

**BEFORE THE
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

Pennsylvania Public Utility
Commission

vs.

Columbia Gas of Pennsylvania, Inc.

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Docket No. R-2015-2468056

DIRECT TESTIMONY OF
KELLEY K. MILLER
ON BEHALF OF
COLUMBIA GAS OF PENNSYLVANIA, INC.

March 19, 2015

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Columbia Stmt. 4
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Harrisburg J.S.

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1 **I. Introduction**

2 Q. Please state your name and business address.

3 A. Kelley K. Miller, 290 Nationwide Blvd, Columbus, Ohio 43215.

4 Q. By whom are you employed and in what capacity?

5 A. I am employed by NiSource Corporate Services Company (“NCSC”), as a Lead
6 Regulatory Analyst.

7 Q. What are your responsibilities as a Lead Regulatory Analyst?

8 A. My primary responsibilities include providing support for regulatory filings for
9 several NiSource operating companies, including, but not limited to, Columbia Gas
10 of Pennsylvania, Inc. (“Columbia” or “the Company”), Columbia Gas of Maryland
11 and Columbia Gas of Massachusetts. The types of filings include rate cases and
12 various rate filings. My other regular duties include account reconciliations,
13 assisting in the planning process, providing assistance, training and oversight to
14 other regulatory analysts and other duties as assigned.

15 Q. What is your educational and professional background?

16 A. I graduated cum laude from Ohio Wesleyan University with a Bachelor's of Arts
17 degree in Accounting and Economics with Management Concentration in 1985. I
18 began my professional career with the Columbia Gas System in Columbus, Ohio in
19 1986, beginning in the Management Information Department as an Accountant. I
20 was promoted to Senior Accountant in 1987 in the Consolidation Accounting
21 Department of the Columbia Gas System in Wilmington, Delaware. In 1989, I was

1 offered and accepted a promotion to the position of Lead Accountant for Columbia
2 Gas of Ohio as a member of Columbia Distribution Company's Financial
3 Accounting and Reporting Architecture Team. As a member of this team, I was
4 responsible for acting as a liaison between the Accounting departments and the
5 project team that designed and implemented new accounting systems including the
6 General Ledger, Employee Time Reporting and Labor Account Distribution. I
7 remained in this role until all new systems were implemented in 1993. At that time,
8 I was assigned the role of Lead Accountant for first Columbia Gas of Maryland, and
9 then Columbia Gas of Pennsylvania. Responsibilities in this role included, but were
10 not limited to coordinating the monthly closing process; preparing journal entries,
11 preparing financial statements and overseeing and preparing account
12 reconciliations. I remained in this role until 1997, when I decided to leave the
13 workforce to start a family. During the years from 1997 to 2009 I remained out of
14 full-time employment. In October of 2009, I accepted the position of Regulatory
15 Analyst for NCSC. In April 2011, I was promoted to Senior Regulatory Analyst and
16 in March of 2012, I was promoted to my current position as Lead Regulatory
17 Analyst.

18 Q. Have you ever testified before a regulatory Commission?

19 A. Yes, I was the Cost of Service witness for Columbia Gas of Pennsylvania, Docket No.
20 R-2014-2406274.

21

1 **II. Statement of Purpose**

2 Q. Please describe the purpose of your testimony in this proceeding.

3 A. The purpose of my testimony is to present Columbia's cost of service and to
4 quantify an existing revenue deficiency based on Twelve Months Ended December
5 31, 2016 operating costs and revenues, as adjusted. As part of the cost of service
6 analysis, my testimony supports all rate making adjustments to Columbia's Cost of
7 Service Operating and Maintenance ("O&M") expenses.

8 Q. Would you please provide a listing of the exhibits that you are sponsoring through
9 your testimony?

10 A. Yes. For the historic test year, I am supporting Exhibit 1, Exhibit 2, Exhibit 4, and
11 Exhibit 408. For the future test year and fully forecasted rate year, I am sponsoring
12 Exhibit 101, Exhibit 102, Exhibit 104 (in coordination with Company witness
13 Hanson), and Exhibit 414. All of these exhibits were either prepared by me or under
14 my direct supervision and control.

15 Q. What test years will you be addressing in this testimony?

16 A. I will be addressing the twelve-month period ending November 30, 2014 as the
17 "historic test year" or "HTY", the twelve-month period ending November 30, 2015
18 as the "future test year" or "FTY" and the twelve-month period ending December 31,
19 2016 as the "fully forecasted rate year" or "FFRY".

20 Q. What is the basis for Columbia's claim for revenue deficiency?

1 A. Columbia's revenue deficiency is calculated utilizing a rate year ending December
2 31, 2016 for rate base, revenues and expenses, with pro forma adjustments for
3 known and measurable changes. This approach recognizes that a utility's revenues
4 should be sufficient to recover the reasonably and prudently incurred costs of
5 providing safe and reliable service to its customers, including a reasonable
6 opportunity to earn a fair rate of return on the used and useful investment that the
7 utility has devoted to such service.

8 Q. Would you please summarize the results of the cost of service requirement and
9 resulting revenue deficiency?

10 A. As indicated on Exhibit 102, Schedule 3, Page 5, Columbia has a revenue deficiency
11 of \$46,172,483 based upon pro forma revenue requirement for the twelve months
12 ending December 31, 2016. Columbia's computation of the revenue deficiency
13 reflects total rate base of \$1,325,130,928. In addition, the computation of the
14 revenue deficiency reflects known and measurable changes to both utility operating
15 income and rate base, which are explained later in my testimony and in the
16 testimony of other Company witnesses.

17 Q. How is your following testimony organized?

18 A. I will first address the HTY, Exhibit 2 and Exhibit 4, followed by a discussion of the
19 FTY and FFRY, Exhibit 102 and Exhibit 104.

20

1 **III. HTY – Exhibit 2 – Statement of Income**

2 Q. Please describe Exhibit 2, Schedule 3, Page 3.

3 A. This Exhibit is the statement of operating income, pro forma at present and
4 proposed rates, for the HTY. Column 2 reflects the per book operating revenue,
5 operating revenue deductions, income taxes and utility operating income for the
6 Company for the twelve months ended November 30, 2014. These amounts have
7 been adjusted to reflect pro forma operating income at HTY present rates in
8 Column 4. Column 5 adjustments are detailed in Exhibit 2, Schedule 3, Page 6.
9 Column 6 shows the resulting pro forma operating revenue, expenses and income
10 for the HTY at proposed rates.

11 Q. Please describe the data inputs of Exhibit 2, Schedule 3, Page 3.

12 A. Operating revenues are supplied by Company witness Lai (Columbia Statement No.
13 3) and are included on lines 1 through 11. Witness Lai also provides the level of Gas
14 Supply Expense and Off System Sales Expense that are included on lines 14 and 15.
15 These two items are exactly offsetting to the level of revenue included in this case
16 and accordingly do not impact the base rate claim in this case; rates for these items
17 are determined in the Company's annual gas cost proceedings. I am supporting the
18 Operating and Maintenance Expense level as presented on line 17. Lines 18 and 19,
19 Depreciation and Amortization and Net Salvage Amortized are provided by
20 Company witness Spanos (Columbia Statement No. 5). Taxes Other Than Income,
21 Income Taxes and Investment Tax Credit, lines 20, 23 and 24 have been provided

1 by Company witness Fischer (Columbia Statement No. 10), and Rate Base on line
2 26 has been provided by Company witness Paloney (Columbia Statement No. 6).
3 The Percentage Rate of Return at Proposed Rates on Line 27, Column 6 is provided
4 by Company witness Moul (Columbia Statement No. 8). Each witness' testimony
5 provides detailed support for each of these items.

6 Q. Please describe Exhibit 2, Schedule 3, Pages 4 through 6.

7 A. Page 4 shows pro forma interest expense as calculated by multiplying the Rate Base
8 shown in Exhibit 8 by the weighted cost of short and long term debt shown in
9 Exhibit 400, Schedule 1, Page 1.

10 Exhibit 2, Schedule 3, Page 5 shows the derivation of the Revenue Conversion
11 Factor on lines 8 through 17. The Revenue Conversion Factor is then utilized to
12 determine the Gross Revenue Requirement.

13 Page 6 shows the calculated adjustments to pro forma expenses and income taxes to
14 achieve the requested return on Rate Base of 8.14% shown on Exhibit 400 using the
15 HTY data.

16 **IV. HTY – Exhibit 4 - Operation & Maintenance Expenses**

17 Q. What are Columbia's per books historic test year O&M Expenses?

18 A. In the HTY, Columbia recorded \$157,859,589 in O&M expense exclusive of gas cost,
19 as shown on Exhibit 4, Schedule 1, Page 2, Column 1. The O&M data is presented in
20 a Cost Element format which provides a breakdown by cost causation.

1 Q. Did you make adjustments to the actual HTY O&M to reflect a pro forma HTY O&M
2 expense level?

3 A. Yes. I have prepared pro forma O&M expenses for this filing. The historic test year
4 level of O&M expense starts with O&M Expense per books, which was then
5 normalized and annualized to determine the pro forma level of O&M Expense as
6 summarized on Exhibit 4, Schedule 1, Page 2 and Column 5.

7 Q. What types of adjustments are you proposing to the O&M expense?

8 A. I propose the following ratemaking adjustments to the HTY, each of which will be
9 explained in greater detail later on in my testimony:

- 10 a) The removal of Rate Case expense related to the Company's prior base rate
11 proceeding;
- 12 b) The removal of all Polypipe related expenses and credits to expense;
- 13 c) Labor related adjustments to annualize normal payroll for employees as of
14 the end of the HTY;
- 15 d) Incentive compensation has been adjusted;
- 16 e) Removal of the negative OPEB expense;
- 17 f) Annualization of building rents and leases;
- 18 g) Corporate insurance adjusted to latest known and measurable levels;
- 19 h) Injuries and Damages adjusted to reflect a five year average of cash
20 payments;
- 21 i) Company Memberships adjusted to latest known and measurable level;

- 1 j) Removal of fuel used in company operations;
- 2 k) Advertising adjusted to remove non-recoverable items;
- 3 l) Adjust Commission fees to latest known and measurable level;
- 4 m) NiSource Corporate Services costs adjusted to annualize labor and incentive
5 costs and remove non-recoverable items;
- 6 n) Adjust deferred OPEB refund amortization to reflect the annualized level;
- 7 o) Adjust NCSC OPEB amortization level to reflect the annualized level;
- 8 p) Remove NiFiT expenses which are included in the NiFiT amortization;
- 9 q) Adjust NiFiT amortization to reflect the annualized level;
- 10 r) Removal of lobbying expenses;
- 11 s) Removal of Charitable Contributions;
- 12 t) Normalization of rate case expense;
- 13 u) Adjust Uncollectible expense;
- 14 v) Adjust USP Rider expense to match revenue; and
- 15 w) Interest on customer deposits.

16 **A. Rate Case Expense Removal**

17 *Exhibit 4: Schedule 1, Page 2, Column 2; Schedule 2, Page 1.*

18 Q. Please provide a brief explanation of the adjustment to remove rate case expense.

19 A. The HTY included actual rate case expenses related to the Company's prior base
20 rate proceeding, Docket No. R-2014-2406274. These expenses are removed, as rate
21 case expense is included at a normalized level in Schedule 1, Page 2, Line 27 which

1 is explained later in my testimony. The removal of these prior rate case costs is
2 detailed in Column 2 as they impact several Cost Elements of O&M expense.

3 **B. Removal of Polypipe**

4 *Exhibit 4: Schedule, 1 Page 2, Column 3; Schedule 2, Page 2.*

5 Q. Please provide a brief explanation of the Polypipe adjustment.

6 A. In December 2012, the Company reached an agreement with a supplier of plastic
7 pipe that had a manufacturing abnormality that reduced its intended service life.
8 According to this agreement, the supplier will reimburse the Company for any costs
9 associated with the remediation efforts. Both costs and reimbursement credits to
10 expense should be removed from the Cost of Service for ratemaking purposes. This
11 ratemaking practice is consistent with the removal of Polypipe related costs and
12 reimbursement credits in Columbia's last two base rate cases. Since the HTY
13 includes both remediation costs and credits to reimburse the Company for these
14 costs, it is appropriate to remove both. This adjustment impacts two lines of O&M
15 expense, which is why the removal of Polypipe is detailed in Column 3 on Exhibit 4,
16 Schedule 1.

17 **C. Labor**

18 *Exhibit 4: Schedule 1, Page 2, Line 1; Schedule 2, Pages 3, 4 and 5.*

19 Q. Please provide a brief explanation of the labor adjustments.

1 A. Labor costs in the historic test year were adjusted to reflect the annualized gross
2 base or normal wages of the 580 active Columbia employees as of November 2014.
3 The difference, or annualization adjustment, was further adjusted to net O&M
4 Expense by applying the labor capitalization ratio as provided on Exhibit No. 4,
5 Schedule 2, Page 7. The resulting adjustment of \$1,119,411 as calculated in Schedule
6 2, Page 3 is being added to the actual HTY labor expense level of \$25,550,026 in
7 Schedule 1, Page 2. Total Pro Forma HTY labor expense level is \$26,669,437 as
8 shown on Exhibit 4, Schedule 1, Page 2.

9 **D. Incentive Compensation**

10 *Exhibit 4: Schedule 1, Page 2, Line 2; Schedule 2, Page 6*

11 Q. Please provide an explanation of the historic test year incentive adjustment.

12 A. Columbia's historic test year per books incentive level of \$1,963,563 was decreased
13 by \$254,672 to reflect the actual level of expense associated with incentive
14 compensation paid in 2014. This adjustment removes any out of period true-ups
15 for the prior year and adjusts the accrual made in the test year to the experienced
16 pay out level at the claimed capitalization percentage. Detail supporting the historic
17 test year adjustment is provided on Exhibit 4, Schedule 2, Page 6.

18 **E. OPEB – Other Post Employment Benefits**

19 *Exhibit 4: Schedule 1, Page 2, Line 4; Schedule 2, Page 8*

20 Q. Please describe the ratemaking adjustment for OPEB.

1 A. Per paragraphs Nos. 23 and 24 of the settlement agreement in the Company's last
2 base rate case, Docket No. R-2014-2406274, the OPEB allowance in current rates is
3 zero. Therefore, the adjustment removes the credit OPEB expense of \$829,647 to
4 reflect an adjusted expense level of \$0, which matches the amount recovered in
5 revenues. It is important to note that the OPEB credit amount is an accounting
6 calculation, and the Company did not actually receive a credit payment.

7 **F. Rents and Leases**

8 *Exhibit 4: Schedule 1, Page 2, Lines 7&8; Schedule 2, Page 9*

9 Q. How were rents and leases adjusted for the historic test year?

10 A. Rents and leases were first separated into a) rents and leases related to buildings,
11 and b) other rents and leases including communications equipment and lines, office
12 machines and furnishings. Rents and leases attributable to contractual levels for
13 buildings were annualized on Exhibit 4, Schedule 2, Page 9 for a total of \$1,158,694.
14 This amount was then reconciled with the per book test year level of \$944,568. The
15 resulting adjustment was \$214,126. The remaining portion of rents and leases
16 includes communications equipment and lines, office machines, and other items.
17 The historic test year level related to these is \$686,635 and remains unchanged.

18 **G. Corporate Insurance**

19 *Exhibit 4: Schedule 1, Page 2, Line 9; Schedule 2, Page 10*

20 Q. Please explain the Corporate Insurance adjustment for the historic test year.

1 A. Corporate insurance includes property insurance premiums, workers compensation
2 premiums, and other miscellaneous premiums. The premium policies are primarily
3 on a fiscal year ending June of each year. The historic adjustment annualizes at the
4 monthly November 2014 premium level which mostly reflects premiums paid in
5 mid-2014 with effective periods of July 1, 2014 to June 30, 2015. Detailed support
6 for these adjustments has been provided on Exhibit 4, Schedule 2, Page 10.

7 **H. Injuries and Damages**

8 *Exhibit 4: Schedule 1, Page 2, Line 10; Schedule 2, Page 11*

9 Q. Was an adjustment made for injuries and damages?

10 A. Yes. The historic test year expense level for injury and damages of \$413,698
11 represents an amount including both actual experience and adjustments to an
12 injury and damages accrual account. An adjustment of \$89,293 was made to
13 represent a five (5) year average actual cash outlay experience in real dollars using a
14 Gross Domestic Product ("GDP") Deflator. Detail supporting this adjustment is
15 shown on Exhibit 4, Schedule 2, Page 11.

16 **I. Company Memberships**

17 *Exhibit 4: Schedule 1, Page 2, Line 12; Schedule 2, Page 12*

18 Q. Please explain the adjustments made for Company memberships.

19 A. The historic test year expense for company memberships has been adjusted for two
20 items. The adjustment of \$862 was made to remove expenses that were

1 inadvertently included. The details of these adjustments are shown on Exhibit 4,
2 Schedule 2, Page 12.

3 **J. Utilities and Fuel Used in Company Operations**

4 ***Exhibit 4: Schedule 1, Page 2, Line 13; Schedule 2, Page 13***

5 Q. What does the historic test year \$422,985 adjustment for Utilities and Fuel used in
6 Company Operations represent?

7 A. This \$422,985 decrease to total historic test year utilities and fuel used in company
8 operations was made to recognize inclusion of this amount as both recovery of gas
9 cost and gas purchase expense by witness Lai. Columbia includes the expenses
10 associated with gas used in company operations when establishing its gas cost
11 recovery rates. The purchased gas is recorded as system supply and then
12 reclassified from gas purchase to O&M expense. Therefore, it is necessary to
13 remove the amount above from O&M for the purposes of calculating base rates and
14 appropriately show this same level of expense in gas purchase expense along with
15 an offsetting gas recovery level. The remaining historic test year level of \$800,909
16 represents other utility costs, such as electric, not recovered through the 1307(f)
17 process.

18 **K. Advertising**

19 ***Exhibit 4: Schedule 1, Page 2, Line 14; Schedule 2, Page 14***

20 Q. Was advertising adjusted?

1 A. Yes. Columbia has made an adjustment to remove the expense associated with its
2 brand advertising campaigns. Please see Exhibit 4, Schedule 2, page 14 for details.

3 **L. Commission, OCA, OSBA Assessments**

4 *Exhibit 4: Schedule 1, Page 2, Line 18; Schedule 2, Page 15*

5 Q. Please explain the \$333,405 adjustment to the historic test year expense.

6 A. The adjustment is needed to increase the historic test year expense to the most
7 current invoice amount for Commission, Office of Consumer Advocate and Office of
8 Small Business Advocate assessments. The normalized test year expense amount of
9 \$2,100,840 reflects the most recent invoice amount (September 23, 2014) received
10 as of the submission of this base rate filing.

11 **M. NiSource Corporate Services Company (“NCSC”)**

12 *Exhibit 4: Schedule 1, page 2, Lines 19 & 20; Schedule 2, pages 16-23*

13 Q. Please explain the structure and role of NCSC.

14 A. NCSC is a subsidiary of NiSource and an affiliate of Columbia within the NiSource
15 corporate organization. NCSC provides a range of services to the individual
16 operating companies within NiSource, including Columbia, and also coordinates
17 the allocation and billing of charges to the NiSource operating companies for
18 services provided by both NCSC directly and by third-party vendors. NCSC was
19 established to provide centralized services economically and efficiently. The
20 rendering of services on a centralized basis enables Columbia to realize substantial

1 economic and other benefits including efficient use of personnel and equipment,
2 and the availability of personnel with specialized areas of expertise.

3 Q. Is there a contract between Columbia and NCSC?

4 A. Yes. A copy of the most recent Service Agreement between NCSC and Columbia
5 was filed with the Commission and approved by Order dated December 15, 2005.
6 A copy of the Service Agreement ("2005 Agreement") is provided as Exhibit 4,
7 Schedule 11, Attachment H. Other detailed information regarding NCSC is also
8 provided as a part of Exhibit 4, Schedule 11.

9 Q. How are NCSC's costs billed to affiliates?

10 A. There are two types of billings made to affiliates, including Columbia: 1) contract
11 billing; and 2) convenience billing. Contract billings are identified by job order and
12 represent labor and expenses billed to the respective affiliate. Contract billed
13 charges may be direct (billed directly to a single affiliate) or allocated (split between
14 or among several affiliates), depending on the nature of the expense. Convenience
15 billing reflects payments that are routinely made on behalf of affiliates on an
16 ongoing basis, including employee benefits, corporate insurance, leasing, and
17 external audit fees. Each affiliate is billed on a monthly basis for its proportional
18 share of the payments made in that respective month. As the name implies,
19 convenience billing is intended as a convenience to vendors because it eliminates
20 the need for a separate invoice to be generated for each affiliate entity receiving the
21 same services.

1 Q. How does NCSC determine charges applicable to Columbia?

2 A. NCSC was regulated by the SEC under the Public Utility Holding Company Act of
3 1935 until February 8, 2006, when the Public Utility Holding Company Act of 2005
4 (“PUHCA 2005”) was enacted. PUHCA 2005 transferred regulatory jurisdiction
5 over public utility holding companies from the SEC to FERC. Pursuant to FERC
6 Order No. 684, issued October 19, 2006, centralized service companies (like NCSC)
7 must use a cost accumulation system, provided such system supports the allocation
8 of expenses to the services performed and readily identifies the source of the
9 expense and the basis for the allocation. In compliance with PUHCA 2005 and
10 FERC, NCSC uses a job order system to collect costs that are applicable and billable
11 to affiliates, including Columbia. A job order assigns a 10-digit number to the
12 project(s) involved and details how expenses are to be charged for the project(s).
13 This is the same job order system that has been used by NCSC for many years.
14 Specific projects undertaken by an affiliate are assigned by that affiliate to an
15 existing job order or a new job order is created. Costs are recommended to be
16 directly charged to a particular affiliate whenever possible. Some job orders
17 necessarily involve more than one affiliate, and in that case, the job order details
18 how expenses are allocated among participating affiliates.

19 Q. Please explain how costs assigned to a particular job order are allocated.

20 A. Allocations among affiliates are made only if it is impractical or inappropriate to
21 charge an affiliate directly. Whenever a new job order is created, a decision is made

1 cooperatively by the operating company and NCSC personnel about how costs
2 assigned to that job order will be allocated among participating affiliates. Costs are
3 then assigned using one of the Bases of Allocation or direct company codes. Unless
4 a change occurs in the identity of the affiliates participating in a specific job order,
5 costs that are assigned to the job order will be consistently billed by NCSC to its
6 affiliates from that point forward because the job order Bases of Allocation remain
7 the same over time.

8 Q. Please describe the controls in place to ensure that an affiliate is consistently and
9 appropriately billed for a specific job order.

10 A. The job orders are maintained by the NCSC Accounting Department and, therefore,
11 only a few individuals within NCSC Accounting can create or modify job orders.
12 Each job order can be set up with only one Basis of Allocation and, in many cases,
13 only one specific allocation code or direct company billing is set up for a particular
14 job order, depending on which affiliate(s) benefit from the services. If an individual
15 would attempt to use a different Basis of Allocation with a job order that was not
16 selected at inception, the related accounting systems would prompt an immediate
17 error and not allow data to be input. Allocation Bases are defined in the Service
18 Agreements.

19 Q. Will NiFiT impact the accounting system used by NCSC?

1 A. Yes. Effective April 1, 2015, a new accounting system will be in place for NCSC as a
2 part of the overall NiFiT project. The underlying functionality will remain the
3 same; however, the mechanics of the accounting system will be updated.

4 Q. Has the FERC conducted an audit of NCSC, its billing system and allocation
5 methodologies?

6 A. Yes. NiSource Inc., including NCSC, underwent a FERC audit, Docket No. FA11-5-
7 000, which covered the period January 1, 2009, through December 31, 2010. The
8 Final Audit Report was issued by the FERC on October 24, 2012. As indicated in the
9 Final Report, the Audit Staff reviewed and tested the supporting details for NCSC's
10 cost allocation methods. They then sampled and selected supporting documents to
11 ensure that NCSC's billings and accounting comply within the USOA (Uniform
12 System of Accounts). FERC did not issue any adverse comments to NCSC related to
13 its allocation methods.

14 Q. Has the Company changed the way it is presenting the costs associated with NCSC?

15 A. Yes. The Company has decided to breakout the costs associated with NCSC into two
16 distinct categories: Shared Services and Shared NGD Operations.

17 Q. Why has the Company decided to provide this breakout?

18 A. The Company has decided to provide this breakout in order to provide an additional
19 level of detail that recognizes that NCSC has two major categories of services that
20 are provided to the Operating Companies at NiSource.

21 Q. Please explain NCSC – Shared Services.

1 A. The first category of Shared Services includes costs associated with the more
2 traditional services that are provided by a service company, such as Accounting and
3 Finance, Legal Services, Real Estate and Facilities, Information Technology, Human
4 Resources and Supply Chain.

5 Q. Please explain NCSC – Shared NGD Operations.

6 A. The second category of Shared NGD Operations includes costs that are typically
7 operational in nature or specialized, but because these groups serve all of
8 NiSource’s Gas Distribution companies, they are now a part of NCSC. These groups
9 provide services such as Engineering, Pipeline Safety & Compliance, Technical
10 Training, Rates and Regulatory Support, Call Center, Sales and Marketing, Gas
11 Control etc.

12 Q. Are you sponsoring the adjustments made on Exhibit 4, Schedule 1, Page 2 to NCSC
13 – Shared Services?

14 A. Yes. The following adjustments have been made to NCSC - Shared Services charges
15 for ratemaking purposes for the HTY and are summarized on Exhibit 4, Schedule 2,
16 Page 16:

- 17 a) Adjustment to Incentive Compensation for actual incentive compensation
18 paid in 2014;
- 19 b) Annualization of Labor, Payroll Taxes & Benefits;
- 20 c) Removal of “Phantom Stock”;
- 21 d) Removal of Non-recoverable Items and Non-recurring Items.

1 Q. Please provide a brief overview of Page 16.

2 A. Page 16, line 1 states the gross NCSC – Shared Services charges in the HTY. A
3 portion of these costs are recorded to non-O&M accounts (primarily capitalized in
4 Account 107 Construction Work in Progress for support of the infrastructure
5 investments). Line 2 details the charges transferred to balance sheet or non-utility
6 expenses. The HTY O&M costs generated from NCSC – Shared Services billings is
7 \$31,221,141.

8 Q. Please explain the various adjustments made to the actual HTY O&M costs.

9 A. Continuing on Exhibit No. 4, Schedule No. 2, Page 16, Lines 4 through 15 reflect
10 adjustments made to the actual HTY O&M expense as follows:

11 Line 4 – Adjusts the NCSC – Shared Services Incentive Compensation to the level
12 paid in 2014 using the latest percentage of NCSC loaded labor charges to Columbia.
13 This calculation is detailed on Page 17.

14 Line 5 - Annualizes gross NCSC – Shared Services labor, payroll taxes and benefits
15 as detailed on Page 18, net NCSC – Shared Services labor, payroll taxes and benefits
16 adjustment is determined by applying the percentage of NCSC – Shared Services
17 labor charged to O&M and derived on Exhibit 4 Schedule 2 Page 17 Line 14.

18 Lines 7 – 12 – Non-Recoverable Items that were included in the HTY are removed
19 in the pro forma HTY expense claim.

20 Line 13 – Non-recurring items that were included in the HTY are removed from the
21 pro forma HTY expense claim.

1 Q. Are you sponsoring the adjustments made on Exhibit 4, Schedule 1, Page 2 to NCSC
2 – Shared NGD Operations?

3 A. Yes. The following adjustments have been made to NCSC – Shared NGD
4 Operations charges for ratemaking purposes for the HTY and are summarized on
5 Exhibit 4, Schedule 2, Page 20:

- 6 a) Adjustment to Incentive Compensation for actual incentive compensation
7 paid in 2014;
- 8 b) Annualization of Labor, Payroll Taxes & Benefits;
- 9 c) Removal of Non-recoverable Items and Non-recurring Items.

10 Q. Please provide a brief overview of Page 20.

11 A. Page 20, line 1 states the gross NCSC – NGD Shared Operations charges in the
12 HTY. A portion of these costs are recorded to non-O&M accounts (primarily
13 capitalized in Account 107 Construction Work in Progress for support of the
14 infrastructure investments). Line 2 details the charges transferred to balance sheet
15 or non-utility expenses. The HTY O&M costs generated from NCSC – NGD Shared
16 Operations billings is \$18,915,049.

17 Q. Please explain the various adjustments made to the actual HTY O&M costs.

18 A. Continuing on Exhibit No. 4, Schedule No. 2, Page 20, Lines 4 through 14 reflect
19 adjustments made to the actual HTY O&M expense as follows:

1 Line 4 – Adjusts the NCSC – NGD Shared Operations Incentive Compensation to
2 the level paid in 2014 using the latest percentage of NCSC loaded labor charges to
3 Columbia. This calculation is detailed on Page 21.

4 Line 5 - Annualizes gross NCSC – NGD Shared Operations labor, payroll taxes and
5 benefits as detailed on Page 22, net NCSC – NGD Shared Operations labor, payroll
6 taxes and benefits adjustment is determined by applying the percentage of NCSC –
7 NGD Shared Operations labor charged to O&M and derived on Exhibit 4 Schedule 2
8 Page 21 Line 14.

9 Lines 6 – 11 – Non-Recoverable Items that were included in the HTY are removed
10 in the pro forma HTY expense claim.

11 Line 12 – Non-recurring items that were included in the HTY are removed from the
12 pro forma HTY expense claim.

13 **N. Deferred OPEB Refund Amortization**

14 *Exhibit 4: Schedule 1, Page 2, Line 21; Schedule 2, Page 24*

15 Q. Has the HTY been adjusted to reflect the appropriate amount of deferred OPEB
16 refund amortization?

17 A. Yes. According to the Settlement in the Company's prior base rate proceeding,
18 Docket No. R-2012-2321748, the Company was to reflect a two year amortization of
19 pre-July 1 deferred OPEB amounts totaling \$607,393, or \$303,697 annually. The
20 details of this adjustment are found on Exhibit 4, Schedule 2, Page 24. Note that the

1 FTY reflects an 18 month amortization period starting January 1, 2015 according to
2 the Settlement in the Company's 2014 rate case, Docket No. R-2014-2406274.

3 **O. NCSC OPEB Amortization**

4 *Exhibit 4: Schedule 1, Page 2, Line 20; Schedule 2, Page 20*

5 Q. Has the HTY been adjusted to reflect the appropriate amount of NCSC OPEB
6 amortization?

7 A. Yes. According to the Settlement in the Company's prior base rate proceeding,
8 Docket No. R-2014-2406274, the Company is permitted to amortize the regulatory
9 asset of \$903,131 associated with the transition of NCSC from a cash to accrual
10 basis for OPEBs, over a ten year period, or \$90,313 annually. Exhibit 4, Schedule 2,
11 Page 25 shows that no adjustment is required as the HTY correctly reflects the
12 annualized level of amortization expense of \$90,313.

13 **P. NiFiT Expense**

14 *Exhibit 4: Schedule 1, Page 2, Line 23; Schedule 2, Page 26*

15 Q. Please explain the adjustment to NiFiT Expense.

16 A. Per the Settlement approved at Docket No. R-2012-2321748, Columbia was allowed
17 amortization recovery of the estimated non-labor NiFiT expenses over a four year
18 period. Upon approval of the settlement by the Commission, Columbia reversed all
19 non-labor NiFiT expenses to date and recorded a regulatory asset. In January 2014,
20 Columbia reached the maximum amount of the allowed deferral according to the

1 Settlement; all further billings of this nature were expensed. Per the Settlement
2 approved in Docket No. R-2014-2406274, the total amount of estimated non-labor
3 expenses that could be deferred and amortized was increased. Exhibit 4, Schedule
4 2, Page 26 identifies the amount of non-labor NiFiT expense that needs to be
5 deferred for (and removed from) the HTY.

6 **Q. NiFiT Amortization**

7 *Exhibit 4: Schedule 1, Page 2, Line 24; Schedule 2, Page 27*

8 Q. Please explain the NiFiT Amortization adjustment.

9 A. According to the Settlement in the Company's prior base rate proceeding, Docket
10 No. R-2014-2406274, the Company is permitted to defer and amortize over a five
11 year period, non-company labor start-up costs of the new financial software of
12 \$2,029,202, which was the estimated remaining level of non-labor expense. NiFiT
13 Amortization has been adjusted to this new level of \$405,840. Please see Exhibit 4,
14 Schedule 2, Page 27 for the details of this adjustment.

15 **R. Lobbying Expense**

16 *Exhibit 4: Schedule 1, Page 2, Line 25; Schedule 2, Page 28*

17 Q. Please describe the lobbying expense adjustment.

18 A. An adjustment has been made for the removal of lobbying expenses related to labor
19 as well as other O&M cost drivers. As such, this adjustment has not been
20 categorized by cost driver but instead is shown as a stand-alone line item on Exhibit

1 4, Schedule 1, Page 2, Line 25. Detail for this adjustment is provided on Exhibit 4,
2 Schedule 2, Page 28.

3 **S. Charitable Contributions**

4 ***Exhibit 4:*** Schedule 1, Page 2, Line 26; Schedule 2, Page 29

5 Q. How were charitable contributions treated as a cost of service item?

6 A. Charitable contributions are normally booked below the line in a non-utility
7 account and are not a part of Columbia's claim as a cost of service item. Please see
8 Exhibit 4, Schedule 2, page 29 for the details of removing any contributions that
9 were inadvertently booked above the line.

10 **T. Rate Case Expense Normalization**

11 ***Exhibit 4:*** Schedule 1, Page 2, Line 27; Schedule 2, Page 30

12 Q. Has the Company included a normalized level of rate case expense in its HTY Cost
13 of Service?

14 A. Yes. The approved rates from the Company's last rate case include an amount for
15 recovery of rate case expenses. As explained previously, actual rate case expense
16 from the Company's prior rate case has been removed from pro forma HTY
17 expense. I have included a normalized level of rate case expense based on the
18 proposed rate case expense normalization included in this current case as
19 determined on Exhibit 104, Schedule 2, and Page 21.

1 **U. Uncollectible Accounts Expense**

2 Q. Please explain Columbia's claim for recovery of uncollectible accounts expense.

3 A. Two major categories of uncollectible accounts have been recorded historically and
4 have been represented in the development of cost of service support. These two
5 categories are "normal" (or non-CAP) uncollectible accounts and Customer
6 Assistance Program ("CAP") uncollectible accounts.

7 Normal uncollectible accounts expense has been developed on Exhibit 4, Schedule
8 2, Page 31 for the historic test year. The CAP uncollectible accounts expense has
9 been developed on Exhibit 4, Schedule 2, Page 33 for the historic test year.

10 **V. Normal Uncollectible Accounts**

11 (Uncollectible Accounts & Uncollectible Accounts – Unbundled gas)

12 ***Exhibit 4: Schedule 1, Page 2, Line 28 & 29; Schedule 2, Pages 31 – 33***

13 Q. Please explain the development of the historic test year normal uncollectible
14 accounts expense.

15 A. Exhibit 4, Schedule 2, pages 31 through 33 set forth the development of a
16 percentage for uncollectible accounts related to normal charge offs recovered
17 through base rates. The schedules also calculate a three year average write off for
18 large volume customers.

19 The write off percentage for charge offs related to normal customers recovered
20 through base rates is calculated based on comparing the three-year average of
21 write-offs for normal uncollectible accounts expense to billed revenue. Several

1 adjustments to billed revenue are necessary to develop the write off percentage.
2 First, account write-offs lag billed revenue by approximately 120 days or 4 months.
3 This lag in days includes consideration for the time between original billing and an
4 account being placed into final status, as well as consideration for the average time
5 between an account being placed into final status and termination of service, which
6 is when the account is written-off. I have used billed revenue for the twelve months
7 ended July of each year to appropriately reflect the lag (4 months) between the
8 billing and write-off of accounts.

9 Additionally, I have provided on Page 32, the average write-off rate for Residential
10 customers as well as the combined write-off rate for Commercial and Industrial
11 customers. This information was utilized by Company witness Lai in the
12 development of the Merchant Function Charge.

13 Q. What other adjustments have been made to billed revenue?

14 A. Columbia's Distributive Information System ("DIS") billing system is used to bill all
15 residential and small business accounts and, therefore, includes revenues applicable
16 to CAP customer accounts. Line 2 of Page 31, titled as, "Total DIS Billed Revenue,"
17 has been adjusted to remove the revenue associated with Columbia's CAP (Page 31,
18 Line 3), as CAP uncollectibles are accounted for separately. Line 4 of Page 31
19 represents Adjusted DIS Billed Revenue that relates to the net write-offs as shown
20 on Line 9 of Page 31.

21 Q. How were the net write-offs shown on Line 9 developed?

1 A. The net write-offs shown on Line 9 of Page 31 represent the summation of gross
2 charge-offs and recoveries for all customers billed through DIS.

3 Q. How are the adjusted billed revenue and net write-off amounts used in the
4 development of normal uncollectibles?

5 A. The three years of adjusted revenue is added together to generate the total revenue
6 as shown on Line 4. Similarly, a three year total is developed for net write-offs. An
7 uncollectible rate is then calculated by dividing the total net write-off by the total
8 adjusted revenue. This rate, which is shown on line 10, is then applied to the
9 annualized DIS revenue as provided by witness Lai for the historic test year. The
10 result is Columbia's adjusted historic test year normal uncollectibles for DIS billed
11 customers, line 16.

12 Q. Does this fully describe all adjustments made to the historic test year normal
13 uncollectible expense?

14 A. No. DIS is one of three billing systems used to bill revenue related to normal
15 uncollectible write-offs. The other billing systems, the Gas Transportation System
16 ("GTS") and Gas Measurement Billing ("GMB"), are used to bill larger customers
17 including chart read customers, daily read customers, customers with multiple rate
18 components, and non-CHOICE transportation customers. A three year average net
19 write-off was developed for uncollectible accounts related to these larger customers.
20 Columbia did not include these write-off amounts in the calculation of a net write-
21 off rate, as was done for DIS billed accounts, because larger customer write-offs

1 occur infrequently, but can produce disproportionate write-off amounts when they
2 do occur, as can be seen in the three-year experience write offs for this type of
3 customer.

4 Q. Please summarize Columbia's proposed normal historic test year uncollectible
5 accounts expense adjustments.

6 A. The historic normal uncollectible adjustment is a decrease to expense of \$335,673
7 as shown on Exhibit 4, Schedule 1, Page 2, Lines 28 and 29. This amount has been
8 developed by comparing an annualized DIS, GTS, and GMB net write-off as
9 described above and comparing that to the normal uncollectible expense level as
10 recorded in Columbia's test year ending November 30, 2014.

11 **W. Rider USP Costs**

12 (Uncollectible CAP – Rider USP & Rider USP – LIURP/Energy Efficiency)

13 ***Exhibit 4: Schedule 1, Page 2, Line 30; Schedule 2, Page 34***

14 Q. Are you sponsoring an adjustment for Rider USP costs as well?

15 A. Yes. Rider USP adjustments have been made to the historic test year as shown on
16 Exhibit 4, Schedule 2, Page 34.

17 Q. Please explain the test year adjustments.

18 A. The adjustments are a result of the matching of expenses to revenue, as Rider USP
19 is a fully reconciled mechanism. As calculated in Exhibit 3, Page 10, Rider USP
20 revenues are \$28,799,344 for the normalized historic test year. Consequently, the
21 various adjustments reflect changes that are necessary to match the expense with

1 the revenues as determined by Company witness Lai. As a result, the Rider USP net
2 impact to operating income is zero with the expense offsetting revenues. Therefore,
3 Rider USP costs do not impact the base rate increase requested in this case.

4 **X. Interest on Customer Deposits**

5 *Exhibit 4: Schedule 1, Page 2, Line 31; Schedule 2, Page 31*

6 Q. Please explain the adjustment for Interest on Customer Deposits.

7 A. An adjustment for interest on customer deposits is necessary to recognize the
8 expense related to interest recorded on customer deposits not included in
9 Operation and Maintenance Expense on the books and records of Columbia.
10 Customer deposits are considered a source of capital in Columbia's rate base for this
11 case and, as such, reduce rate base. This adjustment is made to recognize the
12 expense related to this source of capital. The adjustment reflects the 3% interest
13 rate on customer deposits established under Chapter 14 of the Public Utility Code
14 applied to the average customer deposit balance. No further adjustment is made to
15 this item for either the future test year or the fully forecasted rate year, because the
16 Company has made no projection of changes to the balance of customer deposits.

17 **V. FTY/FFRY – Exhibit 102 – Statement of Income**

18 Q. Is Exhibit 102 presented in the same format as Exhibit 2?

19 A. Yes. Exhibit 102, Schedule 3 is a Statement of Income based on FTY, FFRY and
20 Proposed Rates. Exhibit 102, Schedule 3, Page 3 as referenced earlier in my
21 testimony when describing Exhibit 2, Schedule 3, Page 3, utilizes data that has been

1 provided by other witnesses in this case to determine a revenue requirement. This
2 Exhibit begins with the FTY at present rates in Column 2 and the FFRY in Column
3 4. Adjustments in Column 5 are then made to determine the FFRY at proposed
4 rates in Column 6. Column 5 shows the revenue requirement of \$46,172,483
5 necessary to achieve a reasonable opportunity to earn a fair rate of return. The
6 various exhibits in support of the adjustments at present and proposed rates are
7 identified in Columns 1 and 3.

8 Q. Please explain Exhibit 102, Schedule 3, Page 4.

9 A. This page calculates synchronized interest expense based upon the FTY rate base
10 multiplied by the weighted cost of debt in Lines 1 through 4 and similarly based on
11 the FFRY year rate base multiplied by the weighted cost of debt in Lines 5 through
12 8.

13 Q. Please explain Page 5 of Exhibit 102, Schedule 3.

14 A. This page presents the calculation of the required revenue increase of \$46,172,483
15 using the revenue conversion factor. The revenue conversion factor accounts for
16 additional normal uncollectible expense of \$602,992 generated by Columbia's
17 requested increase in revenues as calculated on page 6 of Exhibit 102 as well as
18 additional Late Payments Fees of \$113,901, which is calculated by first determining
19 an experience rate of Late Payments Fees at Present Rates. This is done by dividing
20 the amount of total Late Payment Fees on Exhibit 102, Schedule 3, Page 3, Column
21 4, Line 11 by Total Sales and Transportation Revenues on Exhibit 102, Schedule 3,

1 Page 3, Column 4, Line 9. This experience factor is then applied to the Additional
2 Revenue Requirement on Line 1 of Exhibit 102, Schedule 3, Page 6 to determine the
3 additional Late Payment Fees.

4 The effective State Income Tax rate has been recalculated and reflects differences in
5 the tax net operating loss positions.

6 **VI. FTY/FFRY – Exhibit 104 – Operations and Maintenance Expense**

7 Q. Did you utilize a budget-based methodology to determine O&M Expense for the
8 FTY and the FFRY as Columbia has done in the prior base rate proceeding?

9 A. Yes. The future test year and fully forecasted rate year levels of O&M expense begin
10 with the budget as supplied and supported by Company witness Hanson (Columbia
11 Statement No. 9). A month by month presentation can be found on Exhibit 104,
12 Schedule 1, Pages 5 and 6. Ratemaking adjustments have been made to normalize
13 and annualize the budget to arrive at Pro Forma O&M Expenses.

14 Q. Have you made modifications to the Exhibit 104 as directed by settlement
15 paragraph 37 of Docket No. R-2014-2406274, which states:

16 In all future base rate cases, whether the Company uses a “build-up” or
17 “budget-based” filing format, the schedules for O&M as detailed on Columbia
18 Exhibit No. 104 shall display differences between the pro forma Historic Test Year
19 (“HTY”) and Future Test Year (“FTY”) amounts, as well as the differences between
20 the FTY and FPFTY amounts.

21
22 A. Yes. Exhibit 104, Schedule 1 has been expanded to a total of six pages and provides
23 a clear distinction between “Budget Adjustments” and “Ratemaking Adjustments”

1 for both the FTY and the FFRY. Company witness Hanson is supporting all budget
2 adjustments, while I am supporting all ratemaking adjustments.

3 Q. Please provide a brief description of each of the 6 pages of Exhibit 104, Schedule 1.

4 A. Page 1 references pages 2 – 6 of the Exhibit.

5 Page 2 is the summary view of Operations and Maintenance Expense for all test
6 years in this case. Column 1 presents the Normalized HTY, Column 3 presents the
7 Normalized FTY and Column 5 presents the Normalized FFRY. Columns 2 and 4
8 provide both the budget adjustments and the rate making adjustments that adjust
9 the HTY to the FTY and the FTY to the FFRY.

10 Pages 3 and 4 are formatted in a similar manner. Page 3 contains details for the
11 FTY; while page 4 contains the details for the FFRY. Page 3 starts with the
12 Normalized HTY in column 1, followed by the Budget Adjustments & References
13 (Columns 2 and 3) that adjust from the Normalized HTY to the Budgeted FTY
14 (Column 4) which is supported by Company witness Hanson. Columns 5 and 6
15 provide Rate Making Adjustments and References followed by the Normalized FTY
16 (Column 7). Similarly, Page 4 provides the details for the FFRY, starting with the
17 Normalized FTY (Column 1; from page 3) followed by the Budget Adjustments &
18 References (Columns 2 and 3) that adjust from the Normalized FTY to the
19 Budgeted FFRY (Column 4) which is also supported by Company witness Hanson.
20 Columns 5 and 6 provide Rate Making Adjustments and References followed by the
21 Normalized FFRY (Column 7).

1 Pages 5 and 6 provide the monthly Budget Data for FTY (Page 5) and FFRY (Page
2 6); supported by witness Hanson.

3 Q. Did you utilize the O&M budget for all the O&M items on Exhibit No. 104?

4 A. No. Lines 1 through 24 on Exhibit No. 104, Schedule No. 1, Column 4, Pages 3 and
5 4 reflect the O&M budget data used in the FTY and FFRY periods. The O&M
6 budget data was not utilized for the cost items noted on Lines 26 through 31 of
7 these same pages. These items include:

- 8 • Line 26 – Rate Case Expense – the amounts reflect normalized costs
9 associated with the current case that should be included in the revenue
10 requirement in this case.
- 11 • Lines 27– Uncollectible Accounts – the uncollectible expense is reflective of
12 the standard practice of using a 3 year average of charge-off experience of
13 FTY and FFRY revenues as provided by Company witness Lai.
- 14 • Lines 28 & 29 – Uncollectible Accounts – Unbundled & Total Rider USP –
15 the amounts are adjusted to reflect the amounts included in revenues as
16 provided by Company witness Lai.
- 17 • Line 30 – Interest on Customer Deposits – this item is not included in the
18 O&M budget.
- 19 • Line 31 – Other Adjustments – these items were not identified in time to be
20 included in the O&M budget that was used as the starting point for the FFRY
21 period.

1 Q. What types of adjustments are you proposing to O&M expense for the FTY and
2 FFRY?

3 A. I propose the following ratemaking adjustments to determine Pro Forma O&M
4 Expense for the FTY and FFRY, which will be explained in detail later on in my
5 testimony:

- 6 a) Annualization of Company Labor;
- 7 b) Adjust Pension expense to reflect a two year average of cash contributions;
- 8 c) Removal of the negative OPEB expense;
- 9 d) Adjustment to remove Polypipe credit;
- 10 e) Annualization of building rents and leases;
- 11 f) Injuries and Damages adjusted to reflect HTY plus inflation;
- 12 g) Removal of fuel used in company operations;
- 13 h) Advertising adjusted to a normalized level of recoverable expense;
- 14 i) NCSC costs adjusted to annualize labor and remove non-recoverable items;
- 15 j) Adjust deferred OPEB refund amortization to reflect the annualized level;
- 16 k) Remove NiFiT expenses which are included in the NiFiT amortization;
- 17 l) Adjust NiFiT amortization to reflect the annualized level;
- 18 m) Removal of lobbying expenses;
- 19 n) Normalization of rate case expense;
- 20 o) Adjust Uncollectible expense;
- 21 p) Adjust Rider USP expense to match revenue;

1 q) Other Adjustments to the FFRY.

2 **A. Labor**

3 ***Exhibit 104:*** *Schedule 1, Page 2, Line 1; Schedule 2, Pages 1*

4 Q. Please provide a brief explanation of the labor adjustments.

5 A. Columbia has determined annualization adjustments for the FTY of \$328,201 and
6 for the FFRY of \$297,299. These adjustments are for normal pay increases only
7 and reflect an O&M percentage of 57.21% which is the same percentage as used in
8 the Budget for items that have been adjusted from gross amounts to net O&M
9 expense.

10 **B. Pension Expense**

11 ***Exhibit 104:*** *Schedule 1, Page 2, Line 3; Schedule 2, Page 2*

12 Q. What is the basis for the Company's qualified Pension claim?

13 A. The Company's claim for the qualified pension expense is based on Pension
14 Contributions made by the Company to the Pension trust. Specifically, the gross
15 claim is based on a two year average of the gross Pension contributions. These
16 gross amounts are then adjusted to expense based on the O&M percentage rate.

17 Q. Please explain the calculation of the future test year qualified pension adjustment.

18 A. Columbia's future test year expense was adjusted to reflect the average annual
19 contributions using a 2-year average ending November 30, 2015 – Exhibit No. 104,
20 Schedule No. 2, Page 2, Line 5. Further, Line 7 calculates the net portion charged to

1 O&M. An adjustment is determined when compared to the amount included in the
2 budget, Line 8. Included in the 2-year average are projected pension contributions
3 as provided by AON Hewitt and provided on Exhibit 104, Schedule 2, Page 3.

4 Q. Please explain the calculation of the fully forecasted rate year qualified pension
5 adjustment.

6 A. Columbia's fully forecasted rate year expense was adjusted to reflect the average
7 annual contributions using a 2 year average ending December 31, 2016 – Exhibit
8 No. 104, Schedule No. 2, Page 2, Line 14. Further, Line 16 calculates the net portion
9 charged to O&M. An adjustment is determined when compared to the amount
10 included in the budget, Line 17. Included in the 2 year average are projected
11 pension contributions as provided by AON Hewitt and provided on Exhibit 104,
12 Schedule 2, Page 3.

13
14 **C. OPEB – Other Post Employment Benefits**

15 ***Exhibit 104:*** *Schedule 1, Page 2, Line 4; Schedule 2, Page 4*

16 Q. Please explain the ratemaking for OPEB Expense as approved in the Company's last
17 rate case.

18 A. Provision Nos. 23 and 24 of the settlement agreement of the Company's last base
19 rate case address this subject by stating:

20 23. As established in the settlement of Columbia's base
21 rate proceeding at R-2012-2321748, Columbia will be
22 permitted to continue to defer the difference between the

1 annual OPEB expense calculated pursuant to FASB
2 Accounting Standards Codification (“ASC”) 715,
3 Compensation – Retirement Benefits (SFAS No. 106) and the
4 annual OPEB expense allowance in rates of \$0. Only those
5 amounts attributable to operation and maintenance would be
6 deferred and recognized as a regulatory asset or liability. To
7 the extent the cumulative balance recorded reflects a
8 regulatory asset, such amount will be collected from
9 customers in the next rate proceeding over a period to be
10 determined in that rate proceeding. To the extent the
11 cumulative balance recorded reflects a regulatory liability,
12 there will be no amortization of the (non-cash) negative
13 expense, and the cumulative balance will continue to be
14 maintained.

15
16 24. Commencing with the effective date of rates,
17 Columbia will deposit amounts in the OPEB trusts when the
18 cumulative gross annual accruals calculated by its actuary
19 pursuant to ASC 715 are greater than \$0. If annual amounts
20 deposited into OPEB trusts, pursuant to this Settlement,
21 exceed allowable income tax deduction limits, any income
22 taxes paid will be recorded as negative deferred income taxes,
23 to be added to rate base in future proceedings.

24
25
26 Q. Is the Company proposing a change to these provisions?

27 A. No. The cumulative OPEB expense at the end of the HTY is less than zero and the
28 expected on-going OPEB expense continues to reflect credit expense. Therefore,
29 the Company proposes to continue using this ratemaking treatment for OPEB
30 expense.

31 Q. Do the ratemaking adjustments for OPEB Expense as presented on Exhibit 104,
32 Schedule 2, Page 4 comply with the provisions as listed above?

1 A. Yes, the FTY and FFRY adjustments remove from the budgets the credit OPEB
2 expense of \$780,000 and \$853,000, respectively to reflect an adjusted expense
3 level of \$0. I emphasize that these credit amounts are not projected cash receipts,
4 but just accounting credits.

5 **D. Outside Services - Polypipe Adjustment**

6 ***Exhibit 104:*** *Schedule 1, Page 2, Line 6; Schedule 2, Page 5*

7 Q. Were outside service expenses adjusted for ratemaking?

8 A. Yes. As explained earlier in this testimony, all costs and reimbursements related to
9 the Polypipe issue should be removed for ratemaking purposes. The budget for the
10 FTY includes a Polypipe credit to expense which has been removed in the amount of
11 \$551,000. The FFRY O&M budget has no costs or credits related to this issue, and
12 thus no adjustment is necessary.

13 **E. Rents and Leases**

14 ***Exhibit 104:*** *Schedule 1, Page 2, Line 7; Schedule 2, Page 6*

15 Q. Please explain the adjustment to rents and leases for the FTY and FFRY.

16 A. Known changes to building leases were included on Exhibit 104, Schedule 2, Page 6
17 resulting in an increase of \$177,833 for the FTY claim and an increase of \$214,395
18 for the FFRY claim. Please see Company witness Hanson's testimony for more
19 detail regarding rents and leases.

1 **F. Injuries and Damages**

2 ***Exhibit 104:*** *Schedule 1, Page 2, Line 9; Schedule 2, Page 7*

3 Q. Was an adjustment made for injuries and damages?

4 A. Yes. The FTY and FFRY expense levels for injury and damages were adjusted to
5 reflect the pro forma HTY claim of \$413,698 plus applicable inflationary
6 adjustments. As stated earlier in my testimony, the pro forma HTY claim reflects
7 the average claim payments for the five years ending November, 30, 2014.

8 **G. Utilities and Gas Used in Company Operations**

9 ***Exhibit 104:*** *Schedule 1, Page 2, Line 12; Schedule 2, Page 8*

10 Q. Please explain the adjustment for Gas Used in Company Operations.

11 A. The FTY and FFRY O&M budget amounts include costs associated with Gas Used in
12 Company Operations. In a manner similar to what was done in the HTY pro forma
13 adjustments, an adjustment is also needed to eliminate these costs in the FTY and
14 FFRY periods. The adjustments were calculated using the HTY adjustment level
15 plus an inflationary adjustment.

16 **H. Advertising**

17 ***Exhibit 104:*** *Schedule 1, Page 2, Line 13; Schedule 2, Page 9*

18 Q. Please explain the adjustment for Advertising.

19 A. The FTY and FFRY O&M budget amounts are not prepared at a level that identify
20 the specific types of advertising. The HTY advertising included a portion of non-

1 recoverable advertising, so for the future periods I have made adjustments to
2 include a representative level of recoverable advertising. In a manner similar to the
3 adjustment for Injuries and Damages, the pro forma level of HTY Recoverable
4 Advertising was adjusted for inflation and included as the Advertising claim for the
5 FTY and FFRY periods. This includes making significant reductions to the levels of
6 advertising expense in the Budget for both periods.

7 **I. NiSource Corporate Services Company "NCSC"**

8 ***Exhibit 104:*** *Schedule 1, Page 2, Lines 18 & 19; Schedule 2, Pages 10 - 15*

9 Q. Are you sponsoring any ratemaking adjustments to NCSC for the FTY and FFRY?

10 A. Yes. In a manner similar to the HTY, NCSC Budget and Ratemaking has been
11 broken out into two categories of Expense: NCSC – Shared Services and NCSC –
12 Shared NGD Operations. Exhibit 104, Schedule 2, Page 10 summarizes the
13 ratemaking adjustments to NCSC – Shared Services for the FTY and FFRY;
14 ratemaking adjustments for NCSC – Shared NGD Operations are summarized on
15 page 13. Note that on Page 10 the Budgeted amounts for "Phantom Stock" have
16 been removed from NCSC – Shared Services. NCSC – Shared NGD Operations
17 Budgeted amounts do not include any claims for "Phantom Stock."

18 I have made adjustments to annualize labor and to remove non-recoverable items
19 for both future periods. Pages 11 and 14 provide the details for the determination of
20 adjustments to annualize labor; the annualization is similar to the HTY adjustment
21 in that I am using the last month of the test period as the basis for the

1 annualization. Since these adjustments were based upon gross amounts, I have
2 utilized the HTY percentages of NCSC Charges to Labor to determine the net
3 adjustments for both periods.

4 Pages 12 and 15 determine the adjustments for the removal of non-recoverable
5 items. These adjustments are based upon the HTY level of expense, plus
6 incremental adjustments that are produced by using inflation factors.

7 **J. OPEB Deferral Passback Amortization Adjustment**

8 *Exhibit 104: Schedule 1, Page 2, Line 20; Schedule 2, Page 16*

9 Q. Please explain the level of OPEB Deferral Passback Amortization in the FTY claim.

10 A. The FTY amortization has been adjusted to reflect the actual amortization as stated
11 in the settlement agreement in the last base rate case, Docket No. R-2014-2406274.

12 Q. Please explain the level of OPEB Deferred Passback Amortization in the FFRY
13 claim.

14 A. The FFRY proposed claim is based upon an estimated OPEB deferral balance at
15 January 1, 2016 (the commencement of the FFRY period) and a proposed
16 amortization period of 12 months to continue the passback of these costs. The
17 estimated January 1, 2016 balance of (\$114,640) is calculated on Line 12 of Exhibit
18 104, Schedule 2, page 16.

19 **K. NiFiT Expense Adjustment**

20 *Exhibit 104: Schedule 1, Page 2, Line 22; Schedule 2, Page 17*

1 Q. What is included in the NiFiT Non-Labor Expense on Line 21?

2 A. The Company has deferred NiFiT Non-Labor expenses based on the amount stated
3 in the Settlement of the Company's last rate case. However, \$42,000 remains in
4 expense in the FTY. I have removed the \$42,000 from the FTY.

5 **L. NiFiT Non-Labor Amortization Adjustment**

6 ***Exhibit 104:*** *Schedule 1, Page 2, Line 23; Schedule 2, Pages 18 and 19*

7 Q. What is the adjustment to the FTY for NiFiT Non-Labor Amortization?

8 A. The FTY expense has been adjusted to reflect the actual amortization for this item
9 as it was stated in the last rate case order; \$2,029,202 over a five year period or
10 \$405,840.

11 Q. Does the Company propose to revise the amortization for the FFRY period?

12 A. Yes. The Company proposes to adjust the amortization to reflect the new estimated
13 NiFiT Non-Labor cost of \$2,318,622, which includes actual data through December
14 2014. The proposed annual amortization of \$420,255 is calculated on Page 18 of
15 Exhibit 104, Schedule 2 and provides for the recovery of the new estimate, less the
16 amortization through December 2015. The Company is proposing that this new
17 unamortized amount of \$1,260,764 be amortized over three years. The three-year
18 period is recommended as the requested annual amortization is slightly less than
19 the annual amortization as approved in the last case.

1 **M. Lobbying Expense**

2 ***Exhibit 104:*** *Schedule 1, Page 2, Line 24; Schedule 2, Page 20*

3 Q. Please describe the lobbying expense adjustment.

4 A. An adjustment has been made for the removal of lobbying expenses. The FTY and
5 FFRY adjustments are based upon the HTY level of expense adjusted for inflation.

6 **N. Normalization – Rate Case Expenses**

7 ***Exhibit 104:*** *Schedule 1, Page 2, Line 26; Schedule 2, Page 21*

8 Q. Has Columbia included an adjustment for rate case expense?

9 A. Yes. Exhibit 104, Schedule 2, Page 21 sets forth the Company's claim for rate case
10 expenses. The estimated expenses for this rate case reflects costs to be incurred for
11 Columbia's cost of capital witness, depreciation witness, outside counsel, and
12 incremental costs associated with legal notices, employee expenses and duplicating.
13 The entire rate case expense included for normalization is \$1,030,000. Columbia
14 proposes to normalize these costs over 12 months.

15 **O. Normal Uncollectible Accounts Expense**

16 (Uncollectible Accounts & Uncollectible Accounts – Unbundled gas)

17 ***Exhibit 104:*** *Schedule 1, Page 2, Line 27 & 28; Schedule 2, Page 22*

18 Q. Please explain the FTY and FFRY claim for normal uncollectible accounts expense.

19 A. I have utilized the Uncollectible Accounts Average Write-off Rate as developed on
20 Exhibit 4, Schedule 2, Page 31 which represents a three year average experience of

1 net write-offs as a percentage of billed DIS revenues. This rate is applied to
2 annualized FTY/FFRY DIS revenues after adjusting for CAP revenue, to arrive at
3 Total DIS Uncollectible Accounts Expense for the FTY and FFRY.

4 Q. Has Columbia reflected the unbundling of uncollectibles related to gas costs?

5 A. Yes. Columbia has identified a portion of the normal uncollectibles that will be
6 collected through the Merchant Function Charge.

7 Q. What amount is attributed to the uncollectibles related to gas costs?

8 A. Columbia has identified \$1,752,694 in the FFRY expenses associated with the
9 unbundling of uncollectibles related to gas costs. This amount is included in the
10 O&M expense claim and is offset by the same amount of revenues in Exhibit 103 as
11 developed by witness Lai. As a result, the net impact to operating income is zero
12 and does not impact the base rate increase requested in this case. Please refer to
13 Exhibit 104, Schedule 2, Page 22 for details.

14 **P. Total Rider USP Costs**

15 ***Exhibit 104:*** *Schedule 1, Page 2, Line 29; Schedule 2, Page 23*

16 Q. Please explain the test year adjustments.

17 A. The adjustments reflected in Exhibit 104 are a result of the matching of expenses to
18 revenue, as Rider USP is a fully reconciled mechanism. As calculated in Exhibit 103,
19 Rider USP revenues at present rates are \$27,740,348 for the FTY and \$27,644,938
20 for the FFRY. As a result, the Rider USP net impact to operating income is zero
21 with the expense offsetting present rate revenues. Therefore, Rider USP costs do

1 not impact the base rate increase requested in this case. Ms. Lai computes the
2 increase to Rider USP resulting from the proposed rate increase.

3 **Q. Other Adjustments to the FFRY**

4 **Exhibit 104:** *Schedule 1, Page 2, Line 31; Schedule 2, Page 24*

5 Q. Are there any other adjustments to O&M Expense that impact Columbia's claim in
6 this case?

7 A. Yes, Exhibit 104, Schedule 2, Page 24 summarizes the following two additional
8 adjustments totaling \$147,648:

- 9
 - Rider Customer Choice (Rider CC) Adjustment; and
 - Emergency Repairs Program Adjustment.

10
11 These adjustments are being sponsored by Company witness Krajovic, and details
12 about these adjustments can be found in her testimony.

13 Q. Why was a 12 month amortization / normalization period used for certain Exhibit
14 104 items?

15 A. I have utilized a 12 month amortization period for OPEB Deferral Passback
16 Amortization and a 12 month normalization period for Rate Case Expense because
17 the Company anticipates annual rate filings for the foreseeable future. I note that
18 these amortization periods also align with the remaining Tax Refund Amortization
19 as supported by Company witness Fischer.

20 Q. Does this complete your direct testimony?

21 A. Yes, it does.