



**COMMONWEALTH OF PENNSYLVANIA**  
PENNSYLVANIA PUBLIC UTILITY COMMISSION  
COMMONWEALTH KEYSTONE BUILDING  
400 NORTH STREET  
HARRISBURG, PENNSYLVANIA 17120

September 21, 2023

**ELISA C LABRIOLA  
MANAGING DIRECTOR AND CHIEF COMPLIANCE OFFICER  
DUQUESNE LIGHT COMPANY  
411 SEVENTH AVENUE  
MAIL DROP 16-1  
PITTSBURGH PA 15219**

**RE: Management Efficiency Investigation Follow-Up Review of the 2019  
Management and Operations Audit Report  
D-2023-3037425**

Dear Ms. Labriola:

The Commission appreciates the cooperation extended by the officers and employees of Duquesne Light Company to our audit staff during the recent management efficiency investigation (MEI). We seek further cooperation from the company in implementing the recommendations cited in the MEI report.

At its Public Meeting of September 21, 2023, the Commission acknowledged receipt of the 2023 Implementation Plan submitted on August 30, 2023, and released it to the public along with the auditors' MEI report. The Commission notes that the 2023 Implementation Plan indicates acceptance of the 4 recommendations therein. Receipt of the 2023 Implementation Plan does not constitute acceptance by the Commission of the actions already taken, those to be taken, or the explanations and analysis provided. The company implementation actions, together with any explanations and cost/benefit analyses, may be reviewed by the Commission at a later date. This review would be made to determine if the company has effectively implemented the recommendations.

Accordingly, the Commission directs the companies to proceed with the 2023 Implementation Plan. The Commission's direction to proceed with the Implementation Plan should not be construed as approval of the plan.

Sincerely,

A handwritten signature in black ink, appearing to read 'Rosemary Chiavetta', written in a cursive style.

Rosemary Chiavetta  
Secretary

Contact Person: John Clista  
(717) 772-0317