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SECRETARY'S OFFICE
Public Utility Commission

Pennsylvania Public Utility Commission

vs.

Philadelphia Electric Company

Docket No. R-850152

Rebuttal Testimony Of

Raymond C. Williams

Re: Distribution of Revenue Increase and Rate Design

February 1986

DOCKETED
MAR 13 1986

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Rebuttal Testimony of Raymond C. Williams

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Q. Are you the same Mr. Williams who has previously filed direct testimony in this proceeding?

A. Yes. I have previously submitted direct testimony identified as Statement 17.

Q. What is the purpose of this rebuttal testimony?

A. This rebuttal testimony addresses the distribution of the revenue increase as proposed by Mr. Figley, Mr. Oliver and Mr. Pollock; the essential needs rate proposal of Mr. Oliver and Mr. Grier; the time of use metering proposal of Mr. Larson; the Rate RH pricing criticism of Mr. Oliver and the Amtrak supply question raised by Mr. Rudden.

Q. Mr. Williams, have you compared the proposed distribution of the revenue increase to the various classes as proposed by Messrs. Oliver, Figley and Pollock?

A. Yes, I have prepared Schedule A to show a comparison of these three proposed distributions of the revenue increase to that of the Company. In order to bring all of the proposed increases to a comparable basis it was necessary to subtract the fuel rollout of 0.7505¢/kWh for each class from the proposals of Mr. Figley and Mr. Pollock. For Mr. Oliver it was also necessary to subtract the growth adjustment as shown on page D-3 of TPH-2. As presented this schedule shows the increase from the present customer and class revenue level to that level which the customer and class would pay after the increase with the estimated fuel savings. This is the same dollar and percent increase

1 shown on page A-5 of Exhibit TPH-2.

2 Mr. Figley and Mr. Oliver basically accept the
3 Company's proposal to allocate an equal percentage increase
4 to all classes including fuel costs. However, their
5 proposals to allocate a substantial portion of production
6 and transmission costs on an energy basis reduces the rate
7 of return of Septa and Amtrak as well as the off peak
8 classes such as Rate OP, SLP and SLS. Specifically, Mr.
9 Oliver's proposal reduces the Company's proposed increase
10 to the residential class by increasing Septa and Amtrak
11 plus the off peak loads of Rates OP, SLP and SLS. Mr.
12 Figley would reduce the Company's proposed increase to
13 Rates R, GS, PD and HT by increasing Septa, Amtrak and the
14 off peak loads of RH, OP, POL, and SLP. In my view, these
15 proposals should be rejected because they are inconsistent
16 with the Company's cost of service study which has been
17 repeatedly approved by the Commission, and because it would
18 discourage off-peak usage as explained in Mr. Sundermeir's
19 Rebuttal Testimony.

20 Mr. Pollock proposed to exclude all fuel costs from
21 the allocation. The Company considered this approach,
22 which was used in its last two cases, but rejected it in
23 this case because of the resulting disparity of increases
24 to customer classes, as demonstrated by Mr. Pollock's 35.5%
25 increase for Rate R and 23.2% increase for Rate HT.

26 Q. Do you agree with Mr. Oliver's proposed blocking of the
27 residential rate for essential use?

1 A. No. Providing reduced pricing for essential use through
2 the residential rate is an inefficient and ineffective
3 method of targeting help to those customers who really need
4 help because of their low income. Many low income
5 customers have monthly use far in excess of Mr. Oliver's
6 proposed 350 kWh. For example, Schedule B shows that 67%
7 of those in our Customer Assistance Program have use above
8 400 kWh per month. Thus, Mr. Oliver's proposed limitation
9 of the increase to the first 350 kWh of usage will not be
10 effective and in fact would penalize low income customers
11 with high usage and benefit low usage customers with high
12 income levels.

13 Q. Do you agree with Mr. Oliver's proposal for a water heating
14 block of 350 kWh in the Residential rate?

15 A. No. Most of Philadelphia Electric electric water heating
16 is provided on an off peak basis on Rate OP. There are
17 102,000 water heating customers served on Rate OP who would
18 receive no net increase under the Company's proposal but
19 would be increased 28.5% under Mr. Oliver's proposal.

20 Those relatively few water heating customers that may
21 be served on the Rate R rather than OP have large heating
22 consumption or are willing to pay the premium for
23 uninterrupted water heating service. The Company does not
24 have any record of which Rate R customers have electric
25 water heaters. Therefore, to implement Mr. Oliver's
26 proposal would require an on site inspection of each
27 customer claimed installation.

1 Q. Do you agree with Mr. Grier's statement that most low
2 income households are small, contain few children and are
3 usually elderly?

4 A. No. That has not been the experience of the PE Customer
5 Assistance Program. Schedule C shows the current customer
6 demographics of the Customer Assistance Program. Of the
7 704 customers accepted for the program 347 or 49% are
8 single females with children.

9 Q. Has there ever been a specific study done of the
10 relationship between electrical usage and household income
11 in the Philadelphia Electric service territory?

12 A. Yes. In 1976, at the request of the Pennsylvania Public
13 Utility Commission at R.I.D. 129, National Analysts, a
14 division of Booz, Allen and Hamilton, conducted such a
15 survey.

16 Q. What was the finding of that study?

17 A. That study found that family size has a far greater
18 influence on usage than does family income. The findings
19 of that study were included in the PaPUC final report on 76
20 P.R.M.D.7 in Exhibit 10-9.

21 Q. Do you agree with Mr. Grier's position that most low income
22 residential customers use less than 500 kWh and therefore
23 limitation of the increase to this block would be the best
24 way to help low income customers.?

25 A. No. Philadelphia Electric's experience with its Customer's
26 Assistance Program (CAP) shows that 48% of the low income
27 customers on that program use more than 500 kWh per month

1 (See Schedule B). Therefore, any limitation of increase to
2 the first 500 kWh block will not provide the desired
3 benefit to 48% of the customers that need help. If any of
4 the benefit to the first 500 kWh block is achieved by
5 increasing the rate for use over 500 kWh it will further
6 disadvantage 48% of the low income customers.

7 Q. Does the PaPUC final order in the recent Pennsylvania Power
8 and Light Company Rate Structure investigation at Docket
9 I-830374 draw the same conclusion?

10 A. Yes, on page 11 of the final order in that investigation
11 the conclusion is as follows:

12 "The proposals of the OCA and Trial Staff to assist
13 low-income customers by charging less than the cost rates
14 for specified quantities of electricity are based upon the
15 assumptions that all low-income and fixed-income customers
16 use very little electricity while all affluent customers
17 use a great deal of electricity. In a 1976 Generic Rate
18 Structure Investigation, the Staff, in rejecting this
19 concept of lifeline rates, noted in its Final Report:

20 As a result of this investigation it has
21 been concluded that a relationship between
22 average kWh usage and income does exist.
23 However, the variance of range of kWh
24 usage within any income level precludes
25 using kWh alone as a means of accurately
26 determining the level of income. Hence
27 the general lifeline concept will penalize

1 many low income consumers who need
2 assistance, while benefitting others not
3 in need of aid. Final Report, 76 P.R.M.D.
4 7, at p. 21.

5 In a recent study by the Bureau of Consumer Services, it
6 was shown that payment troubled customers generally use
7 more electricity than average residential utility
8 customers. It is our opinion, and we so find, that the
9 Staff and the OCA proposed rate design modifications have
10 one fatal flaw; that is, they would, in some cases, hurt
11 those low-income customers who need help and would benefit
12 some affluent customers who have absolutely no need for the
13 benefit. Seeing no need to consider this matter again in
14 rate proceedings we reject the ALJ's recommendation that we
15 do so."

16 Q. Is there any cost justification for Witness Oliver's
17 essential use proposal?

18 A. No. As can be seen in Schedule D, the revenue curve for
19 Rate R is below the cost curve up to approximately 5500 kWh
20 per year (460 kWh per month). If the pricing of the first
21 energy block is lowered, the revenue for the low use
22 customer will move further below the costs.

23 Q. Does this cost curve reflect the lower demands of the low
24 use customers?

25 A. Yes. The demands used to develop the cost curves are from
26 actual field test data of customers ranging from low to
27 high monthly use.

- 1 Q. Mr. Oliver also characterizes Rate R-H as a promotional
2 rate and claims that there is no tie between the winter end
3 block price of this rate and actual costs. Is he correct?
- 4 A. No. Rate R-H is not a promotional rate. As can be seen on
5 page 6A of Exhibit WFS-1, the rate-of-return of Rate R-H
6 under proposed rates is 16% higher than the system average
7 rate-of-return. Also, as shown in Schedule E, the revenue
8 curve is higher than the cost curve for Rate R-H customers
9 using over approximately 6,000 kWh per year. This is a
10 clear indication that, if anything, the winter end block
11 price should be lowered, not raised as proposed by Mr.
12 Oliver.
- 13 Q. Mr. Williams, is the differential in Rates R and RH
14 justified in your view?
- 15 A. Yes. Mr. Oliver has referred to the winter RH rate as a
16 "promotional" rate. This is simply not true. The load
17 characteristics of Rate RH are markedly different than Rate
18 R. Rate R peaks in the summer near the time of the
19 Company's system peak. By contrast Rate RH peaks in the
20 winter. This increased winter usage by the RH class
21 improves the Company's annual system load factor and
22 provides more efficient utilization of the Company's
23 facilities. These advantageous and unit cost reductive
24 usage characteristics should be recognized in rate design.
25 Moreover the winter tail block usage in Rate RH does not
26 contribute to the Company's system peak and does not cause
27 the incurrence of demand related costs. Mr. Oliver's

1 justification for a substantial increase in the winter tail
2 block of Rate RH is based entirely in his proposal to
3 allocate most of the capital related costs of Limerick #1
4 on the basis of the energy use of each class.

5 Q. Mr. Williams, do you have any comments with regard to the
6 testimony of Mr. Rudden on behalf of Septa/Amtrak?

7 A. Yes. Mr. Rudden believes that an adjustment should be made
8 to the cost allocation factor that is used to allocate
9 production and transmission plant and expenses to
10 Septa/Amtrak. He believes that an adjustment to the
11 demands registered at Perryville and Thorndale is justified.

12 Q. Do you agree with Mr. Rudden on this issue?

13 A. No. The demands at Perryville and Thorndale have been
14 included in every cost to serve study submitted by the
15 Company and accepted by the Commission. The inclusions of
16 these demands is justified for several reasons. The energy
17 flow in and out of the PECO system is a transaction on the
18 PJM Interconnection System that is handled in precisely the
19 same manner as any other PJM interchange transaction. The
20 demands at Perryville and Thorndale are part of the PECO
21 system load, the same as demands recorded at other
22 interconnection points.

23 It is was judged to be justifiable to exclude the loads
24 at Perryville and Thorndale, it would be logical to exclude
25 load at all other interconnection points. If such
26 exclusion is made it would be impossible to develop a
27 meaningful cost to serve study. The fact that the energy

1 flow may be into the PECO system at certain times does not
2 relieve the Company of the responsibility to provide this
3 load when required, and it gives Amtrak the added
4 reliability of two sources of energy at these delivery
5 points.

6 Q. Mr. Rudden has indicated that a change in the cost
7 allocation factor would reduce Amtrak's revenue requirement
8 by \$5 or \$6 million. Is he correct?

9 A. The fact is that Mr. Rudden's proposal only reduces
10 Amtrak's revenue requirement and has no effect on total
11 revenue requirement; therefore, any reduction in revenue
12 that would result from such adjustment would have to be
13 recovered from other ratepayers because the total PECO load
14 remains the same.

15 Q. Would Philadelphia Electric have any objections if the
16 Perryville and Thorndale interconnection points on the
17 Amtrak transmission system were opened so that there would
18 not be any power interchange at these points?

19 A. No. These interconnection points are for the convenience
20 of Amtrak. Any power interchanged at these points is used
21 by Amtrak, it is not fed back into the PE 60 Hertz system.

22 Q. Do you have any comments on Mr. Larson's proposal to make
23 the time of use energy adjustment available to GS and PD
24 customers as it is presently available to Rate HT customers?

25 A. Yes. The time of use energy adjustment is presently
26 mandatory not just available for Rate HT customers of 2000
27 kW or more. This is appropriate because only those

1 customers with less than average energy cost, that is more
2 off peak than the average, would elect the time of use
3 adjustment on a voluntary basis and the net result would be
4 a loss of revenue to the Company. The logical way to
5 extend time of use energy adjustment would be to lower the
6 threshold for applicability of the mandatory time of use
7 adjustment from the present 2000 kW level down to the 150
8 kW level recommended by Mr. Larson. Such an extension
9 would include about 200 customers on Rate HT above 1000 kW
10 and about 3000 customers on Rates HT, PD and GS below 1000
11 kW. Time of use metering with half-hour recording would be
12 required for the 200 Rate HT customers above 1000 kW at a
13 cost of about \$2000 per installation for a total of
14 \$400,000. For the 3000 Rate HT, PD and GS customers below
15 1000 kW electronic metering for the peak and off peak
16 period demands and energy would cost about \$900 per
17 installation for a total of \$2.7 million. Therefore the
18 total cost to make the time of use energy adjustment
19 available down to the 150 kW demand level would be about
20 \$3.1 million. This is an expensive way to provide a price
21 signal to these customers.

22 The Company already offers the night service rider to
23 all GS and PD customers to encourage a reduction in on peak
24 demand. With this filing the Company has proposed a
25 significant reduction in the last block of Rate GS for use
26 over 400 hours per month to more properly reflect the off
27 peak energy use of such a customer.

1 Q. Does that complete your rebuttal testimony at this time?

2 A. Yes.

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Comparison of Revenue Distribution to Classes

Rate	Company		Figley		Pollock		Oliver	
	Million	%	Million	%	Million	%	Million	%
R	\$219.2	29.6%	\$212.2	28.7%	\$262.2	35.5%	\$211.8	28.6%
RH	33.0	25.9	36.6	28.7	34.1	26.7	33.0	25.9
OP	0	0	7.5	28.7	(0.9)	0	7.4	28.5
POL	0	0	0.4	28.7	0	0	0	0
GS	102.2	29.6	98.9	28.7	96.2	27.9	92.2	26.7
PD	56.6	29.6	54.8	28.7	50.1	26.2	56.6	29.6
HT	255.1	29.6	247.1	28.7	200.5	23.2	255.1	29.6
EP-A	3.7	12.7	4.8	15.2	5.4	18.4	5.0	15.8
EP-S	2.9	14.9	4.1	20.5	4.7	23.2	6.8	33.8
SLP	0	0	4.3	28.7	2.7	18.2	1.7	11.3
SLS	0	0	0	0	3.6	20.0	1.0	5.5
TL	0	0	0	0	0	0	0	0
BLI	.002	28.6	0	0	.001	14.3	.002	28.6
RR	.09	29.1	0	0	.089	29.1	.089	29.1
Total	\$670.1	28.2%	\$670.7	28.1%	\$658.7*	27.7%	\$670.7	28.1%

* - Mr. Pollock's proposal allocates an additional \$12 million of the rate increase to the "Other Utilities" class. This change reduces the amount of the increases allocated to the listed classes from \$670.7 million to \$658.7 million.

Customer Assistance Program

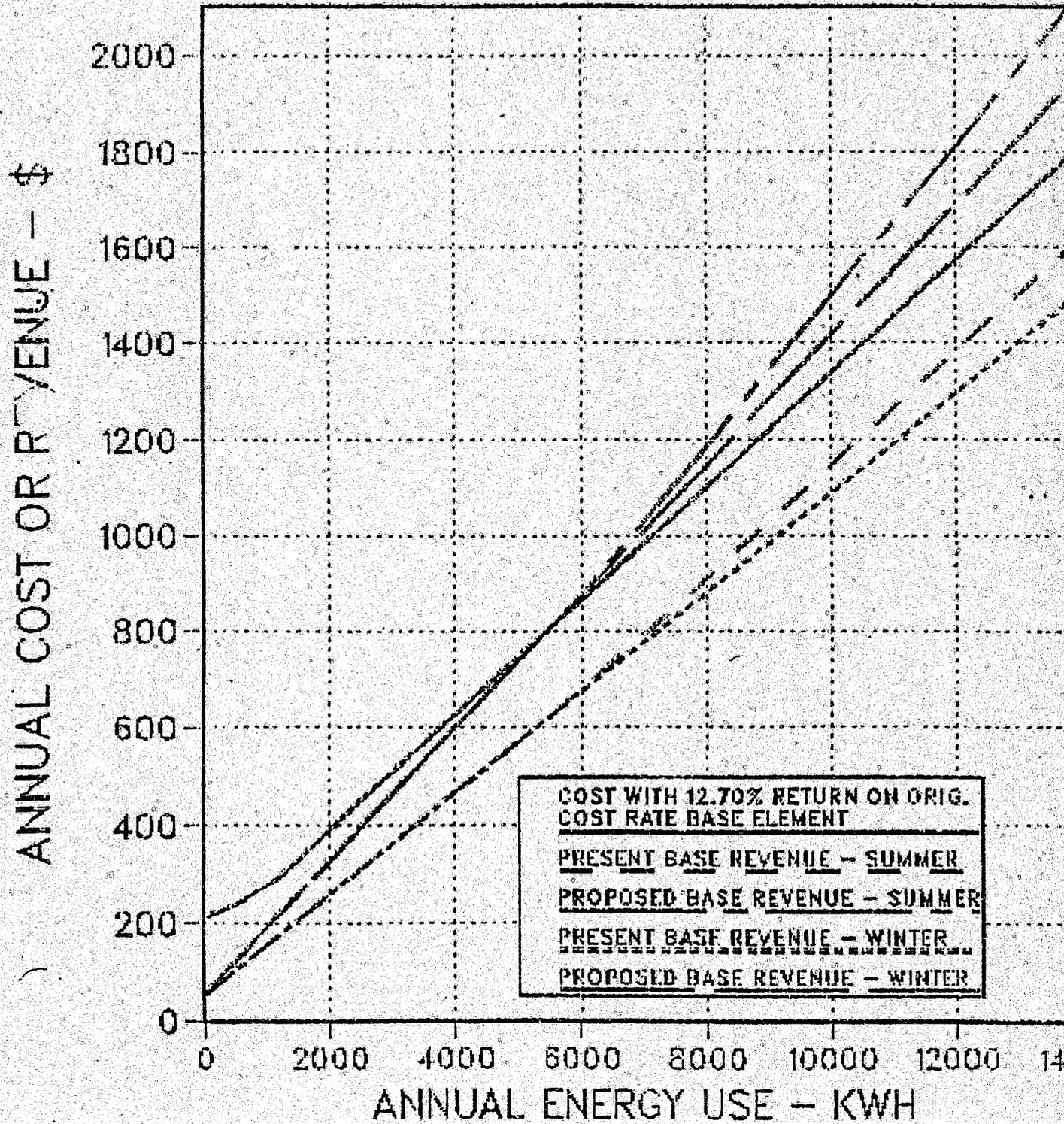
<u>Average Monthly kWh Consumption</u>	<u>Number of Customers</u>	<u>Percentage of Customers</u>
1- 99	10	1
100- 199	30	4
200- 299	67	9
300- 399	136	19
400- 499	135	18
500- 599	112	15
600- 699	74	10
700- 799	45	6
800- 899	29	3
900- 999	29	3
1000-1099	15	2
1100-1199	9	1
1200-1299	6	1
1300-1399	8	1
1400-1499	10	1
1500-1599	5	1
1600-1699	2	1
1700-1799	3	1
1800-1899	4	1
1900-1999	3	1

Customer Assistance ProgramCustomer Demographics

	Customers <u>Contacted</u>	Customers <u>Accepted</u>
Single Male - Sr.	29	11
Single Male	227	31
Single Male/1 Child	55	5
Single Male/2 or More Children	57	4
Single Female - Sr.	169	38
Single Female	464	114
Single Female/1 Child	762	135
Single Female/2 Children	789	132
Single Female/3 or More Children	672	80
Couple - Sr.	74	12
Couple	242	20
Couple/1 Child	312	42
Couple/2 Children	396	37
Couple/3 or More Children	469	33
3 or More Adults	150	5
3 Adults/with Children	194	5
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TOTALS	5064	704

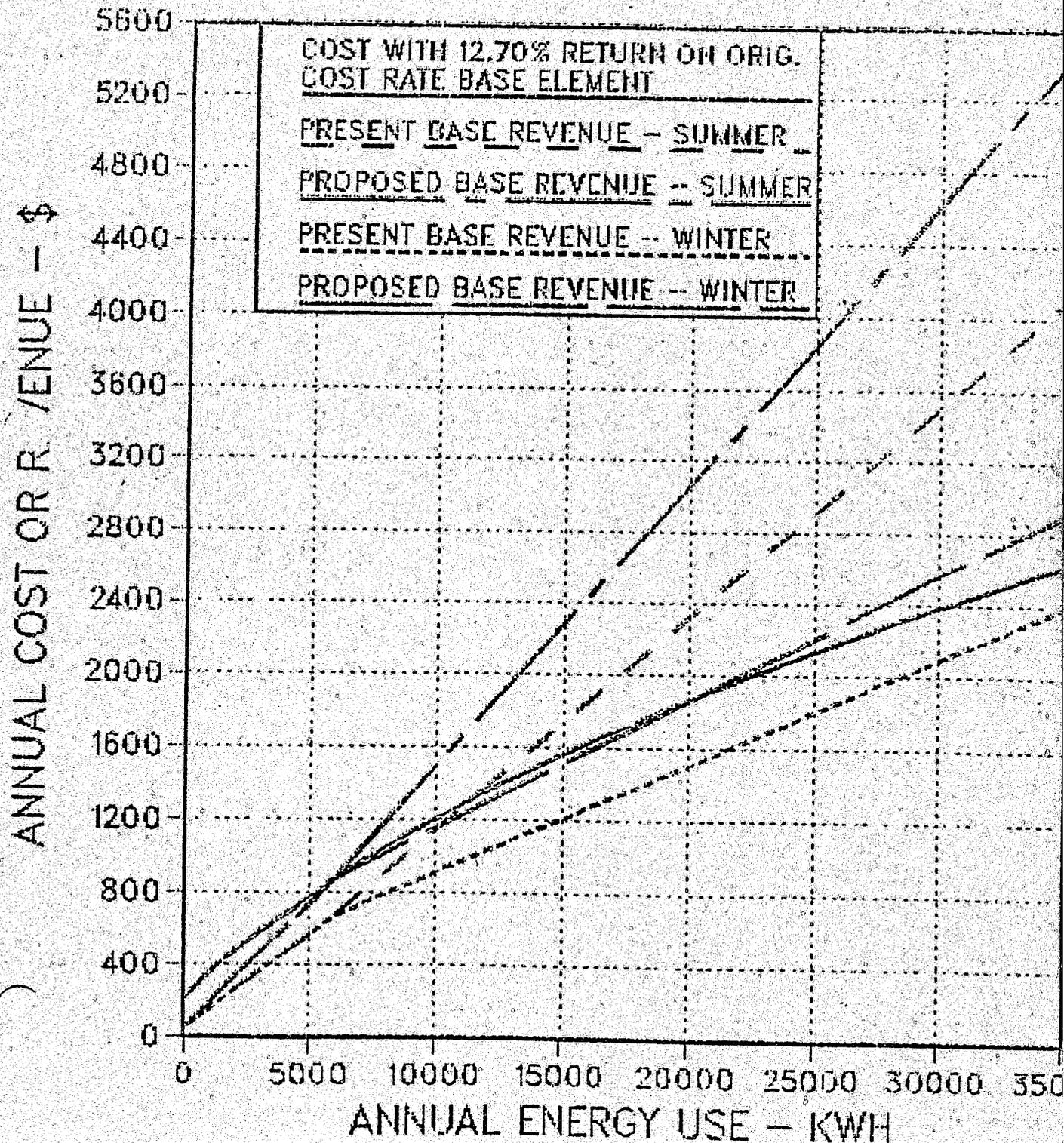
PHILADELPHIA ELECTRIC COMPANY
ELECTRIC OPERATIONS

RATE R
ANNUAL COST BASED ON TWELVE MONTHS
ENDING JUNE 30, 1986 AND TARIFF NO. 26
AND PROPOSED REVENUE



PHILADELPHIA ELECTRIC COMPANY
ELECTRIC OPERATIONS

RATE RH
ANNUAL COST BASED ON TWELVE MONTHS
ENDING JUNE 30, 1986 AND TARIFF NO. 26
AND PROPOSED REVENUE



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SECRETARY'S OFFICE

Pennsylvania Public Utility Commission
PENNSYLVANIA PUBLIC UTILITY COMMISSION
v. PHILADELPHIA ELECTRIC COMPANY,
DOCKET NO. R-850152

REBUTTAL TESTIMONY OF
WILLIAM F. SUNDERMEIR

CLASS COST ALLOCATION,
UNIT COST STUDY
AND RATE DESIGN

DOCKETED

MAR 13 1986

FEBRUARY 1986

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Rebuttal Testimony of William F. Sundermeir

1

2 Q. Mr. Sundermeir, what is the purpose of your rebuttal
3 testimony?

4 A. The purpose of my rebuttal testimony is to respond to the
5 opposing parties' criticisms of the Company's proposed cost
6 of service study and rate design.

7 Q. Mr. Oliver on behalf of OCA, Dr. Wirtshafter on behalf of
8 UP/UUC, Mr. Figley on behalf of the Pennsylvania Business
9 Utility Users Group (PBUUG) and Mr. Sterzinger on behalf of
10 CEPA have submitted testimony opposing the Company's four
11 coincident peak methodology for the allocation of
12 production plant. Do you agree with their criticisms and
13 alternative proposals?

14 A. No, I do not. For the reasons stated in my direct
15 testimony, I believe that the coincident peak method using
16 the average of the demands on the peak day in each of the
17 four summer months is a reasonable and appropriate
18 allocation method for PECO. It is generally accepted that
19 costs are allocated to classes of service based on the
20 elements that cause the cost or cause the cost to vary.
21 Despite arguments to the contrary, production plant is
22 installed to satisfy the demand requirements of the
23 system. These costs are fixed, they are related to the
24 capacity of the equipment and they do not vary with energy
25 use. There is no justification for allocating these costs
26 on an energy basis.

27 Q. But isn't it true that energy costs vary depending on the

1 type of generation that is installed? For example, a
2 combustion turbine has a high energy cost while a nuclear
3 unit such as Limerick has a low energy cost?

4 A. Yes. As a result of the operation of Limerick instead of
5 the operation of a combustion turbine, the total system
6 energy costs are lower. These lower energy costs vary with
7 the system energy output and, therefore, are properly
8 allocated to classes-of-service on the basis of energy
9 consumption. In summary, the fixed capital costs of
10 production plant are allocated on the basis of demand while
11 the variable energy costs that result from various types of
12 generation are allocated on the basis of energy.

13 Q. Is the proposal to allocate a portion of production plant
14 on the basis of energy something new?

15 A. No. This issue has been extensively litigated in at least
16 four prior PECO rate cases, and the Commission did not
17 adopt an energy allocation of production plant in any of
18 those cases.

19 Q. Would a change in the allocation method to include an
20 energy allocation be justified due to the inclusion of
21 Limerick #1 in rate base?

22 A. No. The Company currently has four nuclear units (Peach
23 Bottom 2 & 3, Salem 1 & 2) included in rate base and none
24 of the capital costs of these units is allocated on the
25 basis of energy. As recently as the Company's last
26 electric rate case (Docket No. R-842590) when Salem #2 was
27 added to rate base, Mr. Miller, on behalf of OCA, proposed

1 an energy allocation that is almost precisely the same as
2 that proposed by Mr. Oliver and Mr. Sterzinger in this
3 case. The proposal was rejected by the Commission.

4 Q. Are there any significant disadvantages to an allocation of
5 production costs on the basis of energy?

6 A. Yes, there are a number of disadvantages. As stated on
7 page 9 of Dr. Wirtshafter's direct testimony, an energy
8 allocation results in significantly greater costs allocated
9 to off-peak users. This can be illustrated by comparing
10 the rates of return for rates with off-peak type service
11 under the peak and average method proposed by Mr. Oliver to
12 the rates of return developed by the Company. The
13 following table shows the comparison.

14	15 <u>Rate</u>	16 <u>OCA</u>	17 <u>PECo</u>
18	19 OP	20 5.69%	21 30.98%
22	23 Street Lighting - SLP	24 8.07	25 11.12
26	27 - SLS	11.02	13.15
	- Other	11.94	18.95
	R-H	12.48	14.69

22 The effect of the lower returns for these off-peak services
23 would be to require larger rate increases than those
24 proposed by the Company. Such increases would tend to
25 discourage off-peak use.

26 Q. Are there other disadvantages to an energy allocation of
27 production plant?

1 A. Yes. This type of allocation would have a significant
 2 impact on the design of Rates HT and PD. To illustrate
 3 this point I have calculated the pricing for Rate HT that
 4 would result from Mr. Oliver's proposed allocation method.
 5 The following table shows a comparison of the pricing of
 6 Rate HT using Mr. Oliver's method and pricing developed by
 7 Mr. Figley and Dr. Wirtshafter to the pricing proposed by
 8 the Company.

9 <u>Rate HT</u>	<u>UP/UUC</u>	<u>OCA</u>	<u>PBUUG</u>	<u>PECo</u>
10 Customer Charge	\$264.15	\$264.15	\$230.20	\$264.15
11 Demand Charge	\$5.77/kW	\$6.35/kW	\$6.18/kW	\$9.44/kW
12 First 150 Hours Use	9.40¢/kWh	9.30¢/kWh	9.28¢/kWh	9.64¢/kWh
13 Next 150 Hours Use	7.64¢/kWh	7.51¢/kWh	7.33¢/kWh	6.68¢/kWh
14 Additional	5.91¢/kWh	5.75¢/kWh	5.41¢/kWh	3.75¢/kWh

15 As shown above, under the proposals by the intervenors
 16 there is a significant decrease in the demand charge and a
 17 significant increase in the end block energy charge. The
 18 effect of this change is to remove a great deal of
 19 incentive for large commercial and industrial customers to
 20 reduce demand. This could ultimately lead to decreased
 21 system load factor and the need for more generating
 22 capacity.

23 Q. Why is it important for the Company to send price signals
 24 to limit summer demand and improve system load factor?

25 A. PECO has been a summer peaking Company since 1958 and will
 26 continue to be a summer peaking Company in the foreseeable
 27 future. It is the increase in summer peak loads that

1 results in the necessity to construct additional high cost
2 production and transmission facilities. In order to
3 minimize the need for additional capacity, it is important
4 to send cost based price signals to the customers. Dr.
5 Wirtshafter admitted in his testimony that such price
6 signals are effective when he stated that "The
7 non-manufacturing class is very likely to control their
8 loads to conform to the rate signal conveyed by the
9 proposed rate". If this is true (and I believe that it
10 is), the requirements for future generating capacity will
11 be reduced.

12 Contrary to Dr. Wirtshafter's view, it is beneficial
13 to the Company and to the customers to improve system load
14 factor. Improved system load factor results in better
15 utilization of the facilities that have been installed to
16 satisfy the demand requirements of the system; thus, the
17 fixed costs of these facilities can be recovered from more
18 units of consumption. Furthermore, until such time that
19 the system load factor is so high that additional capacity
20 is required solely for maintenance purposes, it is
21 beneficial to continue to encourage the improvement of
22 system load factor. With PECO's current system load factor
23 of less than 60%, there is ample room for improvement in
24 system load factor before additional capacity would be
25 required for maintenance purposes.

26 Q. Can you quantify this decrease in incentive to reduce
27 demand?

1 A. Yes. Under the Company's allocation method a Rate HT
2 customer would save \$22.67 for each kilowatt of demand
3 reduction. Under the UP/UUC, OCA and PBUUG proposals, this
4 incentive would be reduced to \$13.60/kW, \$14.32/kW and
5 \$14.87/kW, respectively.

6 Q. Are there any other disadvantages to an energy allocation
7 of production plant?

8 A. Yes. It can be seen from the preceding table that the end
9 block price of the rate is considerably higher under the
10 proposals of the intervenors than under PECO's proposal.
11 This not only results in larger increases to high load
12 factor customers that generally employ large numbers of
13 people, but also creates revenue instability. This
14 instability occurs due to the significantly larger portion
15 of fixed costs that are recovered in the end block price.

16 Q. Mr. Oliver and Mr. Sterzinger do not agree with the
17 Company' method of allocating distribution costs between
18 those costs that are customer related and those that are
19 demand related. Would you comment on the Company's method
20 for allocating these costs?

21 A. Yes. First let me state that this issue was litigated
22 extensively in the Company's last two electric rate cases
23 (Docket Nos. R-842590 and R-822291), and the method used by
24 the Company was found to be acceptable by the Commission.
25 The minimum size method used by the Company is one of the
26 two methods described in the NARUC Cost Allocation Manual
27 referred to by Mr. Oliver. The claim by Mr. Oliver that

1 the Company's method is inconsistent with this manual is
2 incorrect. This manual states on page 59, "The minimum
3 size method involves determining the minimum size pole,
4 conductor, cable, transformer and service currently being
5 installed. The average installed book cost for such
6 facility is then determined and used to develop the
7 customer component." (emphasis added). This quote
8 precisely describes the method used by the Company.

9 Q. Mr. Oliver claims that since the NARUC Manual was published
10 in 1973 new methods have been developed to classify
11 distribution costs. Do you have any comments on this?

12 A. Yes. There has been nothing since 1973 that would indicate
13 that there are better methods than the ones described in
14 the NARUC Manual. Mr. Oliver refers to a Modified Zero
15 Intercept Method that is not described in the NARUC
16 Manual. This method was proposed and rejected in the
17 Company's last two electric rate cases. This classifies
18 all labor costs as customer related and all materials costs
19 as demand related, and thereby makes the unrealistic and
20 incorrect assumption that none of the physical costs of the
21 distribution system vary with number of customers.

22 Furthermore, contrary to Mr. Oliver's claim, the data to
23 implement this method is not available, is not required for
24 any other purpose and would require expensive and time
25 consuming studies.

26 Q. Do you have other comments on Mr. Oliver's direct testimony
27 relative to the split of distribution system costs?

1 A. Yes. For some reason Mr. Oliver shuns the development of
2 the customer component of distribution plant based on "real
3 world" conditions in favor of what he claims is
4 "...necessarily a theoretical construct". This is contrary
5 to the minimum size method described in the NARUC Manual
6 and would be similar to pretending that a distribution
7 system exists other than the one that is actually in
8 place. Mr. Oliver then proposes another method to
9 determine the customer and demand components of cost which
10 he does not endorse himself when he states "Once again, I
11 note that these recommendations for modifications to the
12 Company's distribution system cost allocation in no way
13 represent an endorsement of those methods or an acceptance
14 of their appropriateness".

15 The adjustment made by Mr. Oliver, that he does
16 endorse, is based on the subtraction of the per customer
17 demands that he obtained from the smallest use stratum of a
18 Company residential load survey. If Mr. Oliver had looked
19 at the largest use stratum, he would have found that the
20 highest single demand of any customer was approximately 25
21 kW. The lines to serve the customers used by Mr. Oliver
22 and the 25 kW customer would be identical. This is a clear
23 indication that the cost of these lines is a function of
24 the number of customers rather than the demand.

25 Q. Mr. Sundermeir, do you have any comments with regard to Mr.
26 Sterzinger's direct testimony on the subject of the
27 allocation of distribution costs?

1 A. Yes. Mr. Sterzinger claims that no precise definition of
2 the minimum size equipment or its cost has been given.
3 This is not true. This information was provided in
4 IR-OCA-7-8 and IR-OCA-21-8. In addition, Mr. Sterzinger
5 and Mr. Oliver both over emphasize the importance of the
6 judgment required to perform the minimum size study done by
7 the Company. In most cases the quantity and cost of the
8 minimum size equipment can clearly be determined by
9 examination of property records data and by verification of
10 current practices by transmission and distribution
11 engineers.

12 Q. Mr. Sterzinger has testified (Transcript page 3770) that
13 all costs in Accounts 360 to 368 should be demand related.
14 Do you agree?

15 A. No. To agree with Mr. Sterzinger I would have to believe
16 that the distribution facilities are in no way related to
17 the number of customers served by the Company. This is
18 clearly unreasonable. Accounts 360 to 368 include poles,
19 wire, line transformers and other items which clearly vary
20 by number of customers. This result also is contrary to
21 the classification of distribution costs as shown in the
22 NARUC Cost Allocation Manual. This manual shows that a
23 customer component of cost is typically included in primary
24 and secondary lines, line transformers and services. The
25 cost of this equipment is included in Accounts 360 to 369.

26 Q. Mr. Sterzinger claims that the Rate R customer cost

27

1 developed by the Company is \$207.30 per year and that,
2 based on his calculations, this is an overcharge of \$159
3 per year. Is he correct?

4 A. No. First it must be recognized that although the total
5 customer cost is \$207.30, the Company has only filed for a
6 customer charge of \$57 (\$4.75/month x 12). The
7 justification for this charge was provided in response to
8 DR-Staff-RSS-3. The customer costs that the Company is
9 asking to recover are only those costs that are incurred at
10 the customers' premises. Mr. Sterzinger goes several steps
11 further by arbitrarily cutting the cost of service lines to
12 the customer in half, deducting the entire cost of the
13 maintenance of these services and deducting the expenses
14 associated with customer installations. None of these
15 adjustments are justifiable. Furthermore, Mr. Sterzinger
16 does not account for the \$41,022,500 of services and the
17 expenses that he excludes. Although Mr. Sterzinger makes
18 no recommendation for recovery of these costs, they would
19 have to be recovered by increases in the energy prices.

20 Q. Mr. Sundermeir, do you have any comments on Appendix A in
21 Mr. Sterzinger's direct testimony?

22 A. Yes. Mr. Sterzinger refers to a national survey conducted
23 by Carolina Power and Light Company which showed that a
24 great majority of the utilities classify distribution
25 system costs using some form of the minimum system. This
26 further supports the Company's use of this method. A
27 subsequent and more comprehensive survey was conducted by

1 Duke Power Company. The following table shows a comparison
2 of the range of the percent of customer related costs from
3 the Duke Study to the values used by PECO. It can be seen
4 that the values used by PECO are within the ranges found
5 for other utilities.

6 Percent of Costs Classified
7 As Customer Related

8	<u>Account</u>	<u>Duke Power Study</u>	<u>PECO</u>
9	360	0- 84%	35.4%
10	361	0- 72	0
11	362	0- 31	0
12	364	0-100	64.1
13	365	0- 87	86.5
14	366	0-100	88.3
15	367	0-100	86.1
16	368	0- 70	54.8
17	369	0-100	88.2

18 Q. Mr. Sundermeir, Mr. Sterzinger and Mr. Oliver both question
19 your method of allocation of Account 454 - Rent From
20 Electric Property. Is the method that you have used
21 appropriate?

22 A. Yes. To put this issue in perspective, the revenue from
23 rental of electric property is less than 0.5% of the total
24 revenue in Exhibit WFS-1. As shown in response to
25 DR-WFS9-CEPA(1/6/86), \$5,384,000 of the \$10,449,000 in this
26 account can be directly attributable to the production or
27 transmission function. For this reason, an A-1 allocation

1 of these revenues is appropriate.

2 Q. Several witnesses have proposed changes to the rate design
3 of Rates HT and PD. Are these proposals justified in your
4 opinion?

5 A. No, they are not. In R.I.D. 438 the Commission directed
6 the Company to design "HT and PD rates which will
7 eliminate, to the extent reasonably possible, variations in
8 rates of return from customers within those classes". In
9 order to comply with this Order, the Company was required
10 to design Rates HT and PD to track costs as closely as
11 possible.

12 The cost to serve a given customer consists of three
13 basic components. The first are those costs that are
14 demand related, the second are those that are energy
15 related and the third are those costs which are customer
16 related. These costs are determined from the cost
17 allocation study. The cost curves shown on page 47 through
18 61 of Exhibit WFS-1 are the composite effect of these three
19 components. The customer component of cost does not vary
20 with changes in hours use of demand. The energy component
21 increases linearly with an increase in hours' use of
22 demand. The demand component reflects the increase in
23 coincidence factor as load factor increases.

24 This relationship between coincidence factor and load
25 factor is expressed by the Bary curve, which is derived
26 from actual customer data, and the relationship is not
27 linear. The Bary curve gives appropriate recognition to

1 the probability of the individual customer's peak load
2 occurring at a time coincident with the class peak load and
3 thereby more precisely recognizes cost responsibility. It
4 is essential that this relationship be recognized in rate
5 design in order to reflect the effect of diversity of
6 customer loads within a rate class. In order to follow
7 cost to serve, the energy prices must be determined by the
8 slope of the composite cost curve in each of the energy
9 price blocks. Any deviation from the prices calculated in
10 this manner will result in a rate design that does not
11 follow cost to serve. Stated differently, such a deviation
12 will not properly allocate system demand costs to customers
13 within Rate HT in a manner which recognizes the extent of
14 the probability that such customers contribute to system
15 demand levels. The various proposals to increase or
16 decrease demand and energy charges proposed by opposing
17 parties in this proceeding would produce such deviations
18 and therefore should be rejected.

19 Moreover, the proposals to increase the HT and PD tail
20 energy blocks would significantly jeopardize the Company's
21 ability to recover the revenue requirement approved by the
22 Commission. One of the principal functions of rate design
23 is to establish rates which will allow the Company to
24 recover from ratepayers the total revenue requirement
25 approved by the Commission. Under PECO's proposed rates,
26 the tail block of Rate HT and PD already contain
27 substantial fixed costs which the Company will incur

1 regardless of the level of kWh sold. Further increases in
2 the tailblock would assign more fixed costs to this block
3 and would further jeopardize revenue recovery.

4 Q. Mr. Figley on behalf of PBUUG and Dr. Feldman and Dr.
5 Wirtshafter on behalf of UP/UUC have recommended that the
6 demand ratchet be eliminated in Rates HT and PD. Do you
7 have any comments on their recommendations?

8 A. Yes, but first I would like to comment on some of the
9 assumptions and characterizations made by Dr. Feldman and
10 Dr. Wirtshafter.

11 First, as pointed out to them in a previous electric
12 rate case (Docket No. R-822291), their assumption that
13 non-manufacturing customers are low load factor customers
14 and manufacturing customers are high load factor customers
15 is not supported by the facts. There are high load factor
16 non-manufacturing customers such as supermarkets and
17 hospitals and low load factor manufacturing customers such
18 as those with single shift operations. The following table
19 shows a comparison of the average hours' use of industrial
20 and commercial customers based on 1984 data.

		<u>Average Hours' Use of Demand</u>	
		<u>Industrial</u>	<u>Commercial</u>
23	Rate HT		
24	June	479	401
25	July	523	447
26	August	501	457
27	September	478	413

	<u>Average Hours' Use of Demand</u>		
	<u>Industrial</u>	<u>Commercial</u>	
1			
2			
3	June	479	401
4	Average Summer	496	430
5	January	520	476
6	Rate PD		
7	June	292	340
8	July	306	382
9	August	305	399
10	September	293	349
11	Average Summer	299	368
12	January	314	410

13 It can be seen that the load factors of the industrial Rate
14 HT customers are only slightly higher than the commercial
15 customers while the load factors of commercial customers on
16 Rate PD are actually higher than the industrial customers.

17 To further emphasize this point, the University of
18 Pennsylvania is a high load factor non-manufacturing
19 customer. Due to high load factor, the revenue from the
20 University of Pennsylvania under the rates proposed by Dr.
21 Wirtshafter would be \$672,000 higher than under the rates
22 proposed by PECO.

23 Secondly, Dr. Wirtshafter characterizes the ratchet as
24 being a penalty. The ratchet is designed to recover the
25 costs from those customers that are causing demand costs to
26 be incurred (those with summer peaking loads). Without the
27 ratchet, the number of demand billing units would decrease,

1 and the demand charge to all customers would increase;
2 thus, all customers would be paying for those customers
3 with high summer demands relative to their non-summer month
4 demands.

5 Third, Dr. Wirtshafter implies that the ratchet only
6 effects low and medium load factor customers. As Dr.
7 Wirtshafter admitted during cross-examination, this is
8 incorrect. The ratchet has nothing to do with monthly load
9 factor, but is a function of the relationship between
10 summer and winter demands. A high monthly load factor
11 customer may be effected by the ratchet and a low monthly
12 load factor customer may not.

13 Fourth, Dr. Wirtshafter states that the ratchet is
14 unfair in that is only imposed on non-manufacturing
15 customers. Again, this is not true. The ratchet is
16 applicable to all customers on Rates HT and PD regardless
17 of whether or not the customer is non-manufacturing or
18 manufacturing.

19 Fifth, Dr. Wirtshafter states that the demand ratchet
20 is not generally used by other utilities. This is not
21 true. Every major electric utility in the state of
22 Pennsylvania has a demand ratchet except one. Furthermore,
23 a recent national survey conducted for the E.E.I. Rate
24 Research Committee showed that 80 of the 92 utilities
25 surveyed have demand ratchets and/or minimum contract
26 demand billing provisions.

27 Sixth, Dr. Wirtshafter tries to develop an estimate of

1 the ratchet revenue by assuming that the power factor
2 adjustment is the same in the winter as it is in the summer
3 and that, after adjustment for power factor, the difference
4 between actual and billed demands is due to the demand
5 ratchet. There is no basis for either of these
6 assumptions. If for no other reason, the power factor of
7 air cooling equipment used in the summer is less than the
8 unity power factory of electric resistance space heating
9 used in winter. In addition, the difference between actual
10 and billed demands that Dr. Wirtshafter attributes solely
11 to the demand ratchet would also be attributed to the
12 minimum billing demand based on 40% of the maximum contract
13 demand.

14 Seventh, Mr. Wirtshafter characterizes "typical
15 manufacturing users" as having, in one example, 5,000 kW
16 and 648 hours' use, and in another example, 40,000 kW and
17 710 hours' use. There are over 700 manufacturing customers
18 on Rate HT and approximately 500 such customers on Rate
19 PD. Of this number, only eight customers have demand and
20 hours' use over 5,000 kW and 648 hours' use and only two of
21 these eight have over 40,000 kW and 710 hours' use. The
22 examples used by Dr. Wirtshafter can hardly be
23 characterized as typical.

24 Eighth, Dr. Wirtshafter assumes that the fifteen
25 minute demands used by six of the ten utilities, that he
26 compares to PECO, would be the same as the thirty minute
27 demands used by PECO. This assumption is not justified.

1 An analysis made by PECO of a large, high load factor
2 industrial customer showed that fifteen minute demands were
3 approximately 13% higher than thirty minute demands. It is
4 likely that this differential would be greater for lower
5 load factors customers.

6 Ninth, Dr. Feldman makes a comparison of the operating
7 costs of commercial buildings in various cities. He states
8 that Philadelphia is fifth behind New York, Wilmington,
9 Hartford and Newark. He also states that this comparison
10 does not take into account the rate increase proposed by
11 the Company. He fails to point out that it also does not
12 include the rate increases filed by the utilities that
13 serve Hartford and Newark.

14 Tenth, Dr. Feldman and Dr. Wirtshafter make various
15 comparisons of revenues on PECO's rate to the rates of
16 other utilities. As Dr. Wirtshafter admitted during
17 cross-examination, these comparisons are made using the
18 present rates of other utilities and the rate that PECO
19 proposes to be effective in June 1988. Furthermore, they
20 do not include the proposed rates of at least four other
21 utilities.

22 Eleventh, Dr. Wirtshafter used the rates of
23 Consolidated Edison Company of New York to support his
24 analysis of the effects of a 10 kW increase in summer
25 demand. Dr. Feldman and Dr. Wirtshafter did not make any
26 other comparisons using the rate of Consolidated Edison.
27 They also do not include other large Northeastern utilities

1 such as Long Island Lighting Company and Boston Edison.

2 Q. Mr. Sundermeir, have you examined the workpapers used by
3 Dr. Feldman and Dr. Wirtshafter to support their comparison
4 of other utilities to PECO?

5 A. Yes. I have made a preliminary examination of their
6 workpapers; however, I did not make a more thorough
7 examination due to the numerous errors that I found in the
8 preliminary examination.

9 Q. Would you describe some of these errors?

10 A. Yes. Dr. Wirtshafter states in his direct testimony that
11 the billing data that he used to calculate the bills of
12 selected customers are from July of one year to June of the
13 next and that the ratchet demands are based on the demand
14 from the previous summer period. With this in mind, the
15 following is a list of serious errors that I found for only
16 one of the customers analyzed by Dr. Wirtshafter - the
17 University of Pennsylvania.

18 1. He uses 1985 billing data for January through June and
19 1984 data from July through December except in
20 September he used the September 1985 demand and the
21 September 1984 energy use. He then based the ratchet
22 demand for the months of January through May of 1985 on
23 the September 1985 demand instead of the highest demand
24 in the summer of 1984. This has a significant effect
25 on the billing demand, since the ratchet demand should
26 be 29,376 kW instead of the 32,141 kW used by Dr.
27 Wirtshafter.

- 1 2. For Delmarva he based the ratchet demand for January
2 through May of 1985 on the demands in June 1984 and
3 July through September of 1983. He should have used
4 all 1984 data.
- 5 3. The total revenue that he calculated based on
6 Delmarva's rates did not include the Public Utility Tax
7 that would be applicable to the University of
8 Pennsylvania.
- 9 4. His calculation of the effect of a 10 kW increase in
10 summer demand did not include any ratchet in the months
11 of January to May for the calculations using Delmarva's
12 rates.
- 13 5. As Dr. Wirtshafter admitted during cross-examination,
14 he did not apply the 80% ratchet in any month for
15 Atlantic Electric. He also did not include the kVar
16 charge. He did include 82,500 kWh in the second energy
17 block and excluded 82,500 kWh from the third energy
18 block - both of these are wrong.
- 19 6. Dr. Wirtshafter provided a worksheet showing a
20 comparison of the annual bills of twelve customers
21 using the rates of ten utilities in addition to PECO.
22 Dr. Wirtshafter stated that only three of these ten
23 utilities have rates with demand ratchets - Duquesne
24 Light, Metropolitan Edison and Delmarva. Dr.
25 Wirtshafter admitted during cross-examination that a
26 fourth utility, Atlantic Electric, also has a demand
27 ratchet. In addition, to the four utilities that Dr.

1 Wirtshafter indicates have demand ratchets, Potomac
2 Electric Power Company and Pennsylvania Electric have
3 demand ratchets; therefore, six of the ten utilities
4 selected by Dr. Wirtshafter have demand ratchets in
5 their rate schedules.

6 7. Dr. Wirtshafter did not include any adjustment to
7 reflect the fact that Duquesne uses the sum of the
8 maximum demand at each meter location instead of the
9 conjunctive billing used by PECO.

10 8. Public Service of New Jersey has a separate demand
11 charge for the maximum demands that occur in on-peak,
12 intermediate and off-peak periods. Dr. Wirtshafter
13 incorrectly divided the on-peak demand into three
14 pieces instead of using the maximum demand in each of
15 the three periods. His method seriously understates
16 the demand charge.

17 Q. Did Dr. Wirtshafter and Dr. Feldman make any errors with
18 customers that they analyzed other than the University of
19 Pennsylvania?

20 A. Yes. I have looked at some of the other customers that
21 they analyzed and found that they made many mistakes that
22 are similar to those made with the University of
23 Pennsylvania. In addition, the most significant mistake
24 was the inclusion of demand adjusted for power factor when
25 calculating bills using PECO rates. The higher demands
26 resulting from the power factor adjustment were used even
27 though Dr. Wirtshafter states in his testimony that

1 standard power factors were used and that PECO's billing
2 demands were adjusted to reflect standard power factor. No
3 such adjustment was made when calculating bills using PECO
4 rates; however, they did make this adjustment when
5 calculating bills using the rates of other utilities.

6 Q. Mr. Figley states in his direct testimony that the demand
7 ratchet was introduced by the Company seven or eight years
8 ago. Is he correct?

9 A. No. The 80% ratchet that is in the present and proposed
10 tariffs has been in effect since March 1977; however, the
11 ratchet has been in effect since August 1969.

12 Q. Mr. Figley claims that the fact that the customer's
13 individual peak does not occur at the same time as the
14 system peak has some effect on the validity of the demand
15 ratchet, that the ratchet no longer serves a useful purpose
16 and that it encourages customers to "squander" energy.
17 Would you comment on these issues?

18 A. Yes. As I shall explain later, the benefit of the demand
19 ratchet is not dependent on the customer's individual peak
20 occurring at the same time as the Company's system peak.
21 The fact that the customer's individual peak may be higher
22 than the contribution to the system peak is taken into
23 account when developing the ratchet percentage. Mr.
24 Figley's argument that the importance of a demand price
25 signal has diminished flies in the face of reality. With
26 the higher capital costs of all methods of generation, it
27 is more important than ever to send appropriate price

1 signals to customers so that future generation capacity
2 needs can be minimized. Finally, Mr. Figley's claims that
3 the ratchet encourages customers to squander energy seems
4 highly unlikely. Using Mr. Figley's illustration, under
5 the Company proposed rates, each kilowatthour that a 280
6 hours' use customer wastes up to 300 hours' use will cost
7 the customer 6.68¢/kWh. For a 1,000 kW customer, this
8 wasteful use of energy would cost the customer \$1,336. In
9 addition, each kilowatthour that the customer squanders
10 over 300 hours' use will cost 3.75¢/kWh. It seems unlikely
11 that a customer would squander energy when the only effect
12 is to increase the bill.

13 Q. Mr. Sundermeir, could you briefly explain the cost
14 justification for the ratchet?

15 A. Yes. It must be understood that the annual demand related
16 costs are recovered by monthly rate schedules. If a
17 customer adds load only in the summer, the revenue
18 collected from the customer in the summer will not fully
19 recover the cost; therefore, without the demand ratchet
20 this cost would have to be recovered from ratepayers who
21 are not causing the cost. Let me illustrate by using data
22 given in Exhibit WFS-1. As shown on page 39, the annual
23 four-peak demand requirement for Rate HT is \$366.73 kW. A
24 high estimate of the ratio of the customers individual
25 demand to the contribution to peak can be obtained by
26 dividing the sum of the individual customers maximum
27 demands (2,925,859 kW, page 66) by the contribution to

1 system peak (2,135,188 kW, page 39). This ratio is 1.37
2 kW. Under the Company's proposed rates, a kW increase in
3 billing demand adds \$22.67 to the customer's bill. If a
4 customer adds a kW at the time of the system peak, the
5 Company would recover \$31.06/kW ($\22.67×1.37). If this
6 additional billing demand only occurs in the four summer
7 months the Company would recover \$124.24 ($\$31.06/\text{kW} \times 4$) of
8 the total cost of \$366.73. By using the ratchet, the
9 Company is assured of recovering an additional \$198.78
10 ($\$31.06 \times 8 \text{ months} \times 80\% \text{ ratchet}$) or a total of \$323.02
11 ($\$124.24 + 198.78$). Even with the ratchet the revenue
12 collection is less than the increase in cost.

13 Q. Mr. Sundermeir, Dr. Bloom on behalf of PAIEUG, has
14 indicated that he supports the Company's cost to serve
15 study but only after it has been adjusted to reflect
16 different weather conditions than those that actually
17 occurred on the peak days in 1984. Do you agree with Dr.
18 Bloom?

19 A. No. It must be realized that the demands developed in 1984
20 are not used directly to allocate costs in the test year
21 ended June 30, 1986. The data from 1984 that are used in
22 the cost study are the ratios of the 1984 demands to the
23 1984 annual sales. These ratios are applied to the weather
24 normalized sales in the test year to obtain the demands
25 that are used in the cost study. Since ratios, rather than
26 absolute values of demand are used, I do not believe that
27 such adjustments are necessary; however, if such

1 adjustments are deemed to be appropriate Dr. Bloom has not
2 gone far enough.

3 Q. Would you explain your last statement?

4 A. Yes. Since the ratio of demand to energy is used, it would
5 be necessary to not only adjust demands as Dr. Bloom has
6 done, but it would also be necessary to adjust annual
7 energy sales in 1984 to normal weather conditions.
8 Furthermore, Dr. Bloom has not made any weather adjustments
9 to Rates HT or PD nor has he presented any evidence that
10 his failure to adjust these rates is justified.

11 Q. Mr. Sundermeir, have you previously made any weather
12 adjustments to cost studies used in prior rate cases and
13 have proposals been made before to make such adjustments?

14 A. The answer to both questions is no. The Company has been
15 using the four-peak cost allocation method in all rate
16 cases since 1975. Since that time the average effective
17 degree hours (EDH) has ranged from a low of 133 (in both
18 1976 and 1984) to a high of 238 in 1980. The Commission
19 has accepted the Company's cost studies, without weather
20 adjustment, during that entire period.

21 Q. Dr. Bloom has also stated that the Rate HT A-1 demand
22 allocation factor is overstated by 32,539 kW because it
23 includes the demands of those customers on the Supplemental
24 Energy provision of the Night Service Rider and that the
25 Rate HT revenue did not include any revenue for
26 supplemental energy. Would you comment on Dr. Bloom's
27 position on supplemental energy?

1 A. Yes. To put the change that Dr. Bloom is suggesting into
2 perspective, the 32,539 kW (34,069 kW at point of
3 generation) that he is proposing would change the A-1
4 allocation factor applicable to Rate HT from 0.41462 to
5 0.41090 change of less than 1%. Furthermore, I believe
6 that such change is not justified. The loads used to
7 develop the A-1 schedule are the actual demands used by the
8 various classes of service at the times of the system
9 peaks. The Company actually supplies the demands of the
10 supplemental energy customers except during those
11 infrequent times when the PJM system is in an emergency
12 generation situation. This did not occur at the time of
13 the peak in any of the four summer months. When the
14 customers on supplementary energy are interrupted, their
15 demands will be excluded from Rate HT, and the cost of the
16 capacity will be allocated to the classes of service that
17 use the capacity. With regard to the revenue from
18 supplemental energy not being included in Rate HT revenue,
19 the supplemental energy sales are included in the total
20 Rate HT sales in the budget. These sales were budgeted at
21 the normal Rate HT service rate; therefore, if any revenue
22 adjustment is justified, it would result in a reduction to
23 Rate HT revenue.

24 Q. Mr. Sundermeir, Dr. Bloom claims that the Bary curve cannot
25 be used to develop cost curves for commercial and
26 industrial customers unless the cost allocation is done
27 using the non-coincident peak method. Is he correct?

1 A. No. It must be understood that the Bary Curve is not used
2 for cost allocation purposes, and it is not used to develop
3 unit costs. The Bary curve is used to develop the demand
4 related portion of the total cost curve. The cost curve is
5 then used to determine the energy pricing of Rates HT and
6 PD. Dr. Bloom is correct that the Bary curve is related to
7 the non-coincident class peaks; however, this does not
8 prevent the use of other cost allocation methods to
9 determine the total demand revenue requirement. To use the
10 Bary Curve it is only essential that the unit cost used to
11 develop the cost curve must be calculated by dividing the
12 total demand related revenue requirement by the
13 non-coincident class peak.

14 Q. Dr. Bloom claims that the fact that the Rate HT and PD
15 revenue curves are always above the cost curves shown in
16 Exhibit WFS-1 is the result of the failure of the Company
17 to use the non-coincident cost allocation method when using
18 the Bary curve. Is he correct?

19 A. No. The purpose of the cost/revenue curves is to show the
20 relationship between cost and revenue. I have done this
21 for four selected size Rate HT customers. The revenue
22 curve is the same curve that would be obtained if the
23 customer was billed for exactly the same demand every month
24 and then divided by twelve. This, of course, does not
25 happen in the real world. Attachment WFS-1 shows a
26 comparison of the cost/revenue curves for a 100 kW Rate HT
27 customer (similar to page 47 of Exhibit WFS-1). This shows

1 that if a customer is billed for 100 kW in each of the four
2 summer months and 80 kW in the eight winter months, the
3 revenue curve falls below the cost curve. Obviously, there
4 are thousands of combinations of cost determinant demands
5 to billing demands. The Company's rate design is such that
6 the revenues follow the shape of the cost curve and satisfy
7 the total revenue requirement.

8 Q. Do you have any other comments with regard to Dr. Bloom's
9 testimony?

10 A. Yes. Dr. Bloom has a paradox in his testimony. He
11 supports the use of the non-coincident class peak cost
12 allocation method, but he also supports an allocation
13 method using only summer demands. Non-coincident class
14 peaks may or may not occur in the summer. In fact, for
15 Rate R-H the non-coincident class peak will never occur in
16 summer.

17 Q. Mr. Sundermeir, have you reviewed the direct testimony of
18 Mr. Pollock on behalf of PAIEUG?

19 A. Yes. Mr. Pollock makes some of the same points as Dr.
20 Bloom. He does, however, make several statements that are
21 inaccurate. He claims that "A significant portion of
22 service is provided on a curtailable basis..." (emphasis
23 added). As stated in response to an earlier question,
24 based on Dr. Bloom's estimate, the elimination of
25 curtailable load from the Rate HT A-1 allocation results in
26 a change of less than 1%. This could hardly be considered
27 to be significant. Also, in response to one of the

1 questions pertaining to Dr. Bloom's testimony, it was
2 explained that, if anything, the Rate HT revenue is
3 overstated due to supplemental energy. Mr. Pollock claims
4 that the Rate HT revenue is understated. Finally, Mr.
5 Pollock claims that the present high voltage discount for
6 Rate HT customers only recognizes the transformation costs
7 that PECO avoids and does not take into account demand and
8 energy losses. The Company has never claimed that the high
9 voltage discount is based on costs that the Company
10 avoids. The discount is based on the additional cost the
11 customer incurs to take delivery at 33 kV or higher instead
12 of the minimum high tension voltage of 13.2 kV.

13 Q. Mr. Pollock recommends that the tail block energy price in
14 Rate HT should be reduced from the 3.75¢/kWh proposed by
15 the Company to 3.18¢/kWh. Do you have any comments on his
16 recommendation?

17 A. Yes. Mr. Pollock has based his recommendation on
18 calculations that he presents in Exhibit JP-1, Schedule 7.
19 His calculation shows that the demand costs recovered in
20 the tail block of the Company's proposed rates are 100%
21 higher than the demand costs recovered in the tail block of
22 the present rates. He claims that this is an excessive
23 increase due to the fact that the proposed capacity charge
24 is only 76% higher than the present capacity charge. Mr.
25 Pollock's calculation of the 100% increase in the demand
26 cost recovery in the last block is not correct.

27 Q. Would you explain why Mr. Pollock is not correct?

1 A. Yes. Mr. Pollock has based his demand cost recovery at
2 present rates on a mixture of the present end block energy
3 price and the costs that were submitted at the time of the
4 rate filing in Docket No. R-842590. Based on the actual
5 costs that were used in the determination of the 3.76¢/kWh
6 end block price, the demand cost recovery in the end block
7 at present rates is 0.714¢/kWh (3.760¢ - 3.046¢). Using
8 this corrected demand cost, the increase in the demand cost
9 recovery from present rates to proposed rates is 60.5%
10 instead of the 100% calculated by Mr. Pollock. The 60.5%
11 increase is less than the 76% increase in the demand charge.

12 Q. Mr. Sundermeir, could you compare the increase in the
13 demand related costs recovered in the energy blocks as
14 proposed by the Company to the increases proposed by Mr.
15 Pollock?

16 A. Yes. Under the rates proposed by the Company, the demand
17 related costs recovered in each of the three energy blocks
18 would increase, by approximately 60%. Under Mr. Pollock's
19 proposal, the demand related costs in the first two energy
20 blocks would also increase by approximately 60%; however,
21 the demand costs recovered in the third energy block would
22 decrease by approximately 20%.

23 Q. Mr. Sundermeir, Mr. Larson, on behalf of the Pennsylvania
24 Food Merchants Association, supports the use of the Bary
25 curve for the development of costs up to load factors of
26 40% to 55% (300 to 400 hours' use). He claims that the
27 Bary curve is not applicable to higher load factors because

1 there is little or no empirical information in the high
2 load factor range and that the information that is
3 available is not based on on-peak system demand. Is Mr.
4 Larson correct?

5 A. No. Contrary to Mr. Larson's assumption, the Bary curve is
6 plotted using actual customer data over a wide range of
7 load factors that includes as many observations above the
8 40% to 55% load factor range as it does below that range;
9 therefore, if Mr. Larson supports the use of the curve for
10 load factors below 40% to 55%, there is no basis for not
11 using the curve at higher load factors. Also, since the
12 high load factor customers used to develop the Bary curve
13 necessarily have off-peak use, Mr. Larson's claim that the
14 Bary curve cannot be used to develop an end block price
15 that includes some fixed costs is not valid.

16 Q. Mr. Sundermeir, does that conclude your rebuttal testimony?

17 A. Yes it does.

18

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27

Before the
Pennsylvania Public Utility Commission

81 3-10-86
H69

Docket No. R-850152

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PHILADELPHIA ELECTRIC COMPANY

SECRET
Public Utility Commission

Rebuttal Testimony and Exhibit of

JEFFERY POLLOCK

On Behalf of

Philadelphia Area Industrial Energy Users Group

- (Allied Corporation, Fibers Division)
- Boeing Vertol Company
- BP Oil, Inc.
- The Budd Company
- Liquid Air Corporation of North America
- Lukens Steel Company
- Nabisco Brands, Inc.
- SDC (a Burroughs Company)
- Smith Kline Beckman Corporation
- Sun Refining and Marketing Company
- 3M Company

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MAR 13 1986

and

United States Steel Corporation

DOCUMENT
FOLDER

February, 1986
Project 4035

Drazen-Brubaker & Associates, Inc.
St. Louis, Missouri 63141-0110

Before the
Pennsylvania Public Utility Commission
Docket No. R-850152

PHILADELPHIA ELECTRIC COMPANY

Rebuttal Testimony of

JEFFREY POLLOCK

On Behalf of

Philadelphia Area Industrial Energy Users Group

(Allied Corporation Fibers Division)

Boeing Vertol Company

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1 PHILADELPHIA ELECTRIC COMPANY

2 before the

3 Pennsylvania Public Utility Commission

4 Docket No. R-850152

5
6 Rebuttal Testimony of Jeffry Pollock

7

8 Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

9 A Jeffry Pollock, 605 Old Ballas Road, St. Louis, Missouri.

10

11 Q ARE YOU THE SAME JEFFRY POLLOCK WHO PREVIOUSLY TESTIFIED IN THIS
12 DOCKET ON BEHALF OF THE PHILADELPHIA AREA INDUSTRIAL ENERGY USERS
13 GROUP (PAIEUG) AND U. S. STEEL CORPORATION?

14 A Yes, I am.

15

16 Q WHAT ISSUES DO YOU ADDRESS IN YOUR REBUTTAL TESTIMONY?

17 A I shall address some of the specific cost-of-service and rate de-
18 sign proposals of the various Intervenors concerning:

- 19 (1) The classification and allocation of more than 60%
20 of PECO's production and transmission capacity
21 costs on the basis of "year-round" energy consump-
22 tion,
23 (2) The substantial increase in the Rate HT tail block
24 energy charge (to between 5.41¢ and 5.91¢ per kilo-
watt-hour), and
(3) The elimination of the 80% demand ratchet.

1 Q HAVE YOU PREPARED ANY EXHIBITS FOR SUBMISSION?

2 A Yes. I am sponsoring Exhibit JP-2 (), consisting of seventeen
3 schedules.
4

5 CLASSIFICATION AND ALLOCATION OF PRODUCTION CAPACITY COSTS

6 Q VARIOUS WITNESSES--MR. STERZINGER ON BEHALF OF CEPA, MR. OLIVER ON
7 BEHALF OF THE OFFICE OF CONSUMER ADVOCATE (OCA), MR. KING ON BE-
8 HALF OF THE PENNSYLVANIA BUSINESS UTILITY USERS GROUP (PBUUG) AND
9 DR. WIRTSHAFTER ON BEHALF OF THE UTILITY USERS COMMITTEE/UNIVERSITY
10 OF PENNSYLVANIA (UUC/UP)--HAVE RECOMMENDED THAT A SUBSTANTIAL POR-
11 TION OF PRODUCTION CAPACITY COSTS IS ENERGY-RELATED. THEREFORE,
12 THESE COSTS SHOULD BE ALLOCATED ON THE BASIS OF YEAR-ROUND ENERGY
13 CONSUMPTION. HAVE YOU REVIEWED THE TESTIMONY SUBMITTED BY THESE
14 PARTICULAR WITNESSES?

15 A Yes, I have.
16

17 Q WHAT IS YOUR POSITION CONCERNING THE CLASSIFICATION AND ALLOCATION
18 OF PRODUCTION CAPACITY COSTS?

19 A My position is that production capacity costs are demand-related,
20 and they should be allocated to classes based on the revised four
21 coincident peak demands quantified by Dr. Bloom. A demand-based
22 classification and allocation is more consistent with (and reflec-
23 tive) of the principle of cost-causation than is a classification
24 where allocation is primarily on "year-round" energy consumption.
25 ("Year-round" energy consumption refers to the demands in each of

1 the 8,760 hours in a typical year.)
2

3 Q DID ANY OF THE OTHER WITNESSES PROPOSING AN ENERGY-BASED CLASSI-
4 FICATION AND ALLOCATION OF PRODUCTION CAPACITY COSTS JUSTIFY THEIR
5 RECOMMENDATION BASED ON THE PRINCIPLE OF COST-CAUSATION?

6 A No, they did not. The term cost-causation seldom appears in the
7 testimony of these four witnesses. In fact, the recommendations
8 are based primarily on "Cost-Benefits" theory, rather than on the
9 generally-accepted principle of cost-causation (Testimony of
10 George J. Sterzinger, Page 8; Testimony of Bruce R. Oliver, Page
11 14; Testimony of Charles W. King, Page 26; Testimony of Dr. Robert
12 Wirtshafter, Page 2).

13 Second, the recommended adjustments to the cost-of-service
14 study were based on an incomplete analysis. (Dr. Wirtshafter's
15 recommendations are not supported by any specific analysis.) Al-
16 though each witness invokes the simplified theory of utility sys-
17 tem planning (whereby planners make explicit trade-offs between
18 production capital costs and operating costs), their specific rec-
19 ommendations affected only the capital cost side of the ledger.
20 As described later in my rebuttal testimony, no attempt was made
21 to apply the same costing theory to allocate operating costs (of
22 which fuel and purchased power expense is a primary component).
23 If capital cost allocation is to be based on a simplified theory
24 of utility system planning, then there must be a symmetrical allo-
25 cation of fuel and purchased power costs. That is, if a high load

1 factor class is to be allocated above-average capital cost (be-
2 cause it is more economical to serve this class with base load gen-
3 erating capacity), then it follows that this class should be allo-
4 cated below-average fuel costs (because base load units typically
5 have lower fuel costs than do other types of generating capacity).
6

7 Q ARE THERE ANY OTHER PROBLEMS WITH THE COST ALLOCATION RECOMMENDA-
8 TIONS SPONSORED BY THESE FOUR INTERVENORS?

9 A Yes, there are. In at least two instances, these witnesses have
10 taken contradictory positions on other issues. For example, Mr.
11 King's position on the recovery of Limerick No. 1 capital costs
12 over time contradicts his recommendation that 89% of Limerick
13 Unit No. 1 capacity costs are energy-related. Similarly, Mr.
14 Oliver's and Mr. Sterzinger's contentions that PECO's classifica-
15 tion and allocation of distribution costs result in "double-
16 counting" also apply to their recommendation that the peak and
17 average method be used to allocate production capacity costs.

18 Finally, there are potentially serious consequences result-
19 ing from classifying a substantial portion of production capacity
20 costs to energy. Among them are: (1) worsening of system load
21 factor, (2) income stability, and (3) reducing the incentive to
22 shift or increase power and energy consumption to off-peak periods.
23

24 Q PLEASE DEFINE THE TERM "PRODUCTION CAPACITY COSTS"?

25 A Production capacity costs are related to the specific production

1 facilities of a utility. The cost components include:

- 2 (1) Return on investment.
- 3 (2) Fixed operation and maintenance expenses (which
4 do not vary with the amount of energy generated
5 and sold).
- 6 (3) Depreciation expense.
- 7 (4) Related taxes (ad valorem, income, etc.).

8 Q WHAT IS THE BASIS FOR YOUR POSITION THAT ALL PRODUCTION CAPACITY
9 COSTS SHOULD BE CLASSIFIED AND ALLOCATED RELATIVE TO THE INSTANTA-
10 NEOUS DEMAND?

11 A First, generating units (and transmission facilities, as well) are
12 rated in terms of the maximum amount of demand that can safely be
13 imposed on them. They are not rated in terms of average annual de-
14 mand; that is, the amount of energy produced divided by the number
15 of hours in a year. Thus, in order to provide reliable service,
16 there must be sufficient capacity available to meet the maximum
17 expected (instantaneous) demand plus an allowance for reserves,
18 at any point in time.

19 Second, most privately-owned utilities in this country must
20 secure the approval of one or more commissions or other regulatory
21 authorities before beginning the construction of a large, base load
22 plant. Rarely, if ever, does a utility request such authorization
23 without producing a demand forecast showing the need for additional
24 capacity based on an increase in projected load. Furthermore, it
25 is doubtful that any regulatory authority has ever authorized the

1 commencement of such construction without being convinced that it
2 was required to meet reasonably anticipated demands.

3 Looking at this proposition in another way, it would follow
4 that, if it is fuel cost savings that are the driving force behind
5 the construction of base load plants, then once approved, a base
6 load plant would never be postponed or canceled simply because of
7 a change in the utility's load forecast. Certainly, other factors
8 could cause delays or cancellations despite potential fuel savings.
9 A review of currently projected coal and nuclear units, however,
10 shows that, in fact, utilities are postponing large amounts of such
11 base load capacity due to reduced load forecasts (U. S. Department
12 of Energy, Energy Information Administration, "Inventory of Power
13 Plants," Washington, D. C., 1980).
14

15 Q BUT ISN'T IT APPROPRIATE TO CLASSIFY A PORTION OF PRODUCTION CAPI-
16 TAL COSTS TO ENERGY BECAUSE OF THE FUEL SAVINGS RESULTING FROM THE
17 INSTALLATION OF MODERN BASE LOAD PLANTS?

18 A As a general proposition, no. One must be careful to distinguish
19 between cause and effect. Although the effect of operating a base
20 load unit at a high capacity factor is to produce fuel cost savings
21 (relative to the costs which would have been incurred by operating
22 a peaker plant at the same level), the factor which caused the
23 utility to construct the base load plant was the need to meet pro-
24 jected demands reliably. To suggest otherwise would be an oversim-
25 plification of the planning process.

1 INCOMPLETE ANALYSIS

2 Q DURING THEIR CROSS-EXAMINATION, MESSRS. OLIVER AND STERZINGER CON-
3 CEDED THAT, ALTHOUGH THEY USED THE PEAK AND AVERAGE METHOD TO ALLO-
4 GATE PRODUCTION AND TRANSMISSION CAPACITY COSTS, FUEL COSTS WERE
5 ALLOCATED IN THE TRADITIONAL MANNER--RELATIVE TO CLASS ENERGY RE-
6 QUIREMENTS AT THE GENERATION LEVEL. IN YOUR OPINION, DOES THIS
7 COST ALLOCATION TECHNIQUE COMPLETELY REFLECT THE PRODUCTION COST
8 TRADE-OFFS UPON WHICH THEIR RESPECTIVE RECOMMENDATIONS ARE BASED?

9 A No, it does not. Assuming that it is also appropriate to recog-
10 nize the capital and fuel cost trade-offs (in addition to peak de-
11 mand) in a cost-of-service study, then one would expect to find
12 similar trade-offs when analyzing the results of the study for in-
13 dividual customer classes. In other words, those customer clas-
14 ses having relatively low load factors would be allocated below-
15 average fixed costs, but above-average variable costs. This would
16 parallel the relatively low fixed costs and high variable costs of
17 peaking units which would be the more economical choice to serve
18 loads of shorter duration (i.e., lower load factor). By contrast,
19 high load factor classes would be allocated above-average fixed
20 costs and below-average variable costs to parallel the high fixed
21 cost, low variable cost characteristic of base load units which
22 are designed to more economically serve loads of longer duration
23 (i.e., higher load factor).

24 As shown in Exhibit JP-2 (), Schedule 1, the peak and av-
25 erage method fails to live up to these expectations. Specifically,

1 the high tension (Rate HT) class (which has a relatively high load
2 factor) is assigned above-average capital costs but only average
3 fuel costs--contrary to expectations.

4
5 Q WHAT IS THE BASIS FOR YOUR EXPECTATION THAT HIGH LOAD FACTOR CUS-
6 TOMERS SHOULD BE ALLOCATED BELOW-AVERAGE VARIABLE COSTS?

7 A This can be demonstrated by using a "lowest cost system" (LCS)
8 model. The LCS is the generation system that explicitly takes
9 into account the trade-offs between capital costs and variable
10 costs of different technologies, in order to minimize the total
11 fixed and variable costs of serving a given load. In other words,
12 the LCS explicitly reflects the capital substitution effect. To
13 demonstrate this effect, I have constructed an LCS for the total
14 PECO system and for a hypothetical high load factor class. By
15 comparing the per unit fixed and variable costs, it is possible
16 to demonstrate that the recognition of the production cost trade-
17 off should result in allocating below-average variable costs to a
18 high load factor class.

19
20 Q HOW WAS THE "LOWEST COST SYSTEM" DEVELOPED?

21 A We first have to determine the cross-over (or "threshold") point
22 at which base load capacity becomes more economical than peaking
23 capacity. Using data from the EPRI Technology Assessment Guide,
24 the representative figures are:

	<u>Annual Fixed Cost/kW</u>	<u>Variable Cost/kWh</u>
Base	\$243.38	\$.01669
Peaking	47.60	.15799

These amounts are derived in Exhibit JP-2 (), Schedule 2.

The base plant has a higher fixed cost per kW, but a lower variable cost per kWh as compared to the peaking plant. At 1,386 hours of usage, the two types of capacity have the same total production cost:

Base:	\$ 243.38 + (1,386)(\$.01669)	=	\$267
Peaking:	\$ 47.60 + (1,386)(\$.15799)	=	\$267

If a unit is to be run for less than 1,386 hours, the lower "up-front" fixed cost of the peaking plant makes this type more economical. If the plant is to be run more than 1,386 hours per year, the base load unit is more economical.

Q WHAT IS THE NEXT STEP FOR DERIVING THE LCS?

A The next step is to look at the load duration curve and determine the optimal amount of base and peaking capacity. Exhibit JP-2 (), Schedules 3 and 4, respectively, show a representative load duration curve for the total PECO system and for the hypothetical high load factor class. On each curve, I have marked the point at which the load duration reaches 1,386 hours. For example, the total PECO load is most economically served by 4,128 MW of base capacity--which will be operated for more than 1,386 hours per

1 year--and 1,797 MW of peaking capacity--which will be operated for
2 less than 1,386 hours per year. The corresponding capacity mix for
3 the high load factor class is 2,034 MW of base load capacity and
4 404 MW of peaking capacity. These amounts are summarized in Ex-
5 hibit JP-2 (), Schedule 5. This schedule demonstrates that, on
6 a "stand-alone" basis, there is a significant difference in the ca-
7 pacity mix between a high load factor class and the total PECO sys-
8 tem.

9
10 Q IF THERE ARE DIFFERENT PROPORTIONS OF BASE LOAD AND PEAKING CAPAC-
11 ITY FOR A HIGH LOAD FACTOR CLASS, WOULD THERE ALSO BE DIFFERENT
12 PROPORTIONS OF BASE LOAD AND PEAKING ENERGY?

13 A Yes. Exhibit JP-2 (), Schedule 6, shows the base load and
14 peaking energy generation for the total PECO system and for the
15 high load factor class. Although the differences in the generation
16 mix are not as pronounced (as in the case of the capacity mix), Ex-
17 hibit JP-2 (), Schedule 7, confirms that the per unit variable
18 cost for the high load factor class (of 1.825¢) is about 5% below
19 the PECO system average variable cost (of 1.918¢).

20 Thus, the LCS analysis confirms the earlier expectation that a
21 proper reflection of capital and fuel cost trade-offs should result
22 in allocating a below-average variable cost to a high load factor
23 customer class.

24
25 Q WHAT IS THE SIGNIFICANCE OF THE 1,386-HOUR BREAK-EVEN THRESHOLD?

1 A The significance of the break-even threshold is that, once the
2 threshold is reached, additional energy use (and the fuel cost sav-
3 ings resulting therefrom) has no impact on the investment decision.

4 Therefore, load duration may influence investment decisions, but
5 only up to a point. It would be logically incorrect to jump from
6 this to a method in which production capacity costs are allocated
7 to all 8,760 hours of the year. Yet, this is precisely the assump-
8 tion upon which both Messrs. Sterzinger, Oliver and King base their
9 recommendations. Clearly, no capital costs should be allocated to
10 those hours beyond the break-even threshold. Because they recom-
11 mend allocating capital costs to all hours, these witnesses have
12 mischaracterized the system planning process.

13
14 Q WOULD THE RESULTS OF THE LCS ANALYSIS HAVE BEEN MUCH DIFFERENT IF
15 THE ANALYSIS WERE DERIVED FROM PECO-SPECIFIC, RATHER THAN EPRI,
16 COST DATA?

17 A No, they would not. For example, based on PECO's 1980 analysis of
18 projected Limerick capital costs, projected first-year fuel and op-
19 eration and maintenance expenses, and escalation rates, the break-
20 even point between would have been 1,303 hours. Irrespective of
21 the specific break-even point, it is axiomatic that the optimal ca-
22 pacity and energy mix differs according to load shape. Thus, ap-
23 propriate recognition of system planning considerations should re-
24 sult in differences in per unit capacity and energy costs allocated
25 to each customer class.

1 Q CAN YOU PROVIDE AN EXAMPLE TO DEMONSTRATE THAT, UNDER A COST-
2 CAUSATION APPROACH, CAPITAL COSTS SHOULD NOT BE ALLOCATED TO ALL
3 8,760 HOURS?

4 A Yes, I can. Messrs. Sterzinger, Oliver and King each argue that,
5 if a utility only had to meet its peak demand, then it would need
6 to install only peaking units (Sterzinger Testimony, Page 7; Oliver
7 Testimony, Page 11; King Testimony, Page 25). Based on the LCS
8 analysis described earlier, the cost to serve the on-peak period
9 (defined as the area under the load duration curve to the left of
10 the break-even point) would be \$1,270 million, as shown in the
11 chart below:

12 Chart 1

13 Total On-Peak* Production Cost Assuming that
14 Service Were Supplied Entirely from Peaker Units

15	Capital Cost	= System Peak x Cp
16		= 5,925 MW x \$47.60/kW
		= \$282.0 Million
17	Variable Cost	= On-Peak Energy x Vp
18		= 6,252,600 MWh x \$.15799/kWh
		= \$987.8 Million
19	Total On-Peak Cost	= \$1,270 Million

20
21 Where: Cp = Capital Costs of a Peaking Unit
Vp = Variable Costs of a Peaking Unit

22 *Highest 1,386 hours of load.

23 However, this is equivalent to the total production capital
24 cost (both base load and peaking) and the on-peak variable cost
25 derived in the LCS model in Schedule 7 and in the chart below:

Chart 2

Total On-Peak* Production Cost
Derived from LCS Model

Capital Cost:

Peak-Related	= 5,925 MW x \$47.60/kW	= \$ 282 Million
LDC-Related	= 4,128 MW x (\$243.38 - \$47.60)	= \$ 808 Million
Total Capital Cost		= \$1,090 Million

Variable:

Peaker	= 531,192 MWh x \$.15799/kWh	= \$ 84 Million
Base Load	= 5,721,408 MWh** x .01669/kWh	= \$ 96 Million
Total Variable Cost		= \$ 180 Million

Total On-Peak Production Cost = \$1,270 Million

*Highest 1,386 hours of load.

**4,128 MW x 1,386 hours.

Thus, allocating production capital costs to the off-peak hours would, by definition, understate the cost of providing service during the on-peak hours and overstate the off-peak cost of service.

Q PLEASE SUMMARIZE YOUR CRITICISM OF THE ANALYSIS OF MESSRS. STERZINGER, OLIVER, KING AND DR. WIRTSHAFTER?

A These witnesses have failed to demonstrate that their respective allocation proposals are consistent with the principle of cost-causation. The earlier examples demonstrate that the incorporation of production costing trade-offs into the cost analysis does not support their contentions that year-round energy consumption causes a utility to incur production capital costs.

Further, Mr. Oliver has presented no evidence to support applying the same procedure to allocate transmission capacity costs. Even if it were appropriate to recognize production costing

1 trade-offs in a cost-of-service study, these same trade-offs are
2 clearly invalid with respect to the transmission system.

3
4 CONTRADICTIONARY POSITIONS

5 Q WHAT IS THE BASIS FOR YOUR CONTENTION THAT MR. KING'S RECOMMENDA-
6 TION TO CLASSIFY ALMOST 90% OF LIMERICK CAPITAL COSTS TO ENERGY IS
7 INCONSISTENT WITH HIS OTHER RECOMMENDATIONS?

8 A Mr. King's recommendation resulted from a simple comparison between
9 the cost of a peaking unit (\$396 per kW) to the cost of Limerick
10 (\$3,621 per kW)--i.e., one minus \$396 divided by \$3,621 equals 89.1%.
11 However, in the first part of his testimony, Mr. King recommends
12 that the Limerick capital cost recovery "be distributed more evenly
13 over the life of the plant in a pattern more consistent with the in-
14 currence of the benefits from the plant" (Testimony at Page 9).
15 These positions are inconsistent. While Mr. King has recommended
16 the use of a "benefits received" standard for recovering capital
17 costs, his classification of Limerick capacity costs is based
18 solely on the relative capital costs between a peaking unit and
19 Limerick without considering the benefits received. If Mr. King
20 had applied the same "benefits received" test for cost allocation
21 purposes as he recommends for revenue requirement purposes, sub-
22 stantially more of the Limerick capital costs would have been clas-
23 sified to demand.

24
25 Q ARE YOU ADVOCATING THE USE OF A BENEFITS RECEIVED TEST TO DETERMINE

1 COST CLASSIFICATION?

2 A No, I am not, but neither is Mr. King (Testimony at Page 14). Mr.
3 King recognizes that the determination of Limerick benefits is im-
4 precise, subject to controversy and totally unpredictable. If ap-
5 plied to rate design, it could lead to wide variations in cost
6 classification depending on the actual performance of the unit. If
7 the unit failed to perform adequately, more of the cost would be
8 classified to demand and vice-versa if the unit performed better
9 than expected. The result would be a potentially unstable cost al-
10 location process which, in turn, would send conflicting price sig-
11 nals to customers. Thus, a benefits received approach would not
12 only be unworkable, but it would be contrary to generally-accepted
13 rate-making practice, in my opinion.

14

15 Q DOES THE FACT THAT THE COST OF LIMERICK, IN RETROSPECT, TURNED OUT
16 TO BE NEARLY TWELVE TIMES MORE EXPENSIVE THAN THE COST OF A PEAKING
17 UNIT HAVE ANY RELEVANCE IN DETERMINING COST ALLOCATION AND RATE
18 DESIGN ISSUES IN THIS DOCKET?

19 A No, it has no meaning or relevance whatsoever. The differences in
20 cost that we now observe are a relatively recent phenomenon, re-
21 sulting from a variety of factors that have little to do with the
22 inherent economics of generating plants. For example, according to
23 PECO's 1984 FERC Form 1 Report, the Peach Bottom Units were in-
24 stalled in 1974 and have a cost of about \$442/kW, while the Croydon
25 Peaking Units (which also became operational in 1974) have an

1 installed cost of \$122/kW. Thus, the cost differential (between
2 nuclear base load and peaking units) used to be considerably lower
3 than it is presently. In particular, many base load plants com-
4 pleted in recent years have shown higher capacity costs because of
5 delays and cost overruns that had nothing to do with the objective
6 of obtaining lower cost energy. Therefore, it is wrong to conclude
7 that observed differences in capacity cost are the result of con-
8 scious decisions to spend more per kilowatt in order to achieve
9 lower fuel costs.

10

11 Q TURNING NOW TO THE TESTIMONIES OF MESSRS. OLIVER AND STERZINGER,
12 IS THERE ANY INCONSISTENCY BETWEEN THEIR RESPECTIVE RECOMMENDATIONS
13 ON PRODUCTION CAPACITY COST ALLOCATION AND ANY OF THEIR OTHER COST
14 ALLOCATION RECOMMENDATIONS?

15 A Yes, there is. Both Messrs. Oliver and Sterzinger contend that
16 PECO's classification and allocation of distribution plant result
17 in "double-counting." Both witnesses contend that double-counting
18 occurs because the distribution demand allocators include the por-
19 tions of customers' demand requirements that are fully satisfied by
20 PECO's predominant minimum system facilities. Because the cost of
21 the predominant minimum system facility determines the customer-
22 related component of distribution costs, both witnesses contend
23 that, to prevent double-counting, the demand fully satisfied by
24 these facilities should be eliminated from the demand allocators.
25 The validity of this argument, notwithstanding, it is obvious that

1 the very same criticism can be applied to the peak and average
2 method, which both witnesses recommend.

3

4 Q CAN YOU EXPLAIN WHY THERE IS DOUBLE-COUNTING UNDER THE PEAK AND
5 AVERAGE METHOD?

6 A Yes. The peak and average method double-counts energy consumption.
7 As illustrated in Exhibit JP-2 (), Schedule 8, double-counting
8 occurs because:

9 (1) The energy component of fixed cost is allocated
10 relative to year-round energy consumption or aver-
11 age demand, and

12 (2) The demand component of fixed cost is allocated
13 based on the total coincident peak demand of each
14 customer class.

15 The allocation of fixed costs based on year-round energy consumption
16 is indicated by the shaded area at the bottom of the chart. If this
17 investment is truly related to average demand, then the only reason
18 that any utility would invest in any other type of investment would
19 be to meet the demands in excess of the average demand satisfied
20 from the energy-related investment. In other words, the production
21 demand allocator should be modified by removing the average demand
22 supplied from the energy-related investment.

21

22 Q HOW CAN THE DOUBLE-COUNTING PROBLEM BE ELIMINATED UNDER A PEAK AND
23 AVERAGE ALLOCATION METHOD?

24 A The correction of the double-counting problem under the peak and
25 average method is shown in Exhibit JP-2 (), Schedule 9. In

1 order to correct the double-counting problem, it is necessary to
2 subtract that portion of the four summer coincident peaks which is
3 being supplied by the energy-related investment. This process is
4 shown in Columns 4 and 5. Thus, the remaining, demand-related in-
5 vestment is allocated relative to excess demand; that is, the dif-
6 ference between the four coincident peak demands and the demand
7 supplied by the energy-related plant.

8
9 CONSEQUENCES OF CLASSIFYING A SUBSTANTIAL
PORTION OF PRODUCTION CAPACITY COSTS TO ENERGY

10 Q ARE THERE ANY POTENTIAL CONSEQUENCES THAT WOULD RESULT FROM CLASSI-
11 FYING A PORTION OF PRODUCTION CAPACITY COSTS TO ENERGY?

12 A Yes. There are several possible consequences of classifying a por-
13 tion of production capacity costs to energy, all of which militate
14 against the principle of cost-minimization. With respect to inter-
15 class revenue allocations, the primary consequence is a worsening
16 of system load factor. If some capacity costs are classified as
17 energy costs, as well as being allocated on that basis, and if the
18 demand and energy charges of rate schedules are determined on the
19 basis of such classifications, then revenue and income instability
20 are additional likely consequences.

21
22 Q HOW WOULD CLASSIFYING A PORTION OF PRODUCTION CAPACITY COSTS TO EN-
23 ERGY RESULT IN A WORSENING OF SYSTEM LOAD FACTOR?

24 A Under such a classification procedure, any customer class can re-
25 duce its allocation of revenue responsibility by reducing its

1 consumption even if its maximum demand and demand at the time of
2 (monthly) system peak(s) are held constant. This is true because
3 the class will be allocated both less variable costs and less fixed
4 costs. To the extent that less variable costs are allocated to the
5 class, this is a proper reflection of the fact that less total vari-
6 able costs are incurred by the utility. A reduced allocation of
7 fixed costs to a particular class, however, must be offset by an in-
8 creased allocation of fixed costs to other classes because these
9 costs are not avoided when customers reduce their level of consump-
10 tion. This would follow even if the other classes did not exhibit
11 any change in consumption or demand.

12 Over time the reward for reduced load factors inherent in this
13 approach will lead to a reduction in system load factor relative to
14 methods that classify all production capacity costs to demand.

15 This occurs for two reasons:

- 16 (1) At any point in time, each individual class has
17 an incentive to worsen its own load factor (based
18 on its demand at the time of system peak) by re-
ducing energy use, since this will reduce its al-
location of capital costs, and
- 19 (2) Over time, growth of low load factor classes is
20 encouraged vis-a-vis high load factor classes,
21 which leads to a decreasing average system load
factor.

22 In the short run, a lower system load factor means higher
23 costs per kWh because fixed costs must be spread over fewer kWh.

24 In the long run, a lower system load factor also means higher costs
25 per kWh, because the plant that must be added to meet growth in

1 sales at a low load factor exceeds the required additions if growth
2 is occurring at a high load factor.

3 As an example of the short-run impact, consider a utility with
4 a 1,000-MW load with annual fixed capital carrying costs of \$100/kW.
5 A reduction in load factor from 55% to 50% would increase the fixed
6 costs per kWh of sales by 2 mills per kWh. This would add \$1 per
7 month to the electric bill of a residential customer consuming 500
8 kWh monthly and over \$20,000 per month to the electric bill of a
9 20-MW industrial customer operating at an 80% load factor.

10 The long-term impact can be illustrated by considering a util-
11 ity that must add 100 MW of capacity in order to meet growth in
12 load at a 50% load factor. If that same growth had occurred at a
13 55% load factor, a 91-MW addition to capacity would be sufficient
14 to meet the added load.

15
16 Q ARE THERE ANY OTHER POSSIBLE CONSEQUENCES RESULTING FROM CLASSIFY-
17 ING A PORTION OF PRODUCTION CAPACITY COSTS TO ENERGY?

18 A Yes, there are two other potential consequences: (1) income sta-
19 bility and (2) a reduced incentive to shift or increase power and
20 energy requirement to off-peak.

21 If, as a result of classifying some capacity costs to energy,
22 these costs are recovered in the energy charges, and if the level
23 of kilowatthour sales decreases (as often happens during an eco-
24 nomic downturn), the utility's revenues will drop more than its
25 costs, since fixed costs are being recovered from the energy or

1 variable portion of the rate. On the other hand, a proper recog-
2 nition of the differentiation between demand and energy costs would,
3 under these circumstances, cause revenues to decline in closer cor-
4 respondence to the decline in costs, because the energy charges ba-
5 sically would recover only those costs which do, in fact, vary
6 with the number of kilowatthours sold.

7 Classification of a portion of capacity costs on the basis of
8 energy reduces the savings to the customer that would result from
9 increased use during off-peak hours. For example, if a customer
10 were to increase his consumption during off-peak hours (without
11 changing his demands or energy consumption during on-peak hours),
12 this classification method would allocate more fixed costs to him
13 than before, since the number of kilowatthours added during the
14 off-peak period would increase the allocation of fixed costs, even
15 though the system's total capacity and capacity-related costs had
16 not increased. This reduces the savings that would be available
17 to the customer as a result of adding load off-peak as opposed to
18 on-peak, and therefore, provides less incentive to improve system
19 load factor.

20

21 CORRECTIONS TO INTERVENOR COST-OF-SERVICE STUDIES

22 Q THUS FAR, YOU HAVE CRITICIZED THE SPECIFIC RECOMMENDATIONS OF
23 MESSRS. STERZINGER, OLIVER, KING AND DR. WIRTSHAFTER CONCERNING THE
24 ALLOCATION OF PRODUCTION CAPACITY COSTS. IN PARTICULAR, YOU CON-
25 TEND THAT THE COST ALLOCATION TECHNIQUES RECOMMENDED BY THESE

1 WITNESSES ARE FLAWED BECAUSE OF THE ABSENCE OF ANY FUEL SYMMETRY
 2 AND BECAUSE ENERGY CONSUMPTION IS DOUBLE-COUNTED. HAVE YOU DEVEL-
 3 OPED A REVISED COST-OF-SERVICE STUDY TO DEMONSTRATE TO THE ALJ AND
 4 TO THE COMMISSION THE IMPACT OF CORRECTING THE TWO MAJOR FLAWS?

5 A Yes, I have. The results of the revised cost-of-service study--
 6 corrected to recognize fuel symmetry and to eliminate double-
 7 counting--are summarized in Exhibit JP-2 (), Schedule 10. (It
 8 should be noted that the four coincident peak demands used in this
 9 revised study were based on the 1985 EDH analysis sponsored by Dr.
 10 Bloom.)

11
 12 Q ARE THE RESULTS OF THIS REVISED COST-OF-SERVICE STUDY MATERIALLY
 13 DIFFERENT FROM THE FOUR COINCIDENT PEAK COST-OF-SERVICE STUDY WHICH
 14 FORM THE BASIS FOR YOUR VARIOUS RATE SPREAD AND RATE DESIGN RECOM-
 15 MENDATIONS IN THIS DOCKET?

16 A No, at least for the major customer classes, the results of a peak
 17 and average study corrected for double-counting (Schedule 9) and
 18 with a fuel symmetry adjustment (Schedule 11) are quite comparable
 19 to the revised 4CP study (based on 1985 EDH), as shown in the chart
 20 below:

		<u>Index of Return</u>	
		<u>Corrected Peak and Average</u>	<u>4CP</u>
23	High Tension	95	99
	Primary	117	116
24	Secondary	130	126
	Residential	87	84
25	Street Lighting	147	198
	AMTRAK	114	119
26	SEPTA	133	144

1 Q COULD YOU PLEASE ELABORATE ON HOW THE FUEL SYMMETRY PROBLEM WAS
2 CORRECTED IN THE REVISED COST-OF-SERVICE STUDY SHOWN IN EXHIBIT
3 JP-2 (), SCHEDULE 10?

4 A Yes, I can. Exhibit JP-2 (), Schedule 11, sets forth an alter-
5 native allocation of fuel costs which is more consistent with sys-
6 tem planning theory. Essentially, this alternative method identi-
7 fies the fuel costs associated with base load units (Page 3) and
8 allocates these costs relative to the base energy requirements of
9 each customer class (Page 2, Column 4). The remaining fuel costs
10 are allocated to those classes relative to the energy requirement
11 met from the nonbase load units (Page 2, Column 6). Summing the
12 nonbase costs and the base costs results in total fuel costs by
13 customer class (Page 1, Column 3). The total fuel costs are then
14 used to develop allocation factors (Page 1, Column 4) which are
15 then input into the cost-of-service study.

16

17 RATE HT TAIL BLOCK ENERGY CHARGE

18 Q HAVE YOU REVIEWED THE TESTIMONY OF MR. FIGLEY (ON BEHALF OF PBUUG)
19 AND DR. WIRTSHAFTER CONCERNING THE RATE HT TAIL BLOCK ENERGY CHARGE?

20 A Yes, I have. A comparison between the PECO, PBUUG and UP/UUC pro-
21 posed HT Rate designs is shown in Exhibit JP-2 (), Schedule 12.
22 Both Mr. Figley and Dr. Wirtshafter are recommending substantially
23 higher increases in the Rate HT tail block energy charge than PECO.
24 Mr. Figley's recommendation of 5.41¢ would result in a 43.9% in-
25 crease in the tail block, while Dr. Wirtshafter's recommendation of

1 5.91¢ would result in a 57.2% increase. By contrast, PECO is pro-
2 posing a 0.3% decrease in the tail block energy charge.

3

4 Q WHAT IS THE BASIS FOR MR. FIGLEY'S AND DR. WIRTSHAFTER'S PROPOSED
5 TAIL BLOCK ENERGY CHARGES?

6 A Because both witnesses used the same Bary curve analysis as did
7 PECO in developing their recommendations, it may be concluded that
8 the differences between their respective proposals and PECO's (and
9 also PAIEUG et al's) result from their reclassification of up to
10 90% of Limerick Unit No. 1 capacity costs to energy. As I previ-
11 ously testified, this reclassification is inappropriate. There-
12 fore, their respective Rate HT tail block energy charges are simi-
13 larly inappropriate.

14

15 Q WHAT WOULD BE THE IMPACT OF A VERY HIGH RATE HT TAIL BLOCK ENERGY
16 CHARGE ON THE MEMBERS OF PAIEUG ET AL?

17 A As shown in Exhibit JP-2 (), Schedule 13, the UP/UUC recommen-
18 dation would have a substantial impact on the members of PAIEUG et
19 al. Relative to PECO's proposed rate design, PAIEUG et al base
20 rates would be increased by 37.5% instead of 24.1% under PECO's
21 proposal--an increase of about 56% over the PECO proposal. Of
22 course, one cannot take the fuel cost savings for granted as they
23 depend on the performance of PECO's base load nuclear units. Con-
24 sequently, the nonfuel percent increase is more meaningful. On
25 this basis, the UP/UUC recommendation would increase PAIEUG et al

1 nonfuel rates by 98.2% compared to 71.9% under PECO's proposal--an
2 increase of about 37% over the PECO proposal. These differences
3 would cost PAIEUG et al members nearly \$15 million per year in ad-
4 dition to PECO's proposed increase.

5
6 Q WOULD HIGH LOAD FACTOR CUSTOMERS CONTINUE TO HAVE A STRONG INCEN-
7 TIVE TO OPERATE AT A HIGH LOAD FACTOR UNDER THE PBUUG AND UP/UUC
8 PROPOSALS?

9 A No, they would not. Exhibit JP-2 (), Schedule 14, sets forth
10 the equivalent capacity and nonfuel energy charges as a function of
11 hours' use under the PECO, PBUUG and UP/UUC rate design proposals.
12 The equivalent capacity charges would be increased by a much smaller
13 amount under the PBUUG and UP/UUC proposals for all customers, but
14 particularly for those utilizing their demands for 300 hours' use
15 and higher (which equates to a 41% or higher load factor). At this
16 level, the equivalent capacity charge would increase by only 10%
17 under the PBUUG proposal and, incredibly, by only 1% under the
18 UP/UUC proposal. By contrast, the nonfuel energy charges would in-
19 crease by nearly 300%, which is almost four times the proposed non-
20 fuel percent increase to the Rate HT class. Thus, any notion of
21 gradualism has been cast aside by the PBUUG and UP/UUC--contrary to
22 generally-accepted rate design practice. This unprecedented "en-
23 ergy tilt," coupled with the elimination of the 80% demand ratchet,
24 would substantially reduce the price differential between on and
25 off-peak hours. Thus, high load factor customers do not have a

1 strong incentive to remain high load factor. Because a similar
2 tilt would occur even at lower load factors, these customers would
3 not have an incentive to improve their load factors under the PBUUG
4 and UP/UUC proposals. Further, by reducing the relative price of
5 on-peak capacity and energy, these proposals would certainly dis-
6 courage additional off-peak use and may even encourage on-peak use.
7

8 Q YOU PREVIOUSLY TESTIFIED THAT REVENUE AND INCOME INSTABILITY COULD
9 RESULT FROM RATE DESIGNS IN WHICH A SUBSTANTIAL AMOUNT OF FIXED
10 COSTS ARE RECOVERED THROUGH A KILOWATTHOUR CHARGE. WHAT IMPACT
11 WOULD THE PBUUG AND UP/UUC PROPOSALS HAVE ON THE STABILITY OF RATE
12 HT?

13 A Relative to PECO's proposal, the PBUUG and UP/UUC proposals would
14 seriously exacerbate the instability problem of Rate HT. This is
15 shown in Exhibit JP-2 (), Schedule 15.

16 Schedule 15 measures the percentage change in income resulting
17 from a 2% change in kilowatthour consumption under both the PECO
18 and UP/UUC proposed HT Rate designs. The results are summarized on
19 Page 1. Page 2 shows the impact of a 2% reduction in kilowatthour
20 consumption based on PECO's proposed rate design. Pages 3 and 4
21 show the same analysis based on the PAIEUG et al and UP/UUC recom-
22 mended rate designs, respectively.

23 Referring to Schedule 15, Page 1, it is obvious that the UP/
24 UUC proposed HT Rate design would be considerably less stable than
25 either the PECO or PAIEUG et al rate designs.

1 Q IS IT REALISTIC THAT THE BILLING DEMANDS WOULD CHANGE IN THE SAME
2 PROPORTION AS KILOWATTHOUR CONSUMPTION?

3 A No, it isn't. As long as a customer continues to operate at least
4 one daytime shift, the demand imposed should not change from the
5 level prior to the reduced consumption. Thus, Column 3 (no demand
6 fluctuation) is the most realistic scenario.
7

8 RATE HT DEMAND RATCHET

9 Q HAVE YOU REVIEWED THE TESTIMONY OF MR. FIGLEY AND DR. WIRTSHAFTER
10 CONCERNING THEIR PROPOSALS TO ELIMINATE THE 80% DEMAND RATCHET?

11 A Yes, I have. Mr. Figley's primary criticisms are that:

- 12 (1) The ratchet fails to recognize diversity because
13 an individual customer's peak demand may not be a
14 valid representation of the impact (of that de-
15 mand) on the growth in system peak, and
16 (2) It may discourage conservation because up to 80% of
17 the maximum summer peak demand would be virtually
18 cost free.

19 Dr. Wirtshafter's criticisms are that:

- 20 (1) The ratchet is obsolete,
21 (2) It overstates the cost of peaking capacity, and
22 (3) Ratchets are not generally used by other utilities.

23 None of these arguments are well-founded, and there appear to be
24 some inconsistencies with other positions taken by these witnesses.
25

26 Q DOES THE RATCHET PROVISION FAIL TO RECOGNIZE DIVERSITY?

A No, it does not. Mr. Figley's argument would only be valid if the
ratchet were 100% of the maximum summer demand, rather than 80%.

1 Because it is only an 80% demand ratchet, there is not a one-to-one
2 correspondence between an individual customer's maximum summer de-
3 mand and his contribution to PECO's summer peak demands. A cus-
4 tomer having an 80% coincidence factor and a maximum summer peak
5 demand of 1,250 kW would have a coincident demand of 1,000 kW. If
6 this customer's billing demand during the nonsummer months were be-
7 low 1,000 kW, he would continue to be billed for only his coinci-
8 dent demand. Thus, an 80% demand ratchet does recognize diversity,
9 contrary to Mr. Figley's assertions.

10
11 Q ARE DEMAND RATCHETS INCONSISTENT WITH PROMOTING CONSERVATION?

12 A No. Demand ratchets provide a strong incentive for customers to
13 conserve capacity and, therefore, utilize electricity more effi-
14 ciently than would otherwise be the case absent a demand ratchet.
15 This is especially important during the summer peak months because
16 they determine the amount of capacity required by PECO to maintain
17 nearly continuous service. By eliminating the ratchet, the incen-
18 tive to conserve capacity would be severely diminished during the
19 summer peak period. This could only hasten the day when PECO would
20 have to install additional capacity to meet this increase in peak
21 demand.

22 It is inconceivable that any businessman, manufacturer, uni-
23 versity or other entity would deliberately increase his nonsummer
24 demand to up to 80% of his maximum summer demand, particularly if
25 this would mean an overall increase in on-peak energy consumption.

1 In an era of increased competition where there is considerable
2 pressure to hold down costs, it would simply be imprudent for a
3 customer to increase his overall cost of electricity just to take
4 advantage of a lower per unit energy charge, unless, of course, the
5 benefits of doing so would outweigh the cost. Nevertheless, this
6 should not be an excuse to diminish the important pricing signal
7 conveyed by the 80% demand ratchet; namely, to conserve capacity
8 during the critical summer peak months.
9

10 Q MR. FIGLEY CITED A FEDERAL ENERGY REGULATORY COMMISSION (FERC) DE-
11 CISION DISAPPROVING A 95% DEMAND RATCHET ON THE GROUNDS THAT IT WAS
12 "INCOMPATIBLE WITH PUBLIC POLICY TOWARD ENERGY CONSERVATION. . . ."
13 ET CETERA. HAVE YOU REVIEWED THE FERC DECISION TO WHICH HE REFER-
14 RED?

15 A No. Instead of providing the decision in Carolina Power & Light
16 Company, Docket No. ER76-495, Mr. Figley supplied various Orders
17 issued in a Connecticut Light and Power Company proceeding, Docket
18 No. ER78-517. However, the quotation cited on Page 12 of Mr. Fig-
19 ley's testimony is referred to on Page 30 of the Administrative Law
20 Judge's Initial Decision on Rate Design dated September 9, 1980.
21

22 Q IS THE FERC CASE REFERRED TO BY MR. FIGLEY DISTINGUISHABLE FROM
23 THIS DOCKET?

24 A Yes, I believe it is. It is my understanding that the FERC has
25 consistently eliminated demand ratchets because they were "patently

1 incongruent" with the 12CP method of cost allocation. According to
2 the Initial Decision,

3 "Having employed that [the 12CP] method of cost al-
4 location to determine the wholesale class respon-
5 sibility, it makes little sense to allocate the
6 burden of demand costs within the class by switch-
ing to a different method, and one which looks only
to a single month's peak demand to do the job."
(Page 30) [Information added]

7 On the very next page, the ALJ ordered that the 100% twelve-month
8 demand ratchet for full requirement customers be eliminated to pro-
9 vide for the allocation of demand costs for those same customers in
10 accordance with the 12CP method (see Page 31). Mr. Figley failed
11 to mention that a 100% demand ratchet remained intact at least for
12 the partial requirement customers of CL&P.

13 Because Mr. Figley has apparently adopted the 4CP method (and
14 not the 12CP method) of allocating demand-related production and
15 transmission capacity costs, it follows that the PECO case is
16 clearly distinguishable from the FERC case. However, to be con-
17 sistent, the billing demand provision should allocate demand costs
18 within the Rate HT class in a similar manner as the 4CP method al-
19 locates these same costs to the class. This is precisely the rea-
20 son why an 80% summer demand ratchet is appropriate for PECO.

21
22 Q PLEASE EXPLAIN.

23 A The 80% summer demand ratchet is nothing more than a tool to real-
24 locate the Rate HT demand cost responsibility to those customers
25 within the class who utilize relatively more demand during the

1 summer peak months than at other times. To illustrate, let's as-
2 sume that a particular class is allocated \$1 million of demand cost
3 responsibility and that the total coincident demand of this class
4 is 1,000 MW. Further assume that this class can be subdivided into
5 two customer groups--A and B. Both Customers A and B have a summer
6 coincident demand of 500 MW. Therefore, as shown in Exhibit JP-2
7 (), Schedule 16, both Customers A and B would be responsible
8 for 50% or \$500,000 of demand costs.

9 Referring to Schedule 16, let's assume that Customer A is a
10 nonseasonal user, while Customer B utilizes more capacity during
11 the summer peak months. In this example, the total monthly maximum
12 demand of Customers A and B would be 6,500 MW and 4,900 MW, respec-
13 tively. Absent any demand ratchet, demand cost responsibility
14 would be allocated relative to the monthly maximum demands. Conse-
15 quently, Customer A would be responsible for about 57% ($6,500 \text{ MW} \div$
16 $11,400 \text{ MW}$) of demand costs, while Customer B would be responsible
17 for only 43% ($4,900 \text{ MW} \div 11,400 \text{ MW}$) of demand costs. Thus, Cus-
18 tomer A would overpay by about \$70,000, while Customer B would un-
19 derpay by about the same amount, both relative to their respective
20 demand cost responsibility.

21 However, if an 80% demand ratchet were implemented, then Cus-
22 tomer B's nonsummer billing demands would be 500 MW, rather than
23 only 300 MW, and its total monthly maximum demand would be 6,500
24 MW--the same as Customer A. The result would be that both Customer
25 A and Customer B would be allocated 50% of the total class demand

1 cost responsibility which precisely matches the demand costs caused
2 by each customer group.

3 Thus, contrary to Mr. Figley's and Dr. Wirtshafter's asser-
4 tions, the demand ratchet does provide appropriate pricing signals
5 and is certainly not obsolete if the rates within the Rate HT class
6 are to closely track the demand cost responsibility imposed by in-
7 dividual customers within this class.

8
9 Q DR. WIRTSHAFTER CLAIMS (ON PAGE 19 OF HIS DIRECT TESTIMONY) THAT
10 DEMAND RATCHETS ARE NOT GENERALLY USED BY OTHER UTILITIES, AND HE
11 CITED ONLY TWO UTILITIES OF THE ELEVEN WHICH HE REVIEWED HAVING DE-
12 MAND RATCHETS. IS THAT AN ACCURATE ASSESSMENT?

13 A No, it is not. Besides Delmarva Power & Light and Metropolitan
14 Edison, at least five of the remaining nine utilities have some
15 type of billing demand ratchet. Exhibit JP-2 (), Schedule 17,
16 summarizes the various provisions of each utility examined by Dr.
17 Wirtshafter. In some cases, the ratchet is in the form of a mini-
18 mum charge rather than an explicit adjustment to the monthly bill-
19 ing demand.

20
21 Q HOWEVER, AREN'T THE EXPLICIT AND IMPLICIT BILLING DEMAND RATCHETS
22 OF THESE UTILITIES GENERALLY LOWER THAN FOR PECO?

23 A Yes, they are. However, several of these utilities having lower
24 effective billing demand ratchets have seasonal demand charge dif-
25 ferentials, time-of-use differentials and/or fifteen-minute demand

1 intervals. Any of these characteristics would make it more costly
2 to increase demand during the summer on-peak hours.
3

4 Q DOES THAT CONCLUDE YOUR REBUTTAL TESTIMONY?

5 A Yes, it does.
6
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Before the
Pennsylvania Public Utility Commission

Docket No. R-850152

PHILADELPHIA ELECTRIC COMPANY

Rebuttal Exhibit of

JEFFRY POLLOCK

On Behalf of

Philadelphia Area Industrial Energy Users Group

(Allied Corporation Fibers Division

Boeing Vertol Company

BP Oil, Inc.

The Budd Company

Liquid Air Corporation of North America

Lukens Steel Company

Nabisco Brands, Inc.

SDC (a Burroughs Company)

Smith Kline Beckman Corporation

Sun Refining and Marketing Company

3M Company)

and

United States Steel Corporation

February, 1986
Project 4035

Drazen-Brubaker & Associates, Inc.
St. Louis, Missouri 63141-0110

PHILADELPHIA ELECTRIC COMPANY

Net Production Plant per Kilowatt of Peak Demand
and Fuel Cost per Kilowatthour Generated
Peak and Average Method
Year Ending June 30, 1986

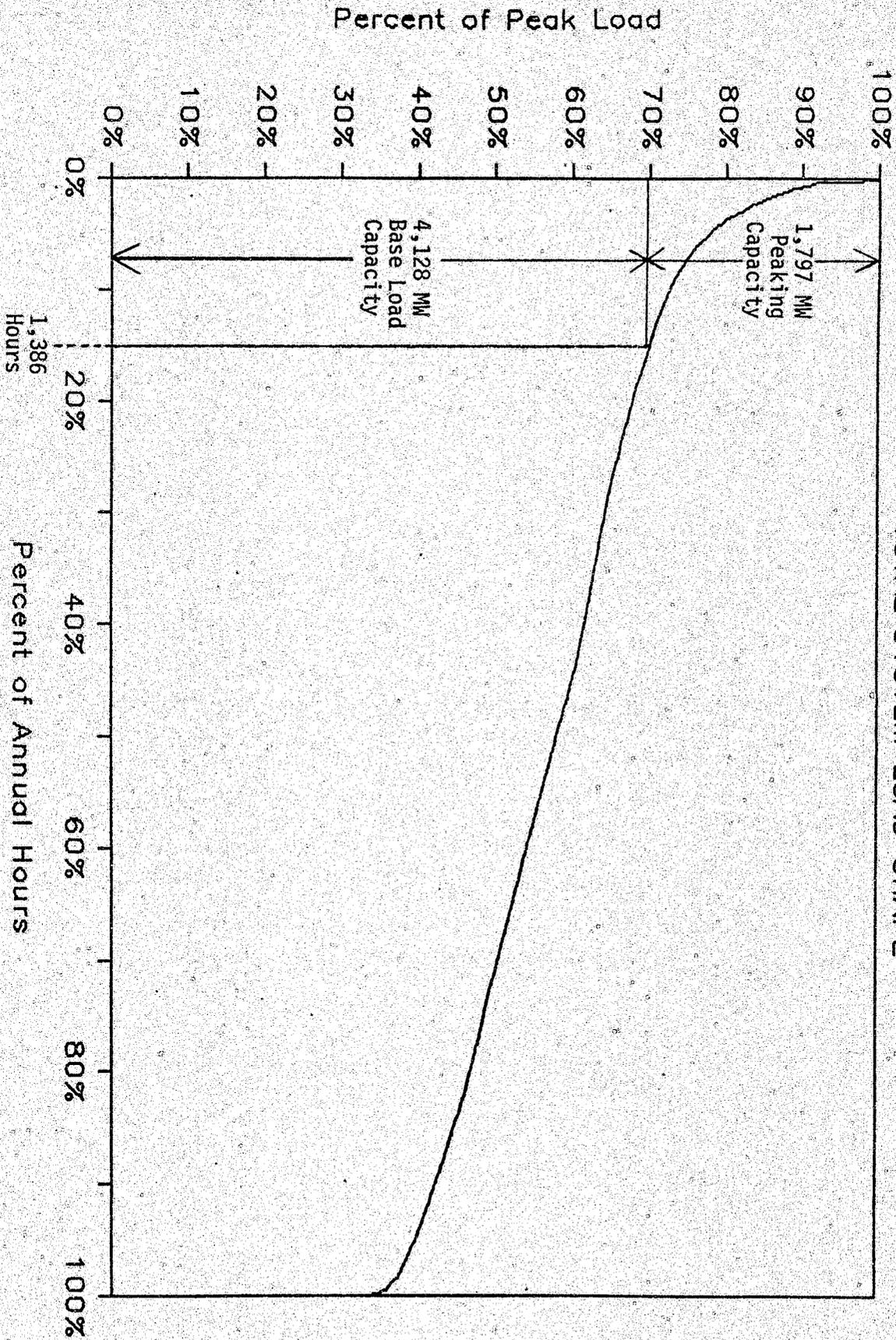
Line	Customer Class	Net Production Plant				Fuel and Purchased Power Expense			
		Amount (000) (1)	Peak Demand (kW) (2)	Per kW (3)	Index (4)	Amount (000) (5)	Energy Required (MWh) (6)	Per MWh (7)	Index (8)
1	High Tension	\$2,351,756	2,143,078	\$1,097	111	\$262,569	13,320,283	\$19.71	100
2	Primary	463,359	469,779	986	99	48,471	2,458,984	19.71	100
3	Secondary	750,180	816,090	919	93	74,666	3,787,866	19.71	100
4	Residential	1,869,599	2,083,422	897	91	182,682	9,267,598	19.71	100
5	Street Lighting	21,376	297	N/M	N/M	3,703	187,844	19.71	100
6	Other Utilities	93,340	103,977	898	91	9,123	462,817	19.71	100
7	Interdepartmental	11,895	11,248	1,058	107	1,300	65,953	19.71	100
8	SEPTA	49,186	45,498	1,081	109	5,445	276,232	19.71	100
9	AMTRAK	<u>74,210</u>	<u>60,844</u>	1,220	123	<u>8,751</u>	<u>443,926</u>	19.71	100
10	Total Company	\$5,684,900	5,734,233	\$ 991	100	\$596,710	30,271,503	\$19.71	100

PHILADELPHIA ELECTRIC COMPANY

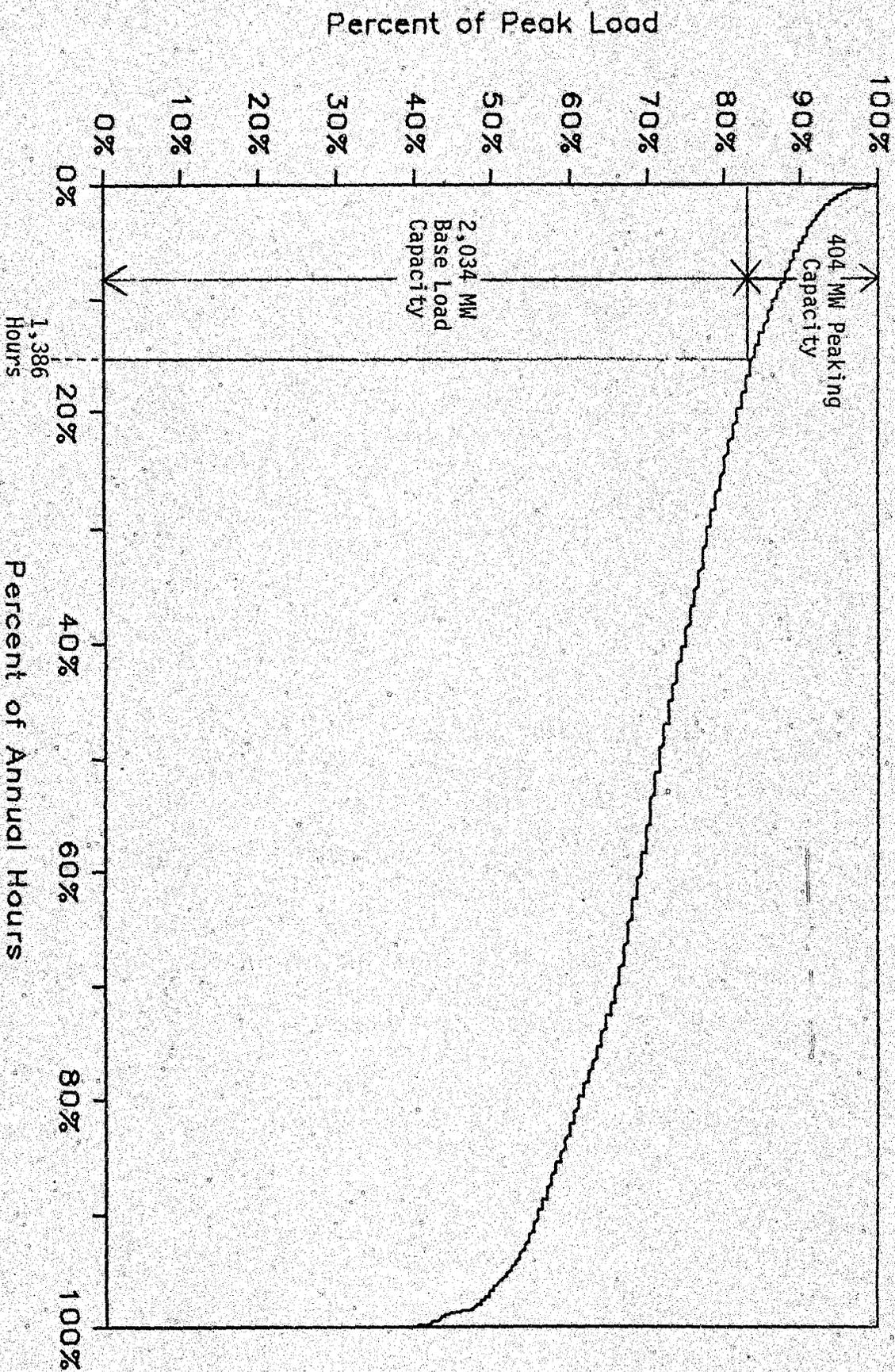
Comparison of Total Cost
Between Base Load and Peaking Units
(Dollar Amounts in Thousands)

Line	<u>Description</u>	Base Load (1)	Peaker (2)
1	Fuel Type	Nuclear	Residual
2	Construction Cost (\$/kw)	\$1,150.00	\$235.00
3	Levelized Carrying Charge Annual Fixed Cost (\$/kw):	x <u>20.00%</u>	x <u>20.00%</u>
4	Construction	\$ 230.00	\$ 47.00
5	O&M	13.38	0.60
6	Total	<u>243.38</u>	<u>47.60</u>
	Levelized Variable Costs:		
7	Fuel (\$/MWh)	14.13	152.43
8	Other O&M (\$/MWh)	2.56	5.56
9	Total	<u>\$ 16.69</u>	<u>\$157.99</u>
10	Average Capacity Factor	15.82%	15.82%
11	Hours' Use	1,386	1,386
12	Capacity	1,055	75
13	Energy Generated (MWh)	1,461,716	103,913
14	Capital Cost	\$ 256,766	\$ 3,570
15	Variable Cost	<u>24,396</u>	<u>16,418</u>
16	Total Cost	\$ 281,162	\$19,988
17	Total Per Unit Cost	\$ 192.35	\$192.35

PHILADELPHIA ELECTRIC TOTAL SYSTEM LOAD SHAPE



PHILADELPHIA ELECTRIC HIGH LOAD FACTOR CLASS LOAD SHAPE



PHILADELPHIA ELECTRIC COMPANY

Lowest Cost System Analysis
Capacity Requirements

<u>Line</u>	<u>Description</u>	<u>Total Company</u> (1)	<u>High Load Factor</u> (2)
Capacity (MW):			
1	Base	4,128	2,034
2	Peaking	<u>1,797</u>	<u>404</u>
3	Total	5,925	2,438
Percent Capacity Mix:			
4	Base	70%	83%
5	Peaking	30%	17%

PHILADELPHIA ELECTRIC COMPANY

Lowest Cost System Analysis
Energy Requirements and Generation Mix

<u>Line</u>	<u>Description</u>	<u>Total Company (1)</u>	<u>High Load Factor (2)</u>
Energy Requirements (MWh):			
1	Base	29,631,716	15,135,981
2	Peaking	<u>531,192</u>	<u>168,749</u>
3	Total	30,162,908	15,304,729
Generation Mix:			
4	Base	98.2%	98.9%
5	Peaking	1.8%	1.1%

PHILADELPHIA ELECTRIC COMPANY

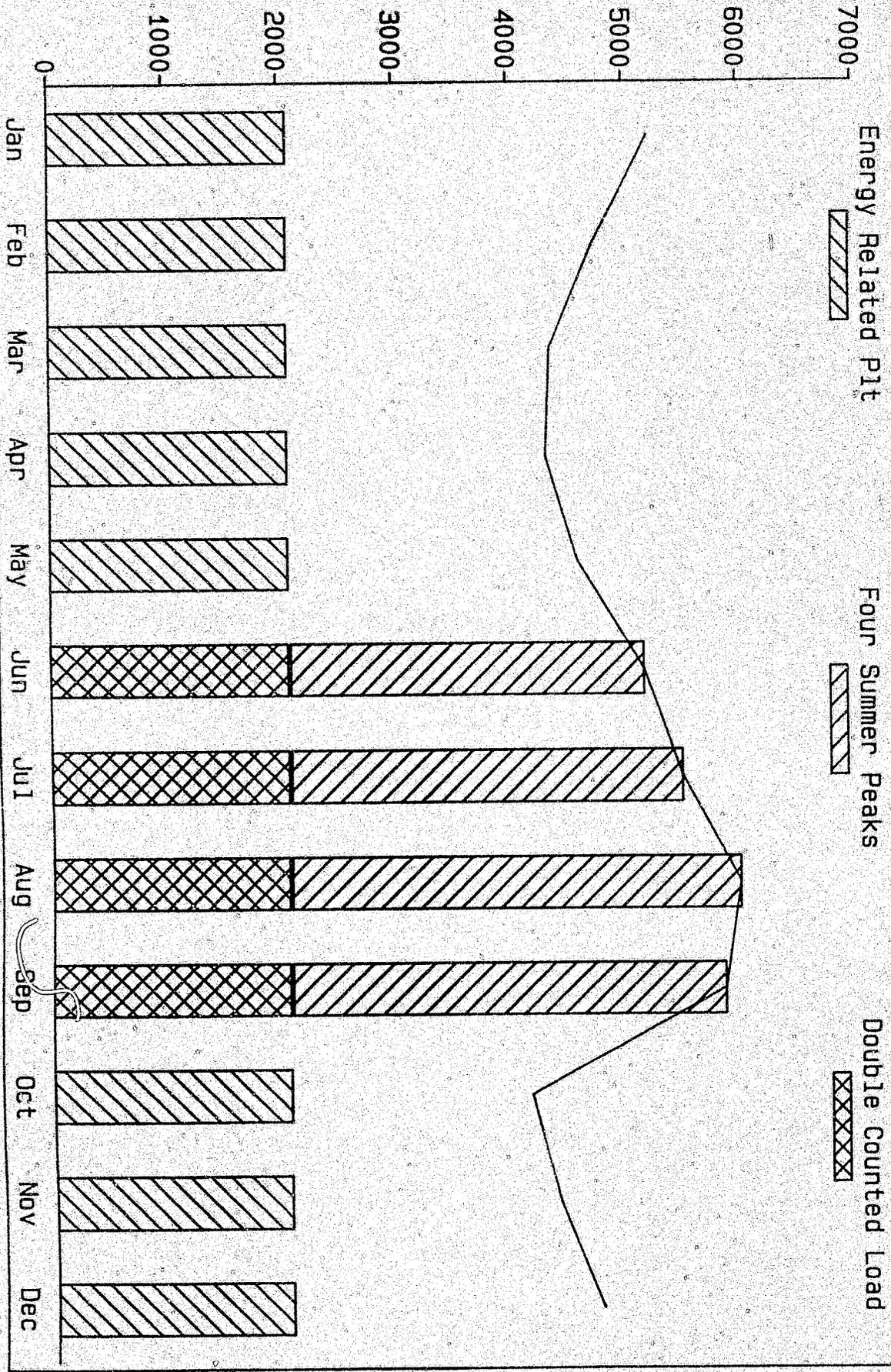
Lowest Cost System Analysis
Fixed and Variable Costs

<u>Line</u>	<u>Description</u>	<u>Base</u> <u>(1)</u>	<u>Peaking</u> <u>(2)</u>	<u>Total</u> <u>(3)</u>	<u>Units</u> <u>(4)</u>	<u>Per Unit</u> <u>Cost</u> <u>(5)</u>
1	<u>Fixed Costs</u>	\$243.38/kW*	\$47.60/kW*	-	-	-
2	High Load Factor	\$495,065	\$19,232	\$ 514,298	2,438 MW	\$211/kW
3	Total System	\$1,004,673	\$85,537	\$1,090,210	5,925 MW	\$184/kW
4	<u>Variable Costs</u>	\$.01669/kWh*	\$.15799/kWh*	-	-	-
5	High Load Factor	\$252,620	\$26,661	\$ 279,280	15,304.7 GWh	<u>\$.01825/kWh</u>
6	Total System	\$494,553	\$83,923	\$ 578,476	30,162.9 GWh	<u>\$.01918/kWh</u>
<u>Total Cost</u>						
7	High Load Factor			\$ 793,578		
8	Total System			\$1,668,686		

*Schedule 2.

PHILADELPHIA ELECTRIC COMPANY

Double Counting Illustration



PHILADELPHIA ELECTRIC COMPANY

Derivation of Peak and Average Demand
Allocation Factor Corrected for the Double-Counting Problem
Year Ending June 30, 1986

Line	Customer Class	Four Peak Demand (kW) (1)	Average Demand		Demand Supplied by Energy-Related Plant* (kW) (4)	Excess Demand		Corrected Peak and Average Percent** (7)
			Amount (kW) (2)	Percent (3)		Amount (kW) (5)	Percent (6)	
1	High Tension	2,143,078	1,520,580	44.00271%	916,355	1,226,723	33.20952%	39.71388%
2	Primary	469,779	280,706	8.12310	169,163	300,616	8.13819	8.12910
3	Secondary	816,090	432,405	12.51298	260,582	555,508	15.03856	13.51655
4	Residential	2,083,422	1,057,945	30.61493	637,555	1,475,394	39.94149	34.32097
5	Street Lighting	297	21,443	0.62053	12,923	0	0.00000	0.37395
6	Other Utilities	103,977	52,833	1.52889	31,839	72,138	1.95290	1.69737
7	Interdepartmental	11,248	7,529	0.21787	4,537	6,711	0.18167	0.20349
8	SEPTA	45,498	31,533	0.91251	19,003	26,495	0.71726	0.83493
9	AMTRAK	60,844	50,676	1.46648	30,539	30,305	0.82040	1.20975
10	Total Company	5,734,233	3,455,651	100.00000%	2,082,497	3,693,888	100.00000%	100.00000%

*Average demand times 60%

**Column (3) times 60%, Column (6) times 40%

PHILADELPHIA ELECTRIC COMPANY
COST OF SERVICE
CORRECTED PEAK AND AVERAGE WITH A FUEL SYMMETRY ADJUSTMENT
1985 EDH STUDY
TWELVE MONTHS ENDING JUNE 30, 1986
(DOLLAR AMOUNTS IN THOUSANDS)

	TOTAL	HIGH TENSION	PRIMARY	SECONDARY	RATE RH	RATE R	RATE DP
RATE BASE							
ELECTRIC PLANT IN SERVICE	\$8,089,034	\$3,041,725	667,578	\$1,174,207	\$ 500,189	\$2,973,225	\$ 64,707
ACCUMULATED PROVISION FOR DEPRECIATION	1,965,850	502,063	110,270	212,147	100,906	618,551	17,930
NET PLANT IN SERVICE	7,227,984	2,539,662	549,308	962,061	399,281	2,354,674	66,776
RATE BASE ADJUSTMENTS							
ADDITIONS	272,153	101,732	20,233	34,280	15,672	83,691	3,871
DEDUCTIONS	2,323	923	189	314	120	657	20
ACCELERATED AMORTIZATION	526,166	100,720	39,652	69,531	29,560	174,606	5,030
LIBERALIZED DEPRECIATION	0	0	0	0	0	0	0
RECOVERABLE FUEL COST	69,663,532	2,459,046	529,317	925,536	304,643	2,250,279	65,460
TOTAL RATE BASE	2,251,817	785,557	170,729	328,244	121,700	699,286	23,392
REVENUE	38,962	10,407	2,314	4,334	2,087	15,345	1,077
SALES	2,290,779	795,964	101,803	332,578	123,867	714,631	24,949
OTHER							
TOTAL REVENUE							
EXPENSES							
OPERATION AND MAINT EXP	1,440,907	516,520	105,852	184,995	81,662	470,302	19,006
DEPRECIATION AND AMORT	264,677	93,722	20,306	34,609	14,578	85,684	2,828
TAXES OTHER THAN INCOME TAX	82,178	27,652	6,221	11,917	4,594	27,860	941
INCOME TAXES	34,032	16,955	6,124	19,696	151	-16,239	-421
PROV FOR DEFERRED INC TAX	41,901	-963	2,974	6,937	1,806	26,438	-399
INC TX DEF IN PRIOR YR	-13,606	-5,351	-1,100	-1,936	-708	-3,697	-117
INVESTMENT TAX CREDIT	-3,401	-1,160	-256	-449	-191	-1,930	-33
GAIN FROM DISPOSITION OF UTIL PROP	0	0	0	0	0	0	0
TOTAL EXPENSES	1,845,998	647,367	141,621	255,569	101,891	588,437	21,769
NET OPERATING INCOME	444,781	140,597	39,442	77,008	21,976	126,194	2,700
RATE OF RETURN	6.392	6.042	7.452	8.322	5.712	5.592	4.122
INDEX OF RETURN	100	95	117	130	89	87	65
DEVIATION	.00	-.34	1.06	1.93	-.67	-.80	-2.26
REVENUE SUBSIDY	0	-17,204	11,402	36,344	-5,267	-36,864	-3,801
PROPOSED OPERATING INCOME	\$ 884,369	\$ 324,465	\$ 76,406	\$ 140,887	\$ 45,810	\$ 259,135	\$ 4,160
PROPOSED RATE OF RETURN	12.702	13.192	14.432	15.222	11.702	11.472	6.352
PROPOSED INDEX OF RETURN	100	104	114	120	92	90	50
PROPOSED DEVIATION	.00	.49	1.73	2.52	-1.00	-1.23	-6.35
PROPOSED REVENUE SUBSIDY	0	24,713	18,653	47,919	-7,801	-56,202	-8,942

PHILADELPHIA ELECTRIC COMPANY
 COST OF SERVICE
 CORRECTED PEAK AND AVERAGE WITH A FUEL SYMMETRY ADJUSTMENT
 1985 EDH STUDY
 TWELVE MONTHS ENDING JUNE 30, 1986
 (DOLLAR AMOUNTS IN THOUSANDS)

	RATE SLP	RATE SLS	OTH SL	OTHER UTILITIES	INTER DEPARTMENT	SEPTA	AMTRAK
ELECTRIC PLANT IN SERVICE	\$ 62,651	\$ 75,959	\$ 7,077	\$ 127,306	\$ 15,750	\$ 60,459	\$ 94,200
ACCUMULATED PROVISION FOR DEPREC	17,069	24,943	2,245	20,571	2,638	11,960	16,147
NET PLANT IN SERVICE	44,782	51,916	5,632	106,735	13,113	56,491	78,053
RATE BASE ADJUSTMENTS							
ADDITIONS	1,364	1,299	211	3,568	479	2,134	3,619
WORKING CAPITAL							
DEDUCTIONS	5	3	1	39	5	19	28
ACCELERATED AMORTIZATION	3,726	4,515	468	7,568	935	4,067	5,589
LIBERALIZED DEPRECIATION	0	0	0	0	0	0	0
RECOVERABLE FUEL COST	42,163	47,045	5,347	102,696	12,652	54,500	76,026
TOTAL RATE BASE	13,431	17,722	2,300	29,633	4,603	10,244	20,696
SALES	63	40	33	283	35	213	2,733
OTHER	13,494	17,762	2,333	29,916	4,838	10,457	31,429
TOTAL REVENUE	7,117	7,163	1,101	15,290	1,918	10,904	19,077
EXPENSES							
OPERATION AND MAINT EXP	1,545	2,601	249	3,945	483	2,053	2,081
DEPRECIATION AND AMORT	540	672	84	497	62	626	992
TAKES ON THE INCOME TAX	612	1,311	245	-482	469	959	2,481
INCOME TAXES	539	894	52	3,016	367	69	-220
PROV FOR DEFERRED INC TAX	-33	-25	-5	-228	-27	-113	-163
INC TX DEF IN PRIOR YR	-24	-29	-3	-49	-6	-26	-36
INVESTMENT TAX CREDIT	0	0	0	0	0	0	0
GAIN FROM DISPOSITION OF UTL PROP	10,297	12,586	1,722	21,988	3,285	14,473	24,993
TOTAL EXPENSES	3,190	5,175	611	7,928	1,553	3,984	6,436
NET OPERATING INCOME	7,562	10,822	11,422	7,722	12,272	7,312	8,472
RATE OF RETURN	119	169	179	121	192	114	133
INDEX OF RETURN	1,200	4,443	5,044	1,333	5,888	92	2,088
DEVIATION	1,025	4,305	547	2,779	1,512	1,022	3,210
REVENUE SUBSIDY							
PROPOSED OPERATING INCOME	\$ 3,560	\$ 5,400	\$ 664	\$ 7,929	\$ 1,553	\$ 6,447	\$ 8,754
PROPOSED RATE OF RETURN	8,442	11,292	12,422	7,722	12,272	11,632	11,522
PROPOSED INDEX OF RETURN	66	89	98	61	97	93	91
PROPOSED DEVIATION	-4,26	-1,41	-28	-4,98	-43	-87	-1,18
PROPOSED REVENUE SUBSIDY	-3,646	-1,373	-31	-10,387	-110	-94	-1,830

PHILADELPHIA ELECTRIC COMPANY

Adjusted Fuel Cost Allocation Factors by Customer Class
to Correct the Fuel Symmetry Problem
Year Ending June 30, 1986

Line	Customer Class	Fuel and Purchased Power Cost			Fuel Cost Allocation Factor (4)
		Of Non-Base Units (a) (1)	Of Base Units (b) (2)	Total (3)	
1	High Tension	\$118,266,952	\$123,915,633	\$242,182,586	40.58628%
2	Primary	30,251,152	19,264,378	49,515,529	8.29808
3	Secondary	54,435,442	26,314,089	80,749,530	13.53245
	Residential:				
4	Heating	14,863,509	16,622,125	31,485,635	5.27653
5	Regular	119,598,825	41,583,896	161,182,721	27.01188
6	Rate OP	0	5,627,430	5,627,430	0.94308
7	Total Residential	134,462,334	63,833,451	198,295,786	33.23149
	Street Lighting:				
8	Rate SLP	0	1,371,087	1,371,087	0.22977
9	Rate SLS	0	866,110	866,110	0.14515
10	All Other	0	225,656	225,656	0.03782
11	Total Street Ltg.	0	2,462,854	2,462,854	0.41274
12	Other Utilities	6,958,521	3,083,319	10,041,840	1.68287
13	Interdepartmental	666,576	578,803	1,245,379	0.20871
14	SEPTA	2,591,567	2,510,111	5,101,677	0.85497
15	AMTRAK	2,267,555	4,847,754	7,115,309	1.19242
16	Total Company	\$349,900,098	\$246,810,392	\$596,710,490	100.00000%

(a) Allocated on Page 2, Column 6

(b) Allocated on Page 2, Column 4

PHILADELPHIA ELECTRIC COMPANY

Derivation of Class Energy Requirements Met from Base and Nonbase Units
 Year Ending June 30, 1986

Line	Customer Class	Energy Required (MWh) (1)	Load Factor (2)	Base Energy Requirement		Nonbase Energy Requirement	
				Amount (MWh) (3)	Percent (4)	Amount (MWh) (5)	Percent (6)
1	High Tension	13,320,283	71.0%	9,451,154	50.21%	3,869,129	33.80%
2	Primary	2,458,984	59.8	1,469,311	7.81	989,673	8.65
3	Secondary	3,787,866	53.0	2,006,999	10.66	1,780,867	15.56
	Residential:						
4	Heating	1,754,047	72.3	1,267,784	6.73	486,263	4.25
5	Regular	7,084,342	44.8	3,171,640	16.85	3,912,702	34.18
6	Rate OP	429,209	N/M	429,209	2.28	0	0.00
7	Total Residential	9,267,598	50.8	4,868,633	25.86	4,398,965	38.43
	Street Lighting:						
8	Rate SLP	104,574	N/M	104,574	0.56	0	0.00
9	Rate SLS	66,059	N/M	66,059	0.35	0	0.00
10	All Other	17,211	N/M	17,211	0.09	0	0.00
11	Total Street Ltg.	187,844	N/M	187,844	1.00	0	0.00
12	Other Utilities	462,817	50.8	235,167	1.25	227,650	1.99
13	Interdepartmental	65,953	66.9	44,146	0.23	21,807	0.19
14	SEPTA	276,232	69.3	191,448	1.02	84,784	0.74
15	AMTRAK	443,926	83.3	369,742	1.96	74,184	0.65
16	Total Company	30,271,503	60.3%	18,824,444	100.00%	11,447,059	100.00%

PHILADELPHIA ELECTRIC COMPANY

Fuel Expense and Energy Supplied from Base Load Units
 July 1986 - June 1988

<u>Line</u>	<u>Description</u>	<u>Fuel Expense</u> (1)	<u>Energy</u> (MWh) (2)	<u>Average Cost</u> per kWh (Mills) (3)
Base Load Resources:				
1	Coal - PE Steam	\$127,142,000	5,698,000	22.31
2	Coal - Minemouth	111,573,000	7,779,000	14.34
3	Nuclear	<u>215,962,998</u>	<u>31,206,601</u>	6.92
4	Total Base Load	454,677,998	44,683,601	10.18
5	Nonbase Load Resources	<u>506,728,850</u>	<u>15,899,874</u>	31.87
6	Total	\$961,406,848	60,583,475	15.87

PHILADELPHIA ELECTRIC COMPANY

Comparison Between PECO, PBUUG and UP/UUC
Proposed HT Rate Designs

<u>Line</u>	<u>Description</u>	<u>Present Rates</u> (1)	<u>Proposed Rates</u> (2)	<u>Percent Increase</u> (3)
<u>PECO</u>				
1	Customer Charge	\$220.45	\$264.15	19.8 %
2	Capacity Charge	5.37	9.44	75.8
Energy Charges:				
3	First 150 Hours	.0739	.0964	30.4
4	Next 150 Hours	.0556	.0668	20.1
5	Additional	.0376	.0375	(0.3)
<u>PBUUG (Exhibit RLF 7)</u>				
6	Customer Charge		\$230.20	4.4 %
7	Capacity Charge		6.18	15.1
Energy Charges:				
8	First 150 Hours		.0928	25.6
9	Next 150 Hours		.0733	31.8
10	Additional		.0541	43.9
<u>UP/UUC (Exhibit RMW-19)</u>				
11	Customer Charge		\$264.15	19.8 %
12	Capacity Charge		5.77	7.4
Energy Charges:				
13	First 150 Hours		.0940	27.2
14	Next 150 Hours		.0764	37.4
15	Additional		.0591	57.2

PHILADELPHIA ELECTRIC COMPANY

Impact of UP/UUC Recommended HT Design
on PAIEUG et al Electricity Cost

<u>Line</u>	<u>Description</u>	<u>PAIEUG et al (1)</u>	<u>Total High Tension Class (2)</u>
	<u>Base Rate Percent Increase</u>		
1	PECO Proposed	24.1%	29.6%
2	UP/UUC Recommended	37.4%	31.0%
3	Percent Difference	55%	5%
	<u>Nonfuel Percent Increase</u>		
4	PECO Proposed	71.9%	70.6%
5	UP/UUC Recommended	98.0%	73.0%
6	Percent Difference	36%	3%

PHILADELPHIA ELECTRIC COMPANY

Comparison Between PECO, PBUUG and UP/UUC
Proposed HT Rate Designs
Equivalent Capacity and Energy Rates*

Line	Description	Present Rates (1)	PECO Proposed (2)	PBUUG Recommended (3)	UP/UUC Recommended (4)
<u>Up to 149 Hours' Use</u>					
1	Capacity Charge				
2	Percent Increase	\$ 5.37	\$ 9.44 76%	\$ 6.18 15%	\$ 5.77 7%
3	Nonfuel Energy Charge	.04515	.07515 66%	.07155 58%	.07275 61%
4	Percent Increase				
<u>150-299 Hours' Use</u>					
5	Capacity Charge				
6	Percent Increase	\$ 8.115	\$ 13.88 71%	\$ 9.105 12%	\$ 8.41 4%
7	Nonfuel Energy Charge	.02685	.04555 70%	.05205 94%	.05515 105%
8	Percent Increase				
<u>300 Hours' Use and Above</u>					
9	Capacity Charge				
10	Percent Increase	\$13.515	\$22.670 68%	\$14.865 10%	\$ 13.60 1%
11	Nonfuel Energy Charge	.00885	.01625 84%	.03285 271%	.03785 328%
12	Percent Increase				

*Below 50 MW of demand.

PHILADELPHIA ELECTRIC COMPANY

Rate HT Income Versus Consumption
Summary

Line	Proposal	Income Fluctuation Due to a 2% Fluctuation in Consumption					
		Equal Fluctuations in Demand and Energy		Demand Fluctuation =50% of Energy Fluctuation		No Demand Fluctuation	
		Percent (1)	Index (2)	Percent (3)	Index (4)	Percent (5)	Index (6)
1	PECO	2.39%	103	1.99%	105	1.59%	110
2	PAIEUG et al	2.33%	100	1.90%	100	1.45%	100
3	UP/UUC	2.47%	106	2.22%	117	1.98%	137

PHILADELPHIA ELECTRIC COMPANY

Rate HT Income Versus Consumption
 at PECO Proposed Rates

<u>Line</u>	<u>Description</u>	<u>Amount</u> (1)	<u>Reference</u> (2)
1	Energy Sold (MWh)	12,947,425	DR-Staff-RSC-1
2	2% Variation (MWh)	258,949	Line 1 x .02
3	Margin in Energy Rate (6.620¢ - 2.604¢)	4.016¢	WFS-1, Page 39
4	Billing Demand (kW)	27,933,000	Estimated
5	1% Variation	279,330	Line 4 x .01
6	Rate	\$9.44	JP-2, Schedule 12
7	Revenue Effect:		
8	Energy	\$ 10,399,392	Line 2 x Line 3
9	Demand	2,636,875	Line 5 x Line 6
	Total	<u>13,036,267</u>	
10	Income Effect	6,417,381	Line 9 ÷ 2.0314
11	Net Operating Income	\$322,508,000	MPB-3, Schedule 2
12	Variation in Income	1.99%	Line 10 ÷ Line 11

PHILADELPHIA ELECTRIC COMPANY

Rate HT Income Versus Consumption
at PAIEUG et al Proposed Rates

<u>Line</u>	<u>Description</u>	<u>Amount</u> (1)	<u>Reference</u> (2)
1	Energy Sold (MWh)	12,947,425	DR-Staff-RSC-1
2	2% Variation (MWh)	258,949	Line 1 x .02
3	Margin in Energy Rate (6.309¢ - 2.604¢)	3.705¢	WFS-1, Page 39
4	Billing Demand (kW)	27,933,000	Estimated
5	1% Variation	279,330	Line 4 x .01
6	Rate	\$10.19	JP-1, Schedule 8
	Revenue Effect:		
7	Energy	\$ 9,594,060	Line 2 x Line 3
8	Demand	2,846,373	Line 5 x Line 6
9	Total	<u>12,440,433</u>	
10	Income Effect	6,124,068	Line 9 ÷ 2.0314
11	Net Operating Income	\$322,508,000	MPB-3, Schedule 2
12	Variation in Income	1.90%	Line 10 ÷ Line 11

PHILADELPHIA ELECTRIC COMPANY

Rate HT Income Versus Consumption
 at UP/UUC Proposed Rates

<u>Line</u>	<u>Description</u>	<u>Amount (1)</u>	<u>Reference (2)</u>
1	Energy Sold (MWh)	12,947,425	DR-Staff-RSC-1
2	2% Variation (MWh)	258,949	Line 1 x .02
3	Margin in Energy Rate (7.608¢ - 2.604¢)	5.004¢	WFS-1, Page 39
4	Billing Demand (kW)	27,933,000	Estimated
5	1% Variation	279,330	Line 4 x .01
6	Rate	\$5.77	JP-2, Schedule 12
7	Revenue Effect: Energy	\$ 12,957,808	Line 2 x Line 3
8	Demand	1,611,734	Line 5 x Line 6
9	Total	14,569,542	
10	Income Effect	7,172,168	Line 9 ÷ 2.0314
11	Net Operating Income	\$322,508,000	MPB-3, Schedule 2
12	Variation in Income	2.22%	Line 10 ÷ Line 11

PHILADELPHIA ELECTRIC COMPANY

Hypothetical Example Demonstrating the Intra-class Revenue Allocation With and Without a Demand Ratchet

<u>Line</u>	<u>Description</u>	<u>Total Class</u> (1)	<u>Customer "A"</u> (2)	<u>Customer "B"</u> (3)
1	Demand Cost	\$1,000,000	\$500,000	\$500,000
2	Coincident Demand (MW)	1,000	500	500
	Monthly Maximum Demand (MW)			
3	January	825	525	300
4	February	825	525	300
5	March	825	525	300
6	April	825	525	300
7	May	825	525	300
8	June	1,200	575	625
9	July	1,200	575	625
10	August	1,200	575	625
11	September	1,200	575	625
12	October	825	525	300
13	November	825	525	300
14	December	825	525	300
15	Total	11,400	6,500	4,900
	Demand Cost if Allocated on Sum of Monthly Maximum Demands	\$1,000,000	\$570,175	\$429,825
16				
17	Billing Demand With 80% Ratchet (MW)	13,000	6,500	6,500*
	Demand Cost if Allocated on Billing Demand	\$1,000,000	\$500,000	\$500,000
18				

*80% of 625 MW x 8 months + 625 MW x 4 months.

PHILADELPHIA ELECTRIC COMPANY

Survey of Utility Tariff Provisions

<u>Line</u>	<u>U t i l i t y</u>	<u>Rate Schedule (1)</u>	<u>Demand Ratchet/ Minimum Charge (2)</u>	<u>Demand Interval (Minutes) (3)</u>	<u>Seasonal Differential (4)</u>
1	Atlantic City Electric Company	AGS	80% of Highest Demand (June - October)	15	Yes
2	Baltimore Gas and Electric Company	P	Customer Charge + Demand Charge x 1,500 kW	30	Yes*
3	Consolidated Edison Company of New York, Inc.	SC-4	-	30	Yes*
4	Delmarva Power & Light Company	GP	25% On-Peak + 75% of Average Billing Demands for Prior June - September	60	Yes*
5	Duquesne Light Company	L	Greater of 70% of Contract On-Peak Demand or 5,000 kW	15	No
6	Jersey Central Power & Light Company	GP	Monthly Charges plus \$3.50/kW of Highest of: (1) On or Off-Peak (Prior 12 Months) or (2) Contract Demand	15	Yes*
7	Metropolitan Edison Company	GP	50% of Highest Demand (Prior 11 Months)	15	No*
8	Pennsylvania Electric Company	GP	Customer Charge + 50% of Highest Demand (Prior 11 Months)	15	No*
9	Pennsylvania Power Company	GP	60% of Highest Demand (Prior 11 Months) or Contract	15	No
10	Pennsylvania Power & Light Company	LP-4	-	15	No
11	Potomac Electric Power Company	GT	Customer Charge + Distribution Charge	30	Yes*
12	Public Service Electric and Gas Company	LPL	Demand Charge + \$1.75/kW On-Peak Demand (Current Month or Prior June - September)	15	Yes*

*Time-of-use differentials.

MAR 12 1986

SECRETARY'S OFFICE
Public Utility Commission

SEPTA/Amtrak Statement No. 1A

PM 3-10-86
#67

PENNSYLVANIA PUBLIC UTILITY COMMISSION

v.

PHILADELPHIA ELECTRIC COMPANY

DOCKET NO. R-850152

REBUTTAL TESTIMONY OF
RICHARD J. RUDDEN

on behalf of

THE SOUTHEASTERN PENNSYLVANIA TRANSPORTATION AUTHORITY

and

THE NATIONAL RAILROAD PASSENGER CORPORATION

Concerning Rate Structure

February 26, 1986

DOCKETED
MAR 13 1986

**DOCUMENT
FOLDER**

Rebuttal Testimony of Richard J. Rudden
on Behalf of SEPTA and Amtrak

- Q. Mr. Rudden, what is the purpose of your rebuttal testimony?
- A. My purpose is to respond to testimony that has been submitted by various intervenors proposing alternative revenue allocations for SEPTA and Amtrak.

- Q. Would you please summarize the conclusions of your rebuttal testimony?
- A. Yes. PECO's proposed separate rate classification and cost based rates for SEPTA and Amtrak represent an appropriate response to the Commission's order in the last case (Docket No. R-842590) in which PECO was directed to submit: (1) cost studies indicating the cost of providing service to SEPTA and Amtrak; and (2) alternative rate designs reflecting the results of such studies. In complying with the Commission's order, PECO has used the 4CP cost allocation methodology approved in that case.

By contrast, various intervenor groups have submitted alternative cost allocation methodologies and/or class revenue apportionments which differ from those proposed by PECO. These alternative proposals are inappropriate in that they (1) fail to give proper effect to the Commission's order in Docket No. R-842590; (2) propose inappropriate departures from the 4CP cost allocation methodology that has been repeatedly accepted by

the Commission; and/or (3) fail to take into account the unique supply and cost characteristics of SEPTA and Amtrak.

Q. Could you please explain the circumstances surrounding the Commission's order in Docket No. R-842590?

A. In the last case, both SEPTA and Amtrak argued that the available evidence indicated that the costs of providing electric traction power are lower than the costs of providing service to HT customers in general, and that the railroads should be separated from the HT class for costing and ratemaking purposes. Although it did not adopt or implement the recommendations of SEPTA and Amtrak regarding a separate rate classification or rider at that time, the Commission was sufficiently concerned about the issue to direct PECO to submit studies indicating the cost of providing service to SEPTA and Amtrak as well as alternative rate designs reflecting the results of those studies.

Q. Did the Company perform such a study in compliance with the Commission's order?

A. Yes. The study submitted in this case is the basis upon which PECO proposes separate ratemaking treatment for SEPTA and Amtrak relative to the HT class. The PECO study results confirm that the costs of serving SEPTA and Amtrak are significantly less than serving HT customers in general. The cost allocation

process used by PECO in its special study, utilizing the 4CP method, is the same as that adopted by this Commission in the last seven rate cases. This method has been approved by the Commission in past cases even where a substantial portion of the relevant rate base (i.e. approximately 50%) consisted of nuclear generating plant. In addition, PECO's cost allocation has been improved in this case by inclusion of a detailed analysis of specific distribution facilities serving SEPTA and Amtrak.

Q. Under PECO's proposal, do SEPTA and Amtrak pay their full cost of service?

A. Yes. They pay for all costs allocated to them, including the full system average rate of return. In my opinion, this result is entirely consistent with the Commission's order in the last case.

Q. In your summary of conclusions, you state that several of the intervenors fail to give proper effect to the Commission's order in Docket No. R-842590. Please explain.

A. First, the Philadelphia Area Industrial Energy Users Group ("P.A.I.E.U.G.") has offered a proposal which perpetuates the past inequities or subsidies which the Commission in Docket No. R-842590 apparently sought to investigate and, if appropriate, remedy. Specifically, the P.A.I.E.U.G. has proposed that SEPTA and Amtrak continue to pay the same interclass subsidy which

they pay under the present HT rate, i.e. more than \$5 million. While proposing the system average rate of return for itself, the P.A.I.E.U.G. proposes that SEPTA and Amtrak pay rates substantially higher than the system average rate of return in their new rate classifications. Significantly, P.A.I.E.U.G.'s own cost of service study shows that, under PECO's proposed rates, SEPTA and Amtrak would pay very close to the system average rate of return (See Exhibit JP-1, Schedule 6).

Similarly, the Utility Users Committee/University of Pennsylvania ("UUC/UP") has effectively urged an abandonment of cost-based rates not only for SEPTA and Amtrak but for all classes through its recommendation that the revenue increase be allocated on a uniform percentage across all classes. Ironically, the UUC/UP has recommended that this equal percentage increase be applied to existing rates which were developed on the basis of PECO's 4CP methodology, as approved in the last case. Even though the UUC/UP thus implicitly adopts the 4CP methodology, this intervenor ignores the two current 4CP studies of record in this case (those of PECO and the P.A.I.E.U.G.). Both of the current 4CP studies demonstrate that under PECO's proposed rates, SEPTA and Amtrak would pay the system average rate of return, or very close to it.

As noted above, in the last rate case, PECO was ordered to perform studies to determine the actual costs of serving SEPTA and Amtrak. In my opinion, the uniform percentage increase

proposed by the UUC/UP renders any such studies irrelevant and the proposal represents an unwarranted departure from cost based ratemaking.

- Q. You have also stated above that certain intervenors have proposed inappropriate departures from the cost allocation methodologies accepted by this Commission in past cases. Please explain.
- A. The Commission has reaffirmed its acceptance of the 4CP cost allocation methodology as it applies to PECO in a large number of past rate cases. Most significantly, it adopted the 4CP methodology in the last case, when approximately 50% of PECO's net production and transmission plant in service was accounted for by nuclear generation. Expressed as a percentage of total net generation plant only, the cost of nuclear generation facilities accounted for more than 60%.

In this case, some intervenors have argued that the allocation methodology should be changed to give weight to average demand in the determination of the A.1 allocator, citing the energy versus demand cost trade-offs inherent in the economics of nuclear power. I have three major problems with their proposals.

Q. What are they?

A. First, an essential ingredient of the "reasonableness" of any cost allocation methodology is its past acceptance by regulators.

In PECO's case, the Commission has clearly found the 4CP methodology acceptable, even where a significant portion of rate base was related to nuclear plant investments. The alternative cost allocation proposals put forth in this case do not appear to have any past acceptance by this Commission in PECO's rate cases.

Second, the applications of the alternative approaches are asymmetrical, yielding inequitable results. While attempting to apportion the capital related costs of nuclear power as between demand and energy, the intervenors give no recognition to the differences in fuel costs associated with peak load versus base load energy. If they had recognized these fuel cost differences, off-peak and high load factor customers who use proportionately more base load power would have been allocated lower than average fuel costs. Proper recognition of these fuel cost differences could significantly reduce the cost responsibility of these customers relative to that shown by the proponents of the energy-weighted demand allocation methodologies. In this case, we have seen just one side of the coin; to accept the one-sided, energy-weighted demand allocation methodologies proposed in this case would be, in my opinion, discriminatory against off-peak and high load factor customers.

Third, the departure away from the 4CP methodology to an energy-weighted demand allocation method has been rationalized by some of the intervenors by arguing that a new allocation

methodology is required to reduce the "rate shock" of Limerick. In my opinion, this is entirely inappropriate.

Q. Please explain why.

A. The proper mechanism for reducing rate shock is the phasing-in of Limerick's prudently incurred costs, not a change in cost allocation methodology. If a change in allocation methodology is to be adopted, it should be adopted for reasons related to basic utility design, operating and cost criteria, and not to achieve some predetermined objective, such as the mitigation of adverse rate impacts. If mitigation is to be an objective, it should be accomplished through rate design, as PECO has proposed. Moreover, a change in cost allocation methodology simply shifts relative impacts among classes, and does not reduce total costs for the system as a whole.

Q. You stated above that various intervenors have failed to take into account the unique service, supply and cost characteristics applicable to SEPTA and Amtrak. Please explain.

A. By and large, each intervenor rate structure witness who has proposed alternative cost and/or interclass revenue allocations in this proceeding has disregarded the unique load and supply characteristics of SEPTA and Amtrak which result in significantly lower costs of providing traction power. Most notably, none of the intervenor rate structure witnesses have

taken into account (or even professed familiarity with) the special circumstances under which power is delivered to Amtrak at Thorndale and Perryville, as detailed in my direct testimony. Had they familiarized themselves with that testimony, they would have learned that nearly 38% of Amtrak's total energy requirements from PECO represent deliveries of power generated by other utilities and not by PECO. In fact, PECO neither generates the power which it meters at Thorndale and Perryville, nor transmits it to Amtrak. Moreover, the power metered at Thorndale and Perryville is 25Hz power, the vast majority of which is generated at Safe Harbor, a hydroelectric plant jointly owned by Pennsylvania Power & Light Company and Baltimore Gas and Electric Company, and delivered directly to Amtrak entirely outside of the PECO system.

- Q. How does the failure to take into account the circumstances surrounding the delivery of power to Amtrak at Thorndale and Perryville affect the allocations of costs and revenue distributions proposed by the various intervenors?
- A. In general, all of the cost allocation proposals submitted by the various intervenors overstate the amount of PECO production and transmission costs that should be allocated to Amtrak by a significant amount, corresponding to the amount of demand and/or energy metered at those delivery points.

- Q. In your direct testimony, you discussed the impact upon Amtrak's revenue allocation resulting from the inclusion of power deliveries at Thorndale and Perryville in PECO's 4CP demand allocator. How do the circumstances surrounding the delivery of power at Thorndale and Perryville affect the cost allocation proposals submitted by those intervenors (i.e. the OCA, CEPA and PBUUG) who are recommending that a portion of PECO production and transmission costs be allocated on an energy basis?
- A. These proposals are intended to allocate the costs of energy-related production capacity to customers who receive the benefit of this generating capacity in proportion to the energy generated and consumed from these facilities. Since the energy metered at Thorndale and Perryville is not generated (or transmitted) by any PECO facility, Amtrak cannot be expected to bear responsibility for PECO's energy-related production plant costs based on the amount of energy metered at Thorndale and Perryville. If an energy-weighted demand allocator were to be accepted by the Commission, the energy delivered at Thorndale and Perryville should be excluded from the computation of the demand allocation factor for SEPTA/Amtrak.
- Q. Have you quantified the impact on the revenue allocation to Amtrak under the various parties' proposals if the Thorndale and Perryville demands and energies had been properly excluded from the allocation of PECO's production and transmission plant?

A. Yes, I have. In my direct testimony at pages 24-27, I addressed PECO's cost allocation study. To the extent that power deliveries at Thorndale and Perryville are included in the 4CP for allocation of production and transmission plant, an over-allocation of demand costs results. Such overstatement of demand costs results in an overstatement of revenue requirement of \$5-6 million for Amtrak. For the cost study sponsored by the P.A.I.E.U.G. witnesses, I removed from the 4CP demands used in their A.1 allocator a level of demand which represents the lowest proportionate share of Amtrak's total 4CP demand historically provided at Thorndale and Perryville (i.e. 13,000 KW adjusted for losses). This results in a decrease in the P.A.I.E.U.G. revenue allocation for Amtrak of \$4.6 million and a decrease, relative to PECO's proposal, of \$4.2 million in the revenues required from Amtrak.

With regard to the peak and average method of cost allocation proposed by the OCA witness (and also apparently by the CEPA witness because his average and excess allocation factors are identical to Mr. Oliver's peak and average allocation factors), I again removed the lowest proportionate share of Amtrak's 4CP demand historically provided at Thorndale and Perryville from the peak allocator. I also removed the test year MWH delivered at Thorndale and Perryville from the average demand allocator. This modification to the A.1 allocator resulted in a reduction in the Amtrak revenue requirement of

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With regard to the peak and average method of cost allocation proposed by the OCA witness (and also apparently by the CEPA witness because his average and excess allocation factors are identical to Mr. Oliver's peak and average allocation factors), I again removed the lowest proportionate share of Amtrak's 4CP demand historically provided at Thorndale and Perryville from the peak allocator. I also removed the test year MWH delivered at Thorndale and Perryville from the average demand allocator. This modification to the A.1 allocator resulted in a reduction in the Amtrak revenue requirement of

about \$9.4 million relative to that proposed by Mr. Oliver. Adjusted in this manner, Mr. Oliver's revenue requirement from Amtrak is also some \$2.4 million less than the revenue level proposed by PECO. I was unable to duplicate the cost study performed by the PBUUG witness. However, I estimate that if Thorndale and Perryville demands were removed from the allocation factors which PBUUG developed for production and transmission plant, the results would fall somewhere between the 4CP and the peak and average results since PBUUG recommends an allocation method which essentially combines both methods.

Q. Are you at this time modifying your position regarding PECO's proposed revenue allocation to SEPTA and Amtrak?

A. No. As stated in my direct testimony, we believe that PECO has treated SEPTA and Amtrak equitably in the allocation of the large rate increase it is requesting in this proceeding. In summary, we wish to note the following at this time:

- (1) To date, it appears that no party, including PECO, objects to treating SEPTA and Amtrak as a single separate class of service, as I have proposed in my direct testimony.
- (2) PECO, OCA, and PBUUG agree with SEPTA and Amtrak that the traction service customers should pay the system average rate of return.
- (3) P.A.I.E.U.G. and UUC/UP propose revenue allocations to SEPTA and Amtrak which would perpetuate past over-allocations of revenues above the cost of service.
- (4) Under all the proposed cost of service allocation methods, if power and energy