

OCA Statement No. 1A

R-850152 2/1/86
JAT TJA

PENNSYLVANIA PUBLIC UTILITY COMMISSION

v.

PHILADELPHIA ELECTRIC COMPANY

FEB 1 1986

Docket No. R-850152

SUPPLEMENTAL DIRECT TESTIMONY OF
JAMES J. O'BRIEN

LIMERICK 1 AND COMMON CONSTRUCTION DELAY
AND CONSEQUENT COST INCREASES

DOCKETED
FEB 1 1986

January, 1986

O'Brien-Kratzberg and Associates, Inc.
2 South Centre Street
Merchandiseville, New Jersey 08109

1 Q. Have you previously filed testimony in this proceeding?

2 A. Yes. I filed Direct Testimony identified as OCA Statement
3 No. 1.
4

5 Q. What is the purpose of this Supplemental Direct Testimony?

6 A. This testimony is presented for the limited purpose of
7 presenting additional information on the quantification of
8 the cost of the 27 month delay of Limerick construction.
9

10 Q. What areas of quantification will you address?

11 A. I will address four areas. These are:

12 1) Costs of delay associated with Bechtel "Indirect"
13 costs;

14 2) Additional quantification of the AFUDC associated with
15 Mark II costs.

16 3) Quantification of costs of delay for Limerick Unit 1
17 and 50% of Common Facilities.

18 4) Correction of a small error in the calculation of
19 AFUDC in my Direct Testimony.
20

21 Q. What information do you have concerning Bechtel costs of
22 delay?

23 A. In my Direct Testimony at pages 29-32, I discussed
24 "Indirect" construction costs which I believe would have
25 been avoided had construction of Limerick 1 been completed
26 for fuel load by July, 1982, rather than October, 1984. I
27

1 identified \$90 million of expenditures, including taxes,
2 overheads and AFUDC, of PECO Indirect Costs which resulted
3 from the 27-month delay.* I was not, however, able to
4 develop the comparable figure for Bechtel Indirect Costs at
5 the time I prepared my Direct Testimony. Subsequently, I
6 obtained additional information which provides a basis for
7 developing a Bechtel cost.

8
9 Q. Please describe the cost information to which you are
10 referring.

11 A. In answer to OCA interrogatory Set 4, number 29, the
12 Company supplied backup documentation for the Limerick
13 construction cost reconciliation presented in PECO Exh. 2.
14 There are two portions of that documentation which are
15 applicable to this discussion. The first portion presents
16 PECO's estimate of the cost impacts of schedule extensions
17 and the second presents PECO's estimate of unanticipated
18 escalation associated with, among other things, those
19 schedule extensions. The portions of these interrogatories
20 which are relevant to this discussion have been entered
21 into the record as OCA Exhs. 62 and 64. I have also
22 attached them to this testimony as Appendix A.

23
24
25 _____
26 * As noted below, the \$90 million figure has been
27 revised to \$101.5 million to account for additional AFUDC.

1 Q. What information do these documents provide?

2 A. There are two line items of cost reconciliation which are
3 specifically relevant to quantifying Bechtel Indirect Costs
4 of the 27-month delay. These can be seen on pages I-38 and
5 IV-3 of App. A. Page I-38 shows costs of schedule
6 extensions for two delays. The first extension is from
7 3/82 to 10/82 for Limerick Unit 1. The Company estimates
8 this to have cost \$8.4 million dollars for Unit 1 and 100%
9 of Common. The second delay is from 10/82 to 10/84 for
10 Limerick 1. The Company estimates this to have cost \$92.0
11 million for Limerick 1 and Common. It should be noted that
12 these figures exclude AFUDC. Page IV-3 of App. A shows
13 the unanticipated escalation associated with these two
14 delays. For the delay from 3/82 to 10/82, PECO estimates
15 \$2.9 million of unanticipated escalation. For the delay
16 from 10/82 to 10/84, PECO estimates a cost of \$39.6
17 million.

18 Since I have developed a July, 1982, fuel load date
19 for Limerick 1, I have used only 50% of the cost estimates
20 for the 3/82 to 10/82 delay.
21

22 Q. What do the costs you have cited above represent?

23 A. The delay cost estimates were developed by PECO and
24 Theodore Barry & Associates (TB&A). Mr. Osborn of TB&A
25 stated during cross-examination that the costs of delay
26 were related to items such as having tools and equipment on
27

1 site, maintaining that equipment, the carrying cost on the
2 equipment, continuity of supervision, continuity of support
3 staff, records maintenance, facilities maintenance,
4 warehousing, and maintenance of support facilities. Tr.
5 1259-1261. TB&A witness Kononetz explained during
6 cross-examination that these costs are almost entirely
7 Bechtel related rather than PECO related. Tr. 1260,
8 1273-1275. In fact, of the total project cost impact of
9 the 2 year delay of \$224.3 million identified in Bechtel
10 Forecast 5, OCA Exh. 63, which provides the basis for the
11 Limerick 1 and 100% of Common costs discussed above, Mr.
12 Kononetz identified only \$1.8 million as associated with a
13 PECO account. Tr. 1273.
14

15 Q. Are these the types of costs you were referring to in your
16 Direct Testimony which you had not then been able to
17 quantify?

18 A. Yes. With the information supplied during the
19 cross-examination of the TB&A witnesses, I now believe I
20 can quantify at least some of the Bechtel "Indirect" costs
21 of delay.
22

23 Q. Please state what your quantification shows.

24 A. Schedule JJO'B-21 shows that the Bechtel Indirect Costs of
25 the 27 month delay for Limerick 1 and 100% of Common
26 Facilities is \$137.2 million. With the associated AFUDC,
27 the total for Bechtel Indirect costs is \$171.9 million.

1 Q. Did you attempt to develop the Bechtel Indirect Costs
2 another way?

3 A. Yes, subsequent to the date the OCA presented my Direct
4 Testimony to PECO, I requested the Company to provide a
5 quantification of Bechtel charges which would allow an
6 Indirect Cost analysis to be performed. The Company
7 response is attached as Sch. JJO'B-22. As can be seen,
8 PECO was unable to provide any information other than total
9 annual Bechtel charges by broad category. Thus, to date,
10 the information in the PECO Exh. 2 cost reconciliation is
11 the best information PECO has made available.
12

13 Q. Please explain the additional information you have on the
14 quantification of the Mark II Redesign problem.

15 A. In my Direct Testimony I presented a cost for the Mark II
16 error of \$136.1 million of direct costs plus \$24.6 million
17 of AFUDC. Subsequently, in response to IR-OCA-14-2, PECO
18 provided an estimate of the AFUDC associated with the
19 \$136.1 million. This answer indicates that the AFUDC
20 accumulated on Mark II direct costs is \$37.356 million
21 through December 31, 1984, and \$58.032 million through
22 March, 1986. This presents a total cost of \$173.456
23 million through December, 1984, and \$194.132 million
24 through March, 1986. IR-OCA-14-2 is appended as Sch.
25 JJO'B-23. The Company's calculation is based upon
26 estimated monthly direct expenditures on Mark II and the
27

1 AFUDC rate in effect for each month. Further, it is
2 developed through March, 1986, and therefore includes AFUDC
3 through the date of projected commercial operation. My
4 original estimate ended as of December, 1984.
5

6 Q. Have you developed a cost estimate of delay for Limerick 1
7 and 50% of common facilities?

8 A. Yes. In my Direct Testimony, my calculations show the cost
9 impact of the 27-month delay for Limerick 1 and 100% of
10 Common Facilities. Subsequently, I have prepared a cost
11 analysis using 50% of Common Facilities.
12

13 Q. What does that analysis show?

14 A. As can be seen in Sch. JJO'B-24, the direct cost of the
15 27-month delay for Limerick 1 and 50% of Common Facilities
16 is \$183.5 million. The associated AFUDC totals \$302.3
17 million. This sums to a total cost of \$485.8 million.

18 The PECO Indirect Costs for Limerick 1 and 50% of
19 Common Facilities including AFUDC is \$83.0 million. See
20 Sch. JJO'B-25. The Bechtel Indirect Costs for Limerick 1
21 and 50% of Common Facilities including AFUDC is \$140.6
22 million. See Sch. JJO'B-26.

23 I would note at this point that the total cost of PECO
24 Indirects for Limerick 1 and 100% of Common Facilities I
25 presented in my Direct Testimony only included AFUDC
26 through December 31, 1984. Including AFUDC through
27

Allocation of Annual Expenditures
And Derivation of AFUDC Accruals
Associated with Bechtel Indirects
Incurred Between August 1982 and October 1984, Inclusive

BASED ON LIMERICK 1 AND 100% OF COMMON

STEP 1: ALLOCATION OF ANNUAL DIRECTS

Year	Actual Nominal Directs	Months in Year		Nominal Directs Over Period		
				Actual	Share	Bechtel Indirects Annual
1971	31.2					
1972	33.9					
1973	56.0					
1974	71.3					
1975	80.7					
1976	104.7					
1977	113.6					\$137.2
1978	89.7					
1979	104.9					
1980	161.2					
1981	219.7					
1982	322.3	01-Aug	31-Dec	133.9	15.4%	21.1
1983	399.1		ALL	399.1	45.8%	62.9
1984	407.6	01-Jan to	31-Oct	338.6	38.8%	53.3
1985	149.7					
1986	12.7	15-Feb-86	CO			
	<u>2358.3</u>			<u>871.5</u>	<u>100.0%</u>	<u>\$137.2</u>

STEP 2: DERIVATION OF AFUDC ACCRUALS

YEAR	BECHTEL INDIRECTS			AFUDC RATES ACCRUALS					TOTAL
	Annual	Semi	Cum	Semi	Effective	Semi	Annual	Cum	
1982	21.1	0.0	21.1	9.10%	0.00%	0.0	0.4	0.4	0.0
		21.1		9.30%	3.87%	0.4			21.5
1983	62.9	31.4	83.9	9.30%	4.65%	1.8	5.1	5.5	54.7
		31.4		9.30%	4.65%	3.4			89.5
1984	53.3	31.9	137.2	9.40%	4.70%	5.1	11.7	17.2	126.5
		21.3		9.40%	4.70%	6.6			154.5
1985				9.50%	4.75%	7.5	15.4	32.6	162.0
				9.50%	4.75%	7.9			169.9
1986				9.60%	1.21%	2.1	2.1	34.7	171.9
<u>TOTAL MIXED-CURRENT GROSS:</u>									<u>\$171.9</u>

Q. IR-OCA-22-1. Please provide a breakdown, or the Company's best estimate, of Bechtel annual charges for Limerick 1 and Common on a basis similar to the breakdown given for PECO in DR-OCA-6-2(b). This breakdown, or estimate, should show separately annual expenditures for Home Office and Field overheads and project support indirects. This should include, however, classified by PECO or Bechtel, project management costs such as cost control, schedule control, procurement, warehousing, site security, and plan and document control.

A. IR-OCA-22-1. The detailed breakdown for Bechtel charges requested in this interrogatory is not available, as PECO does not summarize charges in the categories requested. However, Attachment IR-OCA-22-1 contains the Bechtel annual charges divided into the following categories: manual, non-manual, Engineering, other home office, subcontracts, material and startup.

The Bechtel annual charges divided into the above mentioned categories is not readily available for the years prior to 1976, therefore, we are providing the total Bechtel annual charges for that period. The Bechtel annual charges for the Limerick Unit 1 and Common part of the project are not available separately for the period 1975 through 1982. However, we are providing the charges for this period for the entire Limerick project. The Bechtel annual charges shown for the period 1983 through October 1985 are for the Limerick 1 and common part of the Limerick project.

Responsible Witness: J.J. Clarey, Superintendent-Limerick Section

RECEIPTS CHARGES (\$1,000)

Year	Manual	Non-Manual	Exp.	OHO	Subcontract	Trust	A.U.	Total
1972								16829
1973								54214
1974								60195
1975								79017
1976	41493	10064	18684	*	12237	27656		110124
1977	38431	10213	25148	*	14179	80528		118499
1978	34207	10590	23516	*	15457	38004		121774
1979	38050	10997	18968	*	24042	81866		123923
1980	50402	15344	22993	*	32460	37621		164720
1981	78177	22552	28539		40177	40840		222560
1982	107121	39505	48154		39912	47070		298532
1983	110594	59334	46399		50027	32404		322638
1984	87655	60372	22701		61910	33188		17905
1985	6119	12325	9374		4876	8058		3072
Plus								56461

* - included with engineering

OHO - Office Home Office

SU - Stationing

Plus 1982 - total Stationing

1983 Plus 1985 - Opinions I and Common

Q. IR-OCA-14-2. Please provide the AFUDC accumulated on the \$136.1 million of costs identified as related to Mark II changes. Please show the calculation of the figure by year.

A. IR-OCA-14-2. Cost accounting practices for the Limerick project do not allow for itemization of AFUDC associated with the Mark II expenditures. However, an estimate of AFUDC per year associated with the total \$136.1 Million Mark II expenditure (see response to IR-OCA-14-1) is tabulated below. Attachment IR-OCA-14-2 is a computer printout illustrating the calculation of the AFUDC per year.

<u>Year</u>	<u>AFUDC</u> <u>(\$ x 10³)</u>
1975	5
1976	44
1977	140
1978	335
1979	698
1980	1,391
1981	3,085
1982	5,994
1983	10,889
1984	14,775
1985	16,870
1986	3,807

Responsible Witnesses: V.S. Boyer, Sr. Vice President-Nuclear Power

D.R. Helwig, Supervising Engineer - Nuclear
Services Branch

Derivation of Revised Nominal Direct Construction Expenditures
Based On OKA Determination of Prudent Fuel Load
Of 31 July 1982

BASED ON LIMERICK 1 AND 50% OF COMMON

Actual fuel load: 26-Oct-84
Prudent fuel load: 31-Jul-82 = 818 days before actual

Pattern of Actual Real Directs
Over "Stretchout" Period

Year	Actual Nominal Directs	North-Atlantic Handy-Whitman		Actual Real Directs	Months in Year	Real Directs Over Period		Actual Between 31-Jul-82 and 26-Oct-84	Reallocated to 91 Months Preceding Actual Fuel Load
		Index	Deflator to 1971			Share of Annual Period	Percentage		
1971	26.5	88	1.000	26.5					
1972	28.6	95	0.926	26.4					
1973	50.1	100	0.880	44.1					
1974	61.3	114	0.772	47.3					
1975	70.2	127	0.693	48.6					
1976	92.3	136	0.647	59.7					
1977	99.0	146	0.603	59.7	29-Mar to 31-Dec	45.3	7.2%		19.8
1978	78.0	155	0.568	44.3	ALL	44.3	7.1%		19.4
1979	97.5	170	0.518	50.4	ALL	50.4	8.0%		22.1
1980	147.9	184	0.478	70.7	ALL	70.7	11.3%		31.0
1981	182.3	200	0.440	80.2	ALL	80.2	12.8%		35.1
1982	262.1	217	0.406	106.3	ALL	106.3	16.9%	44.6	46.5
1983	332.1	227	0.388	128.8	ALL	128.8	20.5%	128.8	56.4
1984	329.9	235	0.374	123.5	01-Jan to 26-Oct	101.2	16.1%	101.2	44.3
1985	116.0	242	0.364	42.2					
1986	8.0	253	0.348	2.8	15-Feb-86 CO				
				1981.8			100.0%	274.6	274.6

Derivation of Revised Nominal Direct Construction Expenditures
Based On OKA Determination of Prudent Fuel Load
Of 31 July 1982

BASED ON LIMERICK 1 AND 50% OF COMMON

(CONTINUED)

Year	Pattern of Reallocated Real Directs when Shifted to 31 Months Preceding Prudent Fuel Load		Remaining Real Directs to Reallocate Before/After Prudent Fuel Load	Revised Directs After Reallocation	
	Months in Year	Annual		Real	Nominal
1971				26.5	26.5
1972				26.4	28.6
1973				44.1	50.1
1974				47.3	61.3
1975	ALL	24.5		73.1	105.5
1976	ALL	20.0		79.8	123.3
1977	ALL	24.2		83.9	139.2
1978	ALL	32.0		76.2	134.3
1979	ALL	37.9		98.3	170.6
1980	ALL	48.9		119.6	250.1
1981	ALL	53.5		133.7	303.8
1982	01-Jan to 31-Jul	33.6	51.7	127.7	314.9
1983				34.9	90.0
1984			22.3		20-Nov-83 CO
1985			42.2		
1986			2.8		
		274.6	129.0	961.6	1798.3

=====

DIFFERENCE IN TOTAL NOMINAL DIRECTS: \$183.5

=====

Derivation of AFUDC Accruals on Nominal Direct Construction Expenditures
For Limerick 1 and Common Facilities
As Revised By DKA According to 31 July 1982 Fuel Load

BASED ON LIMERICK 1 AND 50% OF COMMON

(in Millions of Nominal Dollars)

Year	ANNUAL DIRECTS						AFUDC						Totals			
	DKA			PECO			AFUDC Rates		ACCRUALS						DKA	PECO
	Annual	Semi	Cum	Annual	Semi	Cum	Nominal	Effectiv	Semi	Annual	Cum	Annual	Cum			
1971				26.5	26.5		8.00%	8.00%	1.1	1.1	1.1	1.3	1.3	27.6	27.8	
1972				28.6	28.6	55.05	8.00%	8.00%	3.5	3.5	4.6	3.4	4.7	59.6	59.7	
1973				50.1	25.1	125.15	8.00%	4.00%	2.9	6.8	11.4	5.9	10.6	87.6	115.7	
1974					25.1		7.50%	3.75%	3.8					116.5		
				61.3	30.6	166.45	7.50%	3.75%	5.0	11.4	22.8	9.7	20.2	152.2	186.7	
					30.6		7.50%	3.75%	6.4					189.3		
1975	105.5	52.3	272.0	70.2		236.6	8.00%	4.00%	8.7	20.3	40.5	16.2	36.5	248.1	273.1	
		52.8					8.25%	4.13%	11.6					312.4		
1976	123.3	61.6	395.2	92.3		328.9	8.20%	4.10%	14.4	32.4	72.3	22.2	58.7	388.4	387.6	
		61.6					8.40%	4.20%	18.0					468.0		
1977	139.2	59.6	534.5	99.0		427.9	8.60%	4.30%	22.1	46.5	121.3	29.7	38.4	559.7	516.3	
		69.6					8.70%	4.35%	26.4					655.8		
1978	134.3	57.1	668.8	79.0		505.9	7.10%	3.55%	24.9	54.0	175.3	40.1	129.5	747.9	634.5	
		57.1					7.30%	3.65%	29.1					844.1		
1979	170.6	85.3	839.4	97.5		603.4	7.40%	3.70%	33.4	71.9	247.2	51.8	180.3	962.8	783.7	
		95.3					7.50%	3.75%	38.4					1086.5		
1980	250.1	125.1	1089.5	147.9		751.3	7.50%	3.75%	43.9	99.1	346.2	69.4	249.7	1255.5	1001.0	
		125.1					8.20%	4.10%	55.2					1435.7		
1981	303.8	151.9	1393.3	182.3		933.6	8.30%	4.15%	64.1	143.6	489.8	82.2	341.9	1651.7	1275.5	
		151.9					9.00%	4.50%	79.5					1883.2		
1982	314.9	157.4	1708.2	262.1		1195.8	9.10%	4.55%	91.3	196.6	686.4	129.3	471.6	2132.0	1667.4	
		157.4					9.30%	4.65%	105.2					2394.7		
1983	40.0	45.0	1798.3	332.1		1528.0	9.30%	4.65%	115.1	210.0	896.5	171.2	542.8	2554.8	2170.7	
		45.0					9.30%	3.62%	95.0					2694.7		
1984				329.9		1857.8	9.40%					223.5	866.2	=====	2724.0	
							9.40%									
1985				116.0		1973.8	9.50%					278.3	1136.5		3110.2	
1986				8.0		1981.8						62.2	1198.8		3180.5	
DIFFERENCE IN TOTAL MCS:						\$485.8										
						=====			Per DR-Staff-LIM-14						3784.2	

Allocation of Annual Expenditures
And Derivation of AFUDC Accruals
Associated with PECO Indirects
Incurred Between August 1982 and October 1984, Inclusive

BASED ON LIMERICK 1 AND 50% OF COMMON

STEP 1: ALLOCATION OF ANNUAL DIRECTS

PECO Indirects for Limerick 1/100% Common: \$81.0

Nominal Directs										
Year	Limerick		Months in Year	Nominal Directs Over Period				PECO Indirects Annual		
	1	Common		ANNUAL EXPENDITURES						
				Limerick 1	Common	Common	Share			
1971	\$21.8	\$9.4								
1972	23.2	10.7								
1973	43.8	12.2								
1974	50.3	21.0								
1975	57.1	23.6								
1976	75.6	29.1								
1977	78.8	34.8								
1978	58.9	30.8								
1979	81.1	23.8								
1980	124.6	36.6								
1981	133.1	86.6								
1982	196.5	125.8	01-Aug 31-Dec	81.6	52.2	133.9	15.4%	10.2		
1983	264.2	134.9	ALL	264.2	134.9	399.1	45.8%	30.3		
1984	250.3	157.3	01-Jan to 31-Oct	207.9	130.7	338.6	38.8%	25.7		
1985	82.0	67.4								
1986	3.3	9.4	15-Feb CO							
				1544.6	813.4	553.7	317.8	871.5	100.0%	\$66.2
Share of Limerick 1 + Common:				63.5%	36.5%					

STEP 2: DERIVATION OF AFUDC ACCRUALS

YEAR	P E C O I N D I R E C T S			A F U D C R A T E S A C C R U A L S					TOTAL
	Annual	Semi	Cum	Semi Effective		Semi Annua Cum			
1982	10.2	0.0	10.2	9.10%	0.00%	0.0	0.2	0.2	0.0
		10.2		9.30%	3.87%	0.2			10.4
1983	30.3	15.2	40.5	9.30%	4.65%	0.9	2.5	2.7	26.4
		15.2		9.30%	4.65%	1.6			43.2
1984	25.7	15.4	66.2	9.40%	4.70%	2.4	5.6	8.3	61.1
		10.3		9.40%	4.70%	3.2			74.5
1985				9.50%	4.75%	3.6	7.4	15.7	78.2
				9.50%	4.75%	3.8			82.0
1986				9.60%	1.21%	1.0	1.0	16.7	83.0
TOTAL MIXED-CURRENT GROSS:									\$83.0

Allocation of Annual Expenditures
And Derivation of AFUDC Accruals
Associated with Bechtel Indirects
Incurred Between August 1982 and October 1984, Inclusive

BASED ON LIMERICK 1 AND 50% OF COMMON

STEP 1: ALLOCATION OF ANNUAL DIRECTS

PECO Indirects for Limerick 1/100% Common: \$137.2

Nominal Directs									
Year	Limerick		Months in Year	Nominal Directs Over Period				Bechtel Indirects Annual	
	1	Common		ANNUAL EXPENDITURES		Limerick 1 + 50% Common			Share
1971	\$21.8	\$9.4							
1972	23.2	10.7							
1973	43.8	12.2							
1974	50.3	21.0							
1975	57.1	23.6							
1976	75.6	29.1							
1977	78.8	34.8							
1978	58.9	30.8							
1979	81.1	23.8							
1980	124.6	36.6							
1981	133.1	86.6							
1982	196.5	125.8	01-Aug	31-Dec	81.6	52.2	133.9	15.4%	17.2
1983	264.2	134.9		ALL	264.2	134.9	399.1	45.8%	51.4
1984	250.3	157.3	01-Jan to	31-Oct	207.9	130.7	338.6	38.8%	43.6
1985	82.0	67.4							
1986	3.3	9.4	15-Feb	CO					
1544.6		813.4			553.7	317.8	871.5	100.0%	\$112.2
Share of Limerick 1 + Common:					63.5%	36.5%			

STEP 2: DERIVATION OF AFUDC ACCRUALS

YEAR	P E C O I N D I R E C T S			A F U D C					
	Annual	Semi	Cum	R A T E S		A C C R U A L S			TOTAL
				Semi	Effective	Semi	Annua	Cum	
1982	17.2	0.0	17.2	9.10%	0.00%	0.0	0.3	0.3	0.0
									17.6
1983	51.4	25.7	68.6	9.30%	4.65%	1.4	4.2	4.5	44.7
		25.7		9.30%	4.65%	2.7			73.2
1984	43.6	26.1	112.2	9.40%	4.70%	4.2	9.6	14.1	103.5
		17.4		9.40%	4.70%	5.4			126.3
1985				9.50%	4.75%	6.1	12.6	26.7	132.5
				9.50%	4.75%	6.4			138.9
1986				9.60%	1.21%	1.7	1.7	28.4	140.6
TOTAL MIXED-CURRENT GROSS:									\$140.6

Derivation of AFUDC Accruals on Nominal Direct Construction Expenditures
For Limerick 1 and Common Facilities
As Revised By OKA According to 31 July 1982 Fuel Load

BASED ON LIMERICK 1 AND 100% OF COMMON
REVISED DECEMBER 13, 1985

(In Millions of Nominal Dollars)

Year	ANNUAL DIRECTS					AFUDC						Totals		
	OKA		PECO		AFUDC Rates		ACCRUALS				OKA	PECO		
	Annual	Semi	Annual	Semi	Nominal	Effectiv	Semi	Annual	Cum	Annual	Cum			
1971			31.2	31.2		8.00%	8.00%	1.3	1.3	1.3	1.5	1.5	32.5	32.7
1972			33.9	33.9	65.1	8.00%	8.00%	4.1	4.1	5.4	3.9	5.4	70.5	70.5
1973			56.0	28.0	121.1	3.00%	4.00%	3.4	7.9	13.3	6.8	12.2	102.0	133.3
				28.0		7.50%	3.75%	4.4					134.4	
1974			71.3	35.6	192.4	7.50%	3.75%	5.8	13.2	26.5	11.3	23.5	175.9	215.9
				35.6		7.50%	3.75%	7.4					218.9	
1975	122.5	61.3	314.9	80.7	273.1	8.00%	4.00%	10.1	23.5	47.0	19.0	42.5	287.2	315.6
		61.3				8.25%	4.13%	13.4					361.9	
1976	140.8	70.4	455.7	104.7	377.8	8.20%	4.10%	16.6	37.4	84.3	26.3	68.8	448.9	446.6
		70.4				8.40%	4.20%	20.8					540.1	
1977	158.4	79.2	614.1	113.6	491.4	8.60%	4.30%	25.5	55.9	140.2	35.3	104.1	644.7	595.5
		79.2				8.70%	4.35%	30.4					754.3	
1978	154.7	77.4	768.8	89.7	581.1	7.10%	3.55%	28.7	62.1	202.3	47.4	151.5	860.4	732.6
		77.4				7.30%	3.65%	33.4					971.2	
1979	196.3	98.2	965.2	104.9	686.0	7.40%	3.70%	38.5	82.7	285.0	61.2	212.7	1107.8	998.7
		98.2				7.50%	3.75%	44.2					1250.2	
1980	230.0	145.0	1255.1	151.2	847.2	7.50%	3.75%	50.5	114.1	399.1	81.6	294.3	1445.7	1141.5
		145.0				8.20%	4.10%	63.5					1654.2	
1981	371.1	185.5	1626.2	219.7	1066.9	8.30%	4.15%	74.0	166.4	565.5	109.7	404.0	1913.8	1470.3
		185.5				9.00%	4.50%	92.4					2191.7	
1982	392.7	196.4	2018.9	322.3	1389.2	9.10%	4.55%	106.6	230.1	795.5	153.4	557.4	2494.7	1946.6
		196.4				9.30%	4.65%	123.4					2814.5	
1983	118.4	59.2	2137.3	399.1	1788.3	9.30%	4.65%	135.4	247.4	1042.9	203.6	761.0	3009.1	2549.3
		59.2				9.30%	3.52%	112.0					3180.2	
1984				407.6	2195.9	9.40%					266.5	1027.5	3223.8	
						9.40%								
1985				149.7	2345.6	9.50%					323.7	1351.6	3697.2	
1986				12.7	2358.3						74.7	1426.3	3784.6	
DIFFERENCE IN TOTAL MCG:				<u>604.4</u>					Per DR-Staff-LM-14				<u>3784.2</u>	

Allocation of Annual Expenditures
And Derivation of AFUDC Accruals
Associated with PECO Indirects
Incurred Between August 1982 and October 1984, Inclusive

BASED ON LIMERICK 1 AND 100% OF COMMON

STEP 1: ALLOCATION OF ANNUAL DIRECTS

Year	Actual Nominal Directs	Months in Year		Nominal Directs Over Period			
				Actual Annual	Share	PECO Indirects Annual	
1971	31.2						
1972	33.9						
1973	56.0						
1974	71.3						
1975	80.7						
1976	104.7						
1977	113.6						
1978	89.7						
1979	104.9						
1980	161.2						
1981	219.7						
1982	322.3	01-Aug	31-Dec	133.9	15.4%	12.4	
1983	399.1	ALL		399.1	45.8%	37.1	
1984	407.6	01-Jan to	31-Oct	338.6	38.8%	31.5	
1985	149.7						
1986	12.7	15-Feb-86	CO				
				2358.3	871.5	100.0%	\$81.0

STEP 2: DERIVATION OF AFUDC ACCRUALS

YEAR	P E C O I N D I R E C T S			A F U D C R A T E S A C C R U A L S					TOTAL
	Annual	Semi	Cum	Semi Effective	Semi	Annua	Cum		
1982	12.4	0.0	12.4	9.10%	0.00%	0.0	0.2	0.2	0.0
		12.4		9.30%	3.87%	0.2			12.7
1983	37.1	18.5	49.5	9.30%	4.65%	1.0	3.0	3.3	32.3
		18.5		9.30%	4.65%	2.0			52.8
1984	31.5	18.8	81.0	9.40%	4.70%	3.0	6.9	10.2	74.7
		12.6		9.40%	4.70%	3.9			91.2
1985				9.50%	4.75%	4.4	9.1	19.2	95.6
				9.50%	4.75%	4.7			100.2
1986				9.60%	1.21%	1.2	1.2	20.5	101.5
TOTAL MIXED-CURRENT GROSS:									\$101.5

APPENDIX A

Q. OCA-4-29.

Please provide all workpapers, studies, analyses or other support for each of the cost reconciliation figures on Exhibit 2, Schedule 1.

A. OCA-4-29.

The attached compendium provides supporting documentation for the cost reconciliation figures cited in PECO Exhibit 2, Schedule 1. Included in this detail are the individual reconciliation items apportioned to specific cost causation factors; the total costs ascribed to each item; the Unit 1 and Common percentage of the total cost for each item; the Unit 1 and Common cost for each item, rounded to the nearest \$ 0.1 million; and the referenced Forecast basis for each of the cost items. The methodology used in compiling, unitizing and apportioning costs to specific cost causation factors is detailed in Section VI of PECO Statement No. 8.

Responsible Witnesses:

B. P. Kononetz, TB&A

David R. Helwig, Supervising Engineer, Nuclear Services Branch, PECO

COST RECONCILIATION BACKUP

TO

PECO EXHIBIT NO. 2

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APPENDIX A: LIST OF ACRONYMS

NOTE: ITEMS WITHIN THIS REPORT ANNOTATED WITH AN (*) IN THE COLUMN LABELED "UNIT 1 & COMMON COST" INDICATE THAT THOSE ITEMS WERE DETERMINED TO NOT WARRANT AN ALLOCATION OF DISTRIBUTABLE COSTS FROM SECTION V.

SECTION ONE: REGULATORY AND OTHER EXTERNALLY-IMPOSED CONDITIONS

<u>RECONCILIATION ITEM</u>	<u>TOTAL COST (SMM)</u>	<u>UNITIZATION %</u>	<u>UNIT 1 & COMMON COST (SMM)</u>	<u>FORECAST BASIS</u>
<u>NON-NRC REQUIREMENTS (cont'd)</u>				
Redesign of Schuylkill pumphouse and discharge per PaDER requirements.	0.4 (0.3) 0.1	100% 100% 100%	0.4 (0.3) 0.1	2(P.III-2) 2(P.III-5) 1(P.III-5)
Indirects and distributables prorated to Non-NRC requirements.	---	---	11.3	All
<u>COST IMPACT OF SCHEDULE EXTENSIONS DUE TO LICENSING DELAYS AND OTHER FACTORS</u>				
Costs of schedule extension from 54 months to 60 months.	2.0	65%	1.3*	Pre. Est.
Costs associated with a revised construction schedule reflecting a January 1973 construction start.	13.0	65%	8.5*	Pre. Est.
Construction Permit delay from 1-73 to 6-74.	18.6 21.0 (4.5) 0.2 0.6 5.8 (0.8) 21.7	65% 100% 100% 100% 65% 65% 65% 65%	12.1* 21.0* (4.5)* 0.2* 0.4* 3.8* (0.5)* 14.1*	1(P.III-1) 1(P.III-2) 2(P.III-5) 1(P.III-2) 2(P.III-1) 2(P.III-1) 3(P.I-6) 2(P.III-1)
Fuel load delay for Unit 1 from 4-79 to 8-80; from 9-80 to 1-82 for Unit 2.	29.6	65%	19.2*	1(P.III-1)
Costs associated with a fuel load delays (10/81-10/83).	31.9	55.3%	17.6*	2(P.III-1)
Cost associated with fuel load delay to 3/82; 5/84.	22.6	57%	12.9*	4(P.14)
Delay in fuel load date to 10/82 and 10/84.	11.6	72.2%	8.4*	4(P.14)
Schedule delay from 10/82 to 10/84 for Unit 1 and 10/84 to 10/86 for Unit 2.	141.6	65%	92.0*	5(P.17)

SECTION ONE: REGULATORY AND OTHER EXTERNALLY-IMPOSED CONDITIONS

<u>RECONCILIATION ITEM</u>	<u>TOTAL COST (\$MM)</u>	<u>UNITIZATION %</u>	<u>UNIT 1 & COMMON COST (\$MM)</u>	<u>FORECAST BASIS</u>
<u>COST IMPACT OF SCHEDULE EXTENSIONS DUE TO LICENSING DELAYS AND OTHER FACTORS (cont'd)</u>				
Home office engineering associated with schedule delay.	4.5	65%	2.9*	4(P.15)
Unit 1 schedule delay from 7/84 and 9/84 fuel load.	3.4	100%	3.4*	7(PT-174)
Commercial operation delay from April to August 1985 due to delay in issuance of full power license.	28.5	100%	28.5*	Trend 7-7-77
Commercial operation delay from August 1985 to December 1985 due to delay in issuance of full power license.	95.9	100%	95.9*	Trend 7-10-77
Additional funds needed due to schedule delays in the HVAC balancing operation.	0.1	100%	0.1*	Trend 7-7-35
Commercial operation delay from December 1985 to February 1986 due to delay in issuance of full power license.	27.8	100%	27.8*	Trend 7-13-77
Modification of ITT HVAC damper actuators due to seal shelf to seal shelf life being exceeded.	0.4	100%	0.4	7(P.6)
Condenser tube cleaning and plugging to mitigate deterioration during project delay.	3.3 (0.1)	100% 100%	3.3* (0.1)*	7(P.13) Trend 7-6-77
Cost of maintaining meteorological towers and monitoring equipment during extended schedule.	1.4	100%	1.4*	PECo(325)
NSSS contract cost increases due to delay.	3.6 2.1 0.1	100% 100% 100%	3.6* 2.1* 0.1*	PECo(30) PECo(30) PECo(30)

SECTION ONE: REGULATORY AND OTHER EXTERNALLY-IMPOSED CONDITIONS

<u>RECONCILIATION ITEM</u>	<u>TOTAL COST (SMM)</u>	<u>UNITIZATION %</u>	<u>UNIT 1 & COMMON COST (SMM)</u>	<u>FORECAST BASIS</u>
<u>COST IMPACT OF SCHEDULE EXTENSIONS DUE TO LICENSING DELAYS AND OTHER FACTORS (cont'd)</u>				
Increased cost of environmental monitoring.	5.7	100%	5.7*	PECo(8334)
	0.5	100%	0.5*	PECo(8139)
	2.8	100%	2.8*	PECo(8332)
Indirects and distributables prorated to cost impact of schedule extensions.	---	---	0.2	ALL

SECTION IV

UNANTICIPATED ESCALATION

SECTION FOUR: UNANTICIPATED ESCALATION

<u>RECONCILIATION ITEM</u>	<u>TOTAL COST (SMM)</u>	<u>UNITIZATION %</u>	<u>UNIT 1 & COMMON COST (SMM)</u>	<u>FORECAST BASIS</u>
IV. UNANTICIPATED ESCALATION				
Escalation associated with the upgrading of the Schuylkill River Facilities.	3.0 (0.2)	100% 100%	3.0* (0.2)*	Pre. Est. 4(P.16)
Escalation associated with the refueling floor missile protection.	3.0	100%	3.0*	Pre. Est.
Escalation associated with a seismic criteria change of .12g to .15g.	3.0	60.0%	1.8*	Pre. Est.
Escalation associated with civil commodity and material increases.	11.0	57.3%	6.3*	Pre. Est.
Escalation associated with large and small process pipe quantities.	3.0	53.3%	1.6*	Pre. Est.
Escalation associated with re-evaluation of field manual labor.	5.0	62.0%	3.1*	Pre. Est.
Escalation associated with re-evaluation of non-manual requirements for Quality Control.	1.0	65.0%	0.7*	Pre. Est.
Other unanticipated escalation.	0.1 1.0	100% 65.0%	0.1* 0.7*	Trend 7-8-1975 Pre. Est.
Escalation associated with engineering and other home office support.	4.0	52.5%	2.1*	Pre. Est.
Escalation associated with a revised construction schedule reflecting a January 1973 construction start.	43.0	60.5%	26.0*	Pre. Est.
Escalation associated with a schedule extension from 54 months to 60 months.	20.0	60.0%	12.0*	Pre. Est.

SECTION FOUR: UNANTICIPATED ESCALATION

<u>RECONCILIATION ITEM</u>	<u>TOTAL COST (SMM)</u>	<u>UNITIZATION %</u>	<u>UNIT 1 & COMMON COST (SMM)</u>	<u>FORECAST BASIS</u>
<u>UNANTICIPATED ESCALATION (cont'd)</u>				
Reduced delay charges on fan cabinets.	(0.1)	65%	(0.1)*	4(P.15)
Escalation rate adjustment from 6 to 7 percent for 1978 and beyond, to agree with SFPD guidelines.	16.9	52.7%	8.9*	1(P.III-1)
Escalation rate re-evaluation to reflect actual 1974 escalation and to incorporate new guidelines.	111.0	58.8%	65.3*	1(P.III-1)
Increased escalation for reinforcing steel and drywell framing system.	1.0 0.2	65% 50%	0.7* 0.1*	1(P.III-2) 1(P.III-2)
Re-evaluate escalation for reactor shield.	0.2	50%	0.1*	2(P. III-3)
Additional escalation for miscellaneous mechanical subcontracts.	1.9	65%	1.2*	2(P. III-4)
Re-evaluation of to-go escalation for pipe.	(1.4)	65%	(0.9)*	2(P. III-4)
Re-evaluation of to-go escalation for large fabricated pipe.	(5.6)	69.4%	(3.9)*	3(P. I-7)
Deletion of unallocated escalation from Forecast 2.	(23.9)	32.6%	(7.8)*	3(P. I-5)
3 year multi-trade agreement labor escalation from 7% to 3 1/2%.	(23.0)	40%	(9.2)*	4(P. 14)
Revise projected escalation rates (7% to 8%).	12.8	55.5%	7.1*	4(P. 14)
NSSS contract escalation.	0.8 1.6 14.0	100% 100% 100%	0.8* 1.6* 14.0*	PECo(301) PECo(301) PECo(301)

SECTION FOUR: UNANTICIPATED ESCALATION

<u>RECONCILIATION ITEM</u>	<u>TOTAL COST (SMM)</u>	<u>UNITIZATION %</u>	<u>UNIT 1 & COMMON COST (SMM)</u>	<u>FORECAST BASIS</u>
<u>UNANTICIPATED ESCALATION (cont'd)</u>				
Increase in home office wage rates over forecasted due to actual escalation exceeding forecast.	9.8	66.3%	6.5*	4(P.16)
Reactor shield access doors increase in commitment amount due to change in escalation rate.	0.2	50%	0.1*	5(P.22)
Change in escalation rate since Forecast 5.	15.7	37.0%	5.8*	6(P.152)
Escalation associated with schedule delays.	69.7	58.8%	41.0*	1(P.III-1)
	61.7	58.8%	36.3*	1(P.III-1)
	69.1	49.1%	33.9*	2(P.III-1)
	14.0	37.9%	5.3*	4(P.14)
	5.3	54.7%	2.9*	4(P.14)
	80.9	49.0%	39.6*	5(P.17)
Re-evaluation of labor rates.	1.7	100%	1.7*	Trend 7-5-5F
	7.8	65%	5.1*	5(P.18)
	2.8	65%	1.8*	1(P.III-4)
	14.0	65%	9.1*	1(P.III-2)
	(22.0)	65%	(14.3)*	1(P.III-2)
	(17.6)	65%	(11.4)*	2(P.III-4)
	(3.0)	65%	(2.0)*	3(P.III-7)
	34.6	55%	22.5*	5(P.18)
	0.2	100%	0.2*	7(P.152)
	(1.2)	100%	(1.2)*	Trend 7-5-5F
Price relief to Ingersoll-Rand Co. for chilled water circulation pumps.	0.1	65%	0.1*	3(P.1-5)
Additional price relief to Byron Jackson for emergency service water pumps and RHR service water pumps.	0.4	50%	0.2*	3(P.1-5)
Price relief granted to other vendors.	1.1	65%	0.7*	2(P.III-1)
Price relief to Crane-Deming for vertical radwaste pumps.	0.1	100%	0.1*	3(P.1-5)

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- Q. On pages 2-4 of Mr. O'Brien's supplemental direct testimony (OCA Statement No. 1A), he discusses the calculation of an amount of \$137.2 million without AFUDC (\$171.9 million with AFUDC) that he describes as Bechtel indirect costs resulting from the 27-month delay for Limerick 1 and 100% of common facilities. With respect to this calculation:
- a. Are any of these costs duplicative of other costs elsewhere estimated by Mr. O'Brien in this proceeding?
- A. Each of the delay cost calculations presented by Mr. O'Brien is an independently accurate estimation of the costs for each item. Thus, the PECO and Bechtel Indirect cost calculations are accurate and not duplicative. If one sums the total costs of delay, however, as developed item by item, i.e. Bechtel and PECO Indirect costs, Mark II costs, and the revised costs to complete construction by July, 1982, the component costs of escalation, and AFUDC on that escalation, for the Indirect and Mark II costs included in the revised cost to completion for a July, 1982 fuel load, will be duplicative.

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the costs of delay and sum the overall delay costs as of a July, 1982 fuel load date with the Indirect and Mark II costs, the proper costs figures should be as follows:

% of Common	revised costs to 6/82 fuelload	Bechtel Ind.	PECO Ind.	MarkII	Total
100%	\$542.1m	171.9m	101.5m	194.1m	1,009.6m
50%	\$430.0m	140.4m	83.0m	194.1m	847.7m

If the PUC makes an adjustment for the overall delay costs, including Bechtel and PECO Indirect costs, but not for the Mark II costs, the costs figures are as follows:

% of Common	revised costs to 6/82 fuelload	Bechtel Ind.	PECO Ind.	Total
100%	\$568.3m	171.9m	101.5m	841.7m
50%	\$456.4m	140.6m	83.0m	680.0m

If the PUC makes an adjustment for the overall costs of delay, but not for the Bechtel and PECO Indirect costs or the Mark II costs, the figures are as stated in OCA Statement 1A, as follows:

% of Common	revised costs to 6/82 fuelload	Total
100%	\$604.4m	\$604.4m
50%	\$485.8m	\$485.8m

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- Q.9 For each model and analysis identified in response to Question 5, above, identify all modifications or adjustments made to account for Limerick-specific events, activities or factors, and describe in detail the specific changes for all activities and their related durations, manhours, quantities, dollars and any other relevant measures used to describe or quantify such events and activities and their effects upon Limerick cost, schedule or other applicable parameters.
- A.9 This information has been provided in OCA St. No. 1. Below is a description of the steps taken in producing the schedule analysis for Limerick Unit 1.

Duplication of Limerick Baseline Overall Construction Schedule

The Limerick Baseline Schedule was duplicated by using Bechtel Power Corporation's computer printout of the Limerick Unit 1 and 2 construction schedule dated June 4, 1974/Revision 1. The quality of the reproduced computer reports and the accompanying network drawings was poor. While the drawings were dated 5/23/74/Revision 4, they were presumed to match the PECO furnished printout. These drawings were relied upon for some logic and durations.

The Bechtel computer reports were generated using McAuto's MSCS scheduling software (this determination was made by reference from other PECO documents). There was no printout of the masterfile identifying MSCS as the software package used and no computer tapes available. The network is in an ADM format and interconnecting restraints are identified on the run in one of three ways: Dummy; Area Interface; a blank description. Activity durations are in whole weeks. The schedule start date is November 2, 1973; the Unit 1 completion date is the activity Fuel Load Unit 1 on April 9, 1979; and first safety concrete occurs for Unit 1 with the activity FR&P Basemats and Install Embeds which occurs on July 1, 1974.

Bechtel's construction schedule also included a number of activities labeled Winter Protection. These activities were not tied to construction activities and therefore appeared as critical (0 float), creating some confusion when trying to follow the actual critical path through construction. In order to make following the critical path less confusing, these winter activities were suppressed from printing in the OKA reports.

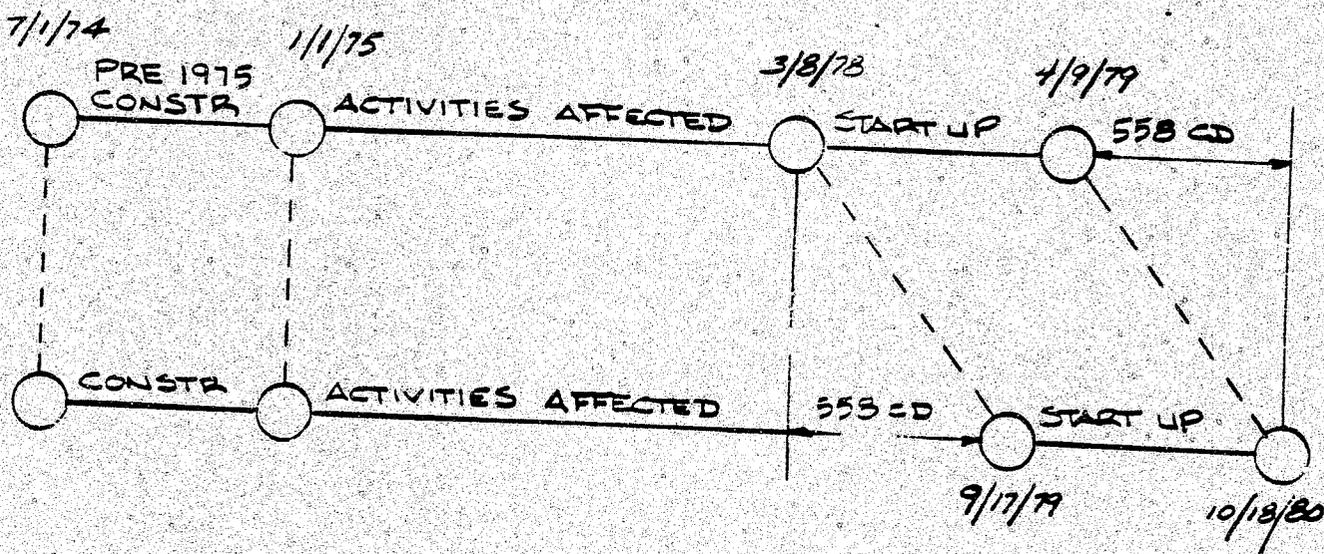
Once the Bechtel schedule was transferred to OKA's computer, a one to one check was performed on the critical path for both Unit 1 and Unit 2 to assure conformance.

Overall Construction Schedule Impacted by PUC Accepted Delay

The next step was to take the the baseline schedule and extend the fuel load date for Unit 1 to conform with the delay accepted by the PUC during the calendar years 1975 through 1977. The commission concluded that the commercial operation date for Unit 1 could prudently be extended to April 1981. Backing up the April 1981 date by six months gives a fuel load date for Unit 1 of October 1980.

The accepted delay affected the activities on the baseline schedule which fell in-between January 1, 1975 and up to, but not including the start up phase which occurs on March 8, 1978. These activities were extended to produce the October 1980 fuel load date.

This was accomplished by sorting the baseline activities by early start and early finish dates and changing the durations of the activities proportionally to produce the accepted delay. Below is a figure which tries to illustrate this graphically.



As can be seen the fuel load date for Unit 1 was pushed from April 9, 1979 to October 18, 1980, a total of 558 calendar days or approximately one and one-half years. This latest schedule will be referred to as the PUC revised baseline.

The PUC Revised Baseline Impacted by Mark II Containment
Re-designed.

The final step was to take the PUC revised baseline and impact the pertinent construction activities affected by the Mark II re-design in the containment area. These construction activities were structural steel; large and small pipe hangers; large and small pipe; conduit; and tray occurring in calendar year 1975 and beyond.

Activity durations were increased by 34 percent to take into account the effect of Mark II's re-design on construction activities. With these duration increases, the fuel load date for unit 1 was extended from October 18, 1980 to December 11, 1981 a total of 419 calendar days or approximately 1 year and 2 months.

2. On page one of your testimony, you state that OKA was listed by Engineering News Record as "37th nationally." What was the basis for the ranking as 37th? What were the selection criteria employed? What were the eligibility requirements for being so listed?

2. The ranking is, in fact, outdated. According to the latest ranking performed by Engineering News Record (ENR) and reported in the May 17, 1984 issue, OKA is 25th nationally (copy attached).

While OKA responded to an unsolicited questionnaire, copies of neither the questions nor answers were retained. OKA does not have any information regarding ENR's selection criteria or eligibility requirements past those stated in the referenced article.

Designers' CM billings rise 5%

Slightly fewer design firms reported billings for construction management (CM) services last year, but the total volume of CM fees continued to climb. CM business generated \$1.46 billion in billings, 5% more than the previous year, and accounted for 17% of total billings, compared with 13% in 1982.

In a reversal of the trend for total design billings, CM fees for overseas work posted a sharp gain in 1983, while those for work at home fell almost 2% to \$890 million. Fees for foreign CM rose 18% to \$570 million and accounted for 45% of all foreign billings. By comparison, 1982's foreign CM billings totaled \$482 million, about 35% of that year's foreign billings total.

Engineer-architects (E-As) were the leaders in CM billings last year, capturing \$918.1 million, or 62% of the CM market. E-As relied on CM projects for about 24% of their total billings, the largest percentage of any of the design groups. Architect-engineers pocketed \$275 million in CM billings, or roughly 19% of the market.

Consulting engineering firms, which drew 16% of their billings from the CM market, claimed \$260.1 million, an 18% market share. Architectural firms registered \$10.5 million in CM billings, about 1% of the market.

CRS Sirmine, Inc. (CRSS) Houston, captured first place on ENR's list of the 50 largest U.S. construction managers. The CRS Group, Inc., ranked fourth on the CM list last year, has since acquired J.E. Sirmine Co., Greenville S.C., which ranked 28th on the CM list last year. Foreign and domestic CM

These design firms led the CM market

CM — % of total billings

1	CRS Sirmine, Inc., Houston, Tex.	64	27	Burns & McDonnell, Kansas City, Mo.	21
2	Gibbs & Hill, Inc., New York, N.Y.	56	28	Stanley Consultants, Inc., Muscatine, Iowa	32
3	Holmes & Narver, Inc., Orange, Calif.	67	29	Hayden-Wegman Consult. Engrs., Boston	100
4	Planning Research Corp., New York, N.Y.	53	30	A. Epstein & Sons, Inc., Chicago, Ill.	12
5	De Leuw, Cather & Co., Wash., D.C.	58	31	Singmaster & Breyer, Inc., N.Y.C.	100
6	CH2M Hill, Inc., Corvallis, Ore.	25	32	Tetra Tech, Inc., Pasadena, Calif.	10
7	Daniel, Mann, Johnson, & Mendenhall, Los Angeles, Calif.	33	33	STV Engrs., Inc., Pottstown, Pa.	15
8	Williams Bros. Engrg. Co., Tulsa, Okla.	97	34	Dynatech Nuclear, Inc., San Francisco	100
9	Sverdrup Corp., St. Louis, Mo.	32	35	Lockwood Greene Engrs., Inc., Spartanburg, S.C.	11
10	International Engrg. Co., San Francisco	27	36	Sykes Enterprises, Inc., Charlotte, N.C.	47
11	Harza Engrg. Co., Chicago, Ill.	45	37	Lockwood, Andrews & Newnam, Inc., Houston, Tex.	26
12	Parsons Brinckerhoff, Inc., N.Y.C.	36	38	Donohue & Assoc., Inc., Sheboygan, Wis.	20
13	The Louis Berger Group, East Orange, N.J.	18	39	Batz Converse Murdoch, Inc., Plymouth Meeting, Pa.	25
14	Gilbert/Commonwealth Cos., Reading, Pa.	10	40	Mason & Hanger-Silas Mason Co., Inc., Lexington, Ky.	36
15	Swan Wooster Engrg., Inc., Portland, Ore.	76	41	McNamee, Porter & Seeley, Ann Arbor, Mich.	75
16	Black & Veatch, Kansas City, Mo.	16	42	URS Engrs., San Mateo, Calif.	9
17	King-Wilkinson, Inc., Houston, Tex.	51	43	Sargent & Lundy, Chicago, Ill.	2
18	Metcalf & Eddy, Inc., Boston, Mass.	24	44	CE Maguire, Inc., Providence, R.I.	13
19	Gannett Fleming, Harrisburg, Pa.	30	45	Brown & Caldwell, Pleasant Hill, Calif.	15
20	Walk, Haydel & Assoc., Inc., New Orleans, La.	52	46	Perry, Dean, Rogers & Partners, Inc., Boston, Mass.	100
21	Frank, Moilin & Assoc., Inc., Anchorage	72	47	James M. Montgomery, Inc., Pasadena, Calif.	8
22	Howard Needles Tammen & Bergendoff, Kansas City, Mo.	14	48	Engineering-Science Cos., Arcadia, Calif.	10
23	Heery Int'l., Inc., Atlanta, Ga.	43	49	Perkins & Will, Chicago, Ill.	14
24	The Kulljian Corp., Philadelphia, Pa.	41	50	Coffman Engrs., Inc., Seattle, Wash.	22
25	O'Brien-Kretzberg & Assoc., Inc., Merchantville, N.J.	95			
26	Ultrasystems Engrs. & Constructors, Inc., Irvine, Calif.	59			

* Estimated by ENR

markets accounted for nearly two-thirds of CRSS's 1983 billings.

Second place on the CM list went to Gibbs & Hill, Inc., New York City. CM fees for that firm rose to about 56% of its total billings last year, compared to 1982 when CM fees accounted for only 22%. Nearly all of that increase was due to a rise in the company's domestic CM billings, which more than tripled between 1982 and 1983.

Third and fourth place were captured by Holmes & Narver

500 footnotes: Continued

Incl. Herziger & Assoc., Inc.; Technical Resources, Inc. uu. Incl. Saudi Geotechnical Services, Riyadh, Saudi Arabia vv. Formerly The Fallick/Klein Partnership, Inc. ww. Formerly Hayden, Harding & Buchanan, Inc. & Leonard S. Wegman Co., Inc. xx. Incl. A + E Design Group, Inc. yy. Incl. Southwest Engrg. zz. Incl. Scott & Scott Consultants, Inc.; LEI Consultants, Inc. AA. Incl. NANA Surveying; H&B Surveyors BB. Incl. Building Conservation Technology CC. Incl. Technodyne Engr. Co. DD. Incl. Canger, Schor & Cassera, Inc. EE. Incl. Const. Planning Assoc.; Interior Planning Assoc.; Caplinger Planners; Dessin Petit; Engr. Planning Group, Inc.; Robert Tannen, Inc. FF. Incl. Olson & Terzian GG. Incl. H&A of New York HH. Formerly Herman Blum Consult. Engrs.; Incl. Consolidated Engrs., Inc. II. Incl. Webster Martin, Inc. JJ. Formerly Engineers, Inc. KK. Incl.

Edmonds Engrg., Inc.; Granger Engrg., Inc.; Geotechnical & Materials Consultants, Inc.; John Dziurman Assoc., Inc. LL. Incl. Hoyle Tanner & Assoc., Inc. MM. Incl. Sanchez & Suarez Assoc., Puerto Rico NN. Formerly Hoad Engrs., Inc. OO. Incl. EC Engrg. & Science, Inc.; W&W Facilities Group, Inc. PP. Incl. EDM, Inc. QQ. Incl. Mechanical Electrical Systems, Inc. RR. Incl. Paul Planert Design Assoc. SS. Incl. Great Basin Aerial Surveys TT. Incl. Frankhouser-Jenkins Assoc. UU. Incl. MGI /Consult. Engrs. VV. Incl. Gordon Herkenhoff & Assoc.; Leeds Hill & Jewett WW. Formerly Richard Browne Assoc. XX. Incl. Landev Engrs., Inc.; Baseline Corp. YY. Incl. Design Concepts Inc.; Delpro Corp. ZZ. Incl. Aerial Mapping Co. 1a. Incl. Electrical Design, Inc.; Walters & Beyer Civil Consult. Engrs. 1b. Inc. W-J Assoc., Inc.; EDAW Assoc., Inc. 1c. Incl. Homan & Lawrence Engrg. Co. 1d. Incl. E & I Systems, Inc.; Delta Design Inc. 1e. Incl. Century A-E, Inc.

Inc., Orange, Calif., and Planning Research Corp., New York City, dropping from the second and third-place slots. DeLeuw Cather & Co., Washington, D.C., jumped from ninth place last year to fifth. Additions to this year's top 10 CM firms include seventh-ranked Daniel, Mann, Johnson & Mendenhall, Los Angeles, up from No. 11 last year, and International Engineering Co., San Francisco, which moved from No. 14 to rank 10th this year.

Top 500 design firms managed projects with a total estimated construction value of \$98.79 billion, well below the

previous year's \$136.5 billion. Foreign CM projects accounted for \$53.01 billion, or about 54% of estimated construction costs for CM projects.

Management costs, taken as a percentage of total construction costs, increased slightly last year. CM billings accounted for about 1.4% of the total estimated cost of CM projects in 1983. By comparison, 1982 CM fees totaled only 1% of all CM project costs. Management billings on domestic projects accounted for about 1.9% of total costs, while CM billings on projects abroad averaged 1% of total construction costs. ■



Foreign billings decline 8.7%

The Top 500 design firms billed clients abroad for only \$1.26 billion in 1983, an 8.7% decrease from the previous year, as many foreign economies remained mired in recession. The downturn in foreign billings was the first since 1969, when ENR began to track The Top 500's work outside the U.S. A total of 203 firms, or about 41% of The Top 500, reported some foreign billings in 1983, down slightly from the previous year, when 45% of all firms posted billings from work abroad.

Engineer-architects (E-As) led The Top 500 in foreign billings, capturing \$619.1 million, nearly half of the foreign design market. E-A firms relied on clients outside the U.S. for 16% of their total billings, more than any other design group. By comparison, consulting engineers derived about \$383.2 million, or 15.6% of their billings, from projects abroad, and architect-engineers (A-Es) collected \$206.9 million, or 12.7% of their billings, from foreign sources. Architectural firms billed foreign clients for \$49.6 million, roughly 7.8% of their total 1983 billings.

The Mideast remained the largest foreign market for U.S. designers, despite a winding down of new megaprojects. Following a slight decline in 1982, Mideast billings rose 2% last year, to \$553.6 million, or about 44% of all foreign billings. But sharp declines in other regions offset the Mideast gain.

Economic uncertainties and huge national debts in some countries apparently discouraged construction in Latin Ameri-

ca. Billings from those countries totaled only \$141.3 million in 1983, about a quarter less than the previous year. African markets declined 28% to \$130.6 million, and European billings, at \$120 million, were down 21% from 1982's level. The Caribbean contributed \$20.7 million to the foreign billings total, a 9% increase, and Canadian billings totaled \$59.7 million, down 4%.

In contrast, designers found Asia a growing source of new business. Billings, climbing steadily since the early 1980s, totaled \$199.5 billion, a 2% increase over last year. The Pacific islands contributed 16.2 million, an 8% increase over last year, but billings from Australian projects totaled only \$17.1 million, a 34% decline.

Although foreign design billings shrank in 1983, increased U.S. military spending for construction overseas has helped some firms abroad. Dames & Moore (D&M), Los Angeles, for example, is working on U.S. military construction sites in the Mediterranean area. Henry Klehn, chief operating officer for D&M, claims overseas markets have remained "generally strong" for his company. In addition to its military work, the firm has projects in Australia, New Zealand and the Middle East.

Sargent & Lundy (S&L), Chicago, in an effort to win new design contracts, is marketing its powerplant services overseas, says Senior Partner L. E. Ackmann. Recently S&L entered into a joint venture with Davey-McKee Pacific in

3. On pages one and two of your testimony, you state that you have testified on 15 occasions as an expert witness on project management. On which of these occasions have your recommendations been adopted by the body before which you testified? Please be specific about the content of your recommendations and the findings and conclusions of the regulatory body.

3. The referenced citation states that Mr. O'Brien has been accepted as an expert witness on project management and CPM scheduling on more than 15 occasions. This figure represents a best recollection since no log is kept of appearances, specific content of recommendations, or findings and conclusions that may have been predicated thereon. Testimony from specific cases may be reviewed upon request. Findings and conclusions of regulatory bodies are not specifically retained by OKA, but presumably are available in the public domain.

6. Provide a detailed description of the computerized networks developed by Mr. O'Brien for use by NEES and DL&P to schedule transmission, substation and other work. How many activities per average construction project were input into the computerized schedules? Are these computerized scheduling tools still in use at NEES and DL&P today?

6. OKA has not retained the documents or records or work products used or created for these assignments, and Mr. O'Brien has no detailed recollection of the requested items, nor any knowledge as to whether or not the schedules are still in use.

7. Provide a detailed description of the State Island Community College Power Plant and Capitol Power Plant projects referenced at page JJO'B-1.4 of Exhibit JJO'B-1. Provide the net generating capacity in megawatts, the total cost, the construction schedule duration and a detailed list of construction activities for each plant. Describe in detail OKA's specific responsibility, OKA's manhours expended in the effort, OKA total billings in the project, and work performed at each project. Describe any computer models used by OKA to perform these assignments.

7. The Staten Island Community College Power Plant was a small, self-contained unit which was postponed in 1975 and subsequently cancelled. Mr. O'Brien has no detailed recollection of the requested information for either project.

8. On pages 3 and 4 of OCA Statement No. 1, reference is made to "prudent construction management practices." Please describe what criteria is used to determine "prudent construction management practices." Please provide the basis for this criteria and the resulting definition of "prudent construction management."
 - A. In my opinion, prudent construction management involves the judicious and disciplined planning, scheduling, monitoring and controlling of a project.

9. Provide documentation of the research that "shows that no U.S. Boiling Water Reactor (BWR) facility with a construction start contemporaneous with Limerick's completed construction any time in 1981 or before" (OCA Statement No. 1, p. 6). List all the potential reasons that these plants or LGS could not have been completed by 1981, in Mr. O'Brien's opinion.
9. a) "Nuclear Power Plants Construction Status Report Data as of 06/30/82"; published by USNRC; NUREG 0030; Vol. 6, No. 2.
- b) The reasons for the failure of these plants to be completed timely are addressed at the question an answer given at the bottom of p. 12 and at p. 13 of OCA Statement No. 1.

10. Provide the basis for the statement that PECO "delayed the project unnecessarily" (OCA Statement No. 1, p. 6). Provide all documents relied upon in reaching that conclusion.

10. The basis for the statement is the analysis given at OCA Statement No. 1 which indicates LGS could have been completed earlier, and the fact that two similar plants were completed earlier under the same regulatory constraints. All documentation has been previously provided.

13. Provide a listing of all of the factors which Mr. O'Brien believes could result in a prudent delay to nuclear project construction as compared to the scheduled completion date. Explain whether, to what extent, and how each of these factors was evaluated by Mr. O'Brien in reaching his conclusion that Limerick 1 and Common Plant could have been completed by July 1982. Provide all data which Mr. O'Brien employed in reaching such conclusion.

A. The factors that could result in a prudent delay must be reviewed on a case by case basis. The conclusion that Limerick 1 and Common Plant could have been completed by July, 1982, is discussed extensively in OCA Statements 1 and 2.

14. In Mr. O'Brien's opinion, are there any circumstances under which reasonable and prudent utility management would delay completion of a nuclear power plant? In answering this question, consideration should be given to both reasons arising from management's discretionary action and from external forces beyond the control of management.

A. Yes. See the answer to IR-PECO-OCA-3-13.

15. On page seven of your testimony, you state "thus, it is my opinion that reasonable and prudent management should dedicate itself to completing a project such as this as expeditiously as prudently possible."

- a) Please give a clear and complete definition of the meaning of the phrase "as expeditiously as prudently possible" as used in this context.
- b) Is it true that your statement refers to as fast as technically and physically possible without regard to economics, load conditions, or financial circumstances?
- c) What is the logic that leads you to the quoted opinion?

- A. a) The phrase speaks for itself.
- b) The statement speaks for itself. My testimony did not address economics, load conditions or financial circumstances.
- c) See OCA St. No. 1, pp. 6-7, and the answer to IR-PECO-OCA-3-11.

16. In Mr. O'Brien's opinion , would reasonable and prudent project managers consider the potential level of rework that could be required in the future when determining a construction schedule that was "as expeditious . . . as prudently possible?"

15. The potential level of rework would be a consideration, among other things.

17. On pages 11 and 12 of your testimony, you describe the schedule modifications that you performed.

- a) Which activities as shown in Exhibit JJO'B-13 were adjusted? Provide activity names and code numbers.
- b) For all activities that were adjusted, were they adjusted by the same 34%?
- c) If not, how were they adjusted? Explain fully and provide all calculations, work papers or other support for the basis and derivation of said adjustments.
- d) Is it true that the lengths of all tasks performed during your assumed cash flow restriction period were extended uniformly and arbitrarily to match the October 18, 1980 Fuel Load Date?
- e) Please explain why all tasks or construction activities would be uniformly affected.
- f) Were any other changes made to the schedule provided by PECO to OKA to reflect the October 18, 1980 fuel load date, in addition to the five changes listed on pages 11 and 12?
- g) Have you calculated the annual expenditures implied by this hypothetical adjusted schedule? If so, please provide them.
- h) Please provide OKA's rationale for adjusting the schedule provided by PECO to OKA to conform with a commercial operation date of April, 1981.

17. a) The activities adjusted to produce Exhibit JJO'B-13 are uniquely defined by their Node Numbers and are hereby provided at Attachment IR-PECO-OCA-3-17(a), along with their adjusted durations.
-
- b) Yes.
- c) N.A. See b)
- d) All construction activities were extended uniformly but not arbitrarily as described at the referenced pages.
- e) OKA's Exhibit JJO'B-4 demonstrates one way to complete construction of LGS and achieve commercial operation by the PECO-announced date of April, 1981. This schedule was created by adding 558 calendar days to PECO's schedule, spread uniformly over all construction activities in lieu of any PECO document or schedule which indicates another scheme.
- f) An expanded description of the referenced changes has been provided as IR-PECO-OCA-9 (Revised) on December 27, 1985.
- g) No calculation have been developed to quantify the cost of a schedule ending on October 18, 1980.
- h) The rationale has been described at OCA Statement No. 1, p. 5, i.e., that the revised duration (under seven years) was accepted as reasonable without analysis but with consideration of the delay in gaining a Construction Permit, and plant scope increases due to added regulations (at p. 4).

Attachment to IR-PECO-OCA - 3-17 (A)

IMPACTED BY MARK II CONTAINMENT DESIGN

WA 1A	2	0197
WA 1A	8	0240
WA 17A	28	0370
WA 18A	28	0450
WA 19A	20	0070
WA 20A	22	0120
WA 21A	23	0150
WA 22A	16	0050
WA 23A	24	0054
WA 23A	26	0150
WA 23A	35	0201
WA 24A	25	0070
WA 25A	26	0161
WA 25A	31	0375
WA 26A	27	0220
WA 27A	30	0040
WA 28A	32	0091
WA 29A	26	0040
WA 30A	28	0090
WA 31A	32	0080
WA 33A	35	0060
WA 36A	31	0150
WA 35A	36	0080
WA 39A	35	0250
WA 40A	41	0040
WA 41A	13	0054
WA 41A	42	0040
WA 41A	43	0040
WA 41A	45	0240
WA 42A	43	0136
WA 43A	44	0040
WA 45A	44	0442
WA 45A	44	0080
WA 46A	47	0040
WA 47A	45	0094
WA 48A	47	0040
WA 48A	47	0054
WA 49A	50	0040
WA 50A	51	0080
WA 51A	52	0054
WA 52A	30	0090
WA 52A	31	0010
WA 53A	34	0030
WA 54A	35	0040
WA 55A	36	0040
WA 56A	38	0030
WA 57A	38	0070
WA 61A	62	0050
WA 62A	63	0060
WA 63A	111	0040
WA 64A	65	0050
WA 65A	66	0090
WA 66A	67	0060
WA 67A	68	0070
WA 68A	69	0100
WA 70A	91	0030
WA 71A	72	0495
WA 72A	76	0130
WA 74A	76	0130

WA 76A	70	0090	A
WA 76A	71	0030	A
WA 77A	79	0060	A
WA 80A	61	0703	A
WA 81A	82	0090	A
WA 82A	83	0040	A
WA 83A	84	0150	A
WA 84A	85	0030	A
WA 85A	95	1470	A
WA 86A	74	0030	A
WA 87A	88	0030	A
WA 88A	89	0100	A
WA 89A	90	0060	A
WA 90A	91	0030	A
WA 91A	92	0030	A
WA 92A	93	0030	A
WA 93A	315	0030	A
WA 94A	61	0090	A
WA 96A	97	0121	A
WA 97A	98	0090	A
WA 99A	100	0080	A
WA 101A	105	0040	A
WA 102A	104	0310	A
WA 103A	104	0121	A
WA 104A	105	0080	A
WA 105A	107	0780	A
WA 107A	103	0281	A
WA 107A	104	0618	A
WA 107B	122	0121	A
WA 108A	109	0146	A
WA 109A	110	0096	A
WA 110A	113	0130	A
WA 111A	64	0130	A
WA 113A	101	1715	A
WA 113A	118	0201	A
WA 115A	116	0030	A
WA 115A	116	0281	A
WA 116A	103	1434	A
WA 116A	107	1091	A
WA 116A	117	0777	A
WA 117A	107	0281	A
WA 117A	125	0510	A
WA 118A	117	0250	A
WA 119A	104	0335	A
WA 120A	121	0150	A
WA 121A	137	0030	A
WA 123A	131	0131	A
WA 125A	121	0022	A
WA 130A	121	0121	A
WA 136A	138	0090	A
WA 138A	139	0127	A
WA 139A	140	0070	A
WA 140A	121	0120	A
WA 142A	121	0271	A
WA 142A	180	0286	A
WA 145A	146	0221	A
WA 146A	147	0210	A
WA 147A	148	0150	A
WA 148A	149	1130	A

WA 203A	205	0402
WA 204A	205	0121
WA 205A	206	0080
WA 205X	41	0260
WA 207A	208	0402
WA 208A	204	0214
WA 209A	210	0040
WA 210A	211	0054
WA 211A	212	0150
WA 212A	192	0240
WA 212A	213	0120
WA 214A	204	0164
WA 214A	207	0134
WA 214A	215	0402
WA 215A	208	0134
WA 216A	196	0090
WA 216A	120	0120
WA 220A	193	0040
WA 220A	197	0030
WA 220A	228	0174
WA 220A	229	0030
WA 220A	231	0210
WA 221A	222	0197
WA 222A	225	0040
WA 223A	224	0121
WA 224A	225	0080
WA 226A	227	0295
WA 227A	223	0114
WA 228A	223	0603
WA 228A	226	0121
WA 228A	229	0295
WA 229A	227	0121
WA 230A	215	0030
WA 231A	224	0175
WA 232A	231	0030
WA 234A	216	0030
WA 234A	237	0150
WA 237A	220	0030
WA 238A	241	0040
WA 239A	240	0121
WA 240A	241	0080
WA 242A	243	0134
WA 243A	239	0094
WA 244A	239	0335
WA 244A	242	0054
WA 244A	245	0174
WA 245A	240	0482
WA 245A	242	0054
WA 246A	247	0040
WA 247A	239	0040
WA 247A	240	0442
WA 247A	240	0280
WA 247A	244	0094
WA 247A	249	0280
WA 248A	245	0030
WA 249A	250	1920
WA 250A	251	0090
WA 252A	253	0430
WA 254A	255	1340
WA 256A	260	0101
WA 259A	260	0061

WA 260A	261	0030
WA 274A	275	0267
WA 275A	276	0280
WA 276A	277	0420
WA 281A	61	0465
WA 300A	301	0652
WA 302A	303	0652
WA 305A	155	0090
WA 316A	153	0120
WA 317A	54	0180
WA 318A	57	0070
WB 1B	2	0768
WB 3B	4	0240
WB 5B	6	0240
WB 7B	17	0370
WB 8B	11	0450
WB 9B	306	0095
WB 9D	11	0030
WB 26B	27	0060
WB 28B	29	0070
WB 29B	32	0040
WB 29B	33	0216
WB 29B	35	0100
WB 29B	38	0030
WB 29B	39	0040
WB 32B	33	0260
WB 35B	34	0030
WB 36B	37	0040
WB 37B	35	0030
WB 38B	37	0040
WB 42B	43	0030
WB 43B	44	0060
WB 44B	45	0040
WB 45B	304	0090
WB 45B	321	0010
WB 46B	47	0030
WB 47B	48	0040
WB 48B	49	0100
WB 49B	360	0010
WB 50B	51	0060
WB 54B	55	0030
WB 55B	56	0090
WB 56B	104	0040
WB 57B	58	0120
WB 58B	59	0085
WB 64B	65	0370
WB 66B	67	0130
WB 67B	69	0130
WB 68B	83	0030
WB 69B	62	0090
WB 69B	70	0040
WB 70B	81	0090
WB 72B	71	0766
WB 73B	74	0030
WB 74B	75	0070
WB 75B	76	0180
WB 76B	77	0030
WB 77B	87	1167
WB 78B	87	0020
WB 79B	80	0100

MB 808	82	0060
MB 828	83	0060
MB 838	84	0030
MB 848	85	0010
MB 858	85	0130
MB 868	54	0090
MB 888	39	0090
MB 898	90	0090
MB 908	99	0667
MB 1008	102	0150
MB 1028	103	0070
MB 1038	106	0160
MB 1048	57	0100
MB 1068	93	1280
MB 1088	107	0060
MB 1098	109	0030
MB 1098	99	0210
MB 1098	99	0857
MB 1098	99	0727
MB 1098	110	0587
MB 1118	112	0130
MB 1138	110	0250
MB 1158	116	0090
MB 1158	123	0180
MB 1168	111	0130
MB 1168	117	0130
MB 1178	112	0100
MB 1198	120	0130
MB 1208	121	0090
MB 1218	122	0120
MB 1228	100	0120
MB 1228	112	0150
MB 1228	113	0090
MB 1258	126	0130
MB 1268	127	0040
MB 1278	121	0060
MB 1278	128	0040
MB 1288	130	0310
MB 1308	131	0070
MB 1318	132	0150
MB 1328	112	0070
MB 1358	112	0780
MB 1358	119	0060
MB 1358	119	0060
MB 1358	136	0030
MB 1368	126	0120
MB 1378	128	0030
MB 1388	139	1130
MB 1408	139	1130
MB 1418	142	0060
MB 1428	320	0010
MB 1438	144	0070
MB 1448	141	0030
MB 1448	305	0030
MB 1458	146	0330
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MB 1478	152	0467
MB 1488	153	0180

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MB 2088	216	0030
MB 2098	212	0030
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MB 2118	212	0060
MB 2138	214	0060
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MB 2150	209	0280
MB 2158	213	0580
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MB 2258	226	0060
MB 2278	228	0060
MB 2288	224	0100
MB 2298	235	0070
MB 2308	223	0190
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MB 2308	227	0250
MB 2308	231	0040
MB 2318	225	0130
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MB 2328	234	0040
MB 2328	244	0280
MB 2338	234	0090
MB 2348	235	0190
MB 2358	236	0060
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MB 2378	238	0040
MB 2388	235	0280
MB 2388	230	0070
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MB 2388	249	1767
MB 2398	231	0030
MB 2438	232	0088
MB 2438	233	0133
MB 2518	252	0253
MB 2528	253	0280
MB 2538	254	0420
MB 2558	256	0430
MB 2608	54	0570
MB 3008	301	0652
MB 3028	303	0652
MB 3058	445	0060
MB 3208	443	0120
MB 3218	47	0090
MB 3608	50	0090
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MC 17C	20	0191
MC 18C	29	0250
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MC 21C	29	0220

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7	MC	25C	128	1450	A
8	MC	26C	53	0300	A
9	MC	27C	29	0070	A
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16	MC	38C	20	0150	A
17	MC	37C	38	0197	A
18	MC	41C	77	0070	A
19	MC	42C	41	0030	A
20	MC	42C	68	0060	A
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22	MC	45C	63	0130	A
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24	MC	45C	118	0790	A
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26	MC	46C	66	0030	A
27	MC	47C	48	0030	A
28	MC	48C	62	0600	A
29	MC	49C	50	0060	A
30	MC	49C	56	0160	A
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35	MC	54C	55	0100	A
36	MC	55C	125	0150	A
37	MC	56C	57	0060	A
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39	MC	59C	123	0090	A
40	MC	60C	124	0030	A
41	MC	61C	122	0090	A
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43	MC	63C	62	0390	A
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45	MC	63C	117	0660	A
46	MC	65C	115	0390	A
47	MC	65C	119	0450	A
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55	MC	68C	106	0190	A
56	MC	68C	112	0890	A
57	MC	69C	70	0030	A
58	MC	70C	71	0390	A
59	MC	72C	103	0190	A

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MC	75C	90	0280
MC	76C	89	0090
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MC	77C	86	0380
MC	77C	87	0300
MC	77C	89	0040
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MC	81C	85	0130
MC	82C	83	0440
MC	83C	84	0050
MC	84C	82	0040
MC	86C	88	0300
MC	87C	88	0300
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MC	91C	92	0390
MC	91C	94	0240
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MC	94C	95	0250
MC	94C	95	0210
MC	99C	100	0090
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MC	102C	100	0030
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MC	115C	116	0130
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MC	119C	121	0060
MC	122C	124	0060
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MD	210	29	0030
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MD	230	25	0060
MD	230	27	0090
MD	290	31	0240

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ME	115E	101	0030	A
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ME	133E	135	0100	A
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ME 149E	155	0100
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ME 171E	179	0120
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ME 175E	177	0490
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ME 179E	181	1250
ME 181E	74	0091
ME 191E	74	0772
ME 200E	86	0180
ME 201E	80	0310
ME 206E	36	0070
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ME 58E	60	0190
ME 58E	66	0150
ME 60E	56	0150
ME 60E	207	0150
ME 64E	66	0240
ME 66E	71	0190
ME 66E	208	0150
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ME 72E	74	0150
ME 74E	76	0060
ME 74E	80	0220
ME 76E	80	0330
ME 78E	80	0160
ME 80E	84	0436
ME 80E	86	0040
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ME 80E	96	0300
ME 86E	84	0300
ME 86E	88	0421
ME 86E	92	0180
ME 86E	96	0521
ME 88E	92	0300
ME 90E	92	0291
ME 96E	80	0150
ME 100E	74	0330
ME 102E	106	0090
ME 104E	110	0060
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ME 108E	112	0150
ME 110E	114	0120
ME 112E	116	0250
ME 114E	118	0120
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ME 120E	122	0100
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ME 122E	124	0030

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3	WF 124F	126	00660	A
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7	WF 134F	136	00390	A
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9	WF 142F	146	00400	A
10	WF 144F	146	00400	A
11	WF 146F	148	00400	A
12	WF 160F	164	00660	A
13	WF 162F	168	00660	A
14	WF 164F	170	01350	A
15	WF 166F	170	01300	A
16	WF 168F	172	02300	A
17	WF 170E	174	01200	A
18	WF 172F	176	01900	A
19	WF 174F	200	02600	A
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21	WF 178F	180	03300	A
22	WF 180F	182	00300	A
23	WF 180F	188	01460	A
24	WF 180F	196	00560	A
25	WF 182F	184	00460	A
26	WF 190E	192	01500	A
27	WF 192F	194	00900	A
28	WF 198F	196	00300	A
29	WF 200E	204	00400	A
30	WF 202F	204	00400	A
31	WF 204E	206	00600	A
32	WF 201E	69	11300	A
33	WG 15G	25	03700	A
34	WG 17G	19	00900	A
35	WG 19G	21	01500	A
36	WG 21G	23	03000	A
37	WG 21G	27	02200	A
38	WG 23G	25	01600	A
39	WG 27G	31	01500	A
40	WG 29G	31	01500	A
41	WG 31G	33	01500	A
42	WG 35G	37	00700	A
43	WG 37G	39	00300	A
44	WG 37G	47	04000	A
45	WG 39G	41	00300	A
46	WG 39G	43	00600	A
47	WG 41G	43	00600	A
48	WG 43G	45	02600	A
49	WG 45G	47	00600	A
50	WG 47G	49	00300	A
51	WG 51G	43	00600	A
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54	WG 55G	65	04000	A
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59	WG 63G	65	00400	A

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8	MH 152H 161	0300
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11	MH 165H 167	0030
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16	MH 171H 177	0120
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24	MH 187H 189	0060
25	MH 189H 185	0030
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34	MH 205H 207	0040
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39	MJ 7J 8	0240
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41	MJ 12J 14	0240
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43	MJ 18J 44	1447
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45	MJ 22J 24	0270
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48	MJ 30J 44	0300
49	MJ 36J 44	0150
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59	MJ 68J 44	0060
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26	WK	25K	26	0130
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24	WK	27K	24	0090
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22	WK	28K	25	0090
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20	WK	30K	17	0130
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18	WK	32K	32	0480
17	WK	32K	37	0230
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14	WK	38K	30	0120
13	WK	38K	30	0090
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22	WK	55K	64	0540
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MM	171M	173	0091	A

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21	WN	19N	21	0210
22	WN	21N	22	0220
23	WN	22N	23	0180
24	WN	23N	24	0090
25	WN	23N	25	0400
26	WN	23N	26	0460
27	WN	24N	27	0040
28	WN	25N	28	0820
29	WN	26N	29	1369
30	WN	27N	30	0300
31	WN	30N	31	0070
32	WN	30N	32	0120
33	WN	31N	33	0150
34	WN	33N	34	2365
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38	WN	35N	38	0240
39	WN	36N	39	0610
40	WN	37N	40	0150
41	WN	40N	41	0270
42	WN	41N	42	0070
43	WN	42N	43	0030
44	WN	42N	44	0060
45	WN	42N	45	0120
46	WN	42N	46	0130
47	WN	43N	47	0150
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62	WN	56N	62	0060
63	WN	57N	63	0150
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WT 241Y 242	0070	A
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WT 263Y 264	0040	A
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WT 287Y 288	0030	A
WT 288Y 289	0030	A
WT 289Y 290	0030	A
WT 308Y 310	0230	A
WT 310Y 311	0070	A
WT 311Y 312	0150	A
	0030	A

18. Reference Exhibits JJO'B-4 and JJO'B-13. Concerning the network that you used in your CPM scheduling analysis upon which you base your conclusions:

- a) Please describe completely and thoroughly how the data for the analysis was prepared, especially data on required times to complete activities and precedence relations between activities. Please give special attention to any data that would be different than (1) that presented in the two source documents (with dates of May 20, 1974 and June 4, 1974) that you cite on page 10 of your testimony; (2) as modified per the description on pages 11 and 12 of your testimony.
- b) Was any of the data used in your analysis reflective of knowledge acquired or information that was developed after June 4, 1974 (with the exception of your cash flow stretch out and Mark II modification described in your testimony)?
- c) Would activities related to the construction of facilities that were redesigned subsequent to June 1974 be included in your model based on their original design or based on the revised design?

18. a) Exhibits JJO'B-4 and -13 were created by extending the durations of the activities noted at OCA Statement No. 1 and as further specified at the Attachment to IR-PECO-OCA-3-17(a). No activities were added nor deleted, nor were any precedence relations between activities changed.
- b) Assuming the word "data" means "facts or information collected for analysis," all data was reflective of knowledge acquired after June 4, 1974.
- c) Activities shown at JJO'B-3 relate to construction anticipated in May/June, 1974. Those shown at JJO'B-4 relate to construction anticipated in early 1976, at which time BPC Monthly Progress Reports were projecting an August, 1980 fuel load date (see Exhibit 6). Activities shown at JJO'B-13 anticipate LGS as built. Thus, for example, the duration of the activity, "Start Installation Small Pipe - 85%" reflects the quantity of small pipe to be installed at each of the three points noted above.

20. Please explain in what manner engineering and procurement constraints on construction activities are depicted or reflected in Exhibits JJO'B-3, JJO'B-4 and JJO'B-13. Please list and describe all such constraints considered and tell if each was rejected or accepted as applicable to Limerick Unit 1. If such constraints are not depicted or reflected in those Exhibits, please explain how they have been evaluated and/or considered by Mr. O'Brien in his critical path method analysis. If the recognition of these constraints in Exhibit JJO'B-13 differs in any way from their recognition in Exhibits JJO'B-3 and JJO'B-4, a full explanation should be given.
20. Exhibit JJO'B-3 is a duplicate of the Bechtel Overall Construction Schedule which contains no engineering or procurement activities (with the possible exception of the CB&I Unit 2 Restraint) and none were added by OKA. Engineering constraints were considered by Dr. Hanauer as described at OCA Statement No. 2.

21. Does the critical path method analysis in OCA Statement No. 1, Exhibit JJO'B-13, reflect or depict NRC licensing restraints which might have delayed the issuance of an Operating License? If so, how is this factor so reflected or depicted? If not, why was this factor not included in the analysis?
21. The Bechtel Overall Construction Schedule contains no NRC licensing restraints, and none were added by OCA. An analysis of such potential delays was performed by Dr. Hanauer as discussed at OCA Statement No. 2.

24. Reference OCA Statement No. 1, p. 15. Please provide the specific page and line reference of the Monthly Status Report dated August 27, 1981 which is believed to support Mr. O'Brien's assertion that "At the same time, however, Unit 2 was staffed at 713 Pipe Fitters and 462 Electricians." Provide a xerox copy of the page or pages containing said reference. If the Monthly Status Report dated August 27, 1981 is not Mr. O'Brien's support for the reference, provide all other documentary or other support upon which Mr. O'Brien relies.

24. The referenced Monthly Status Report is in the sole possession of PECO, however, OCA attorney David Wersan verified the accuracy of the assertion with PECO counsel, Jack Jerrett, in advance of the issuance of OCA Statement No. 1.

39. For the schedule implied in Exhibit JJO'B-13, please provide a milestone schedule, if available, including, but not limited to, start dates and completion dates of the following efforts:

- a) all major design activities
 - i) designs to incorporate LOCA loads
 - ii) designs to incorporate SRV loads
 - iii) designs to incorporate chugging
 - iv) designs to incorporate condensation oscillation
 - v) designs to incorporate other new load specifications
 - vi) other major design activities
- b) construction activities
- c) licensing applications and NRC approval activities

39. A milestone schedule has not been created.

40. Does Mr. O'Brien's testimony assume in its answer to the question at the bottom of page 23 that Limerick would have proceeded as a Lead Plant, or effectively as a Lead Plant (i.e. such as Susquehanna), with respect to Mark II construction additions and rework? If not, please explain how modified construction at Limerick could have begun in early 1979.

40. Yes.

41. If PECO management had started Limerick re-design work in late 1978 and modified construction work in early 1979 on the basis of the lead plant "interim" load specifications, could they have been assured that these efforts would not require any subsequent modifications when these hydrodynamic load specifications were finalized?
(Reference p. 24)

41. No.

44. Reference OCA Statement No. 1, p. 25. Provide the documentary or other basis of Mr. O'Brien's assertions that "structural concrete started at Limerick two months earlier than at Susquehanna," that "Large Pipe installation started at Limerick ten months earlier than at LaSalle" and "Large Pipe Hanger installation started over three years before LaSalle and over 1 1/2 years before Susquehanna," including a statement of the specific dates involved. Provide copies of all documents relied upon as support for the referenced statements.

44. The documentation has been previously provided at Exhibit SHH-3, OCA Statement No. 2.

45. Has Mr. O'Brien reviewed the start dates and completion dates of other commodities at Limerick, Susquehanna and LaSalle, including specifically

- a) structural steel
- b) large pipe
- c) large pipe hangers
- d) small pipe
- e) cabletray (including gutter)
- f) metallic conduit (power and control)
- g) wire and cable (power and control)
- h) connections

45. No.

46. Reference OCA Statement No. 1, p. 26. Please explain fully Mr. O'Brien's basis for stating "that nearly all of the pertinent (to Limerick Fuel Load) changes were known by 1980." Please list and briefly explain all such changes that were not known by June 1, 1980. Please list and briefly explain all such changes that were known by June 1, 1980, in Mr. O'Brien's opinion.

46. This statement is predicated on the research of Dr. Hanauer.

47. Is it Mr. O'Brien's position that all regulatory changes resulting from the accident at Three Mile Island that would be pertinent to Limerick, were known or knowable by the end of May 1980? If that is Mr. O'Brien's position, please provide any and all support for such position, including the reasoning why any subsequent regulatory changes would be forthcoming?
- A. As stated at pages 15 and 26 of OCA St. No. 1, nearly all of the pertinent (to Limerick Fuel Load) changes were known by 1980. These changes did not prevent either LaSalle or Susquehanna from receiving operating licenses in early 1982.

(IR-PECO-OCA)
(3 (Revised))

47. Is it Mr. O'Brien's position that all regulatory changes resulting from the accident at Three Mile Island that would be pertinent to Limerick, were known or knowable by the end of May 1980? If that is Mr. O'Brien's position, please provide any and all support for such position, including the reasoning why any subsequent regulatory changes would not be forthcoming?
47. This is identical to the original question 47 and has been answered.

50. Reference OCA Sts. No. 1, p. 27, which states that Limerick could have reasonably gained an operating license in early 1982. What open items did OKA assume would exist in the Limerick operating license if PECO had obtained an operating license at that time?

50. OKA made no such assumptions.

52. Reference OCA Statement No. 1, p. 32. Please explain the basis of and provide all data and/or logic which was relied upon to support Mr. O'Brien's "assumption that these [indirect expenditures] were made at the same annual rate as the Direct Costs."

52. In the absence of better information from PECO, it was a reasonable assumption.

56. Please explain the basis of and supply all data that was relied upon by Mr. O'Brien is making the assessment that PECO could have raised sufficient capital to provide the cashflow for Limerick 1 and Common assumed as needed for a July 1982 completion date as shown on Exhibit JJO'B-17, page JJO'B-17.4.

56. No such assessment is contained at OCA Statement No. 1. PECO's ability to raise capital was not a subject addressed by Mr. O'Brien.

58. In reference to Exhibit JJO'B-17, page 17.4, explain why the annual AFUDC accruals as calculated by OKA differ from the actual annual AFUDC accruals as booked by PECO for calendar years 1971 through 1974.

58. Exhibit JJO'B-17.4 has been revised at OCA Statement No. 1A.

INTERROGATORIES OF
PHILADELPHIA ELECTRIC COMPANY
SET V

1. Please provide the following schedule information for Exhibits JJO'B-3, JJO'B-4 and JJO'B-13:
 - a. Manpower curves for:
 - (1) Bechtel manpower;
 - (2) subcontract manpower;
 - (3) pipefitters;
 - (4) electricians;
 - (5) sheetmetal workers.
 - b. Installation curves depicting feet per month for:
 - (1) large pipe
 - (2) large pipe hangers
 - (3) small pipe
 - (4) structural concrete
 - (5) cable tray
 - (6) conduit
 - (7) wire and cable
 - (8) terminations
 - c. Total commodity quantity information for:
 - (1) large pipe
 - (2) large pipe hangers

- (3) small pipe
 - (4) structural concrete
 - (5) cable tray
 - (6) conduit
 - (7) wire and cable
 - (8) terminations
- d. Manpower density limitations for each facility/elevation in the plant.
- e. Total manhours used for the schedule.
- f. Unit rates (manhours per foot) used for:
- (1) large pipe
 - (2) large pipe hangers
 - (3) small pipe
 - (4) structural concrete
 - (5) cable tray
 - (6) conduit
 - (7) wire and cable
 - (8) terminations

All of the requested information, to the extent that it exists, is in the sole possession of PECO. Exhibit JJO'B-3 is a duplication of the PECO/BPC schedule of May/June, 1974 and is a reflection of scheduling parameters a. through f. developed at that time.

Exhibit JJO'B-4 is a reflection of the scheduling parameters developed around early 1976 and used by PECO to project a fuel load date in August, 1980.

Exhibit JJO'B-13 assumes the exact same Manpower (a.), Total Commodities (c.), Total Manhours (e.) as were actually employed, but it requires that PECO adjust the Installation curves (b.) and Unit rates (f.) in order to complete the work in order to support an early-1982 fuel load date. Manpower density limitations have not been submitted to OKA, are a consideration, but are assumed to have been high enough to permit completion of the work required to support the fuel load date, as indeed they were at LaSalle and Susquehanna.

Q. On pages 2-4 of Mr. O'Brien's supplemental direct testimony (OCA Statement No. 1A), he discusses the calculation of an amount of \$137.2 million without AFUDC (\$171.9 million with AFUDC) that he describes as Bechtel indirect costs resulting from the 27-month delay for Limerick 1 and 100% of common facilities. With respect to this calculation:

a. Are any of these costs duplicative of other costs elsewhere estimated by Mr. O'Brien in this proceeding?

A. Each of the delay cost calculations presented by Mr. O'Brien is an independently accurate estimation of the costs for each item. Thus, the PECO and Bechtel Indirect cost calculations are accurate and not duplicative. If one sums the total costs of delay, however, as developed item by item, i.e. Bechtel and PECO Indirect costs, Mark II costs, and the revised costs to complete construction by July, 1982, the component costs of escalation, and AFUDC on that escalation, for the Indirect and Mark II costs included in the revised cost to completion for a July, 1982 fuel load, will be duplicative.

Should the PUC make a rate base adjustment for the costs of delay and sum the overall delay costs to a July, 1982 fuel load date with the Indirect and Mark II costs, the proper costs figures should be as follows:

% of Common	revised costs to 6/82 fuelload	Bechtel Ind.	PECO Ind.	MarkII	Total
100%	\$542.1m	171.9m	101.5m	194.1m	1,009.6m
50%	\$430.0m	140.4m	83.0m	194.1m	847.7m

If the PUC makes an adjustment for the overall delay costs, including Bechtel and PECO Indirect costs, but not for the Mark II costs, the costs figures are as follows:

% of Common	revised costs to 6/82 fuelload	Bechtel Ind.	PECO Ind.	Total
100%	\$568.3m	171.9m	101.5m	841.7m
50%	\$456.4m	140.6m	83.0m	680.0m

If the PUC makes an adjustment for the overall costs of delay, but not for the Bechtel and PECO Indirect costs or the Mark II costs, the figures are as stated in OCA Statement 1A, as follows:

% of Common	revised costs to 6/82 fuelload	Total
100%	\$604.4m	\$604.4m
50%	\$485.8m	\$485.8m

b. If the response to part (a) of this question is that they are not duplicative, please explain why they are not duplicative with respect to each of the other costs of delay estimated by Mr. O'Brien.

A. b. NA

- Q. On page 5 of Mr. O'Brien's supplemental direct testimony, he cites a figure of \$37.356 million through December 31, 1984 for the AFUDC associated with Mark II redesign. On page 5 of his direct testimony, Mr. O'Brien provides a figure of \$24.6 million for this same AFUDC. Please explain the discrepancy between these two figures.
- A. The AFUDC figure of \$37.356 million in OCA St. 1A is based on PECO's own calculation of AFUDC on Mark II expenditures through December 31, 1984. See Sch. JJO'B-23.3. The \$24.6 million AFUDC figure was based upon the AFUDC formula presented in the workpapers of Mr. John Plunkett.

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MAJOR COMMODITY MANPOWER BY FACILITY

Unit I & Common

<u>Facility</u>	<u>Pipefitters</u>		<u>Electricians</u>	
	<u>Planned</u>	<u>Actual</u>	<u>Planned</u>	<u>Actual</u>
Containment	77	48	26	20
Reactor	281	195	105	92
Turbine & Turbine Aux.	100	103	7	13
Control	26	17	57	59
Other	<u>91</u>	<u>102</u>	<u>95</u>	<u>66</u>
Total	575	465* -19%	290	250** -14%

	<u>Pipefitters</u>		<u>Electricians</u>	
	<u>Planned</u>	<u>Actual</u>	<u>Planned</u>	<u>Actual</u>
Unit II	115	111	10	16
Distribs., Misc. Piping & other categories support, Shops, unscheduled elec.	100	137	210	196
Total	<u>790</u>	<u>713</u>	<u>510</u>	<u>462</u>

* Includes large pipe, LP welds, LP hangers, small pipe, instrumentation.

** Includes metallic conduit, cable tray, gutter, wire & cable terminations.

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