

Secretary
Pennsylvania Public Utility Commission
400 North Street, Second Floor
Harrisburg, PA 17120
717.787.3834
www.puc.pa.gov

Application for Motor Common Carrier or Motor Contract Carrier of Household Goods in Use.

THIS APPLICATION IS REQUIRED TO REQUEST A CERTIFICATE OF PUBLIC CONVENIENCE (FOR COMMON CARRIERS) OR PERMIT (FOR CONTRACT CARRIERS) TO OPERATE AS A COMMERCIAL CARRIER OF HOUSEHOLD GOODS IN USE.

1. **Legal Name of Applicant** (Individual, Partnership or Corporation)

Full House Logistics LLC

- If you are an individual who has not formed any type of corporate entity, you should enter your name **as it will appear on your insurance documents**.
- If you are filing for a partnership, but **not a limited liability partnership**, the names of all partners must be entered on this line. Those names should be entered **as they will appear on your insurance documents**. This includes husbands and wives filing jointly.
- If you are filing for a corporate entity (corporation, limited liability company, or limited liability partnership), **even if you are the sole shareholder member**, you must enter the name **exactly as it appears on the registration papers from the Corporation Bureau of the Pennsylvania Department of State**.

2. **Trade Name** (Attach a copy of fictitious name registration if applicable)

Let's Move Philadelphia

This is any name which you will be operating under which differs from the **LEGAL NAME OF APPLICANT**. A **TRADE NAME** is considered a **FICTITIOUS NAME** if the identity of the applicant cannot be readily determined. *EXAMPLE: John Doe is the applicant and wants to use the name "Johnboy Trucking" as his trade name. People cannot readily determine that John Doe is the actual operator; therefore, the name is fictitious and must be registered as such. Trade names such as "John Doe Trucking" or "J. Doe Trucking" are not considered fictitious and would not have to be registered.*

3. **Do you currently hold PUC Authority?** NO **Previous Authority?** NO

If YES, at PUC No. A- _____

4. **Are you a business entity registered with the PA Dept. of State?** NO

If NO, you must register (see checklist on how to register)

If YES, provide your PA Corporation Bureau Entity ID Number 14083752

(See checklist and indicate type of business entity registered)

5. **If either a Corporation or Limited Liability Company, please list members (LLC) or shareholders and officers (Corporation).**

Franklin Mattas Jr

6. **Mailing Address**

325 chestnut st suite 800

Street Address

Philadelphia PA 19106

City, State and Zip Code

Philadelphia

County

856-952-7114

Telephone Number

osomae13@gmail.com

E-Mail Address

This is the e-mail address to which the Commission will send all official documents issued by the Commission until further notice.

7. **Physical Address** (if different from Mailing Address. Do not use a PO Box.)

Street Address

City, State and Zip Code

County

Telephone Number

E-Mail Address

The address entered here should reflect the actual location of the business. This is the address the Commission needs in order to dispatch Enforcement Officers to inspect equipment. If left blank, it will be assumed that the **PHYSICAL ADDRESS** is the same as the **MAILING ADDRESS**

8. **Attorney** (if applicable)

Attorney's Name & Telephone Number for this Filing

Attorney's Address

E-mail Address

An attorney's name should only be entered if an attorney is filing the application for a client and the application is being sent under the attorney's cover letter.

9. **Does applicant have a USDOT Number?**

No

✓ Yes, at No. 4363528

10. **Describe the service area proposed by this application.**
(Use the space below or attach additional sheet if space provided is not sufficient).

To transport household goods in use between
points in Pennsylvania

Examples:

- To transport household goods in use between points in Pennsylvania.
- To transport household goods in use from points in Centre County to points in Pennsylvania, and vice versa.

11. **Certification:**

Applicant certifies that it is not now engaged in unauthorized intrastate transportation for compensation between points in Pennsylvania and will not engage in said transportation unless and until authorization is received from the Pennsylvania Public Utility Commission.

Applicant further certifies that it understands the requirements of the Pennsylvania Public Utility Commission, especially as they relate to safety and insurance and that it may be subject to civil penalties, suspension or cancellation of the Certificate for failure to comply with Commission requirements.

Applicant further certifies that it understands that it is subject to an annual assessment based upon its reported gross Pennsylvania intrastate revenues; said assessment to help defray expenses incurred in regulating Motor Common Carriers of Household Goods in Use; and acknowledges that failure to report revenue and pay its annual assessment may result in civil penalties, suspension or cancellation of the certificate.

Verification of Application

I/We hereby state that the statement(s) made in this application is/are true and correct to the best of my/our knowledge and belief.

The undersigned understands that false statements herein are made subject to the penalties of 18 Pa. C.S. Section 4904 relating to unsworn falsification to authorities.

Franklin Matias Jr

(Print Name)

Franklin Matias Jr 2/25/25

(Signature) (Date)

The verification of the application must be completed by the applicant appearing on Line 1 of the application by the named individual, all partners if a partnership, a member (if a limited liability company), or by the President or Secretary (if a corporation).

VERIFIED STATEMENT OF APPLICANT

THE FOLLOWING INFORMATION IS REQUIRED BY THE COMMISSION TO DETERMINE THE APPLICANT'S FITNESS TO OPERATE. STATEMENTS SHOULD BE TYPED OR PRINTED. ILLEGIBLE STATEMENTS WILL DELAY YOUR APPLICATION.

Full House Logistics LLC			
Legal Name of Applicant			
Let's Move Philadelphia			
Trade Name, if any			
325 Chestnut St	Philadelphia	PA	19106
Street Address (principal place of business)	City or Municipality	State	Zip Code

The Verified Statement of the Applicant factual details about your proposed transportation service. Your Verified Statement must answer all of the items listed below and on the following pages. Provide as much information as possible to prevent delay in processing your application. If you need more space to provide your answer, please attach additional pages identifying the appropriate item number.

1. Identify the person making the Verified Statement on behalf of the applicant. If an employee/officer of applicant is making the statement, give name, title, business address and telephone number.

Franklin Matras Jr
owner
325 Chestnut St Phila PA 19106
856-952-7114

2. List the applicant's affiliation (owner, manager, controls) with any other carrier, with the description of affiliation.

No affiliation with other Carrier

3. Please provide evidence of minimum of two-years' experience with a licensed household goods carrier or the equivalent as required by 52 Pa. Code §3.381(c)(1)(iii)(A)(II)(-I).

see attached

4. Describe your facilities, record maintenance plan and your communication network. Please include a description of your physical location, to including office machines that will be utilized, and the facility to house vehicles. As a carrier of household goods in use, applicant should include a description of storage facilities, if applicable. Please include an explanation of your plan to maintain records required by the PUC, as well as normal business records. In regard to your communication network, please explain how you will receive customer requests for transportation, how you will dispatch the vehicles to fulfill the request, and how you will maintain continuous communication with your drivers.

see attached

5. Please state the number of drivers you intend to use or hire in your business and explain why that number of drivers is appropriate for the size of the territory you will be serving. In addition, please explain:
- Your hiring standards for drivers;
 - Your system for conducting criminal background checks;
 - Your driver training program;
 - Your system for conducting driver license checks;
 - Your policies regarding alcohol and drug use by your drivers.

see attached

6. Please state the number of vehicles you plan to use in your business and why that number is appropriate to provide reasonable and efficient service to the territory you will be serving. If you have already obtained vehicles for your business, please list them in the chart below.

<u>YEAR</u>	<u>MAKE</u>	<u>MODEL</u>	<u>SEATING CAPACITY*</u>	<u>VEHICLE ID #</u>	<u>MILEAGE</u>
2017	Hino	268A	3	5PVNJ8JV7H4563246	168,750

7. Describe your vehicle safety program. Please include the following in your explanation:
- Your periodic vehicle maintenance plan
 - Your system for ensuring your vehicles will continuously comply with applicable Pennsylvania vehicle equipment standards (67 Pa. Code, Chapter 175).

See attached

8. Please explain what steps you have taken to determine if you can obtain insurance and pay the required insurance premiums.

Insurance obtained
see Attached

9. State whether the applicant has been convicted of a misdemeanor or felony. If applicant is partnership, limited liability partnership, corporation, or limited liability company this question applies to all members, officers, and/or shareholders. If "YES", explain.

___ YES NO

10. Financial Data. Complete the "Statement of Financial Position", which follows this page. Please feel free to also provide additional information explaining why you believe you have sufficient funds to ensure your transportation business can provide reliable service to the public in a safe manner.

see Attached

Verification of Statement

The undersigned deposes and says that he/she is authorized to and does make this verification and that the facts set forth therein are true and correct to the best of his/her knowledge, information, and belief. The undersigned understands that false statements herein are made subject to penalties of 18 Pa. C. S. Section 4904 relating to unsworn falsification to authorities.

(Signature)

(Name and Title, printed or typed)

Franklin Matias
Franklin Matias owner

(Date)

3/5/25

Statement of Financial Position (Balance Sheet)

As of (date) 2/28/25
 (Must be less than 6 months old)

ASSETS

Current Assets			
Cash		<u>15,000</u>	
Other Current Assets (specify)			
Total Current Assets			_____
Tangible Assets			
Motor Vehicle Equipment			
Property (buildings, land, etc.)		<u>2000</u>	
Office Equipment			
	TOTAL ASSETS		_____

LIABILITIES

Current Liabilities (Due within one year of date)			
Loans		32,848	
Credit cards/revolving credit		<u>8,000</u>	
Other Liabilities (Attach schedule)			
Total Current Liabilities			_____
Long Term Liabilities (Due after one year of date)			
Mortgage			
Long term commercial loan			
Other Liabilities (Attach Schedule)			
Total Long-Term Liabilities			_____
	TOTAL LIABILITIES		_____

Rent = 575 x 12
 Truck — + 32,848
 39,748

Question 3



Let's Move USA LLC
1005 East Madison Street, Phoenix, Arizona 85034

To Whom It May Concern,

This letter serves as confirmation of the completion of extensive training by Franklin Matias Jr. with Let's Get Moving in household items moving and storage services.

Let's Move USA LLC, has quickly become a trusted name in the franchising industry. With extensive experience in moving services across the United States and Canada, we offer a proven business model for entrepreneurs looking to join a successful franchise. Our company operates numerous locations throughout both countries, providing a wide range of moving and storage solutions. Our franchise opportunity is designed to help owners tap into the growing demand for reliable, professional moving services, all while benefiting from our established expertise and support.

Franklin Matias has successfully completed a comprehensive training, acquiring essential skills and knowledge necessary for delivering exceptional service to our customers. Franklin has also undergone extensive training, further enhancing our team's capabilities and contributing to our operational success. Let's Move USA LLC, remains dedicated to delivering efficient, secure, and customer-focused moving solutions. Whether handling local moves or overseeing interstate relocations, we prioritize professionalism and meticulous care in every facet of our service delivery. For any further verification or inquiries regarding Franklin's training with Let's Get Moving, please feel free to contact us at +1 416-821-8896 or franchising@letsmoveus.com.

We are committed to providing superior moving and storage services with reliability and excellence.

Sincerely, Let's Get Moving Miami LLC

A handwritten signature in black ink, appearing to read 'Humberto Muentes'.

Humberto Muentes

Franchise and Operations Support Manager

+1 416-821-8896

humberto@letsgetmovinggroup.com

+1 602-806-7272
Franchising@letsmoveus.com
www.letsmoveus.com
1005 East Madison Street,
Phoenix, Arizona 85034



Question 4

Facilities

Physical Location: Our business operates out of a centrally located office facility at **325 Chestnut St, Philadelphia, PA 19106**. Situated in the heart of the city, our location provides convenient access to key transportation routes, ensuring quick response times for moves in Philadelphia and surrounding areas. The office space includes:

- **Administrative Areas:** A well-organized, quiet workspace for managing customer service, scheduling, record-keeping, and office operations.
- **Customer Service Area:** Dedicated space for customer interaction, ensuring a professional environment for in-person inquiries and consultations.

Office Equipment and Machines:

- **Computers:** Our staff utilizes modern desktop computers with specialized software for scheduling, record-keeping, customer communication, and billing.
- **Printers & Scanners:** High-quality printers and scanners are used to print and file customer documents, invoices, contracts, and receipts.
- **Telephones & Fax Machines:** We maintain dedicated phone lines for customer inquiries and dispatch communication. Fax machines are available for paperwork requiring signatures and other documentation.

Vehicle Housing Facility: Our vehicles are housed in a **secure, off-site storage facility** located nearby. This facility includes:

- **Parking & Storage Area:** Sufficient space for parking our fleet of moving trucks and trailers. The facility is large enough to accommodate vehicles of various sizes to ensure we have the appropriate truck for each job.
- **Vehicle Maintenance & Inspection Area:** The facility includes space for routine vehicle maintenance, cleaning, and inspections, ensuring all vehicles are maintained in good working condition.
- **Security Features:** The facility is monitored with 24/7 security cameras and alarm systems to protect both our fleet and any goods stored temporarily.

Record Maintenance Plan

We are committed to maintaining all necessary records as required by the **Pennsylvania Public Utility Commission (PUC)**, as well as other standard business records. Our record maintenance plan includes:

1. **Physical and Electronic Records:**
 - All customer contracts, receipts, invoices, and other essential documents are stored both physically and digitally.

Question 4

- We will maintain records for at least **two years**, in compliance with PUC regulations.
- 2. **Inventory Management:**
 - For storage services, detailed inventory lists are maintained to track customer items stored in our facility. Each customer's goods are cataloged and labeled for easy identification and retrieval.
- 3. **Compliance and Audits:**
 - Our records are regularly audited to ensure compliance with PUC requirements. Additionally, we maintain all required business records, including financial statements, employee records, and maintenance logs for our vehicles.
- 4. **Data Backup:**
 - All electronic records are stored on a secure cloud-based platform with regular backups to avoid any data loss.
- 5. **Record Retrieval:**
 - Our records are organized and stored in both physical files and digital systems, allowing for efficient retrieval when needed, including during audits or inspections by regulatory authorities.

Communication Network

Customer Requests for Transportation: Customers can reach us through our communication channels:

- **Phone:** Our dedicated customer service and sales phone number is **1-877-245-3254**. This line is available for inquiries, estimates, and booking services during business hours.
- **Email & Website:** Customers can submit transportation requests, get quotes, and schedule services via our website or email. Our website is equipped with an easy-to-use online form where customers can request quotes and service details.

Dispatching Vehicles: Once a transportation request is received, our dispatch team follows these steps:

1. **Booking Confirmation:** A customer service representative will confirm the details of the request with the customer, including the moving date and any special instructions.
2. **Vehicle and Crew Assignment:** Based on the customer's location and specific needs, the appropriate moving truck, crew, and necessary equipment are assigned to the job.
3. **Scheduling:** Our scheduling system ensures that the job is booked and confirmed, and the correct vehicle and crew are available on the requested date.

Continuous Communication with Drivers: To ensure smooth communication and operation, we have a state-of-the-art communication network in place:

1. **Mobile Communication Devices (Smartphones/Tablets):** All drivers are equipped with smartphones or tablets loaded with **Smart Moving** CRM software. This enables drivers

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to receive job updates, customer information, and dispatch instructions, allowing for efficient job management.

2. **GPS Tracking:** Every vehicle in our fleet is equipped with GPS tracking to monitor the vehicle's location and optimize routes. This allows dispatch to ensure timely arrivals and respond to any delays or detours.
3. **Emergency Protocols:** In the event of an emergency or unexpected delay, drivers can instantly communicate with dispatch via mobile devices for alternative routes or solutions.

Ongoing Updates: Dispatchers continuously track the progress of each move in real time, providing both customers and drivers with timely updates. This includes notifying the customer of any potential delays, tracking the driver's ETA, and managing logistics to ensure a smooth and efficient move.

By maintaining a well-organized facility, a robust record-keeping system, and an efficient communication network, we ensure that our moving services operate seamlessly while complying with all regulatory requirements and providing top-notch service to our customers.

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2 Drivers (For current situation)

We intend to hire **[number of drivers]** for our business operations. This number is appropriate based on the size and scope of the territory we plan to serve. Our territory spans **[geographical area, e.g., several cities, regions, or specific routes]**, and after evaluating the demand and projected volume of deliveries/transport, we determined that this number of drivers will ensure timely and efficient service. This also allows us to maintain flexibility in scheduling, optimize our route planning, and offer consistent coverage while accounting for rest periods and time-off.

a. Hiring Standards for Drivers

Our hiring standards for drivers are designed to ensure we select qualified, reliable individuals who adhere to high safety and operational standards. Our requirements include:

1. **Minimum Age:** Drivers must be at least **[minimum age, typically 21]**.
2. **Experience:** A minimum of **[X]** years of commercial driving experience or **[X]** miles driven, depending on the specific needs of the business.
3. **License:** Applicants must possess a valid **[CDL or other required driver's license]**.
4. **Driving Record:** We review driving history to ensure no serious violations (e.g., DUI, reckless driving, or excessive accidents).
5. **Skills:** We look for candidates with strong problem-solving skills, excellent communication, and a customer-first attitude.
6. **Physical Health:** Drivers must meet physical fitness requirements as mandated by **[state or federal regulations]** to ensure they are capable of handling the physical demands of the job.

b. Criminal Background Checks

Our company takes safety and trust seriously. We conduct comprehensive criminal background checks on all potential drivers as part of the hiring process. These checks are performed using reliable third-party background screening services that verify:

1. **Felony convictions** (especially those related to violence, theft, or drugs).
2. **Misdemeanors** relevant to trustworthiness (e.g., fraud, dishonesty).
3. **Driving-related offenses** (such as reckless driving or DUI).

Any applicant with a criminal history that could pose a risk to the safety or integrity of our operations will not be considered for hire.

c. Driver Training Program

Question 5

Our driver training program ensures that all new hires are equipped with the knowledge and skills necessary to safely and efficiently operate company vehicles. The program includes:

1. **Safety Protocols:** Detailed instruction on driving safety, traffic laws, defensive driving techniques, and best practices for load securing.
2. **Vehicle Operation:** Hands-on training with the specific type of vehicle they will be operating, including pre-trip inspections, maintenance, and troubleshooting.
3. **Customer Service:** Emphasis on professionalism, communication, and the importance of providing excellent customer service during deliveries.
4. **On-the-Road Training:** New drivers will undergo a period of **[X] weeks/months** of supervised on-the-road training with an experienced driver.
5. **Ongoing Education:** Drivers will receive regular refresher training on updated safety regulations, driving best practices, and company policies.

d. Driver License Checks

We conduct **regular driver license checks** to ensure compliance with legal requirements and company policies. Our process includes:

1. **Initial Verification:** We verify the authenticity and validity of a driver's license at the time of hire using state or national databases.
2. **Ongoing Monitoring:** We check each driver's license status **[e.g., quarterly or annually]** to ensure they maintain a valid license and there are no restrictions or suspensions.
3. **Automated Alerts:** We utilize an automated system to notify us of any changes to a driver's license status, including expiration, suspension, or violation points.

e. Policies Regarding Alcohol and Drug Use

We have a **strict policy** regarding alcohol and drug use to maintain a safe and professional working environment. Our policy includes:

1. **Zero Tolerance:** Any use of alcohol or illegal drugs by drivers is strictly prohibited during working hours, including pre-trip, on the road, and while conducting business activities.
2. **Drug Testing:** We conduct random drug testing and also require pre-employment and post-accident drug testing. These tests are performed in accordance with **[state/federal regulations]**.
3. **Prescription Drugs:** Drivers are required to inform the company of any prescription medications they are taking that could impair their ability to operate the vehicle safely.
4. **Consequences:** Violations of this policy may result in immediate disciplinary action, including suspension or termination, depending on the severity of the violation.

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Vehicle Safety Program Overview

Our vehicle safety program is designed to ensure the highest standards of safety, reliability, and compliance for all vehicles used in our operations. The program is built to protect our drivers, the public, and our business assets by ensuring our fleet is well-maintained, compliant with safety regulations, and equipped for safe operation at all times. Our program includes regular vehicle inspections, maintenance schedules, and compliance with applicable state standards such as **67 Pa. Code, Chapter 175** (Pennsylvania Vehicle Equipment Standards).

a. Periodic Vehicle Maintenance Plan

Our periodic vehicle maintenance plan ensures that every vehicle in our fleet is operating at peak performance, minimizing downtime and reducing the risk of accidents caused by mechanical failure. The maintenance plan includes the following components:

1. Scheduled Inspections:

- Each vehicle undergoes a comprehensive **pre-trip inspection** before every operation to ensure the vehicle is safe to drive. This includes checking critical systems like brakes, tires, lights, fluid levels, and more.
- **Routine Inspections and Service:** Vehicles are scheduled for **routine inspections and service** at least **every 3,000 to 5,000 miles** (or as specified by the manufacturer). These inspections cover all mechanical and safety aspects of the vehicle, including but not limited to:
 - Engine and transmission systems
 - Brakes, tires, and suspension
 - Electrical systems, lights, and signals
 - Steering and exhaust systems
 - Fluid checks (engine oil, coolant, brake fluid, etc.)

2. Preventive Maintenance:

- **Preventive maintenance** is performed in line with the manufacturer's guidelines to address common wear-and-tear issues before they become critical problems. This includes tire rotations, brake pad replacements, air filter changes, and fluid flushes.
- Major components (e.g., the engine, transmission, or suspension) are also inspected regularly to prevent more costly repairs or breakdowns.

3. Record Keeping:

- Every maintenance check and service event is thoroughly documented. These records are stored electronically and are easily accessible for future audits or inspections. This helps ensure accountability and keeps our vehicles in top condition.

4. Emergency Repairs and Service:

Question 7

- In addition to regular maintenance, if any vehicle is reported to have a problem or a safety concern during operation, it is immediately taken offline for inspection and repairs by our in-house team or trusted external mechanics.

b. System for Ensuring Continuous Compliance with Pennsylvania Vehicle Equipment Standards (67 Pa. Code, Chapter 175)

To ensure that our fleet consistently complies with **Pennsylvania's vehicle equipment standards (67 Pa. Code, Chapter 175)**, we implement a detailed system that focuses on regular inspections, adherence to state laws, and continuous monitoring of vehicle equipment compliance:

1. Compliance with State Regulations:

We maintain a thorough understanding of **Chapter 175** and other applicable Pennsylvania vehicle standards. All vehicles are equipped in compliance with the standards set forth, including safety features, lighting, reflectors, mirrors, tires, and other equipment requirements.

2. Annual State Inspections:

Each vehicle is subjected to **annual safety inspections** as required by Pennsylvania law. These inspections are conducted by **state-certified inspection stations** to ensure compliance with all state vehicle equipment and safety standards.

Inspections cover critical components such as brakes, suspension systems, tires, lights, steering, and exhaust systems to ensure that all vehicles comply with **Chapter 175**.

3. On-Site Inspections:

Our fleet maintenance team conducts **quarterly on-site inspections** of all vehicles to review the condition of the vehicle and ensure all equipment is functioning correctly. Any issues found during these inspections are addressed immediately.

4. Ongoing Monitoring and Auditing:

We have a system in place to track compliance with **67 Pa. Code, Chapter 175**. Our fleet manager is responsible for monitoring vehicle performance and ensuring that each vehicle meets Pennsylvania's standards.

We use a **compliance checklist** that aligns with state requirements to ensure all necessary components (e.g., lighting, brakes, tires, and other critical systems) meet state-approved standards.

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5. **Corrective Action and Repairs:**

Any vehicle found to be out of compliance with Pennsylvania's regulations is immediately removed from service. Our maintenance team works to resolve any issues promptly to bring the vehicle back into compliance.

A compliance report is generated after each inspection or corrective action, ensuring transparency and accountability.

6. **Driver Involvement in Safety:**

We encourage drivers to report any issues or concerns they encounter regarding the condition of their vehicle. Drivers are trained to inspect vehicles daily for compliance with basic safety features and to report any discrepancies immediately.

7. **Ongoing Training and Updates:**

All maintenance and fleet management staff receive regular **training on Pennsylvania's vehicle standards** and any changes to the regulations. This ensures that we remain in compliance with **Chapter 175** and other related laws.

We also monitor updates from the **Pennsylvania Department of Transportation (PennDOT)** to stay informed about any changes to equipment standards.

Question 10

I believe I have sufficient funds to ensure that my transportation business can provide reliable service to the public in a safe and effective manner for the following reasons:

Initial Capital Investment: I have allocated a substantial portion of my personal savings and secured funding through loans to purchase and maintain the necessary vehicles and equipment. This ensures that I have a reliable fleet that is capable of meeting customer demand while maintaining operational safety standards.

Ongoing Maintenance and Operational Budget: A portion of my funds is specifically reserved for routine maintenance, repairs, and necessary upgrades to keep the vehicles in optimal working condition. This proactive maintenance strategy helps minimize downtime and enhances the overall reliability of the service.

Insurance Coverage: I have invested in comprehensive insurance policies that provide adequate coverage for vehicles, passengers, and any unforeseen circumstances. This is crucial to ensure that the business can continue to operate without major disruptions in case of accidents or other issues. This includes: general liability, cargo and auto insurance.

Cash Flow and Financial Reserves: I have created a detailed financial plan that accounts for operational costs such as fuel, employee salaries, and marketing. Additionally, I have set aside financial reserves to address unexpected costs, ensuring the business can remain stable and continue to provide safe, reliable transportation.

Contingency Plans: Beyond regular funding, I have established contingency plans that include securing additional funds through short-term credit or reinvestment options should the need arise. This allows for flexibility in scaling operations, handling temporary shortfalls, or managing increased demand.

Solid Financial Management: I have a strong financial management system in place that includes regular budgeting, tracking of expenses, and maintaining a healthy balance sheet. This approach ensures that the transportation business operates within its means while providing reliable and efficient services.