energy Information Solutions, 1998–1999

Selected Accomplishments

Ms. Harcharik has over 15 years of experience in the energy industry managing large integrated DSM evaluation studies, particularly of non-residential prescriptive and the residential new construction programs. Ms. Harcharik also has been involved in numerous market characterization studies, some of which have spanned over a decade. Ms. Harcharik has extensive experience developing and maintaining databases, including working with program tracking data and billing data.

- Led evaluation planning, strategic oversight and direction of 2013-2014 CPUC Energy Efficiency EM&V prime contract. Assisted in managing Itron's 2010-2012 CPUC EM&V contract, one of the largest and most comprehensive evaluation portfolios in the history of the efficiency industry.
- Twenty years of experience assisting electric utilities in meeting program verification and evaluation needs. Provided management and strategic direction on the 2010-2012 California Nonresidential Lighting Evaluation, the 2006–2008 California Small Commercial Program Group, and the 2004–2005 California Express Efficiency Program Evaluation.
- Extensive experience managing commercial lighting logger studies.
- Extensive experience in analysis of the residential new construction market, including Title 24 compliance analysis, low-rise residential building standards, and market share tracking of energy efficiency measures. Managed the 2002 and 2003 California RNC Baseline Studies and co-managed the 2006–2008 California RNC Program Evaluation and Baseline Study (Itron was a subcontractor to KEMA). Responsibilities have included sample design, phone and on-site survey instrument development, *RNC Interface* development, and Title 24 analysis.
- Directed the California Market Share Tracking Study (RMST) 2004-2010 and lead analyst from 2000 to 2003. The RMST study analyzes market sales data for lighting, appliances, and HVAC equipment.



Michael W. Rufo

Executive Consultant

Education

- M.A., Technology and Human Affairs, Washington University, 1986
- B.A. (Full Honors), Environmental Studies and Planning (Energy Management Design Emphasis), California State University, Sonoma, 1985
- Intensive program in International Development, Uppsala University, Sweden, 1982/3

Employment History

- Executive Consultant, Itron, Inc. 2015-Present
- Managing Director, Itron, Inc., 2002–2014
- Vice President, Consulting Services, Western Region, XENERGY Inc., 1987–2002
- Research Assistant, Washington University, Dept. of Engineering & Policy, 1986

Selected Accomplishments

- Extensive management, strategic planning, and business analysis expertise developed through two decades of management at leading DSM research and analysis firms.
- Designed and directed numerous demand-side potential and cost-effectiveness studies used for program planning, goal setting, and long-term GHG reduction plans.
- Led evaluation planning, strategic oversight and direction of 2010-2012 CPUC Energy Efficiency EM&V prime contract, one of the largest most comprehensive evaluation portfolios in the history of the efficiency industry.
- Provided lead analytical, design, and management to multiple versions of the California Database for Energy Efficiency Resources, since its inception in the early 1990s, including various updates of energy-efficiency measure costs, energy and demand savings, and net-to-gross values.
- Designed numerous market transformation, market assessment, and baseline studies. Studies included the development of program theory models; survey and analysis of customer attitudes, behaviors, and purchases; supply-side market characterization.
- Led a wide variety of market research and end user choice modeling studies using on industry restructuring, new product and service assessment, and customer research.
- Designed and directed numerous evaluations and analyses on the full range of energy efficiency, demand response, and distributed energy resource programs and policies.
- Designed and managed energy efficiency program Best Practices project. Fourteen best practice reports and one hundred individual program profiles are provided on the project's popular web site (www.eebestpractices.com).

Kris Bradley

Director

Education

- B.S., Environmental Resources Engineering, Humboldt State University, 1988
- Engineer-in-Training Certificate, State of California, 1988

Employment History

- Director, Itron, Inc., 1993–Present
- Research Engineer, DeLima Associates, 1990–1993
- Energy Consultant, Energy Calc Company, 1988–1990

Selected Accomplishments

- Specializes in mechanical engineering analysis for both residential and nonresidential evaluations and is an expert at algorithm development, site-specific mechanical systems analysis, and the implementation of DOE-2 and other building simulation models. Has applied these engineering methods to the assessment of a number of energy end uses including lighting, HVAC, refrigeration, motors, hot water, building envelope, and air compressor technologies.
- Co-directed the 2006–2008 CPUC Southern California Industrial and Agricultural evaluation study and the 2006–2008 PG&E Fabrication, Process and Manufacturing evaluation study.
- Directed the 2002, 2003 and 2004–2005 California Statewide Nonresidential Audit Studies for the four California investor-owned utilities, and served as technical advisor during the same period for the Standard Performance Contract Evaluation Studies.
- Since 2002, managed all aspects of Florida Power & Light's Residential and Commercial DSM Program Evaluations, the largest, longest running and most comprehensive integrated evaluation of energy efficiency and load control programs in the country. Evaluations have identified program improvements that reduce program costs by as much as 60 percent, a cost savings worth many times the evaluation expenditures.
- Managed sub-metering data collection and analysis for customers participating in the Demand Bid and Critical Peak Pricing programs for the 2005 California Statewide Evaluation of Large Customer Price Responsive and Reliability Programs and 2004 California Statewide Evaluation of Large Customer Demand Response Programs.
Specialty in development of baseline assessments for all markets, including the EnergyStar Home Baseline Project and the AC Distributor Program Baseline Study for Southwestern Public Service Company.



Alfred Lutz, P.E., CEM, LEED AP

Senior Principal Energy Consultant

Education

- M.S., Energy Management and Policy, University of Pennsylvania, 1995
- B.S., Engineering Science, Pennsylvania State University, 1983

Employment History

- Senior Principal Energy Consultant, Itron, Inc., 2006–present
- President, AJL Resources LLC, 2001–2006
- Director of International Sales, Comverge Technologies, 1999–2001
- Senior Energy Manager, Conectiv Solutions/Atlantic Energy, 1996–1998
- Project Engineer, GHR Consulting Services, 1990–1995
- Staff Engineer, Pennoni Associates, 1988–1989
- Staff Engineer, Energy Engineering Inc., 1986–1987
- Peace Corps Volunteer, Fiji, 1984–1985

Selected Accomplishments

- Possesses thirty years of experience in the energy and water industries with a track record of success in delivering quality projects; currently manages projects and engineering teams to produce high quality impact evaluations.
- Served as project manager for all aspects of the 2010-12 CPUC custom impact evaluation. Gross and net impacts were included in this \$9,000,000 three year effort. Responsibilities include direction/ management/training of fifteen internal personnel and eight subcontracting firms.
- Was responsible for gross impact evaluation and engineering review for two distinct multi-million dollar CPUC industrial sector evaluations in 2006-2008 and for the 2004-05 Nonresidential Standard Performance Contract evaluation. Crafted recommendations to improve results through program design and delivery enhancements, and through better documentation through both project submittals and tracking databases.
- Headed up the evaluation of the Government, Institutional and Nonprofit program for PECO from 2010 to 2013.
- Performed thorough reviews of the IOU tracking databases for multiple impact evaluations and was responsible for pinpointing improvements.
- Led the engineering analysis for the 2004–05 California Express Efficiency evaluations involving workpaper review and analysis of ex ante assumptions and verification of the ex ante assumptions through hundreds of site visits



Jennifer M. Fagan

Senior Principal Energy Consultant

Education

- Ph.D. and Graduate-Level Courses in Economics, University of Wisconsin, Madison, 1977–1978
- B.A., Economics, University of California, Berkeley, 1976

Employment History

- Senior Principal Energy Consultant, Itron, Inc., 2005–Present
- Director of Business Programs, Wisconsin Energy Conservation Corporation, 2004–2005
- Senior Manager, Strategic Services, KEMA Inc., 2001–2004
- Corporate Research Consultant, Alliant Energy Resources, 2000–2001
- Senior Economist, Electrotek Concepts, Inc., 1997–2000
- Senior Economist, Resource Management Associates, Inc., 1994–1997
- Manager of Demand-Side Planning, Wisconsin Power and Light Company, 1990–1994
- Economics and Rate Analyst, Southern California Edison, 1984–1989

Selected Accomplishments

- Manages process and impact evaluations for leading U.S. utilities and energy efficiency program administrators. Primary responsibilities include designing and implementing energy efficiency verification and evaluation plans, client contact, and developing and analyzing customer and market surveys.
- Since 2009, has been a key member of the evaluation team for Commonwealth Edison. In addition to overseeing the work of Itron's team, serves as evaluation lead for the Appliance Recycling program. Also serves as Net-to-Gross and surveys lead for ComEd evaluation team. Member of Illinois Net-to-Gross working groups (residential and nonresidential).
- Currently managing the evaluation of Interstate Power and Light's portfolio of energy efficiency, demand response, and renewable energy programs.
- Leading the assessment of free ridership and spillover for large customer programs offered in California and Illinois. Responsibilities include helping to design surveys, pre-test surveys with large customers, and design scoring algorithms.
- Managed the third phase of the National Energy Efficiency Best Practices Study.
- Led the overall administration of Wisconsin's statewide Focus on Energy Program for businesses, including budgeting, initiating, and managing contracts, coordinating implementation, achieving energy savings and market effects goals, and facilitating critical operations support activities.

Attachment 3.D.1

Itron Consulting and Analysis Group Brochure

Attached is a brochure that provides information about the services offered by Itron's Consulting and Analysis group.



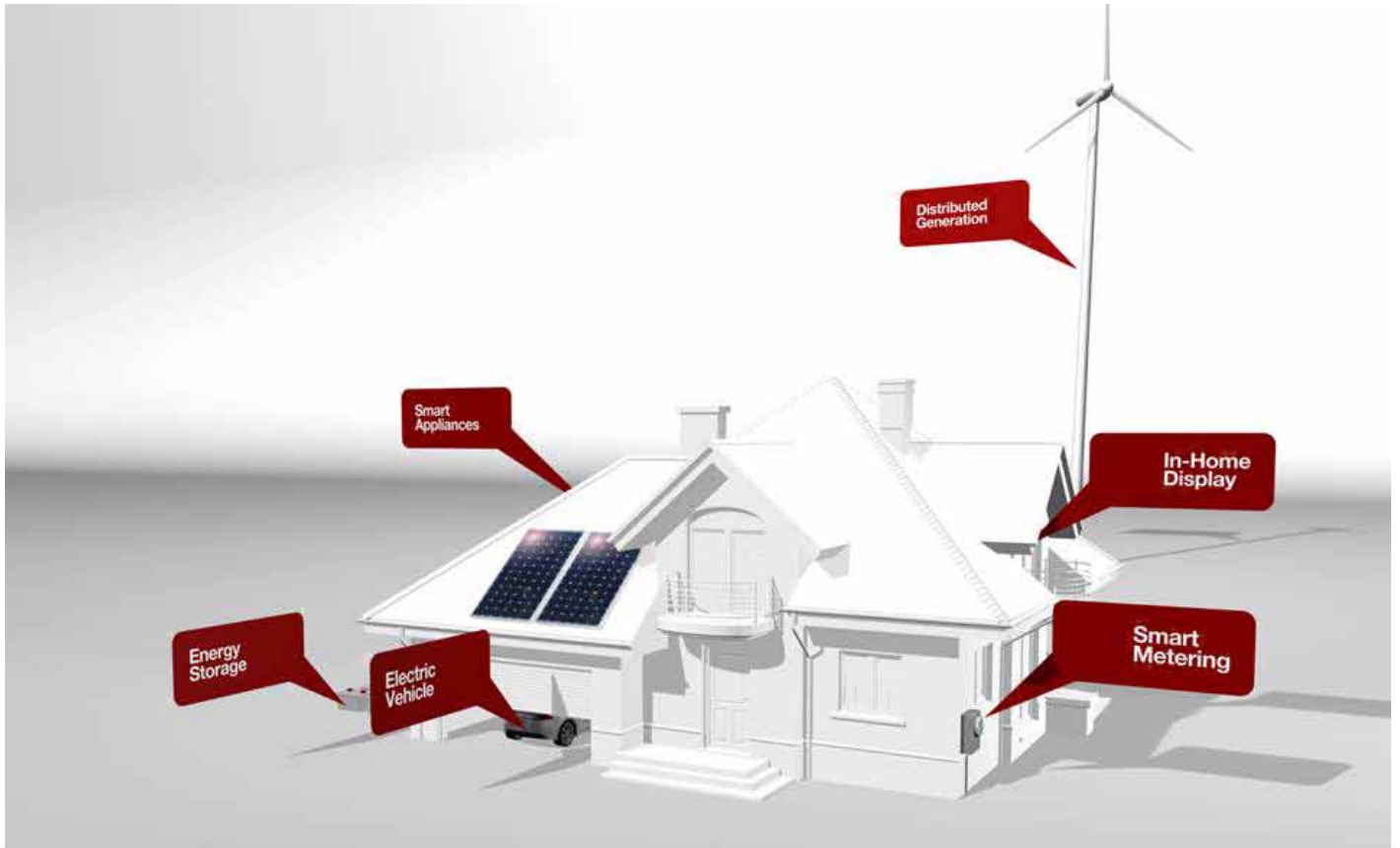
Consulting and Analysis

In today's energy markets, providers, regulators and policymakers need partners who can deliver services and solutions that optimize resource system benefits and costs. This means understanding technologies, economics and customer behavior; assessing opportunities and barriers; designing, implementing, and evaluating programs, portfolios, products and services; and continuously improving them to meet evolving needs and objectives.

Nearly 8,000 utilities and numerous government agencies worldwide rely on Itron technology and services to help optimize their energy, water and gas services. An evolving economy and uncertainty in environmental and energy policies are leading many utilities and organizations to find solutions that cross traditional boundaries. As leading experts in energy efficiency, demand response, distributed generation and renewables, Itron offers an integrated Demand Side Management (IDSM) perspective and set of tools that link together resources in real world applications. An integrated approach allows clients to select the mix of resources and measures best suited to their needs and budget. As a leading Smart Grid solutions provider, Itron is uniquely

qualified to provide an integrated platform of services and products that present clients with flexible, powerful and cost-effective solutions for today and tomorrow.

Itron's Consulting and Analysis (C&A) group works to significantly enhance our clients' ability to design, implement, evaluate and continually improve DSM and smart grid programs, portfolios, and policies. Clients include domestic and international utilities, government energy offices, private firms, and regulatory bodies seeking to understand energy program, policy and technology effectiveness. C&A staff of over 70 professionals has expertise in economics, engineering, energy and the environment, business management, public policy and related fields.



Smart Grid Integration

STRATEGIC CONSULTING AND SMART GRID SERVICES

Using the knowledge gained from decades of experience and deep staff expertise in all aspects of demand-side and generation resource management, the Itron Consulting & Analysis (C&A) group's elite team of industry experts provide a broad range of strategic consulting services. Itron's C&A group provides expertise to support generation and DSM resource integration, goal setting, program and portfolio designs, strategic plans, best practice studies and expert testimony support. Itron experts have assisted numerous utilities, program administrators and government agencies in designing and planning energy-efficiency, demand response and distributed generation programs throughout North America.

In collaboration with Itron's industry-leading metering and software solutions, Itron's consulting group provides consulting services to help clients understand and unlock the emerging potential of the Smart

Grid. Itron knowledge, technology and interoperability pave the way for ongoing integration of the smart grid — based on right time, right place solutions — to increasingly capture the enormous value embedded in new technology, software and services as they further advance over time. These products and solutions are further leveraged by our consulting arm and partner companies. The Itron platform of technology, software, and solutions provides enhanced capabilities to chart a future vision that demonstrates the smart grid's value and enable new business initiatives.

Products and services include:

- » Integrated DSM Analyses
- » SmartGrid (SG) Consulting Services
- » DSM Potential/Goals Studies
- » GHG Reduction Strategies
- » Strategic DSM/SG Plans

ENERGY EFFICIENCY, DEMAND RESPONSE, RENEWABLES AND DISTRIBUTED GENERATION CONSULTING SERVICES

Energy Efficiency Services

Itron's Consulting group provides a variety of planning and evaluation-related services aimed at enhancing the effectiveness of energy efficiency programs and portfolios. Itron's C&A group is known for its breadth of capabilities, ranging from advanced econometric techniques and analyses to in-depth engineering and monitoring studies in complex commercial and industrial facilities. Itron professionals integrate across disciplines to produce the highest quality evaluation, measurement and verification (EM&V) research, as well as industry-leading best practices, potential and cost-effectiveness studies.

Products and services include:

- » Impact, Process, Market Evaluations
- » Cost Effectiveness Analysis
- » Best Practices Studies
(www.eebestpractices.com)
- » Potential and Goals Studies
- » Policy and Portfolio Analyses

Demand Response Services

Demand response programs help utilities increase grid asset utilization, minimize the cost of resources dispatched and ensure the reliability and cost effectiveness of energy services. Itron's experience with the planning, design, implementation and evaluation of demand response ensures high value development and assessment of its clients' strategies, programs and portfolios. Itron's demand response services also include understanding and assessment of programs focused on innovative uses of information and SmartGrid data to motivate consumer behavior.

Products and services include:

- » Impact, Process, and Market Evaluations
- » Pilot Project Design and Implementation
- » Program Feature and Pricing Analysis
- » Design and Evaluation of Energy Behavior Programs

Renewables & Distributed Generation Services

For over two decades, Itron's Consulting group has been providing clients with experience and expertise in the areas of

distributed generation, combined heat and power and renewable resources. Built on a strong platform of technology expertise and in-field metering, we offer services in the areas of program design and evaluation, economic and environmental analysis, resource and technology analysis, as well as a wide range of performance measurement, verification and evaluation. Clients include electric utilities, state energy offices, and enterprise businesses interested in distributed generation and renewable energy resources.

Products and services include:

- » Management of Advanced DG and Renewable RD&D
- » Integrating and Optimizing DG Resources into the Grid
- » Technology Cost Trends and Cost-Effectiveness
- » Economic and Environmental Analysis
- » Performance Monitoring and Evaluation
- » Sub-Metering Design, Installation and Management
- » Program Design and Evaluation

BASELINE AND MARKET RESEARCH

Baseline and Load Research Studies

Understanding the baseline energy usage and equipment saturations of existing residential, commercial, and industrial sectors and the potential for future energy savings is of significant interest and importance to utilities, government agencies, and other stakeholders. Itron designs and implements a full suite of primary data collection techniques and innovative methods and models to develop new initiatives and assess the effects of past, current, and future programs on equipment saturation, market share, consumer behavior, trade ally practices, and energy use.

Products and services include:

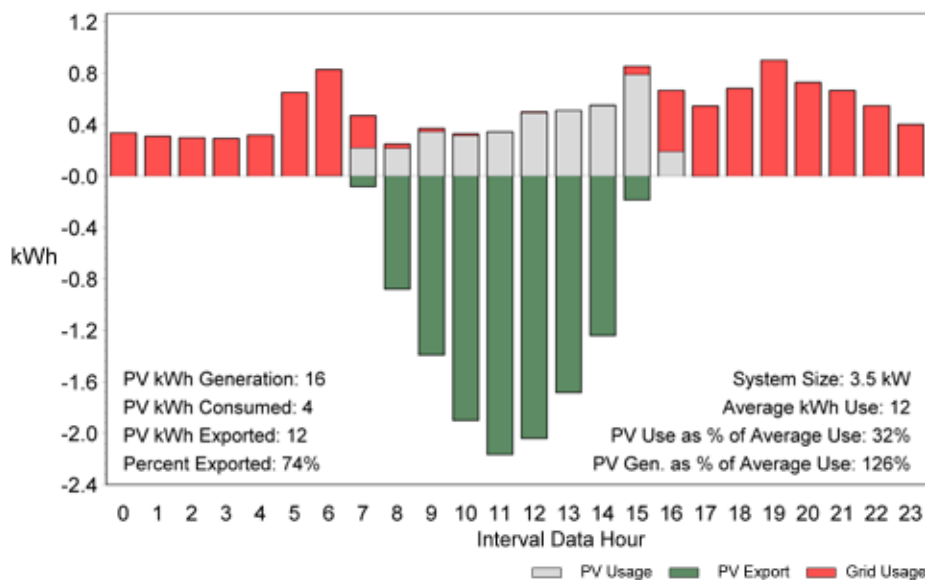
- » Telephone, On-Site, Mail, Electronic Surveys
- » Baseline End-Use Consumption & Saturation Studies
- » End-Use Monitoring and Data Acquisition
- » Market Share Tracking Studies
- » Load Research Design, Implementation, Analysis

Customer and Market Research

Itron provides an extensive array of customer and market research services that can readily be adapted to the specific needs of each client. With a dedicated CATI center to support phone and internet research and a core team of field professionals who can support on site data collection, metering and remote analysis of data at the substation and feeder level — our data collection skills are unsurpassed. These services can be provided as part of a comprehensive approach to address and support DSM, renewable, and SmartGrid project research and evaluation, or targeted to specific areas of interest where more specialized expertise is desired.

Products and services include:

- » Survey Design
- » In-Depth Interviews
- » Focus Groups
- » Behavioral Research
- » Shelf Surveys
- » Conjoint Analysis
- » Computer Assisted Telephone Interviewing (CATI) Surveys



PV Export Graph



At Itron, we're dedicated to delivering end-to-end smart grid and smart distribution solutions to electric, gas and water utilities around the globe. Our company is the world's leading provider of smart metering, data collection and utility software systems, with over 8,000 utilities worldwide relying on our technology to optimize the delivery and use of energy and water.

To realize your smarter energy and water future, start here: www.itron.com

**ITRON CONSULTING
AND ANALYSIS**

USA

Phone: 1.858.724.2620

Fax: 1.858.724.2690

email: consult@itron.com

CORPORATE HEADQUARTERS

2111 N Molter Road

Liberty Lake, WA 99019

USA

Phone: 1.800.635.5461

Fax: 1.509.891.3355

Attachment 3.D.2

Corporate Affiliations & Trade Association Memberships

Iron's current corporate affiliations and trade association memberships are listed below.

Organization Name	Organization Name
American Council for an Energy-Efficient Economy (ACEEE)	National Electrical Manufacturers Association
American Gas Association	National Institute of Standards and Technology
American National Standards Institute	National Rural Electric Cooperative Association
American Public Gas Association	National Rural Water Association
American Public Power Association	Nevada Rural Water Association
American Water Works Association	Northeast Gas Association
Arkansas Gas Association	Northwest Public Power Association
Association of Energy Services Professionals (AESP)	Ohio Gas Association
Association for Demand Response & Smart Grid	Ontario Energy Association
Atlantic Branch Equipment Association	Ontario Water Works Equipment Association
Biggest Energy Saver Campaign	Open SmartGrid
British Columbia Water and Waste Association	Pennsylvania Rural Water Association
California Energy Efficiency Industry Council	Peak Load Management Alliance (PLMA)
California Municipal Utilities Association	Smart Cities Council
California Rural Water Association	Smart Grid Consumer Collaborative
California Solar Energy Industries Association	Smart Grid Interoperability Panel
Canadian Electricity Association	Smart Meter Manufacturer's Association of America
Canadian Gas Association	Smart Water Networks Forum
Canadian Water and Wastewater Association	South Alabama Public Power Association
Demand Response and Smart Grid	South Carolina Rural Water Association
Device Language Message Specification	Southeast Energy Efficiency Alliance (SEEA)
Edison Electric Institute	Southern California Water Utilities Association
Electric Power Research Institute	Southern Gas Association
Evergreen Rural Water of WA	Southwest Energy Efficiency Project (SWEEP)
Florida Natural Gas Association	Southwest Electrical Metering Association
Frontier Project	SunSpec Alliance
Gridwise Alliance	Tennessee Gas Association
Idaho Rural Water Association	Tennessee Valley Public Power Association
Institute of Electrical and Electronics Engineers	Texas Gas Association
International Organization of Legal Metrology	UCA International Users Group

Organization Name	Organization Name
Internet Engineering Task Force	USNC TAG on IEC TC13
Interoperable Device Interface Specifications (IDIS) Industry Association	Utilimetrics
IPSO Alliance	Utility Smart Network Access Port
Kansas Rural Water Association	Washington Business Alliance
Kentucky Gas Association	Washington Technology Industry Alliance
Maryland Rural Water Association	Water for People
Midwest Energy Association	Western Energy Institute
Midwest Energy Efficiency Alliance (MEEA)	Wi-Fi Alliance
National Conference on Weights & Measures	ZigBee Alliance

Attachment 3.D.3

Professional Licenses and Technical Certifications

Below are professional licenses and technical certifications of the principal C&A staff included in this renewal application.

- Kris Bradley:
 - Engineer-in-Training Certificate, State of California
- Al Lutz:
 - Licensed professional engineer in PA and NJ
 - Certified Energy Manager (CEM) accredited by the Association of Energy Engineers (AEE)
 - LEED AP certified by the US Green Building Council (USGBC)

Additionally, Itron, Inc. holds the following ISO/QC certifications:

- BS OHSAS 18001
- ISO 9001
- ISO 27001
- ISO 14001

II. Affidavit (Appendix A)

APPENDIX A - AFFIDAVIT

[Commonwealth/State] of Washington :

: ss.

County of Spokane :

Richard Christensen, Affiant, being duly [sworn/affirmed] according to law, deposes and says that:

[He/she is the Vice President, Global Financial Planning and Analysis (Office of Affiant) of Itron, Inc. (Name of Applicant);]

[That he/she is authorized to and does make this affidavit for said Applicant;]

That the Applicant herein Itron, Inc. has the burden of producing information and supporting documentation demonstrating its technical and financial fitness to be registered as a conservation service provider pursuant to Act 129 of 2008.

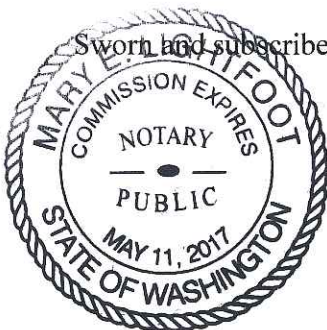
That the Applicant herein Itron, Inc. acknowledges that it has answered the questions on the application correctly, truthfully and completely and has provided supporting documentation as required.

That the Applicant herein Itron, Inc. acknowledges that it is under a duty to update information provided in answer to questions on this application and contained in supporting documents.

That the Applicant herein Itron, Inc. acknowledges that it is under a duty to supplement information provided in answer to questions on this application and contained in supporting documents as requested by the Commission.

That the facts above set forth are true and correct to the best of his/her knowledge, information, and belief, and that he/she expects said Applicant to be able to prove the same at hearing.

Richard Christensen
Signature of Affiant



Sworn and subscribed before me this 10th day of June, 2015.

Mary E. Rightfoot
Signature of official administering oath

My commission expires: May 11, 2017.

III. Proof of Liability Insurance



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
03/26/2014

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Marsh USA, Inc. 1301 5th Avenue, Suite 1900 Seattle, WA 98101 Attn: Seattle.CertRequest@marsh.com / FAX 212-948-4326	CONTACT NAME: PHONE (A/C No. Ext): E-MAIL: ADDRESS:		FAX (A/C No.):
	INSURER(S) AFFORDING COVERAGE		NAIC #
INSURED Iron, Inc. Attn: Yvonne Tanak 2111 N. Molter Road Liberty Lake, WA 99019-9469	INSURER A: National Fire Insurance Co Of Hartford		20478
	INSURER B: Travelers Indemnity Co Of America		25666
	INSURER C: Phoenix Insurance Company		25623
	INSURER D: N/A		N/A
	INSURER E: National Union Fire Insurance Co. Of Pittsburgh, PA		19445
	INSURER F: The Travelers Indemnity Company		25658

COVERAGES **CERTIFICATE NUMBER:** SEA-002262389-12 **REVISION NUMBER:** 2

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	GENERAL LIABILITY			5093788958	08/31/2014	08/31/2015	EACH OCCURRENCE	\$ 1,000,000
	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 1,000,000
	<input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR						MED EXP (Any one person)	\$ 15,000
	GEN'L AGGREGATE LIMIT APPLIES PER:							PERSONAL & ADV INJURY
	<input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PROJECT <input type="checkbox"/> LOG						GENERAL AGGREGATE	\$ 2,000,000
							PRODUCTS - COMP/OP AGG	\$ 2,000,000
								\$
B	AUTOMOBILE LIABILITY			HHCAP158D4460TIA14	08/31/2014	08/31/2015	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000
	<input checked="" type="checkbox"/> ANY AUTO						BODILY INJURY (Per person)	\$
	<input type="checkbox"/> ALL OWNED AUTOS						BODILY INJURY (Per accident)	\$
	<input checked="" type="checkbox"/> HIRED AUTOS						PROPERTY DAMAGE (Per accident)	\$
	<input type="checkbox"/> SCHEDULED AUTOS							\$
	<input type="checkbox"/> NON-OWNED AUTOS							\$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR						EACH OCCURRENCE	\$
	EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE						AGGREGATE	\$
	DED <input type="checkbox"/> RETENTION \$ <input type="checkbox"/>							\$
C F	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY			HC2NUB-7119C737-14 (AOS)	10/01/2014	10/01/2015	<input checked="" type="checkbox"/> WC STATUTORY LIMITS	<input type="checkbox"/> OTHER
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	Y/N	N/A	HRKUB-117D2521-14 (AZ,MA,WI)	10/01/2014	10/01/2015	E.L. EACH ACCIDENT	\$ 1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below			'SIR \$250,000'			E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
							E.L. DISEASE - POLICY LIMIT	\$ 1,000,000
E	ERRORS AND OMISSIONS			01-505-06-23	08/31/2014	08/31/2015		1,000,000
							SIR	1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

CERTIFICATE HOLDER

CANCELLATION

PENNSYLVANIA PUBLIC UTILITY COMMISSION COMMONWEALTH KEYSTONE BUILDING 400 NORTH ST. HARRISBURG, PA 17120	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE of Marsh USA Inc. Michelle D. LaRocca <i>Michelle D. LaRocca</i>