



Your Energy & Telecom Experts

May 10, 2018

Pennsylvania Public Utility Commission
Secretary
400 North Street, Keystone Building
Harrisburg, PA 17120

Re: EGS License Application

Dear Sir/Madam:

Pursuant to Commission rules and regulations, Cost Control Associates, Inc. (CCA), is providing an application for certification as a broker for the sale of electricity.

A certified check is enclosed for the filing fee of \$350. Also enclosed is the original of the required \$10,000 bond.

If you have any questions, please contact me directly at 518-824-0311 or via email at Dave.Sadlocha@CostControlAssociates.com.

Sincerely,

A handwritten signature in black ink, appearing to read 'D. Sadlocha', with a long horizontal flourish extending to the right.

Dave Sadlocha
Senior Vice-President

Attachments

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

BEFORE THE PENNSYLVANIA PUBLIC UTILITY COMMISSION

Application of Cost Control Associates, Inc., for approval to offer, render, furnish, or supply electricity or electric generation services as a broker to the public in the Commonwealth of Pennsylvania (Pennsylvania).

1. IDENTIFICATION AND CONTACT INFORMATION

a. IDENTITY OF THE APPLICANT:

Cost Control Associates, Inc.
310 Bay Road
Queensbury, NY 12804
www.CostControlAssociates.com
518-798-4437

RECEIVED

MAY 10 2018

b. PENNSYLVANIA ADDRESS / REGISTERED AGENT:

InCorp Services, Inc.
7208 Red Top Road
Hummelstown, PA 17036

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

c. REGULATORY CONTACT:

Dave Sadlocha, Vice President
310 Bay Road, Queensbury, NY 12804
Tel: 518-824-0311 Fax: 518-798-1735
Email: Dave.Sadlocha@CostControlAssociates.com

d. ATTORNEY:

Cost Control Associates is not using an attorney relative to this application.

e. CONTACTS FOR CONSUMER SERVICE AND COMPLAINTS:

Khalil Choukeir
Energy Procurement Analyst
310 Bay Road, Queensbury, NY 12804
Tel: 518-798-4437 Fax: 518-798-1735
Email: Khalil.Choukeir@CostControlAssociates.com

Sharon Laake
Office Manager
310 Bay Road, Queensbury, NY 12804
Tel: 518-798-4437 Fax: 518-798-1735
Sharon.Laake@CostControlAssociates.com

2. BUSINESS ENTITY FILINGS AND REGISTRATION

a. FICTITIOUS NAME

Cost Control Associates will not be using a fictitious name.

b. BUSINESS ENTITY AND DEPARTMENT OF STATE FILINGS:

Cost Control Associates is a foreign corporation (15 Pa. C.S. §4124). Attached as "Exhibit 1" is a copy of our Foreign Registration Statement. Cost Control Associates, Inc. is incorporated in the State of NY. Attached as "Exhibit 2" is a copy of our charter documentation. Officers are:

Keith Laake, President and Treasurer, 310 Bay Road, Queensbury, NY 12804, 518-798-4437

Dave Sadlocha, VP and Secretary, 310 Bay Road, Queensbury, NY 12804, 518-798-4437

3. AFFILIATES AND PREDECESSORS

a. AFFILIATES:

Cost Control Associates does not have any affiliates doing business or currently applying to do business in Pennsylvania.

b. PREDECESSORS:

Cost Control Associates does not have any predecessors that have done business in the past 5 years in Pennsylvania.

4. OPERATIONS

a. APPLICANT'S PRESENT OPERATIONS:

Cost Control Associates is presently doing business in Pennsylvania as an energy services consultant.

b. APPLICANT'S PROPOSED OPERATIONS:

Cost Control Associates intends to operate as a Broker/Marketer engaged in the business of assisting customers in the purchase of electricity and other energy related services from licensed/certified suppliers in Pennsylvania. Our organization will not take title to any commodity nor will we make payments for or on behalf of a customer.

c. PROPOSED SERVICES:

Cost Control Associates will perform as a broker bringing customers and suppliers together for the purpose of purchasing electricity.

d. PROPOSED SERVICE AREA: Check the box of each Electric Distribution Company for which the Applicant proposes to provide service.

Citizens' Electric
Duquesne Light
Met-Ed
PECO
Penelec
Penn Power

Pike
PPL
UGI Utilities
Wellsboro
West Penn

Entire Commonwealth of PA



e. CUSTOMERS: Applicant proposes to provide services to:

- Residential Customers
- Small Commercial Customers - (25 kW and Under)
- Residential and Small Commercial as Mixed Meter ONLY (CANNOT BE TAKEN WITH RESIDENTIAL AND/OR SMALL COMMERCIAL ABOVE)
- Large Commercial Customers - (Over 25 kW)
- Industrial Customer
- Governmental Customers
- All of above (Except Mixed Meter)

f. START DATE:

Anticipated start date is 06/01/2018.

5. COMPLIANCE

a. CRIMINAL/CIVIL PROCEEDINGS:

Cost Control Associates, an affiliate, a predecessor of either, or a person identified in this Application, has not been or is currently the defendant of a criminal or civil proceeding within the last five (5) years.

b. SUMMARY:

Not applicable.

c. CUSTOMER/REGULATORY/PROSECUTORY ACTIONS:

Cost Control Associates has no formal or escalated actions or complaints, in the Commonwealth of Pennsylvania or any state, filed with or by a customer, regulatory agency, or prosecutory agency against Cost Control Associates, an affiliate, a predecessor of either, or a person identified in this Application, for the prior five (5) years, including but not limited to customers, Utility Commissions, and Consumer Protection Agencies such as the Offices of Attorney General. Applicant has not had a Pennsylvania PUC, EGS, or NGS license previously cancelled by the Commission.

d. SUMMARY:

Not applicable.

6. PROOF OF SERVICE

A copy of this application has been provided to Agencies and EDC's per Commission regulations. See Appendix C.

7. FINANCIAL FITNESS

a. BONDING:

In accordance with 66 Pa. C.S. Section 2809(c)(1)(i), Cost Control Associates is filing for a modification to the \$250,000 requirement and furnishing the ORIGINAL of an initial bond to the Commission in the amount of \$10,000. The required bond is enclosed with this application. Cost Control Associates will not take title to electricity and will not pay electricity bills on behalf of its customers.

b. FINANCIAL RECORDS, STATEMENTS, AND RATINGS:

See Exhibit 3 accounting statements, including balance sheet and income statements for the past two years and Exhibit 4 a copy of current Dun and Bradstreet Credit Report.

c. SUPPLIER FUNDING METHOD:

As Cost Control Associates will be operating as a Broker, funding detail is not required.

d. BROKER PAYMENT STRUCTURE:

Cost Control Associates will receive a commission directly from the energy supplier based on a fixed fee percentage. Fee will be disclosed to the customer and be included on supplier invoice to the customer.

e. ACCOUNTING RECORDS CUSTODIAN:

Allison Levin, Vice President
310 Bay Road, Queensbury, NY 12804
Tel: 518-798-4437
Fax: 518-798/1735
Email: Allison.Levin@CostControlAssociates.com

f. TAXATION:

TAX CERTIFICATION STATEMENT attached as Appendix D to this application.

8. TECHNICAL FITNESS:

a. EXPERIENCE, PLAN, STRUCTURE

- Since 1991 Cost Control Associates has helped clients across all industry segments reduce and manage energy, waste removal, telecom and cellular costs through a variety of innovative programs. Our services include rate and tariff analysis, energy procurement, invoice processing and payment, data analysis, budgeting and forecasting and other consulting services.
- Cost Control Associates is currently certified to perform broker services in 4 states – RI (Docket D-19-6(C9)), OH (Docket 18-1306E(1)), NH (Docket DM18-071), and ME (Docket 2018-00103).
- Cost Control Associates has provided its consulting services to hundreds of clients across the U.S. and certain provinces of Canada. Our clients include more than 500 local governments and school districts, as well as Fortune 100 and Fortune 500 entities.
- Cost Control Associates currently has a staff of 13 employees. Employees are entitled to and encouraged to take courses to enhance their knowledge at company expense. Employees also attend seminars and training sessions (online and remote) which are specific to their responsibilities.
- Cost Control Associates intends to offer brokering services to our current client base and to new clients with operations in the Commonwealth.

b. PROPOSED MARKETING METHOD

Cost Control Associates does not intend to market broker only services at this juncture. We will offer these services directly to current clients as well as new clients via our in-house current marketing strategy. We generally do not conduct mass marketing strategies such as mailings preferring referrals, trade shows, and other industry related activities.

c. DOOR TO DOOR SALES

Cost Control Associates will not be implementing door to door sales activities.

d. OVERSIGHT OF MARKETING

All marketing activity that is generated is done so in-house by Cost Control Associates staff. Marketing materials are compiled by our Marketing & Communications Manager who reports directly to the

President. All marketing activities are monitored by and approved by the President who ensures that they are true, accurate, and specific to the services being offered.

e. OFFICERS

Chief officers are:

Keith Laake, President/Treasurer
Dave Sadlocha, Vice President/Secretary
Allison Levin, Vice President

Attached as Exhibits 12, 13, and 14 are the occupational resumes of these individuals.

f. FERC FILING

Not applicable.

9. DISCLOSURE STATEMENTS:

Cost Control Associates will be operating as a broker and entering into broker agreements only with PUC licensed EGS's. As such this section is not applicable

10. VERIFICATIONS, ACKNOWLEDGEMENTS, AND AGREEMENTS

a. PJM LOAD SERVING ENTITY REQUIREMENT:

- AGREED - Applicant has included compliance with this requirement in the instant application, labeled in correspondence with this section (10).
- AGREED - Applicant will provide compliance with this requirement within 120 days of receiving its license
- ACKNOWLEDGED - Applicant is not proposing to provide retail electric supply service at this time, and therefore is not presently obligated to provide such information

b. STANDARDS OF CONDUCT AND DISCLOSURE: As a condition of receiving a license, Applicant agrees to conform to any Uniform Standards of Conduct and Disclosure as set forth by the Commission. Further, the Applicant agrees that it must comply with and ensure that its employees, agents, representatives, and independent contractors comply with the standards of conduct and disclosure set out in Commission regulations at 52 Pa. Code § 54.43, as well as any future amendments.

AGREED

c. REPORTING REQUIREMENTS: Applicant agrees to provide the following information to the Commission or the Department of Revenue, as appropriate:

- Retail Electricity Choice Activity Reports: The regulations at 52 Pa. Code §§ 54.201–54.204 require that all active EGSs report sales activity information. An EGS will file an annual report reporting for customer groups defined by annual usage. Reports must be filed using the appropriate report form that may be obtained from the PUC's Secretary's Bureau or the forms officer, or may be down-loaded from the PUC's internet web site.
- Reports of Gross Receipts: Applicant shall report its Pennsylvania intrastate gross receipts to the Commission on a quarterly and year to date basis no later than 30 days following the end of the quarter.

- The Treasurer or other appropriate officer of Applicant shall transmit to the Department of Revenue by March 15, an annual report, and under oath or affirmation, of the amount of gross receipts received by Applicant during the prior calendar year.
- Net Metering Reports: Applicant shall be responsible to report any Net Metering per the Standards on http://www.puc.pa.gov/consumer_info/electricity/alternative_energy.aspx. Scroll down to the Net Metering Standards Section.
- Applicant shall report to the Commission the percentages of total electricity supplied by each fuel source on an annual basis per 52 Pa. Code § 54.39(d).
- Applicant will be required to meet periodic reporting requirements as may be issued by the Commission to fulfill the Commission's duty under Chapter 28 pertaining to reliability and to inform the Governor and Legislature of the progress of the transition to a fully competitive electric market.

AGREED

- d. **TRANSFER OF LICENSE:** The Applicant understands that if it plans to transfer its license to another entity, it is required to request authority from the Commission for permission prior to transferring the license. See 66 Pa. C.S. Section 2809(D). Transferee will be required to file the appropriate licensing application.

AGREED

- e. **ANNUAL FEES:** The Public Utility Code authorizes the PUC to collect an annual fee of \$350 from suppliers, brokers, marketers, and aggregators selling electricity in the Commonwealth of PA, and an annual supplemental fee based on annual gross intrastate revenues, applicable to suppliers only.

ACKNOWLEDGED

- f. **FURTHER DEVELOPMENTS:** Applicant is under a continuing obligation to amend its application if substantial changes occur to the information upon which the Commission relied in approving the original filing. See 52 Pa. Code § 54.34.

AGREED

- g. **FALSIFICATION:** The Applicant understands that the making of false statement(s) herein may be grounds for denying the Application or, if later discovered, for revoking any authority granted pursuant to the Application. This Application is subject to 18 Pa. C.S. §§4903 and 4904, relating to perjury and falsification in official matters.

AGREED

- h. **NOTIFICATION OF CHANGE:** If your answer to any of these items changes during the pendency of your application or if the information relative to any item herein changes while you are operating within the Commonwealth of Pennsylvania, you are under a duty to so inform the Commission, within twenty (20) days, as to the specifics of any changes which have a significant impact on the conduct of business in Pennsylvania. See 52 Pa. Code § 54.34.

AGREED

- i. **CEASING OF OPERATIONS:** Applicant is also required to officially notify the Commission if it plans to cease doing business in Pennsylvania, 90 days prior to ceasing operations.

AGREED

- j. **Electronic Data Interchange:** The Applicant acknowledges the Electronic Data Interchange (EDI) requirements and the relevant contacts for each EDC, as listed at Appendix M.

AGREED

- k. **FILING FEE:** The Applicant has enclosed or paid the required, non-refundable filing fee by **CERTIFIED CHECK OR MONEY ORDER** in the amount of \$350.00 payable to the Commonwealth of Pennsylvania.

PAYMENT ENCLOSED

11. AFFIDAVITS

- a. **APPLICATION AFFIDAVIT:**
See Appendix A.
- b. **OPERATIONS AFFIDAVIT:**
See Appendix B.

12. NEWSPAPER PUBLICATIONS

Notarized Proofs of Publication from the 7 required newspapers are attached. Refer to Exhibits 5-11.

13. SIGNATURE

Applicant: Cost Control Associates, Inc.

By: 

Dave Sadlocha

Title: Vice President

13. SIGNATURE

Applicant: Cost Control Associates, Inc.

By:



Dave Sadlocha

Title: Vice President

APPLICATION AFFIDAVIT

RECEIVED

State of New York:

: ss.

MAY 10 2018

County of Warren:

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

Dave Sadlocha, Affiant, being duly sworn according to law, deposes and says that:

He is the Vice President of Cost Control Associates, Inc., Applicant;

That he is authorized to and does make this affidavit for said Applicant;

That the Applicant herein, Cost Control Associates, Inc. has the burden of producing information and supporting documentation demonstrating its technical and financial fitness to be licensed as an electric generation supplier pursuant to 66 Pa. C.S. § 2809 (B).

That the Applicant herein, Cost Control Associates, Inc. has answered the questions on the application correctly, truthfully, and completely and provided supporting documentation as required.

That the Applicant herein, Cost Control Associates, Inc. acknowledges that it is under a duty to update information provided in answer to questions on this application and contained in supporting documents.

That the Applicant herein, Cost Control Associates, Inc. acknowledges that it is under a duty to supplement information provided in answer to questions on this application and contained in supporting documents as requested by the Commission.

That the facts above set forth are true and correct to the best of his knowledge, information, and belief, and that he expects said Applicant to be able to prove the same at hearing.



Signature of Affiant

Sworn and subscribed before me this 10th day of May, 2018



Signature of official administering oath

My commission expires:

JANIS L PORTER
NOTARY PUBLIC-STATE OF NEW YORK
No. 01PO6217113
Qualified in Warren County
My Commission Expires February 08, 2022

Cost Control Associates, Inc.
Appendix B

OPERATIONS AFFIDAVIT

RECEIVED

MAY 10 2018

State of New York:

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

County of Warren:

Dave Sadlocha, Affiant, being duly sworn according to law, deposes and says that:

He is the Vice President of Cost Control Associates, Inc.:

That he is authorized to and does make this affidavit for said Applicant;

That Cost Control Associates Inc., the Applicant herein, acknowledges that Cost Control Associates, Inc. may have obligations pursuant to this Application consistent with the Public Utility Code of the Commonwealth of Pennsylvania, Title 66 of the Pennsylvania Consolidated Statutes; or with other applicable statutes or regulations including Emergency Orders which may be issued verbally or in writing during any emergency situations that may unexpectedly develop from time to time in the course of doing business in Pennsylvania.

That Cost Control Associates, Inc., the Applicant herein asserts that it possesses the requisite technical, managerial, and financial fitness to render electric service within the Commonwealth of Pennsylvania and that the Applicant will abide by all applicable federal and state laws and regulations and by the decisions of the Pennsylvania Public Utility Commission.

That Cost Control Associates, Inc., the Applicant herein, certifies to the Commission that it is subject to, will pay, and in the past has paid, the full amount of taxes imposed by Articles II and XI of the Act of March 4, 1971 (P.L. 6, No. 2), known as the Tax Reform Act of 1971 and any tax imposed by Chapter 28 of Title 66. The Applicant acknowledges that failure to pay such taxes or otherwise comply with the taxation requirements of Chapter 28, shall be cause for the Commission to revoke the license of the Applicant. The Applicant acknowledges that it shall report to the Commission its jurisdictional Gross Receipts and power sales for ultimate consumption, for the previous year or as otherwise required by the Commission. The Applicant also acknowledges that it is subject to 66 Pa. C.S. §506 (relating to the inspection of facilities and records).

As provided by 66 Pa. C.S. §2810 (C)(6)(iv), Applicant, by filing of this application waives confidentiality with respect to its state tax information in the possession of the Department of Revenue, regardless of the source of the information, and shall consent to the Department of Revenue providing that information to the Pennsylvania Public Utility Commission.

Appendix B (Continued)

That Cost Control Associates, Inc., the Applicant herein, acknowledges that it has a statutory obligation to conform with 66 Pa. C.S. §506, §2807 (C), §2807(D)(2), §2809(B) and the standards and billing practices of 52 PA. Code Chapter 56.

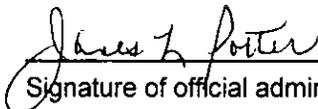
That the Applicant agrees to provide all consumer education materials and information in a timely manner as requested by the Bureau of Public Liaison or other Commission bureaus. Materials and information requested may be analyzed by the Commission to meet obligations under applicable sections of the law.

That the facts above set forth are true and correct/true and correct to the best of his knowledge, information, and belief.



Signature of Affiant

Sworn and subscribed before me this 10th day of May 2018



Signature of official administering oath

My commission expires:

JANIS L PORTER
NOTARY PUBLIC-STATE OF NEW YORK
No. 01PO6217113
Qualified in Warren County
My Commission Expires February 08, 2022

**PENNSYLVANIA DEPARTMENT OF STATE
BUREAU OF CORPORATIONS AND CHARITABLE ORGANIZATIONS**

<input checked="" type="checkbox"/> Return document by mail to: Sharon Laake Name 310 Bay Road Address Queensbury, NY 12804 City State Zip Code <input checked="" type="checkbox"/> Return document by email to: <u>sharon.laake@costcontrolassoc.i</u>	Foreign Registration Statement DSCB:15-412 (rev. 2/2017)  TML180412DB1144
---	--

Read all instructions prior to completing. This form may be submitted online at <https://www.corporations.pa.gov>.

Fee: \$250 I qualify for a veteran/reservist-owned small business fee exemption (see instructions)

In compliance with the requirements of the applicable provisions of 15 Pa.C.S. § 412 (relating to foreign registration statement), the undersigned foreign association hereby states that:

1. The type of association is (check only one):

- | | | |
|--|--|---|
| <input checked="" type="checkbox"/> Business Corporation | <input type="checkbox"/> Limited Partnership | <input type="checkbox"/> Business Trust |
| <input type="checkbox"/> Nonprofit Corporation | <input type="checkbox"/> Limited Liability (General) Partnership | <input type="checkbox"/> Professional Association |
| <input type="checkbox"/> Limited Liability Company | <input type="checkbox"/> Limited Liability Limited Partnership | |

2. The full and proper name of the foreign association as registered in its jurisdiction of formation is:

Cost Control Associates, Inc.

2A. If the name in 2 does not contain a required designator or if the name in 2 is not available for use in the Commonwealth, the alternate name under which the association is registering in this Commonwealth is:

3. The jurisdiction of formation is: NY

4. The street and mailing address of the association's principal office.

310 Bay Road, Queensbury, NY 12804

Number and street	City	State	Zip
-------------------	------	-------	-----

4A. The street and mailing address of the office, if any, required to be maintained by the law of the association's jurisdiction of formation in that jurisdiction:

Number and street	City	State	Zip
-------------------	------	-------	-----

PA DEPT. OF STATE

APR 06 2018

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

5. The (a) address of the association's proposed registered office in this Commonwealth or (b) name of its Commercial Registered Office Provider and the county of venue is:

Complete part (a) OR (b) – not both:

(a) _____
Number and street City State Zip County
OR

(b) c/o: InCorp Services, Inc. _____
Name of Commercial Registered Office Provider Dauphin County
County

6. Check one of the following:

- The association may not have series.
- The association may have one or more series.

7. Effective date of registration of foreign association (check, and if appropriate complete, one of the following):

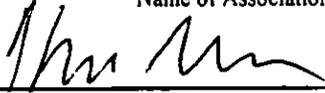
- The Foreign Registration Statement shall be effective upon filing in the Department of State.
- The Foreign Registration Statement shall be effective on: _____ at _____
Date (MM/DD/YYYY) Hour (if any)

8. To be completed by Limited Liability Companies only. Check, and if appropriate complete, one of the following:

- The association is a limited liability company which is not organized to render any of the below professional service(s).
- The association is a restricted professional limited liability company organized to render one or more of the following professional service(s): (If this box is checked, one or more of the fields below must be checked.)

Chiropractic Dentistry Law Medicine and surgery
 Optometry Osteopathic medicine and surgery Podiatric medicine Public accounting
 Psychology Veterinary medicine

IN TESTIMONY WHEREOF, the undersigned association has caused this Foreign Registration Statement to be signed by a duly authorized representative thereof this Third day of April, 2018.

Cost Control Associates, Inc.
Name of Association

Signature
President
Title

State of New York
Department of State } **ss:**

I hereby certify, that the Certificate of Incorporation of COST CONTROL ASSOCIATES, INC. was filed on 12/06/2000, with perpetual duration, and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is an existing corporation.

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU



*WITNESS my hand and the official seal
of the Department of State at the City of
Albany, this 20th day of April two
thousand and eighteen.*

A handwritten signature in black ink, appearing to read "B. Fitzgerald", is written over a horizontal line.

*Brendan W. Fitzgerald
Executive Deputy Secretary of State*

STATE OF NEW YORK
DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.



WITNESS my hand and official seal of the Department of State, at the City of Albany, on March 13, 2018.

A handwritten signature in black ink, appearing to read "B. Fitzgerald", written over a horizontal line.

Brendan Fitzgerald
Executive Deputy Secretary of State

CERTIFICATE OF INCORPORATION
OF **F001206000537**
COST CONTROL ASSOCIATES, INC.

Under §402 of the Business Corporation Law

Section 1. NAME

The name of the corporation is **COST CONTROL ASSOCIATES, INC.**

Section 2. PURPOSES

The purpose for which it is formed is to engage in any lawful act or activity for which corporations may be organized under the New York Business Corporation Law, but not to engage in any act or activity requiring the consent or approval of any state official, department, board, agency or other body without such consent or approval first being obtained.

Section 3. OFFICE

The office of the corporation is located in the County of Warren, State of New York.

Section 4. AUTHORIZED SHARES

The aggregate number of shares which the corporation shall have the authority to issue is 200 shares, which shares are to be without par value.

Section 5. AGENT FOR PROCESS

The Secretary of State of the State of New York is designated as the agent of the corporation upon whom process against it may be served, and the post office address to which the Secretary of State shall mail a copy of such process served upon him/her is 28 Bonner Drive, Queensbury, New York 12804.

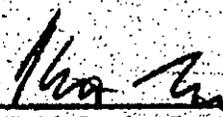
Section 6. LIMITATION OF DIRECTOR LIABILITY

A director of the corporation shall not be held personally liable to the corporation or its shareholders for damages for any breach of duty as a director. The personal liability of a director shall not be eliminated if a judgment or other final adjudication adverse to the director establishes that (i) his acts or omissions were in bad faith or involved intentional misconduct or a knowing violation of law, or (ii) he personally gained in fact a financial profit or other advantage to which he was not legally entitled, or (iii) his acts violated §719 of the New York Business Corporation Law.

Section 7. INCORPORATOR

The subscriber is over the age of eighteen years.

Dated: December 4, 2000



Keith Laake, Incorporator
28 Bonner Drive
Queensbury, New York 12804

001206000537

CERTIFICATE OF INCORPORATION

OF

COST CONTROL ASSOCIATES, INC.

DEC 6 2 20 PM '00

FILED

FILED BY:

THE LAW OFFICE OF
BRUCE G. CARR

A Professional Corporation
470 Glen Street
P.O. Box 2599
Glens Falls, NY 12801

STATE OF NEW YORK
DEPARTMENT OF STATE

FILED DEC 06 2000

(A)S

BY:

B. Carr

RECEIVED

DEC 6 1 05 PM '00

3

001206000537

Cost Control Associates, Inc.
Exhibit 3 "Financial Statements"

Balance Sheet--Tax (Cash) Basis

	<u>12/31/2017</u>	<u>12/31/2016</u>
ASSETS		
Current Assets		
Checking/Savings		
Checking - NBT Bank	(4,274)	24,974
Savings - NBT Bank	62,919	10,985
Total Checking/Savings	58,645	35,959
Other Current Assets		
Notes Receivable-Keith L		68,180
Petty Cash Fund	45	45
Total Other Current Assets	45	68,225
Total Current Assets	58,690	104,184
Fixed Assets		
Computers	63,499	60,233
Furniture and Equipment	69,729	69,729
Land Improvements	29,200	29,200
Leasehold Improvements	16,078	12,128
Software	163,238	162,695
xAccumulated Depreciation	(325,171)	(314,485)
Total Fixed Assets	16,573	19,499
Other Assets		
Deposits	32	32
Total Other Assets	32	32
TOTAL ASSETS	75,295	123,716
LIABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Credit Cards	1,673	1,141
Total Credit Cards	1,673	1,141
Other Current Liabilities		
Accrued Retirement Plan Contrib	22,000	
Line of Credit-NBT Bank		20,000
Tenant Security Deposit	1,375	1,375
Total Other Current Liabilities	23,375	21,375
Total Current Liabilities	25,048	22,516
Total Liabilities	25,048	22,516
Equity		
Capital Stock	500	500
Capital Stock Add'l Paid In	26,270	26,270
Retained Earnings	141,493	134,429

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
 SECRETARY'S BUREAU

Shareholder Distributions

(118,016)

(60,000)

Total Equity

50,247

101,199

TOTAL LIABILITIES & EQUITY

75,295

123,716

Cost Control Associates, Inc.
Exhibit 3 "Financial Statements"

Income Statement--Tax (Cash) Basis

	<u>12/31/2017</u>	<u>12/31/2016</u>
INCOME		
Fee Income	2,246,089	1,883,807
Fees Received from Others	55,573	54,543
Pmts for Bill Processing/Other	(984,493)	(963,771)
Total Net Fee Revenue	<u>1,317,169</u>	<u>974,579</u>
Rental Income	19,320	18,750
Total Income	<u>1,336,489</u>	<u>993,329</u>
EXPENSE		
Human Resources	959,085	665,572
Marketing	47,733	58,965
Occupancy	56,819	58,428
Office Expense	46,445	26,326
Other Operating	76,390	71,601
Travel	68,079	55,421
Total Expense	<u>1,254,551</u>	<u>936,313</u>
Net Ordinary Income	81,938	57,016
Other Income	369	655
Other Expense	15,244	12,184
Net Other Income	<u>(14,875)</u>	<u>(11,529)</u>
Net Income	<u>67,064</u>	<u>45,487</u>

Cost Control Associates, Inc.

DUNS: 79-332-2470

Quick View Report

Company Information		Financial Statement	
310 Bay Rd Queensbury, NY 12804		Date:	12/31/2015
This is a single location location.		Sales:	\$1,525,469
Website:	www.costcontrolassociates.com	Net Worth:	\$638,503.00
Telephone:	(518) 798-4437	History:	NA
Chief Executive:	DIRECTOR(S); THE OFFICER(S)	Financial Condition:	profitable
Stock Symbol:	NA	Financing:	SECURED
Year Started:	1991	SIC:	8742
Employees:	12	Line of Business:	Management consulting services

Corporate Family:
This business is a single location of the corporate family.

Scores

PAYDEX®

80 ▲
ON TERMS

Based on up to 24 months of trade.
D&B PAYDEX® Key

- High risk of late payment (average 30 to 120 days beyond terms)
- Medium risk of late payment (average 30 days or less beyond terms)
- Low risk of late payment (average prompt to 30+ days sooner)

Credit Limit Recommendation

Risk Category	Conservative Credit Limit
Low	\$15k
	Aggressive Credit Limit
	\$30k



D&B Rating ®

Rating
1R2

Number of employees: 1R indicates 10 or more employees
Composite Credit Appraisal: 2 is good

The credit rating was assigned based on D&B's assessment of the company's financial ratios and its cash flow. For more information, see the D&B Rating Key.

Below is an overview of the company's rating history since 07/24/2004

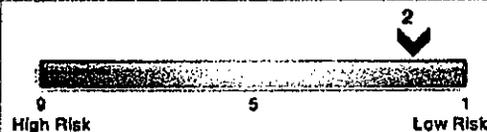
D&B Rating	Date Applied
1R2	2017-10-16
1A2	2016-08-04
2A1	2015-07-17
1A1	2014-12-23
1A2	2014-12-05
1R3	2014-08-27
1R2	2008-01-18
1R3	2007-12-04
3A1	2006-05-02
1R2	2004-07-24

The Summary Analysis section reflects information in D&B's file as of March 8, 2018

D&B Viability Rating

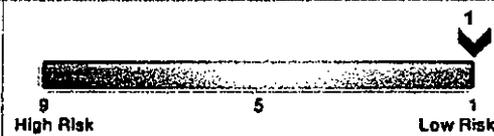
2

Viability Score



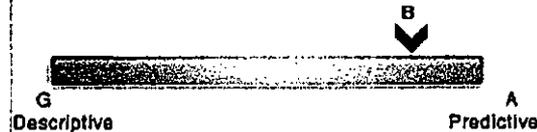
Compared to ALL US Businesses within the D&B Database:

- Level of Risk: **Low Risk**
- Businesses ranked 2 have a probability of becoming no longer viable: **2%**
- Percentage of businesses ranked 2: **4%**
- Across all US businesses, the average probability of becoming no longer viable: **14%**

1**Portfolio Comparison**

Compared to ALL US Businesses within the D&B Database:

- Model Segment: **Established Trade Payments**
- Level of Risk: **Low Risk**
- Businesses ranked 1 within this model segment have a probability of becoming no longer viable: **2%**
- Percentage of businesses ranked 1 within this model segment: **11%**
- Within this model segment, the average probability of becoming no longer viable: **5%**

B**Data Depth Indicator****Data Depth Indicator:**

Rich Firmographics
 Extensive Commercial Trading Activity
 Basic Financial Attributes

G**Company Profile**

Financial Data	Trade Payments	Company Size	Years in Business
Not Available	Available (3+Trade)	Large	Established

Compared to ALL US Businesses within the D&B Database:

- Financial Data: **Not Available**
- Trade Payments: **Available: 3+Trade**
- Company Size: **Large: Employees:50+ or Sales: \$500K+**
- Years in Business: **Established: 5+**

History & Operations**History**

The following information was reported: 10/25/2016

Officer(s):

KEITH LAAKE, PRES
 DAVE SADLOCHA, V PRES-SEC

DIRECTOR(S):

THE OFFICER(S)

The New York Secretary of State's business registrations file showed that Cost Control Associates, Inc. was registered as a Corporation on December 06, 2000.

Business started 1991 by Keith Laake. 100% of capital stock is owned by officers.

KEITH LAAKE born 1956. 1991-present active here. Prior to Cost Control Associates, Inc. Keith was CFO for Economy Dry Goods and he was Senior Manager in Ernst & Young. He earned his B.B.A from Wisconsin University.

DAVE SADLOCHA born 1947. 1995-present active here. 1990-1995 employed by Brooks Fashions, New York, NY. Dave earned his B.S in Accounting Accounting from the State University of New York at Binghamton.

Operations

10/25/2016

Description:

Provides management consulting services, specializing in public utilities (100%).

ADDITIONAL TELEPHONE NUMBER(S): Facsimile (Fax) 518 798-1735. Toll-Free 800 836-3787.

Has 100 account(s). Terms are Net 10 days. Sells to manufacturers, wholesale, non profit organizations, retail, commercial concerns and government. Territory : USCAN.

Nonseasonal.

Employees: 12 which includes officer(s) and 1 part-time.

Facilities: Owns 6,000 sq. ft. in a multi story frame building.

Location: Central business section on well traveled street.

SIC & NAICS

SIC:

Based on information in our file, D&B has assigned this company an extended 8-digit SIC. D&B's use of 8-digit SICs enables us to be more specific to a company's operations than if we use the standard 4-digit code. The 4-digit SIC numbers link to the description on the Occupational Safety & Health Administration (OSHA) Web site. Links open in a new browser window.

8742 0405 Public utilities consultant

NAICS:

541611 Administrative Management and General Management Consulting Services

Payments

PAYDEX®

The D&B PAYDEX® is a unique, dollar weighted indicator of payment performance based on up to 8 payment experiences as reported to D&B by trade references.

3 Month PAYDEX®

80 ▲

When weighted by dollar amount, payments to suppliers average ON TERMS terms.

Based on payments collected over the last 3 months

24 Month PAYDEX®

80 ▲

When weighted by dollar amount, payments to suppliers average ON TERMS terms.

Based on payments collected over the last 24 months

When dollar amounts are not considered, then approximately 100 of the company's payments are within terms.

- High risk of late payment (average 30 to 120 days beyond terms)
- Medium risk of late payment (average 30 days or less beyond terms)
- Low risk of late payment (average prompt to 30+ days sooner)

Payments Summary

Total (Last 24 Months): 8

	Total Received	Total Dollar Amount	Largest High Credit Payment summary	Within Terms	Days Slow			
					31	30-80	81-90	90
Top Industries								
Electric services	2	\$750.00	\$500.00	100%	0	0	0	0
Misc business credit	2	\$750.00	\$250.00	100%	0	0	0	0
Telephone communictns	1	\$0.00	\$0.00	0%	0	0	0	0
Other Categories								
Cash experiences	3	\$150	\$50	--	--	--	--	--
Unknown	0	\$0	\$0	--	--	--	--	--
Unfavorable comments	0	\$0	\$0	--	--	--	--	--
Placed for collections with D&B:	0	\$0	\$0	--	--	--	--	--
Other	0	N/A	\$0	--	--	--	--	--
Total in D&B's file	8	\$1,650	\$500	--	--	--	--	--

The highest Now Owes on file is \$500

The highest Past Due on file is \$0

There are 8 payment experience(s) in D&B's file for the most recent 24 months, with 3 experience(s) reported during the last three month period.

Payments Details

Total (Last 24 Months): 8

Date	Paying Record	High Credit	Now Owes	Past Due	Selling Terms	Last sale w/f (Mo.)
02/2018	(001)	\$50	\$0	\$0	Cash account	1 mo
01/2018	Ppt	--	\$500	\$0	--	1 mo
01/2018	Ppt	\$250	\$0	\$0	--	1 mo
10/2017	(004)	\$50	--	--	Cash account	1 mo
04/2017	(005)	\$50	--	--	Cash account	4-5 mos
03/2017	Ppt	\$500	\$500	\$0	--	1 mo
03/2017	Ppt	\$250	\$100	\$0	--	1 mo
01/2017	Ppt	--	\$0	\$0	--	6-12 mos

Payments Detail Key: ■ 30 or more days beyond terms

Accounts are sometimes placed for collection even though the existence or amount of the debt is disputed.

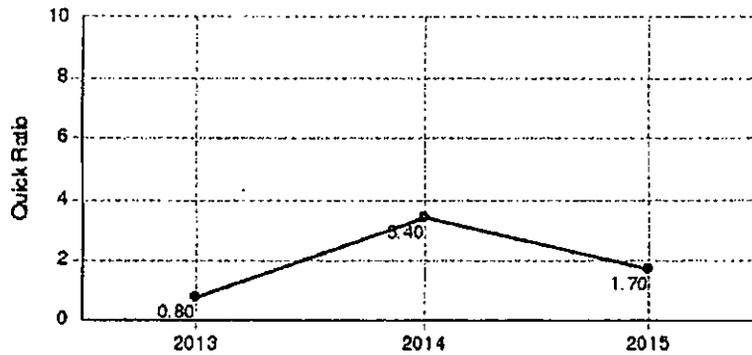
Payment experiences reflect how bills are met in relation to the terms granted. In some instances payment beyond terms can be the result of disputes over merchandise, skipped invoices etc.

Each experience shown is from a separate supplier. Updated trade experiences replace those previously reported.

Banking and Finance

Statement Update

Key Business Ratios from D&B



• This Company

Key Financial Comparisons

	2013(\$)	2014(\$)	2015(\$)
This Company's Operating Results Year Over Year			
NETSALES	1,059,045.00	1,171,348.00	1,525,469.00
GROSSPROFIT	1,059,045.00	1,171,348.00	898,862.00
NETPROFITAFTERTAX	13,844.00	198,423.00	898,862.00
DIVIDENDSWITHDRAWALS	NA	NA	NA
WORKINGCAPITAL	562,615.00	684,111.00	540,925.00
This Company's Assets Year Over Year			
CASH	167,705.00	71,945.00	1,349.00
ACCOUNTSRECEIVABLE	NA	901,047.00	928,558.00
NOTESRECEIVABLE	NA	NA	NA
INVENTORY	NA	NA	NA
OTHERCURRENTASSETS	600,635.00	NA	143,500.00
TOTALCURRENTASSETS	768,340.00	972,992.00	1,073,407.00
FIXEDASSETS	NA	121,550.00	97,578.00
OTHERNON-CURRENTASSETS	205,725.00	139,968.00	NA
TOTALASSETS	974,065.00	1,234,510.00	1,170,985.00
This Company's Liabilities Year Over Year			
ACCOUNTSPAYABLE	NA	53,234.00	84,277.00
BANKLOAN	NA	NA	NA
NOTESPAYABLE	NA	NA	NA
OTHERCURRENTLIABILITIES	205,725.00	235,647.00	448,205.00
TOTALCURRENTLIABILITIES	205,725.00	288,881.00	532,482.00
OTHERLONGTERMLIABILITIES	24,565.00	53,431.00	NA
DEFERREDCREDIT	NA	NA	NA
NETWORTH	743,775.00	892,198.00	638,503.00
TOTALOFLIABILITIESANDNETWORTH	974,065.00	1,234,510.00	1,170,985.00

Assets (\$)		Liabilities (\$)	
Cash	1349	Accts Pay	84277
Accts Rec	928558	Bank Loan	20296
Other Curr Assets	143500	Accruals	426147
		Other Curr Liabs	1762
Current Assets	1,073,407.00	Current Liabs	532,482.00
Fixt & Equip	97578	CAPITAL STOCK	500
		ADDIT. PD.-IN CAP	512722
		RETAINED EARNINGS	125281
Total Assets	1,170,985.00	Total Liabilities	1,170,985.00

From JAN 01 2015 to DEC 31 2015 annual sales \$1,525,489; cost of goods sold \$626,607. Gross profit \$898,862. Operating Income \$898,862. Net income \$898,862.

Prepared from books without audit.

Explanations

Key Business Ratios

FISCAL 2015-12-31

(Industry Median is based on this number of firms: 17)

	This Company	Industry Median	Industry Quartile
Solvency			
Quick Ratio	1.7	1.6	2
Current Ratio	2.0	2.2	3
Current Liabilities to Net Worth	83.4	47.1	1
Current Liabilities to Inventory	NA	999.9	NA
Total Current	83.4	51.1	1
Fixed Assets to Net Worth	15.3	4.5	1
Efficiency			
Collection Period	222.2	53.1	1
Inventory Turn Over	NA	999.9	NA
Sales to NWC	2.8	10.6	4
Acct Pay to Sales	5.5	4.2	1
Profitability			
Return on Sales	58.9	2.0	1
Return on Assets	76.8	7.2	1
Return on NetWorth	140.8	16.8	1

Public Filings

Summary

The following data includes both open and closed filings found in D&B's database on this company.

Record Type	# of Records	Most Recent Filing Date
Bankruptcy Proceedings	0	-
Judgments	0	-
Liens	0	-
Suits	0	-
UCCs	6	01/11/17

The following Public Filing data is for information purposes only and is not the official record.
Certified copies can only be obtained from the official source.

Judgments

We currently don't have enough data to display this section

Liens

We currently don't have enough data to display this section

Suits

We currently don't have enough data to display this section

UCC Filings

Collateral:	All Assets and proceeds - All Account(s) and proceeds - All General intangibles(s) and proceeds
Type:	Original
Sec. Party:	NBT BANK, NATIONAL ASSOCIATION, NORWICH, NY
Debtor:	COST CONTROL ASSOCIATES, INC.
Filing No.:	1204045386799
Filed With:	SECRETARY OF STATE/UCC DIVISION, ALBANY, NY
Date Filed:	04/04/12
Latest Info Received:	04/12/12
<hr/>	
Type:	Continuation
Sec. Party:	NBT BANK, NATIONAL ASSOCIATION, NORWICH, NY
Debtor:	COST CONTROL ASSOCIATES, INC.
Filing No.:	1701115042853
Filed With:	SECRETARY OF STATE/UCC DIVISION, ALBANY, NY
Date Filed:	01/11/17
Latest Info Received:	02/10/17
Original Filing No.:	1204045386799
Original UCC Filed Date:	04/04/12
<hr/>	
Type:	Continuation
Sec. Party:	GLENS FALLS NATIONAL BANK AND TRUST COMPANY, GLENS FALLS, NY
Debtor:	LAAKE, KEITH D.
Filing No.:	0812036292127
Filed With:	SECRETARY OF STATE/UCC DIVISION, ALBANY, NY
Date Filed:	12/03/08
Latest Info Received:	12/15/08

Original Filing No.: 99095967

Original UCC Filed Date: 05/13/99

Type: Continuation
Sec.Party: GLENS FALLS NATIONAL BANK AND TRUST COMPANY, GLENS
FALLS, NY
Debtor: COST CONTROL ASSOCIATES, INC.
Filing No.: 0703235314341
Filed With: SECRETARY OF STATE/UCC DIVISION, ALBANY, NY
Date Filed: 03/23/07
Latest Info Received: 04/09/07
Original Filing No.: 02213476
Original UCC Filed Date: 09/18/02

Type: Continuation
Sec.Party: GLENS FALLS NATIONAL BANK AND TRUST COMPANY, GLENS
FALLS, NY
Debtor: COST CONTROL ASSOCIATES, INC.
Filing No.: 0805155489216
Filed With: SECRETARY OF STATE/UCC DIVISION, ALBANY, NY
Date Filed: 05/15/06
Latest Info Received: 06/01/06
Original Filing No.: 01211282
Original UCC Filed Date: 10/31/01

Type: Original
Sec.Party: GLENS FALLS NATIONAL BANK AND TRUST COMPANY, GLENS
FALLS, NY
Debtor: COST CONTROL ASSOCIATES, INC.
Filing No.: 0602215169849
Filed With: SECRETARY OF STATE/UCC DIVISION, ALBANY, NY
Date Filed: 02/21/06
Latest Info Received: 03/21/06

The public record items contained herein may have been paid, terminated, vacated or released prior to today's date.

Government Activity

Summary

Borrower (Dir/Guar): NO
Administrative Debt: NO
Contractor: NO
Grantee: NO
Party excluded
from federal program(s): NO
Possible Candidate:
Labor Surplus Area: N/A
Small Business: YES (2018)
8(A) Firm: N/A

The public record items contained herein may have been paid, terminated, vacated, or released prior to today's date

The public record items contained herein may have been paid, terminated, vacated or released prior to today's date.

Special Events

10/16/2017

A Rating change has occurred on this company.

Corporate Linkage

Parent

Company Name	DUNS #	City, State
COST CONTROL ASSOCIATES, INC.	79-332-2470	QUEENSBURY, NEW YORK

PROOF OF PUBLICATION
In
THE ERIE TIMES-NEWS
COMBINATION EDITION

Cost Control Associates Inc
310 Bay Road
Queensbury NY 12804

REFERENCE: 95793 312397
PUC Notice

STATE OF PENNSYLVANIA)
COUNTY OF ERIE) SS:

Tom Mezler, being duly sworn, deposes and says that: (1) he/she is a designated agent of the Times Publishing Company (TPC) to execute Proofs of Publication on behalf of the TPC; (2) the TPC, whose principal place of business is at 205 W. 12th Street, Erie, Pennsylvania, owns and publishes the Erie Times-News, established October 2, 2000, a daily newspaper of general circulation, and published at Erie, Erie County Pennsylvania; (3) the subject notice or advertisement, a true and correct copy of which is attached, was published in the regular edition(s) of said newspaper on the date(s) referred to below. Affiant further deposes that he/she is duly authorized by the TPC, owner and publisher of the Erie Times-News, to verify the foregoing statement under oath, and affiant is not interested in the subject matter of the aforesaid notice or advertisement, and that all allegations in the foregoing statement as to time, place and character of publication are true.

PUBLISHED ON: 04/26/18

TOTAL COST: \$543.00

AD SPACE: 0 Lines

FILED ON: 04/26/18

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

**PENNSYLVANIA PUBLIC UTILITY COMMISSION
NOTICE**

Applications of Cost Control Associates, Inc. For Approval To Offer, Render, or Furnish Services as a Supplier, Aggregator, and Marketer/Broker Engaged In The Business Of Supplying Natural Gas Supply Services and Electricity Supply or Electric Generation Services, To The Public In The Commonwealth Of Pennsylvania.

Cost Control Associates, Inc. will be filing an application with the Pennsylvania Public Utility Commission ("PUC") for a license to provide natural gas supply services as (1) a supplier of natural gas, and (2) a broker/marketer engaged in the business of providing natural gas services. Cost Control Associates, Inc. will also be filing an application with the PUC for a license to supply electricity or electric generation services as (1) a generator and supplier of electric power, (2) a broker/marketer engaged in the business of supplying electricity, and (3) an aggregator engaged in the business of supplying electricity. Cost Control Associates, Inc. proposes to sell electricity and/or natural gas, and related services in Citizens' Electric, Duquesne, Med Ed, PECO, Penelec, Penn Power, Pike, PPL, UGI, Wellsboro, and West Penn service territories under the provisions of the new Natural Gas Choice and Competition Act and the Electricity Generation Customer Choice and Competition Act.

The PUC may consider this application without a hearing. Protests directed to the technical or financial fitness of Cost Control Associates, Inc. may be filed within 15 days of the date of this notice with the Secretary of the PUC, 400 North Street, Harrisburg, PA 17120. You should send copies of any protest to Cost Control Associates, Inc. at the address listed below.

Cost Control Associates, Inc.
310 Bay Road, Queensbury, NY 12804 FAX 518-798-1735

PA1037

Sworn to and subscribed before me this 26th day of April 2018

Affiant: Tom Mezler

NOTARY: Barbara J. Moore

COMMONWEALTH OF PENNSYLVANIA
NOTARIAL SEAL
Barbara J. Moore, Notary Public
City of Erie, Erie County
My Commission Expires March 23, 2020
MEMBER, PENNSYLVANIA ASSOCIATION OF NOTARIES

COMMONWEALTH OF PENNSYLVANIA }
County of Cambria } SS

**PENNSYLVANIA PUBLIC UTILITY COMMISSION
NOTICE**

Applications of Cost Control Associates, Inc. For Approval To Offer, Render, or Furnish Services as a Supplier, Aggregator, and Marketer/Broker Engaged in The Business Of Supplying Natural Gas Supply Services and Electricity Supply or Electric Generation Services, To The Public In The Commonwealth Of Pennsylvania.

Cost Control Associates, Inc. will be filing an application with the Pennsylvania Public Utility Commission ("PUC") for a license to provide natural gas supply services as (1) a supplier of natural gas, and (2) a broker/marketer engaged in the business of providing natural gas services. Cost Control Associates, Inc. will also be filing an application with the PUC for a license to supply electricity or electric generation services as (1) a generator and supplier of electric power, (2) a broker/marketer engaged in the business of supplying electricity, and (3) an aggregator engaged in the business of supplying electricity. Cost Control Associates, Inc. proposes to sell electricity and/or natural gas, and related services in Citizens' Electric, Duquesne, Med. Ed., PECO, Penelec, Penn Power, Pike, PPL, UGI, Wellboro, and West Penn service territories under the provisions of the new Natural Gas Choice and Competition Act and the Electricity Generation Customer Choice and Competition Act.

The PUC may consider this application without a hearing. Protests directed to the technical or financial fitness of Cost Control Associates, Inc. may be filed within 15 days of the date of this notice with the Secretary of the PUC, 400 North Street, Harrisburg, PA 17120. You should send copies of any protest to Cost Control Associates, Inc. at the address listed below.

Cost Control Associates, Inc.
310 Bay Road, Queensbury, NY 12804
FAX: 518-788-1735

Signed on
26th day of April, 2018,
by Christine Marhefka making the statement.

Christine Marhefka

Commonwealth of Pennsylvania - Notary Seal
Vivian Ohs, Notary Public
Cambria County
My commission expires December 6, 2020
Commission number 1123017
Member, Pennsylvania Association of Notaries

On this 26th day of April A.D. 2018, before me, the subscriber, a Notary Public in and for said County and State, personally appeared Christine Marhefka, who being duly sworn according to law, deposes and says as Sales Manager / Major Accounts of the Tribune-Democrat, Johnstown, PA, a newspaper of general circulation as defined by the "Newspaper Advertising Act", a merger September 8, 1952, of the Johnstown Tribune, established December 7, 1853; and of the Johnstown Democrat, established March 5, 1863,

of Cambria, and Commonwealth of Pennsylvania and matter published in said publication in the regular issues on April 24, 2018; and that the Affiant is not interested that all of the allegations as to time, place and character

Christine Marhefka

STATEMENT OF ADVERTISING COSTS

0.00 Lines @ \$2.50 per line	0.00
7.5 Inches @ \$25.00 per inch	187.50
Notary Fee	5.00
Clerical Fee	2.50
Total Cost	195.00

To The Tribune-Democrat, Johnstown, PA
For publishing the notice or publication
attached hereto on the above stated dates.

PUBLISHER'S RECEIPT FOR ADVERTISING COSTS

_____ for publisher of _____
a newspaper of general circulation, hereby acknowledges receipt of the aforesaid
and publication costs and certifies that the same has been duly paid.

(Name of Newspaper)

By _____

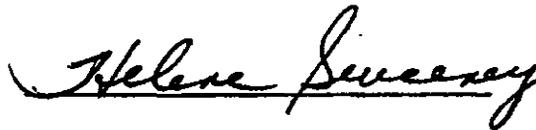
**Proof of Publication in The Philadelphia Daily News
Under Act. No 587, Approved May 16, 1929**

**STATE OF PENNSYLVANIA
COUNTY OF PHILADELPHIA**

Helene Sweeney being duly sworn, deposes and says that **The Philadelphia Daily News** is a newspaper published daily, except Sunday, at Philadelphia, Pennsylvania, and was established in said city in 1925, since which date said newspaper has been regularly issued in said County, and that a copy of the printed notice of publication is attached hereto exactly as the same was printed and published in the regular editions and issues of the said newspaper on the following dates:

April 26, 2018

Affiant further deposes and says that she is an employee of the publisher of said newspaper and has been authorized to verify the foregoing statement and that she is not interested in the subject matter of the aforesaid notice of publication, and that all allegations in the foregoing statement as to time, place and character of publication are true.

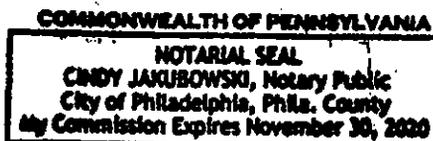


Sworn to and subscribed before me this 26th day of
April 2018.



Cindy Jakubowski
Notary Public

My Commission Expires:



Copy of Notice of Publication

PENNSYLVANIA PUBLIC UTILITY COMMISSION
NOTICE
Applications of Cost Control Associates, Inc. For Approval To Offer, Render, or Furnish Services as a Supplier, Aggregator, and Marketer/Broker Engaged in The Business Of Supplying Natural Gas Supply Services and Electricity Supply or Electric Generation Services, To The Public in The Commonwealth Of Pennsylvania. Cost Control Associates, Inc. will be filing an application with the Pennsylvania Public Utility Commission ("PUC") for a license to provide natural gas supply services as (1) a supplier of natural gas, and (2) a broker/marketer engaged in the business of providing natural gas services. Cost Control Associates, Inc. will also be filing an application with the PUC for a license to supply electricity or electric generation services as (1) a generator and supplier of electric power, (2) a broker/marketer engaged in the business of supplying electricity, and (3) an aggregator engaged in the business of supplying electricity. Cost Control Associates, Inc. proposes to sell electricity and/or natural gas, and related services in Citizens' Electric, Duquesne, Med. Ed., PECO, Penelec, Penn Power, Pike, PPL, UGI, Wellsboro, and West Penn service territories under the provisions of the new Natural Gas Choice and Competition Act and the Electricity Generation Customer Choice and Competition Act.
The PUC may consider this application without a hearing. Protests directed to the technical or financial fitness of Cost Control Associates, Inc. may be filed within 18 days of the date of this notice with the Secretary of the PUC, 400 North Street, Harrisburg, PA 17120. You should send copies of any protest to Cost Control Associates, Inc. at the address listed below.
Cost Control Associates, Inc.
310 Bay Road, Queensbury, NY 12204
FAX 515-798-1735

Proof of Publication of Notice in Pittsburgh Post-Gazette

Under Act No 587, Approved May 16, 1929, PL 1784, as last amended by Act No 409 of September 29, 1951

Commonwealth of Pennsylvania, County of Allegheny, ss K. Flaherty, being duly sworn, deposes and says that the Pittsburgh Post-Gazette, a newspaper of general circulation published in the City of Pittsburgh, County and Commonwealth aforesaid, was established in 1993 by the merging of the Pittsburgh Post-Gazette and Sun-Telegraph and The Pittsburgh Press and the Pittsburgh Post-Gazette and Sun-Telegraph was established in 1960 and the Pittsburgh Post-Gazette was established in 1927 by the merging of the Pittsburgh Gazette established in 1786 and the Pittsburgh Post, established in 1842, since which date the said Pittsburgh Post-Gazette has been regularly issued in said County and that a copy of said printed notice or publication is attached hereto exactly as the same was printed and published in the regular editions and issues of the said Pittsburgh Post-Gazette a newspaper of general circulation on the following dates, viz:

30 of April, 2018

Affiant further deposes that he/she is an agent for the PG Publishing Company, a corporation and publisher of the Pittsburgh Post-Gazette, that, as such agent, affiant is duly authorized to verify the foregoing statement under oath, that affiant is not interested in the subject matter of the afore said notice or publication, and that all allegations in the foregoing statement as to time, place and character of publication are true.


PG Publishing Company

Sworn to and subscribed before me this day of:
April 30, 2018



Commonwealth of Pennsylvania - Notary Seal
Elizabeth R. Chmura, Notary Public
Allegheny County
My commission expires February 3, 2022
Commission number 1325761
Member, Pennsylvania Association of Notaries

STATEMENT OF ADVERTISING COSTS
Cost Control Associates, Inc.
310 BAY RD
Attn: Sharon Laake
Queensbury NY 12804-1400

To PG Publishing Company

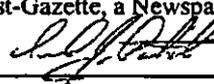
Total ----- \$589.00

Publisher's Receipt for Advertising Costs

PG PUBLISHING COMPANY, publisher of the Pittsburgh Post-Gazette, a newspaper of general circulation, hereby acknowledges receipt of the aforesaid advertising and publication costs and certifies that the same have been fully paid.

Office
2201 Sweeney Drive
CLINTON, PA 15026
Phone 412-263-1338

PG Publishing Company, a Corporation, Publisher of
Pittsburgh Post-Gazette, a Newspaper of General Circulation

By  Emanuel J. Arbutina

I hereby certify that the foregoing is the original Proof of Publication and receipt for the Advertising costs in the subject matter of said notice.

Attorney For

COPY OF NOTICE OR PUBLICATION

PENNSYLVANIA PUBLIC UTILITY COMMISSION
NOTICE
Applications of Cost Control Associates, Inc. For Approval To Offer, Render, or Furnish Services as a Supplier, Aggregator, and Marketer/Broker Engaged in The Business Of Supplying Natural Gas Supply Services and Electric Generation Services. To The Public in The Commonwealth Of Pennsylvania.

Cost Control Associates, Inc. will be filing an application with the Pennsylvania Public Utility Commission ("PUC") for a license to provide natural gas supply services as (1) a supplier of natural gas, and (2) a broker/marketer engaged in the business of providing natural gas services. Cost Control Associates, Inc. will also be filing an application with the PUC for a license to supply electricity or electric generation services as (1) a generator and supplier of electric power, (2) a broker/marketer engaged in the business of supplying electricity, and (3) an aggregator engaged in the business of supplying electricity. Cost Control Associates, Inc. proposes to sell electricity and/or natural gas, and related services in Citizens' Electric, Duquesne, Med Ed, PECO, Penelac, Penn Power, Pke, PPL, UGI, Wellsboro, and West Penn service territories under the provisions of the new Natural Gas Choice and Competition Act and the Electricity Generation Customer Choice and Competition Act.

The PUC may consider this application without a hearing. Protests directed to the technical or financial fitness of Cost Control Associates, Inc. may be filed within 15 days of the date of this notice with the Secretary of the PUC, 400 North Street, Harrisburg, PA 17120. You should send copies of any protest to Cost Control Associates, Inc. at the address listed below.

Cost Control Associates, Inc., 310 Bay Road, Queensbury, NY 12804
FAX 518-798-1735

The Scranton Times (Under act P.L. 877 No 160. July 9, 1976)
Commonwealth of Pennsylvania, County of Lackawanna

COST CONTROL ASSOCIATES INC
SHARON LAAKE
310 BAY ROAD QUEENSBURY NY 12804

Account # 628695
Order # 82202677
Ad Price: 292.10

LEGAL NOTICE PENNSYLVANIA

Ann Marie Fortese

Being duly sworn according to law deposes and says that (s)he is Billing clerk for The Scranton Times, owner and publisher of The Scranton Times, a newspaper of general circulation, established in 1870, published in the city of Scranton, county and state aforesaid, and that the printed notice or publication hereto attached is exactly as printed in the regular editions of the said newspaper on the following dates:

04/24/2018

Affiant further deposes and says that neither the affiant nor The Scranton Times is interested in the subject matter of the aforesaid notice or advertisement and that all allegations in the foregoing statement as time, place and character or publication are true *Ann Marie Fortese*

Sworn and subscribed to before me
this 24th day of April A.D., 2018

Sharon Venturi

(Notary Public)

Commonwealth of Pennsylvania - Notary Seal
Sharon Venturi, Notary Public
Lackawanna County
My commission expires February 12, 2022
Commission number 1254228
Member, Pennsylvania Association of Notaries

LEGAL NOTICE
PENNSYLVANIA PUBLIC
UTILITY COMMISSION NOTICE
Applications of Cost Control Associates, Inc. For Approval To Offer, Render, or Furnish Services as a Supplier, Aggregator, and Marketer/ Broker Engaged in The Business Of Supplying Natural Gas Supply Services and Electricity Supply or Electric Generation Services, To The Public In The Commonwealth Of Pennsylvania.

Cost Control Associates, Inc. will be filing an application with the Pennsylvania Public Utility Commission ("PUC") for a license to provide natural gas supply services as (1) a supplier of natural gas, and (2) a broker/marketer engaged in the business of providing natural gas services. Cost Control Associates, Inc. will also be filing an application with the PUC for a license to supply electricity or electric generation services as (1) a generator and supplier of electric power, (2) a broker/marketer engaged in the business of supplying electricity, and (3) an aggregator engaged in the business of supplying electricity. Cost Control Associates, Inc. proposes to sell electricity and/or natural gas, and related services in Citizens Electric, Duquesne, Med Ed, PECO, Penelec, Penn Power, Pike, PPL, UGI, Wellsboro, and West Penn service territories under the provisions of the new Natural Gas Choice and Competition Act and the Electricity Generation Customer Choice and Competition Act.

The PUC may consider this application without a hearing. Protests directed to the technical or financial fitness of Cost Control Associates, Inc. may be filed within 15 days of the date of this notice with the Secretary of the PUC, 400 North Street, Harrisburg, PA 17120. You should send copies of any protest to Cost Control Associates, Inc. at the address listed below.

Cost Control Associates, Inc.
310 Bay Road, Queensbury,
NY 12804 FAX 518-798-1735

PROOF OF PUBLICATION OF NOTICE IN THE WILLIAMSPORT SUN-GAZETTE UNDER ACT NO. 587, APPROVED MAY 16, 1929

STATE OF PENNSYLVANIA

COUNTY OF LYCOMING

SS:

Bernard A. Oravec, Publisher of the Sun-Gazette LLC publishers of the Williamsport Sun-Gazette, successor to the Williamsport Sun and the Gazette & Bulletin, both daily newspapers of general circulation, published at 252 West Fourth Street, Williamsport, Pennsylvania, being duly sworn, deposes and says that the Williamsport sun was established in 1870 and the Gazette & Bulletin was established in 1801, since which dates said successor, the Williamsport Sun-Gazette, has been regularly issued and published in the County of Lycoming aforesaid, and that a copy of the printed notice is attached hereto exactly as the same was printed and published in the regular editions of said Williamsport Sun-Gazette on the following dates, viz:

April 25, 2018

Affiant further deposes that he is an officer daily authorized by the Sun-Gazette LLC, publisher of the Williamsport Sun-Gazette, to verify the foregoing statement under oath and declare that affiant is not interested in the subject matter of the aforesaid notice of publication, and that all the allegations in the foregoing statement as to time, place and character of publication are true.

PENNSYLVANIA PUBLIC UTILITY COMMISSION NOTICE

Applications of Cost Control Associates, Inc. For Approval To Offer, Render, or Furnish Services as a Supplier, Aggregator, and Marketer/Broker Engaged in The Business Of Supplying Natural Gas Supply Services and Electricity Supply or Electric Generation Services, To The Public in The Commonwealth Of Pennsylvania.

Cost Control Associates, Inc. will be filing an application with the Pennsylvania Public Utility Commission (PUC) for a license to provide natural gas supply services as (1) a supplier of natural gas, and (2) a broker/marketer engaged in the business of providing natural gas services. Cost Control Associates, Inc. will also be filing an application with the PUC for a license to supply electricity or electric generation services as (1) a generator and supplier of electric power, (2) a broker/marketer engaged in the business of supplying electricity, and (3) an aggregator engaged in the business of supplying

electricity. Cost Control Associates, Inc. proposes to sell electricity and/or natural gas, and related services in Citizens' Electric, Duquesne, Med Ed, PECO, Penelec, Penn Power, Pike, PPL, UGI, Wellsboro, and West Penn service territories under the provisions of the new Natural Gas Choice and Competition Act and the Electricity Generation Customer Choice and Competition Act.

The PUC may consider this application without a hearing. Protests directed to the technical or financial fitness of Cost Control Associates, Inc. may be filed within 15 days of the date of this notice with the Secretary of the PUC, 400 North Street, Harrisburg, PA 17120. You should send copies of any protest to Cost Control Associates, Inc. at the address listed below.

Cost Control Associates, Inc. 310 Bay Road, Queensbury, NY 12804 FAX 518-798-1735

[Signature of Bernard A. Oravec]

SUN-GAZETTE LLC

Sworn to and subscribed before me

The 25th day of April, 2018

[Signature of Beth A. Miller]

COMMONWEALTH OF PENNSYLVANIA

Notary Public

NOTARIAL SEAL BETH A MILLER Notary Public CITY OF WILLIAMSPORT, LYCOMING COUNTY My Commission Expires Apr 18, 2020

STATEMENT OF ADVERTISING COSTS

To the Sun-Gazette LLC, Dr.:

For publishing the notice attached

Hereto on the above state dates... \$ 303.48

Probated same..... \$

Total..... \$ 303.48

PUBLISHER'S RECEIPT FOR ADVERTISING COSTS

THE SUN-GAZETTE LLC hereby acknowledges receipt of the aforesaid advertising and publication costs and certifies that the same have been fully paid

SUN-GAZETTE LLC

BY Bernard A. Oravec



Commonwealth of Pennsylvania,) ss
County of Cumberland)

Donna Maldonado being duly sworn, deposes that he/she is principal clerk of PA Media Group; that The Patriot News is a public newspaper published in the city of Mechanicsburg, with general circulation in Cumberland and Dauphin and surrounding counties, and this notice is an accurate and true copy of this notice as printed in said newspaper, was printed and published in the regular edition and issue of said newspaper on the following date(s):

The Patriot News 04/26/2018

Donna Maldonado
Principal Clerk of the Publisher

Sworn to and subscribed before me this 30th day of April 2018

Crystal B. Rosensteel
Notary Public

COMMONWEALTH OF PENNSYLVANIA
NOTARIAL SEAL
Crystal B. Rosensteel, Notary Public
Susquehanna Twp., Dauphin County
My Commission Expires June 27, 2020
MEMBER, PENNSYLVANIA ASSOCIATION OF NOTARIES

**PENNSYLVANIA PUBLIC UTILITY
COMMISSION
NOTICE**

Applications of Cost Control Associates, Inc. For Approval To Offer, Render, or Furnish Services as a Supplier, Aggregator, and Marketer/Broker Engaged in The Business Of Supplying Natural Gas Supply Services and Electricity Supply or Electric Generation Services, To The Public in The Commonwealth Of Pennsylvania.

Cost Control Associates, Inc. will be filing an application with the Pennsylvania Public Utility Commission ("PUC") for a license to provide natural gas supply services as (1) a supplier of natural gas, and (2) a broker/marketer engaged in the business of providing natural gas services. Cost Control Associates, Inc. will also be filing an application with the PUC for a license to supply electricity or electric generation services as (1) a generator and supplier of electric power, (2) a broker/marketer engaged in the business of supplying electricity, and (3) an aggregator engaged in the business of supplying electricity. Cost Control Associates, Inc. proposes to sell electricity and/or natural gas, and related services in Citizens' Electric, Duquesne, Med Ed, PECO, Penelec, Penn Power, Pike, PPL, UGI, Wellsboro, and West Penn service territories under the provisions of the new Natural Gas Choice and Competition Act and the Electricity Generation Customer Choice and Competition Act.

The PUC may consider this application without a hearing. Protests directed to the technical or financial fitness of Cost Control Associates, Inc. may be filed within 15 days of the date of this notice with the Secretary of the PUC, 400 North Street, Harrisburg, PA 17120. You should send copies of any protest to Cost Control Associates, Inc. at the address listed below.

Cost Control Associates, Inc.
310 Bay Road, Queensbury, NY 12804
FAX 518-798-1735

**COST CONTROL ASSOCIATES, INC.
EXHIBIT 12**

KEITH LAAKE

Keith Laake is President and founder of Cost Control Associates, Inc., an independent consulting firm that assists clients in reducing and controlling energy and telecommunication costs. He has developed highly systematic and successful programs to help clients reduce costs. Through the use of these programs, Cost Control Associates has saved its clients in excess of \$10 million.

Mr. Laake currently has responsibility for strategic planning, marketing and sales, and overall management of the Firm. He has also played a significant role in the development of Cost Control Associates' energy procurement consulting practice including development of their client programs. Mr. Laake and his staff have been involved in buying energy for more than five years and have been helping clients reduce energy costs for over ten years. His articles describing strategies for reducing energy and telecom costs have appeared in a number of regional and national publications.

Keith Laake received his B.B.A. from the University of Wisconsin and is a Certified Public Accountant. Prior to founding Cost Control Associates, he was Chief Financial Officer for a retail company and prior to that, was a Senior Manager with Ernst & Young. Mr. Laake currently serves on the Board of Directors for Wesley Health Care Systems and the Adirondack Regional Chambers of Commerce and is active in a number of volunteer organizations.

Industry Certification(s) & Educational Background: B.B.A. from the University of Wisconsin and Certified Public Accountant

Work History:

1991 - Curent	President, Cost Control Associates
1987 - 1991	Chief Financial Officer, Economy Dry Goods
1979 - 1987	Senior Manager, Ernst & Young

RECEIVED
MAY 10 2018
PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

**COST CONTROL ASSOCIATES, INC.
EXHIBIT 13**

DAVE SADLOCHA

Dave Sadlocha is Senior Vice President – Energy Services for Cost Control Associates, Inc. Shortly after joining the Firm in 1996, Mr. Sadlocha took over management of all energy services staff and activities. He continues to have direct responsibility for energy production activities and also has responsibility for information systems. In 2000, Mr. Sadlocha was appointed Secretary of the Corporation and named to the Board of Directors.

Under the care and direction of Mr. Sadlocha, the Firm's energy consulting practice has grown at a brisk pace. He has developed an outstanding reputation in the industry and has authored articles for national publication on leading topics including energy deregulation and procurement practices. Mr. Sadlocha participates in national conferences including those sponsored by the IMRA and other trade organizations.

Prior to joining Cost Control Associates, Dave Sadlocha held management positions in finance and accounting for several national retailers including as Assistant Controller for a New York City based national retail chain. He has a B.S. in Accounting from the State University of New York at Binghamton. He is a frequent motivational speaker at a local organization that specializes in programs to assist displaced workers.

Industry Certification(s) & Educational Background: B.S. in Accounting from the State University of New York at Binghamton

Work History:

1978 - 1990	Management positions in finance and accounting for several national retailers.
1990 - 1996	Assistant Controller, Brooks Fashion Stores
1996 - 2001	Energy Services Manager, Cost Control Associates
2001 – 2006	Vice President, Cost Control Associates
2006 – 2018	Senior Vice President, Cost Control Associates

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

**COST CONTROL ASSOCIATES, INC.
EXHIBIT 14**

ALLISON LEVIN

Allison Levin is Vice President for Cost Control Associates, Inc. Allison joined Cost Control Associates in 1998 as an energy analyst specializing in electricity, natural gas, propane and other fuel oils, and water/sewer. She has analyzed and consulted on electricity needs and usage for clients across the U.S., in all 50 states. She works directly with certified and licensed electricity suppliers and serves as liaison between suppliers and clients. Ms. Levin negotiates pricing as well as contract terms and obligations with suppliers. She works with public service commissions and is familiar with tariffs and electricity industry developments.

Ms. Levin has managed the company's utility analysis team since 2013. She delivers presentations on electricity pricing and usage at industry conferences and prepares detailed responses to Requests for Proposals for electricity consulting projects. Prior to joining Cost Control Associates, she worked at Citizens Energy in Boston where she provided clients with energy efficiency services.

Industry Certification(s) & Educational Background: MST from the State University of New York at Plattsburgh and her BA in mathematics from Boston University. In 2015 she achieved industry certification as a Carbon Reduction Manager, a designation granted by the Association of Energy Engineers.

Work History:

1994 – 1998	Intern, Citizens Energy
1998 - 2006	Senior Analyst, Cost Control Associates
2006 - 2008	Substitute Teacher, Glens Falls, NY
2008 – 2015	Energy Services Manager, Cost Control Associates
2015 – 2018	Analysis Team Director, Cost Control Associates
2018	Named Vice President, Cost Control Associates

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

14. CHECKLIST

For the applicant's convenience, please use the following checklist to ensure all relevant sections are complete. The Commission Secretary's Bureau will not accept an application unless each of the following sections are complete.

Applicant: Cost Control Associates, Inc.

	Signature	
✓	Filing Fee (CERTIFIED CHECK OR MONEY ORDER ONLY)	
✓	Application Affidavit	
✓	Operations Affidavit	
✓	Proof of Publication	
✓	Bond, Letter of Credit, or Parental/Affiliate Guarantee	
✓	Tax Certification Statement	
✓	Commonwealth Department of State Verification	
✓	Certificate of Service	

RECEIVED

MAY 10 2018

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

MAY 10 2018

CERTIFICATE OF SERVICE

PA PUBLIC UTILITY COMMISSION
SECRETARY'S BUREAU

On this the 8th day of May 2018, I certify that a true and correct copy of the foregoing application form for licensing within the Commonwealth of Pennsylvania as an Electric Generation Supplier and all **NON-CONFIDENTIAL** attachments have been served, as either a hardcopy or a searchable PDF version on a cd-rom, upon the following:

Bureau of Investigation & Enforcement
Pennsylvania Public Utility Commission
Commonwealth Keystone Building
400 North Street, 2 West
Harrisburg, PA 17120

Office of the Attorney General
Bureau of Consumer Protection
Strawberry Square, 14th Floor
Harrisburg, PA 17120

Office of Consumer Advocate
5th Floor, Forum Place
555 Walnut Street
Harrisburg, PA 17120

Commonwealth of Pennsylvania
Department of Revenue
Bureau of Compliance
Harrisburg, PA 17128-0946

Small Business Advocate
Commerce Building, Suite 202
300 North Second Street
Harrisburg, PA 17101

Vice President – Energy Supply
Corning Natural Gas Holding Corporation
330 West William Street
Corning, NY 14830

Legal Department
West Penn Power d/b/a Allegheny Power
800 Cabin Hill Drive
Greensburg, PA 15601-1689

Manager Energy Acquisition
PECO Energy Company
2301 Market Street
Philadelphia, PA 19101-8699

Regulatory Affairs
Duquesne Light Company
411 Seventh Street, MD 16-4
Pittsburgh, PA 15219

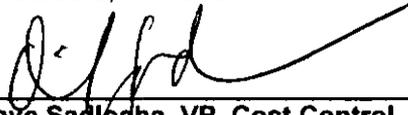
Office of General Counsel
Attn: Kimberly A. Klock
PPL
Two North Ninth Street (GENTW3)
Allentown, PA 18101-1179

Legal Department
First Energy
2800 Pottsville Pike
Reading PA, 19612

UGI Utilities, Inc.
Attn: Rates Dept. – Choice Coordinator
2525 N. 12th Street, Suite 360
Post Office Box 12677
Reading, Pa 19612-2677

Citizens' Electric Company
Attn: EGS Coordination
1775 Industrial Boulevard
Lewisburg, PA 17837

Wellsboro Electric Company
Attn: EGS Coordination
33 Austin Street
P. O. Box 138
Wellsboro, PA 16901



Dave Sadlocha, VP, Cost Control
Associates, Inc.

This service area is provided for your internal use
only. Service must be marked on airbill.

FedEx Service:

FedEx
TRK
0215 8117 4404 1615

MON - 14 MAY AA
** 2DAY **

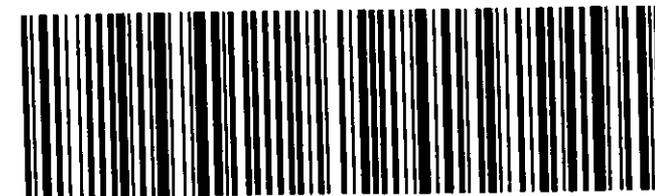
rgen

Affix Express Manifest Barcode Label Here or

K7 MDTA

17120
PA-US
MDT

RT 205
FZ 229
16:30 16:30
05:11 05:11
B
16:30 16:30
05:11 05:11



FTD 986644 10MAY18 ALBA 546C2/782B/8CBA

00035

00100

FedEx Express Package
US Airbill

FedEx Tracking Number 8117 4404 1615

Form ID No. 0215

1 From [Redacted]

Date 5/14/18

Sender's Name [Redacted] Phone 518 298-2407

Company COST CONTROL ASSOCIATES

Address 110 BAY RD Dept./Floor/Suite/Rm

City BETHESDA State MD ZIP 20814-4407

2 Your Internal Billing Reference

3 To Recipient's Name [Redacted] Phone

Company [Redacted]

Address [Redacted] Dept./Floor/Suite/Rm

Address [Redacted] Use this line for the HOLD location address or for continuation of your shipping address.

City Washington State PA ZIP 11110

Hold Weekd
FedEx location or
REQUIRED NOT
FedEx First Over

Hold Satur
FedEx location or
REQUIRED. See
FedEx Priority 1
FedEx 2Day to

CMPC
To: PUC SECRETARY BUREAU
Agency: PUC
Floor:
External Carrier: FEDEX

5/14/2018 9:31:17 AM



811744041615



8117 4404 1615

4 Express Package Service * To most locations.

Packages up to 150 lbs.
For packages over 150 lbs., use the
FedEx Express Freight US Airbill.

2 or 3 Business Days

ments

Other

see the FedEx Service Guide

Signature
is available at recipient's
or someone at a neighboring
address may sign for delivery. For
airmail deliveries only.

go Aircraft Only

Obtain recip.
Acct. No.
Gift Card Cash/Check

/Auth.

for details.



fedex.com 1800.GoFedEx 1800.463.3339

18201

fedex.com 1800.GoFedEx 1800.463.3339

06553037