

COMMONWEALTH OF PENNSYLVANIA



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October 15, 2025

**Via Electronic Filing**

Matthew L. Homsher, Secretary  
Pennsylvania Public Utility Commission  
Commonwealth Keystone Building  
400 North Street  
Harrisburg, PA 17120

Re: Section 1329 Application of Aqua Pennsylvania, Inc. for the Acquisition of the Water System Assets of the Municipal Authority of the Borough of Greenville situated within the Borough of Greenville, Hempfield Township, Sugar Grove Township, and West Salem Township, Mercer County, Pennsylvania, Docket No. A-2024-3049015

Dear Secretary Homsher:

Enclosed for filing please find the Admitted PreServed Testimony, Exhibits, and Verifications, on behalf of the Office of Consumer Advocate (“OCA”), pursuant to the Third Interim Order, that was issued on October 10, 2025. They include:

- Verified Direct Testimony of David J. Garrett (OCA Statement No. 1) with Exhibits DJG-1 through DJG-14
- Verified Surrebuttal Testimony of David J. Garrett (OCA Statement No. 1-SR)

Matthew L. Homsher, Secretary  
Pennsylvania Public Utility Commission  
October 15, 2025  
Page 2

Copies have been served on the parties as indicated on the enclosed Certificate of Service.

Respectfully submitted,

/s/ Harrison W. Breitman  
Harrison W. Breitman, Esq.  
Assistant Consumer Advocate  
PA Attorney I.D. # 320580  
Email: HBreitman@paoca.org

Enclosures

cc: Administrative Law Judge Katrina L. Dunderdale  
(Email: kdunderdal@pa.gov, kaloukas@pa.gov)  
Certificate of Service

CERTIFICATE OF SERVICE

Section 1329 Application of Aqua :  
Pennsylvania, Inc. for the Acquisition of the : Docket No. A-2024-3049015  
Water System Assets of the Municipal :  
Authority of the Borough of Greenville :  
situated within the Borough of Greenville, :  
Hempfield Township, Sugar Grove :  
Township, and West Salem Township, :  
Mercer County, Pennsylvania :

I hereby certify that I have this day filed electronically on the Commission’s electronic filing system and served a true copy of the following document, the Office of Consumer Advocate’s Admitted PreServed Testimony, Exhibits, and Verifications, as follows:

- Verified Direct Testimony of David J. Garrett (OCA Statement No. 1) with Exhibits DJG-1 through DJG-14
- Verified Surrebuttal Testimony of David J. Garrett (OCA Statement No. 1-SR)

upon parties of record in this proceeding in accordance with the requirements of 52 Pa. Code § 1.54 (relating to service by a participant), in the manner and upon the persons listed below.

Dated this 15th day of October 2025.

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Dated: October 15, 2025

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**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

|   |   |                |
|---|---|----------------|
| Application of Aqua Pennsylvania, Inc.,             | : |                |
| pursuant to Sections 1102 and 1329 of the           | : |                |
| Public Utility Code for: (1) Approval of its        | : | A-2024-3049015 |
| Acquisition of the Water System Assets of the       | : |                |
| Greenville Municipal Water Authority                | : |                |
| Situated within the Borough of Greenville,          | : |                |
| Hempfield Township, and West Salem Township,        | : |                |
| Mercer County, Pennsylvania; (2) Approval of the    | : |                |
| Right to Begin to Offer, Render, Furnish and        | : |                |
| Supply Water Service to the Public in the Borough   | : |                |
| Of Greenville, Hempfield Township, and West         | : |                |
| Salem Township, Mercer County, Pennsylvania;        | : |                |
| And (3) an Order Approving the Acquisition that     | : |                |
| Includes the Ratemaking Rate Base of the Water      | : |                |
| System Assets pursuant to Section 1329(c)(2) of the | : |                |
| Public Utility Code.                                | : |                |
| <br>  |   |                |
| Request for Approval of Contracts, including        | : |                |
| Assignments of Contracts, between Aqua              | : |                |
| Pennsylvania, Inc., and the Municipal Authority of  | : |                |
| The Borough of Greenville, pursuant to Section 507  | : |                |
| Of the Public Utility Code.                         | : |                |

**THIRD INTERIM ORDER**  
Granting Joint Stipulation  
for Admission of Evidence

On May 14, 2024, Aqua Pennsylvania, Inc. (Aqua PA) filed with the Pennsylvania Public Utility Commission (the Commission) its Notice of Licensed Engineer and Utility Valuation Expert Engagement Concerning Acquisition of the Greenville Water Authority, Water Treatment and Distribution System.

On April 25, 2025, Aqua Pennsylvania, Inc. (Aqua PA) filed with the Commission an Application requesting approval of its acquisition of the water system assets of the Municipal Authority of the Borough of Greenville (GWA) pursuant to Sections 1102 and

1329 of the Public Utility Code (the Code). The Application included a request the Commission approve certain municipal contracts, between Aqua PA and GWA, pursuant to Section 507 of the Code.

On June 30, 2025, the Commission issued a Secretarial Letter which, *inter alia*, conditionally accepted the Application for filing. On August 11, 2025, the Commission issued a Secretarial Letter by which the Commission informed Aqua PA that the Commission had accepted the Application for filing.

On September 10, 2025, the presiding officer conducted the prehearing conference at which the following parties participated: Aqua PA, the Borough of Greenville, GWA, BIE, OCA, and OSBA.

On September 22, 2025, the Prehearing Order was issued in the above cited case, which commemorated discussions between the parties and the presiding officer at the Prehearing Conference. A litigation schedule was established, and evidentiary hearings were scheduled to be held on October 9, 2025, and October 10, 2025, in Harrisburg, Pennsylvania.

On October 7, 2025, the parties filed a Joint Motion for Cancellation of Evidentiary Hearings (Cancellation Motion) and, additionally, joined in the Joint Stipulation for the Admission of Evidence (Joint Stipulation). The parties to the Cancellation Motion and the Joint Stipulation were Aqua Pennsylvania, Inc., the Office of Consumer Advocate, the Office of Small Business Advocate, the Bureau of Investigation and Enforcement, the Borough of Greenville and the Municipal Authority of the Borough of Greenville.

On October 7, 2025, the presiding officer issued the Second Interim Order which cancelled the evidentiary hearings because: (1) the parties agreed to waive cross-examination questions of all witnesses who filed testimony; (2) the parties stipulated to the admission of the written statements and exhibits served during this proceeding; and (3) the request was unanimous.

The parties appended the Joint Stipulation to the Joint Motion, marked as Appendix A. In Appendix A, the parties specified the documentation to be admitted into the hearing record in this proceeding, pursuant to the parties' agreement in the Joint Stipulation.

THEREFORE,

IT IS ORDERED:

1. That the documentation submitted by the parties is marked as listed in Appendix A, attached hereto, and is hereby admitted into evidence, pursuant to 52 Pa.Code § 5.403(a)(1) and § 5.404;

2. That the Joint Stipulation for Admission of Evidence, filed on October 7, 2025, and the filings, statements, and exhibits listed therein are admitted into the record of this proceeding on the terms and conditions set forth in the Joint Stipulation for Admission of Evidence; and

3. That each party with a filing, statement and/or exhibit, listed in Appendix A of the Joint Stipulation and attached hereto as Appendix A, shall cause to be filed the party's filing, statement and/or exhibit with the Secretary's Bureau of the Commission, with this Interim Order attached.

4. That each party is separately responsible to ensure each filing, statement and exhibit is properly labeled, pursuant to the Protective Order issued on September 23, 2025, and filed appropriately with the Secretary's Bureau.

Date: October 10, 2025

\_\_\_\_\_  
/s/  
Katrina L. Dunderdale  
Administrative Law Judge

## Appendix A

| <b>Exhibit No.</b> | <b>Party</b> | <b>Exhibit Description</b>   |
|--------------------|--------------|--|
| 1.                 | Aqua         | Application with Exhibits A – II filed on April 25, 2025 <sup>1</sup>  |
| 2.                 | Aqua         | Letter to Sec. Homsher encl. Aqua’s Responses, Supplemental Information, and Updates to Application Exhibits to TUS Information Request Nos. 1-10, filed on June 13, 2025 <sup>2</sup> |
| 3.                 | Aqua         | Letter to Sec. Chiavetta encl. Aqua’s Responses, Supplemental Information, and Updates to Application Exhibits to TUS Information Request No. 3 filed on June 23, 2025                 |
| 4.                 | Aqua         | Letter to Sec. Chiavetta encl. Aqua’s Responses, Supplemental Information, and Updates to Application Exhibits to TUS Information Request No. 9 filed on June 25, 2025                 |
| 5.                 | Aqua         | Application Ex. Y – Verified Updated Direct Testimony of William C. Packer, including Appendices A and B (Aqua Statement No. 1) <sup>3</sup>   |
| 6.                 | Aqua         | Application Ex. Z – Verified Updated Direct Testimony of Zach Martin (Aqua Statement No. 2) (adopted by Todd M. Duerr) (Public) <sup>4</sup>   |
| 7.                 | Aqua         | Application Ex. Z – Verified Updated Direct Testimony of Zach Martin (Aqua Statement No. 2) (adopted by Todd M. Duerr) (Highly Confidential) <sup>5</sup>                              |
| 8.                 | Aqua         | Application Ex. AA – Verified Direct Testimony of Scott Steffy, including Appendix A (Aqua Statement No. 3)  |
| 9.                 | Aqua         | Application Ex. BB – Verified Direct Testimony of Sumit Nair (Aqua Statement No. 4) (Public)   |
| 10.                | Aqua         | Application Ex. BB – Verified Direct Testimony of Sumit Nair (Aqua Statement No. 4) (Highly Confidential)  |
| 11.                | Aqua         | Application Ex. CC – Verified Direct Testimony of Rita Black (Aqua Statement No. 5)  |
| 12.                | Aqua         | Application Ex. DD – Verified Updated Direct Testimony of Harold Walker, III, including Appendix HW-1 (Aqua Statement No. 6) <sup>6</sup>  |
| 13.                | Aqua         | Verified Rebuttal Testimony of William C. Packer, including WCP-1-R (Aqua Statement No. 1-R)   |
| 14.                | Aqua         | Verified Rebuttal Testimony of Todd Duerr (Aqua Statement No. 2-R)   |
| 15.                | Aqua         | Verified Rebuttal Testimony of Rita Black (Aqua Statement No. 5-R)   |

<sup>1</sup> Includes public and confidential versions of Exhibits and Supporting Workpapers filed confidentially with the Commission on April 25, 2025.

<sup>2</sup> Includes public and confidential versions of information filed confidentially with the Commission on June 13, 2025.

<sup>3</sup> Exhibit Y is the version as updated on June 13, 2025.

<sup>4</sup> Exhibit Z is the version as updated on June 13, 2025.

<sup>5</sup> Exhibit Z is the version as updated on June 13, 2025.

<sup>6</sup> Exhibit DD is the version as updated on June 13, 2025.

| <b>Exhibit No.</b> | <b>Party</b> | <b>Exhibit Description</b>  |
|--------------------|--------------|---|
| 16.                | Aqua         | Verified Rebuttal Testimony of Harold Walker, III (Aqua Statement No. 6-R)  |
| 17.                | Aqua         | Verified Rejoinder Testimony of William C. Packer (Aqua Statement No. 1-RJ)   |
| 18.                | GWA          | Application Ex. V – Verified Direct Testimony of Thomas Strahler, (Greenville Statement No. 1)  |
| 19.                | GWA          | Application Ex. W – Verified Direct Testimony of Jasson W. Urey, including Appendix A (Greenville Statement No. 2)                          |
| 20.                | GWA          | Application Ex. X – Verified Updated Direct Testimony of Dylan D’Ascendis, including Attachment A (Greenville Statement No. 3) <sup>7</sup> |
| 21.                | GWA          | Verified Rebuttal Testimony of Thomas Strahler (Greenville Statement No. 1-R)   |
| 22.                | GWA          | Verified Rebuttal Testimony of Jasson Urey (Greenville Statement No. 2-R)   |
| 23.                | GWA          | Verified Rebuttal Testimony of Dylan D’Ascendis (Greenville Statement No. 3-R)  |
| 24.                | OCA          | Verified Direct Testimony of David J. Garrett (OCA Statement No. 1) with Exhibits DJG-1 through DJG-14.                                     |
| 25.                | OCA          | Verified Surrebuttal Testimony of David J. Garrett (OCA Statement No. 1-SR)   |
| 26.                | I&E          | Verified Direct Testimony of Esyan A. Sakaya including Appendix A (I&E Statement No. 1)   |
| 27.                | I&E          | Verified Direct Testimony of Vanessa Okum including Appendix A (I&E Statement No. 2)  |
| 28.                | I&E          | Verified Surrebuttal Testimony of Esyan A. Sakaya (I&E Statement No. 1-SR)  |
| 29.                | I&E          | Verified Surrebuttal Testimony of Vanessa Okum (I&E Statement No. 2-SR)   |
| 30.                | OSBA         | Verified Direct Testimony of Jason Hails with associated Exhibit JH-1 (OSBA Statement No. 1)  |
| 31.                | OSBA         | Verified Surrebuttal Testimony of Jason Hails (OSBA Statement No. 1-SR)   |

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<sup>7</sup>

Exhibit X is the version as updated on June 13, 2025.

**A-2024-3049015 - APPLICATION OF AQUA PENNSYLVANIA, INC., PURSUANT TO SECTIONS 1102 AND 1329 OF THE PUBLIC UTILITY CODE FOR: (1) APPROVAL OF ITS ACQUISITION OF THE WATER SYSTEM ASSETS OF THE GREENVILLE MUNICIPAL WATER AUTHORITY SITUATED WITHIN THE BOROUGH OF GREENVILLE, HEMPFIELD TOWNSHIP, AND WEST SALEM TOWNSHIP, MERCER COUNTY, PENNSYLVANIA; (2) APPROVAL OF THE RIGHT TO BEGIN TO OFFER, RENDER, FURNISH AND SUPPLY WATER SERVICE TO THE PUBLIC IN THE BOROUGH OF GREENVILLE, HEMPFIELD TOWNSHIP, AND WEST SALEM TOWNSHIP, MERCER COUNTY, PENNSYLVANIA; AND (3) AN ORDER APPROVING THE ACQUISITION THAT INCLUDES THE RATEMAKING RATE BASE OF THE WATER SYSTEM ASSETS PURSUANT TO SECTION 1329(C)(2) OF THE PUBLIC UTILITY CODE.**  
**REQUEST FOR APPROVAL OF CONTRACTS, INCLUDING ASSIGNMENTS OF CONTRACTS, BETWEEN AQUA PENNSYLVANIA, INC., AND THE MUNICIPAL AUTHORITY OF THE BOROUGH OF GREENVILLE, PURSUANT TO SECTION 507 OF THE PUBLIC UTILITY CODE.**

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*(Counsel for Greenville Municipal Water  
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COMMONWEALTH OF PENNSYLVANIA



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September 19, 2025

**Via Electronic Mail Only**

Administrative Law Judge Katrina L. Dunderdale (Email: [kdunderdal@pa.gov](mailto:kdunderdal@pa.gov), [kaloukas@pa.gov](mailto:kaloukas@pa.gov))  
Pennsylvania Public Utility Commission  
301 Fifth Avenue  
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Re: Section 1329 Application of Aqua Pennsylvania, Inc. for the Acquisition of the Water System Assets of the Municipal Authority of the Borough of Greenville situated within the Borough of Greenville, Hempfield Township, Sugar Grove Township, and West Salem Township, Mercer County, Pennsylvania,  
Docket No. A-2024-3049015

Dear Honorable Judge Dunderdale:

Please find enclosed a copy of the Direct Testimony being submitted on behalf of the Office of Consumer Advocate in this proceeding, as follows:

- OCA Statement 1: Direct Testimony of David J. Garrett
- Exhibits DJG-1 through DJG-14
- Verification of David J. Garrett

Copies have been served on the parties as indicated on the enclosed Certificate of Service.

Respectfully submitted,

*/s/ Katie Kennedy*  
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Email: [KKennedy@paoca.org](mailto:KKennedy@paoca.org)

Enclosures

cc: Secretary Matthew L. Homsher (Cover Letter and Certificate of Service Only)  
Certificate of Service

CERTIFICATE OF SERVICE

Section 1329 Application of Aqua :  
Pennsylvania, Inc. for the Acquisition of the : Docket No. A-2024-3049015  
Water System Assets of the Municipal :  
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Township, and West Salem Township, :  
Mercer County, Pennsylvania :

I hereby certify that I have this day filed electronically on the Commission’s electronic filing system and served a true copy of the following document, the Office of Consumer Advocate’s Direct Testimony, as follows:

- OCA Statement 1: Direct Testimony of David J. Garrett
- Exhibits DJG-1 through DJG-14
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upon parties of record in this proceeding in accordance with the requirements of 52 Pa. Code § 1.54 (relating to service by a participant), in the manner and upon the persons listed below.

Dated this 19th day of September 2025.

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Dated: September 19, 2025

/s/ Katie Kennedy

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Commonwealth of Pennsylvania  
**Pennsylvania Public Utility Commission**  
Harrisburg, PA 17105-3265  
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**Docket Number:** A-2024-3059015

**Case Description:**

**Transmission Date:** 9/19/2025 11:14 AM

**Filed On:** 9/19/2025 11:14 AM

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**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

Application of Aqua Pennsylvania, Inc. pursuant to Sections :  
1102 and 1329 of the Public Utility Code for: (1) approval of :  
the acquisition by Aqua of the water system assets of the : Docket No. A-2024-3049015  
Municipal Authority of the Borough of Greenville (“GWA”) :  
situated within the Borough of Greenville, Hempfield :  
Township, Sugar Grove Township, and West Salem :  
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rate base of the GWA water system assets pursuant to Section :  
1329(c)(2) of the Public Utility Code. Request for Approval :  
of Contracts, including Assignments of Contracts, between :  
Aqua and the GWA, Pursuant to Section 507 of the Public :  
Utility Code :

**DIRECT TESTIMONY  
OF  
DAVID J. GARRETT**

**ON BEHALF OF  
THE PENNSYLVANIA OFFICE OF CONSUMER ADVOCATE**

**September 19, 2025**

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## **LIST OF EXHIBITS**

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| Exhibit DJG-3  | Market Approach Valuation Adjustment  |
| Exhibit DJG-4  | Cost Approach Valuation Adjustment  |
| Exhibit DJG-5  | Income Adjustment Summary   |
| Exhibit DJG-6  | Annual Free Cash Flow Calculation   |
| Exhibit DJG-7  | Weighted Cost of Capital Calculation  |
| Exhibit DJG-8  | Cost of Equity Estimate   |
| Exhibit DJG-9  | Discounted Cash Flow (DCF) Stock and Index Prices                                   |
| Exhibit DJG-10 | DCF Sustainable Growth Rate Determinants  |
| Exhibit DJG-11 | Capital Asset Pricing Model (CAPM) Risk Free Rate                                   |
| Exhibit DJG-12 | CAPM Implied ERP Estimate   |
| Exhibit DJG-13 | CAPM ERP Results  |
| Exhibit DJG-14 | Greenville Water Authority Responses to Office of Consumer Advocate Interrogatories |

## **I. INTRODUCTION**

1 **Q. State your name and occupation.**

2 A. My name is David J. Garrett. I am a consultant specializing in public utility regulation. I  
3 am the managing member of Resolve Utility Consulting, PLLC.

4 **Q. Summarize your educational background and professional experience.**

5 A. I received a B.B.A. with a major in Finance, an M.B.A. and a Juris Doctor from the  
6 University of Oklahoma. I worked in private legal practice for several years before  
7 accepting a position as assistant general counsel at the Oklahoma Corporation Commission  
8 in 2011. At the Oklahoma Commission, I worked in the Office of General Counsel in  
9 regulatory proceedings. In 2012, I began working for the Public Utility Division as a  
10 regulatory analyst providing testimony in regulatory proceedings. After leaving the  
11 Oklahoma Commission, I formed Resolve Utility Consulting, PLLC, where I have  
12 represented various consumer groups, state agencies, and municipalities in utility  
13 regulatory proceedings, primarily in the areas of cost of capital and depreciation. I am a  
14 Certified Depreciation Professional with the Society of Depreciation Professionals. I am  
15 also a Certified Rate of Return Analyst with the Society of Utility and Regulatory Financial  
16 Analysts. A more complete description of my qualifications and regulatory experience is  
17 included in my curriculum vitae.<sup>1</sup>

18 **Q. On whose behalf are you testifying in this proceeding?**

19 A. I am testifying on behalf of the Pennsylvania Office of Consumer Advocate (“OCA”).

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<sup>1</sup> Exhibit DJG-1.

1 **Q. Describe the scope and organization of your testimony.**

2 A. My testimony addresses the application filed by Aqua Pennsylvania Wastewater, Inc.  
3 (“Aqua” or the “Company”) for the acquisition of the water system assets (the “System”)  
4 owned by the Municipal Authority of the Borough of Greenville (“GWA”). My testimony  
5 responds to the fair market value (“FMV”) approaches addressed in the testimony of  
6 Harold Walker, III of Gannett Fleming, who sponsors the FMV appraisal commissioned  
7 by Aqua, and the testimony of Dylan W. D’Ascendis, of ScottMadden, who sponsors the  
8 appraisal commissioned by GWA.

## II. EXECUTIVE SUMMARY

### A. Overview

9 **Q. Please summarize Aqua’s application in this proceeding.**

10 A. In its application, Aqua proposes to acquire GWA’s water assets under Sections 507, 1102,  
11 1329 and 2102 of the Public Utility Code (the “Code”). According to Section 1329(c)(2)  
12 of the Code, the ratemaking rate base is the lesser of the negotiated purchase price or the  
13 average of two FMV appraisals. The FMV estimated by Gannett Fleming and ScottMadden  
14 is \$33.5 million and \$20.5 million, respectively, which equate to an average valuation of  
15 \$27.0 million.<sup>2</sup> The purchase price negotiated by Aqua and GWA is \$18,000,000. This is  
16 also the amount of proposed rate base in the application.<sup>3</sup>

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<sup>2</sup> Application, p. 16, ¶ 57.

<sup>3</sup> *Id.*

1 **Q. Please summarize the FMV appraisals commissioned by the Company and GWA.**

2 A. Gannett Fleming and ScottMadden provided appraisals using the cost, income, and market  
3 approaches, as set forth in Section 1329(a)(3) of the Code. The following table outlines the  
4 results of Gannett Fleming’s appraisal.<sup>4</sup>

**Figure 1:  
Gannett Fleming Appraisal Results**

| Approach     | Base Value    | Weight | Weighted Value |
|--------------|---------------|--------|----------------|
| Market       | \$ 28,200,815 | 33.3%  | \$ 9,400,272   |
| Cost         | 46,212,970    | 33.3%  | 15,404,323     |
| Income       | 26,079,251    | 33.3%  | 8,693,084      |
| <b>Total</b> |               | 100.0% | \$ 33,497,679  |

5 As shown in the table, the weighted average FMV estimated by Gannett Fleming is \$33.5  
6 million. The table below shows the results of ScottMadden’s appraisal.<sup>5</sup>

**Figure 2:  
ScottMadden Appraisal Results**

| Approach     | Base Value    | Weight | Weighted Value |
|--------------|---------------|--------|----------------|
| Market       | \$ 20,185,657 | 33.3%  | \$ 6,728,552   |
| Cost         | 25,565,699    | 33.3%  | 8,521,900      |
| Income       | 15,853,361    | 33.3%  | 5,284,454      |
| <b>Total</b> |               | 100.0% | \$ 20,534,906  |

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<sup>4</sup> Aqua Statement No. 6, Direct Testimony of Harold Walker, III (hereinafter “Walker Direct”), p. 13, lines 6-9; *see also* Exhibit DJG-2.

<sup>5</sup> GWA Statement No. 3, Direct Testimony of Dylan W. D’Ascendis (hereinafter “D’Ascendis Direct”), p. 14, Table 2; *see also* Exhibit DJG-2.

1 The weighted average FMV estimated by ScottMadden is \$20.5 million. As discussed  
2 further in my testimony, the estimates provided by both Utility Valuation Experts (UVEs)  
3 under all three approaches are influenced by several unreasonable and upwardly biased  
4 assumptions.

5 **Q. Please summarize your adjustments to the FMV appraisals.**

6 A. The table below outlines my proposed adjusted valuations to Gannett Fleming’s appraisal  
7 under all three approaches.<sup>6</sup>

**Figure 3:  
Adjustments to Gannett Fleming Appraisal**

| Approach     | OCA<br>Adjustment | Adjusted<br>Value | OCA<br>Weight | OCA Weighted<br>Value |
|--------------|-------------------|-------------------|---------------|-----------------------|
| Market       | \$ (11,597,270)   | \$ 16,603,545     | 33.3%         | \$ 5,534,515          |
| Cost         | (29,098,794)      | 17,114,176        | 33.3%         | 5,704,725             |
| Income       | (9,521,037)       | 16,558,214        | 33.3%         | 5,519,405             |
| <b>Total</b> |                   |                   |               | <b>\$ 16,758,645</b>  |

8 Applying reasonable adjustments to Gannett Fleming’s appraisal results in a weighted  
9 average FMV of \$16.8 million. The table below outlines my adjustments to ScottMadden’s  
10 appraisal.<sup>7</sup>

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<sup>6</sup> Exhibit DJG-2.

<sup>7</sup> *Id.*

**Figure 4:  
Adjustments to ScottMadden Appraisal**

| Approach     | OCA<br>Adjustment | Adjusted<br>Value | OCA<br>Weight | OCA Weighted<br>Value |
|--------------|-------------------|-------------------|---------------|-----------------------|
| Market       | \$ (3,582,112)    | \$ 16,603,545     | 33.3%         | \$ 5,534,515          |
| Cost         | (8,451,523)       | 17,114,176        | 33.3%         | 5,704,725             |
| Income       | 704,853           | 16,558,214        | 33.3%         | 5,519,405             |
| <b>Total</b> |                   |                   |               | <b>\$ 16,758,645</b>  |

1 In this case, I accepted the results of Mr. D’Ascendis’s cost approach valuation. Applying  
 2 reasonable adjustments to ScottMadden’ appraisal results in a weighted average FMV of  
 3 \$16.8 million. As shown in these tables, I applied equal weightings to all three approaches.  
 4 The detailed technical aspects of my adjustments to these appraisals are discussed below.

**B. Recommendation**

5 **Q. Please summarize your recommendation to the Commission.**

6 A. As stated above, according to Section 1329(c)(2) of the Code, the ratemaking rate base is  
 7 the lesser of the negotiated purchase price and the average of the two FMV appraisals. In  
 8 this case, both UVEs’ FMV estimates were higher than the purchase price of \$18 million.  
 9 However, when reasonable adjustments are applied to the appraisals, and those adjusted  
 10 results are averaged, the indicated FMV estimate is \$16.8 million, which is less than the  
 11 negotiated purchase price. The results are summarized in the table below.<sup>8</sup>

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<sup>8</sup> See Exhibit DJG-2.

**Figure 5:  
OCA's Recommended Rate Base**

|                   | Appraiser<br>Results | OCA<br>Adjusted      |
|-------------------|----------------------|----------------------|
| Gannett Fleming   | \$ 33,497,679        | \$ 16,758,645        |
| WADS Consultants  | 20,534,906           | 16,758,645           |
| Average           | \$ 27,016,292        | \$ 16,758,645        |
| Purchase Price    | \$ 18,000,000        | \$ 18,000,000        |
| Proposed Ratebase | <b>\$ 18,000,000</b> | <b>\$ 16,758,645</b> |

1           If the transaction is approved, I recommend the Commission authorize a ratemaking rate  
2           base in the amount of \$16,758,645 pursuant to Section 1329(c)(2) of the Code.

### **III. MARKET APPROACH**

3   **Q.   Please summarize the UVEs' valuations under the market approach.**

4   A.   Gannett Fleming estimates a market approach valuation of \$28.2 million, and ScottMadden  
5       estimates a market approach valuation of \$20.2 million.<sup>9</sup> The details of these estimates as  
6       well as my proposed adjustments are discussed further below.

7   **Q.   Please describe Gannett Fleming's market approach valuation.**

8   A.   In his appraisal, Mr. Walker used the market multiples method and selected transactions  
9       method.

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<sup>9</sup> See Exhibit DJG-2.

1 **Q. Please describe Mr. Walker’s “selected transactions” and “market multiples”**  
2 **methods used in his market approach valuation.**

3 A. In Mr. Walker’s selected transactions method, he estimates the valuation of GWA System  
4 using ratios based on financial and demographic statistics from other acquired systems  
5 under Section 1329 proceedings. Mr. Walker’s selected transactions method indicates a  
6 valuation of \$31.6 million.<sup>10</sup> Under his Market Multiples method, Mr. Walker indicates a  
7 valuation of \$24.8 million.<sup>11</sup> I will address each of these methods below.

8 **Q. Did you find any problems or unreasonable assumptions in Mr. Walker’s application**  
9 **of these methods?**

10 A. Yes. In the market multiples method, Mr. Walker applies a “growth and risk” adjustment  
11 to each one of his market multiple categories. These adjustments range from 85% to 96%  
12 and appear to be somewhat arbitrary. While I would generally agree with Mr. Walker that,  
13 by comparison, GWA is less risky than the proxy group of publicly traded utilities used for  
14 this analysis (which is what these adjustments indicate), it is unclear how Mr. Walker  
15 precisely developed these risk adjustment factors. In addition, Mr. Walker applied a 50%  
16 weighting to the indicated valuation from demographic factors and applied a 50%  
17 weighting to the six capital factors. Although these weightings are “equal” in that they are  
18 50/50, Mr. Walker is effectively giving more weight to the two non-capital factors  
19 (customers and population) instead of the six capital factors. However, the biggest problem  
20 with Mr. Walker’s approach is that he simply excluded several of the lower indicated  
21 valuations from his final calculation. Simply averaging all of the indicated valuations from

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<sup>10</sup> Aqua Exhibit Q, Gannett Fleming Fair Market Value Appraisal, Exhibit 19.

<sup>11</sup> *Id.* at Exhibit 18.

1 each of the eight market multiple factors indicates a valuation of \$20.2 million – notably  
2 less than his final result of \$24.8 million.<sup>12</sup>

3 **Q. Did you find any problems or unreasonable assumptions in Mr. Walker’s application**  
4 **of the selected transactions method?**

5 A. Yes. In his selected transaction method, Mr. Walker incorporates many indicated  
6 valuations that are significantly higher than any reasonable estimate for the GWA System.  
7 For example, he shows maximum valuations of \$107 million, \$80 million, and \$88 million  
8 for the capital, net PP&E, and EBITDA categories.<sup>13</sup> Incorporating a wide range and high  
9 maximum figures such as these skew the final results and do not provide a confident  
10 indication of value for the system. In addition, there is a wide range of indicated valuations  
11 for non-capital items, such as customers and population. The range of indicated values for  
12 non-capital items is \$3.6 million to \$50.4 million.<sup>14</sup> Again, this does not provide a confident  
13 indication of value for the GWA System, particularly considering the fact that these are  
14 non-capital metrics.

15 **Q. Please summarize Mr. D’Ascendis’s market value approach.**

16 A. Mr. D’Ascendis used the market value of invested capital to net plant multiple and  
17 comparable sales methods.<sup>15</sup>

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<sup>12</sup> *Id.*

<sup>13</sup> *Id.* at Exhibit 19.

<sup>14</sup> *Id.*

<sup>15</sup> D’Ascendis Direct, p. 18, lines 1-6.

1 **Q. Did you find any problems or unreasonable assumptions with Mr. D'Ascendis's**  
2 **approach that focuses on the net plant ratio?**

3 A. Yes. Mr. D'Ascendis uses the future value of long-term debt, rather than the current amount  
4 of book debt to estimate the market value of the companies in the proxy group. Using the  
5 future value of long-term debt results in inflated indicated valuations. A more accurate  
6 indication of enterprise value considers the amount of book debt in addition to market  
7 capitalization. This is the approach I used in developing my adjustments to the market  
8 approach valuations.

9 **Q. Please describe your market approach adjustment.**

10 A. In developing my adjustments to the UVEs' market approach valuations, I used an  
11 approach similar to the market value approach used by Mr. D'Ascendis, but one that  
12 focuses on enterprise value and the current values of market capitalization and debt.  
13 Enterprise value can be estimated by adding market capitalization to total debt (and  
14 subtracting cash equivalents, which is often insignificant). Once the enterprise value is  
15 estimated for each proxy company, it can be divided by net plant to develop an enterprise  
16 value-to-net plant (EV/NP) ratio. For the proxy group, the average NV/NP ratio based on  
17 current market data is 1.2.<sup>16</sup> When this ratio is applied to the net plant of GWA System  
18 (\$13.9 million), it indicates an enterprise value of \$16.6 million.<sup>17</sup> The EV/NP ratio of 1.2  
19 developed through my approach is less than the average ratio of 1.4 used by Mr.  
20 D'Ascendis primarily due to the fact that he used the future value of debt rather than the

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<sup>16</sup> Exhibit DJG-3.

<sup>17</sup> *Id.*

1 present book value. In addition, the proxy group I used is the same group used by Mr.  
2 Walker, which has two more companies than the proxy group used by Mr. D’Ascendis.

#### IV. COST APPROACH

3 **Q. What is the Cost Approach?**

4 A. The Cost Approach is a procedure to estimate the current costs to reproduce or create a  
5 property with another of comparable use and marketability.<sup>18</sup>

6 **Q. Please summarize the UVEs’ valuations under the cost approach.**

7 A. Gannett Fleming’s appraisal utilized the original cost new (“OCN”) to calculate the trended  
8 original cost.<sup>19</sup> The ScottMadden appraisal also used a trended original cost method to  
9 determine the reproduction cost new, less depreciation (“RCNLD”).<sup>20</sup> Both UVEs  
10 estimated accumulated depreciation, or the depreciation “reserve”, as a reduction to their  
11 respective cost estimates.

12 **Q. Did either UVE incorporate the original cost less depreciation into their valuations?**

13 A. No. The Gannett Fleming appraisal shows an OCN amount of \$27.4 million and an  
14 accumulated depreciation amount of \$7.0 million, which results in an OCN less  
15 depreciation (“OCNLD”) amount of \$20.4 million.<sup>21</sup> The ScottMadden appraisal shows a  
16 OCNLD estimate of \$13.9 million.

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<sup>18</sup> [https://www.appraisers.org/docs/default-source/5---standards/bv-standards-feb-2022.pdf?sfvrsn=5c9e5ac0\\_3](https://www.appraisers.org/docs/default-source/5---standards/bv-standards-feb-2022.pdf?sfvrsn=5c9e5ac0_3)

<sup>19</sup> Walker Direct, p. 17.

<sup>20</sup> D’Ascendis Direct, p. 15.

<sup>21</sup> Aqua Exhibit Q, Gannett Fleming Fair Market Value Appraisal, p. 27.

1 **Q. Would it be reasonable to consider the OCN less depreciation amount into the**  
2 **valuation under the cost approach?**

3 A. Yes. The OCN less depreciation is effectively the “rate base” for GWA. If the acquisition  
4 is approved, Aqua’s ratemaking rate base will be based on the purchase price. In that  
5 regard, GWA’s “rate base” (as estimated by OCN less depreciation) could be argued to be  
6 the most important single metric of the valuation estimate. In other words, if the  
7 Commission were tasked with determining the ratemaking rate base for the acquired  
8 system without utilizing any independent appraisal and the three valuation approaches,  
9 arguably the most reasonable and accurate metric to consider would be the OCNLD  
10 amount. In this case, the average amount of the UVEs’ OCNLD estimates is \$17.1  
11 million.<sup>22</sup>

12 **Q. Do the results of your adjusted valuations under the other two approaches increase**  
13 **your confidence in the cost approach result?**

14 A. Yes. The adjusted cost approach valuation of \$17.1 million is similar, and slightly higher  
15 than my adjusted market approach valuation of \$16.6 million and my adjusted income  
16 approach valuation of \$16.5 million, which is further discussed below.

## V. INCOME APPROACH

17 **Q. Please summarize the income approach valuations estimated in the UVEs’ appraisals.**

18 A. Mr. Walker and Mr. D’Ascendis estimate income approach valuations of \$15.8 million and  
19 \$26.1 million, respectively.<sup>23</sup>

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<sup>22</sup> Exhibit DJG-4.

<sup>23</sup> Exhibit DJG-2.

1 **Q. Are you proposing any adjustments to the UVEs' valuations under the income**  
2 **approach?**

3 A. Yes. I propose adjustments reducing Mr. Walker's and Mr. D'Ascendis's income approach  
4 valuations by \$29.1 million and \$8.5 million, respectively.<sup>24</sup> I am proposing several  
5 adjustments to the income approaches of each UVE, including the amount of projected  
6 annual cash flow, the discount rate, and the growth rate used in their discounted cash flow  
7 models. Adjustments to the discount rate involve using a fundamental approach to  
8 estimating the cost of equity of GWA through the use of financial modeling of a proxy  
9 group of utilities, which is further discussed below.

10 **Q. Please summarize your income approach adjustment.**

11 A. My income approach adjustment is based on the theory that assets that are expected to  
12 generate cash flows over time can be valued with various discounted cash flow models.  
13 While this basic premise also underlies the approach taken by the UVEs in their income  
14 approach valuations, I believe several reasonable adjustments are warranted, as further  
15 discussed in this section. Under this valuation method, the value of an asset (GWA's water  
16 system assets in this case), is equal to the present value of its future cash flows. This model  
17 also requires estimates for a growth rate and discount rate. For publicly traded assets, we  
18 can use the dividend discount model. A derivation of this model that solves for the discount  
19 rate is called the Discounted Cash Flow ("DCF") model in regulatory proceedings.  
20 However, since GWA is not publicly traded and does not issue dividends, we must consider  
21 its estimated free cash flow from operations, rather than dividends, as part of the valuation

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<sup>24</sup> *Id.*

1 model.<sup>25</sup> I also proposed adjustments to the UVEs’ long-term growth rate and discount  
2 rate, which are both key inputs to the DCF Model. Under the DCF Model used for the  
3 valuation adjustment in this case, the discount rate is the asset’s estimated cost of capital.<sup>26</sup>  
4 My adjustment is the result of applying these reasonable estimates to the UVE income  
5 approaches.

**A. Free Cash Flow From Operations**

6 **Q. Please summarize how you adjusted GWA’s free cash flows from operations.**

7 A. First, I considered the average amount of operating revenues, earnings before interest and  
8 taxes (“EBIT”), depreciation, and capital expenditures for year 2024 (which is referred to  
9 as “Year 0” in Mr. Walker’s income approach modeling) to calculate free cash flow from  
10 operations as the basis for discounted cash flow analysis.<sup>27</sup> This amount of annual projected  
11 cash flows will be grown at a constant growth rate and discounted back to present value  
12 using the estimate weighted average cost of capital as the discount rate. This present value  
13 amount is the indicated valuation under the income approach.

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<sup>25</sup> Exhibit DJG-5.

<sup>26</sup> The discount rate in DCF Model applied to publicly traded firms is the cost of equity, since the cash flows under that model are cash flows to equity (i.e., post debt dividend payments). In the discounted cash flow valuation model applied to GWA, the discount rate is the cost of capital, since we are assuming cash flows to the firm (i.e., pre-debt cash flows).

<sup>27</sup> Exhibit Q, Gannett Fleming Fair Market Value Appraisal, Exhibit 14, p. 1.

**B. Discount Rate – Cost of Capital**

1 **Q. Please summarize how you adjusted GWA’s cost of capital.**

2 A. The weighted cost of capital essentially involves several key components, including the  
3 cost of debt, the cost of equity, and the capital structure. In terms of estimation, the most  
4 critical of these components is the cost of equity. To arrive at my adjusted cost of equity, I  
5 used proxy group of water utilities comprised of the same water companies used in Mr.  
6 Walker’s proxy group. There are several benefits of using a proxy group when estimating  
7 the cost of equity for a regulated utility company. Frequently, the most apparent reason, as  
8 is the case here, is that the target asset is often not publicly traded. Publicly traded assets  
9 have readily obtainable data regarding some of the key components to cost of equity  
10 estimation, including stock prices, dividends, and beta estimates. Because I used the proxy  
11 group of utilities for the cost of equity adjustment, I used the same group for the cost of  
12 debt and capital structure estimates. This is because these elements of the cost of capital  
13 are related. Higher debt ratios can have an increasing effect on the cost of debt and equity  
14 (though sometimes a decreasing effect on the overall cost of capital to a certain point). I  
15 will discuss my adjustments regarding the individual components of the cost of capital in  
16 the following sections.

17 **Q. What is your adjusted cost of capital for GWA?**

18 A. The following table summarizes my cost of capital adjustment for GWA.<sup>28</sup>

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<sup>28</sup> Exhibit DJG-6.

**Figure 6:  
Cost of Capital Adjustment**

| Capital Component | Proposed Ratio | Cost Rate | After-Tax Rate | Weighted Cost |
|-------------------|----------------|-----------|----------------|---------------|
| Long Term Debt    | 48%            | 3.9%      | 3.1%           | 1.47%         |
| Equity            | 52%            | 8.8%      | 8.8%           | 4.55%         |
| Total             | 100%           |           |                | 6.02%         |

1           The capital composition and rates contemplated in this calculation produce a cost of capital  
 2           estimate of 6.02%. This is the figure I used in the discount rate of my discounted cash flow  
 3           adjustment for GWA.<sup>29</sup>

4   **Q.   How does your cost of capital adjustment compare to the UVEs’ cost of capital**  
 5   **estimates?**

6   A.   Mr. Walker estimates a range for the cost of capital of 8.25% – 11.00%.<sup>30</sup> Mr. D’Ascendis  
 7       estimates a cost of capital of 7.70%.<sup>31</sup> Thus, my adjusted cost of capital is less than the  
 8       estimate of both UVEs. All else held constant, a lower discount rate produces a higher  
 9       indicated valuation under the income approach. The differences in our cost of capital  
 10      estimates stem from the differences between the various components of the cost of capital  
 11      – primarily the cost of equity and capital structure, which are further discussed below.

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<sup>29</sup> Exhibit DJG-5.

<sup>30</sup> Walker Direct, p. 21.

<sup>31</sup> D’Ascendis Direct, p. 24, Table 3.

### C. Cost of Equity

1 **Q. Describe the cost of equity.**

2 A. The cost of equity refers to the required return on equity expected from a company's equity  
3 investor based on the risk inherent in that investment. The required return from the  
4 investors' perspective is synonymous with the *cost* from the company's perspective. Unlike  
5 the known, contractual and embedded cost of debt, there is not any explicitly quantifiable  
6 "cost" of equity. Instead, the cost of equity must be estimated through various financial  
7 models. The two most widely used financial models to estimate the cost of equity  
8 (particularly in regulatory proceedings) are the DCF Model and the Capital Asset Pricing  
9 Model (the "CAPM"). I applied each of these models to the same proxy group in order to  
10 calculate my adjustment to GWA's cost of equity.

#### 1. DCF Analysis

11 **Q. Describe the inputs to the DCF Model.**

12 A. There are three primary inputs in the DCF Model: (1) stock price; (2) dividend; and (3) the  
13 long-term growth rate. The stock prices and dividends are known inputs based on recorded  
14 data, while the growth rate projection must be estimated. Further details regarding the  
15 theories of the DCF Model are discussed in Appendix B.

1 **Q. How did you determine the stock price input of the DCF Model?**

2 A. For the stock price ( $P_0$ ), I used a 30-day average of stock prices for each company in the  
3 proxy group.<sup>32</sup> Analysts sometimes rely on average stock prices for longer periods (*e.g.*,  
4 60, 90, or 180 days). According to the efficient market hypothesis, however, markets reflect  
5 all relevant information available at a particular time, and prices adjust instantaneously to  
6 the arrival of new information.<sup>33</sup> Past stock prices, in essence, reflect outdated information.  
7 The DCF Model used in utility rate cases is a derivation of the dividend discount model,  
8 which is used to determine the current value of an asset. Thus, according to the dividend  
9 discount model and the efficient market hypothesis, the value for the “ $P_0$ ” term in the DCF  
10 Model should technically be the current stock price, rather than an average.

11 **Q. Why did you use a 30-day average for the current stock price input?**

12 A. Using a short-term average of stock prices for the current stock price input adheres to  
13 market efficiency principles while avoiding any irregularities that may arise from using a  
14 single current stock price. In the context of a utility rate proceeding, there is a significant  
15 length of time from when an application is filed, and testimony is filed. It is worth noting  
16 that my market and financial analyses are based on much more recent and relevant  
17 information than those of Mr. Walker and Mr. D’Ascendis due to the significant difference  
18 in time during which the analysis was conducted. Mr. D’Ascendis and Mr. Walker filed

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<sup>32</sup> Exhibit OCA DJG-8.

<sup>33</sup> See Eugene F. Fama, *Efficient Capital Markets: A Review of Theory and Empirical Work*, Vol. 25, No. 2 The Journal of Finance 383 (1970); see also John R. Graham, Scott B. Smart & William L. Megginson, *Corporate Finance: Linking Theory to What Companies Do* 357 (3rd ed., South Western Cengage Learning 2010). The efficient market hypothesis was formally presented by Eugene Fama in 1970 and is a cornerstone of modern financial theory and practice.

1 their respective testimonies on February 23, 2023. However, this application was not  
2 formally accepted by the Commission until December 31, 2024. Neither Mr. D’Ascendis  
3 nor Mr. Walker updated their direct testimony to reflect current market conditions.  
4 Moreover, choosing a current stock price for one particular day could raise a separate issue  
5 concerning which day was chosen to be used in the analysis. In addition, a single stock  
6 price on a particular day may be unusually high or low. It is arguably ill-advised to use a  
7 single stock price in a model that is ultimately used to set rates for several years, especially  
8 if a stock is experiencing some volatility. Thus, it is preferable to use a short-term average  
9 of stock prices, which represents a good balance between adhering to well-established  
10 principles of market efficiency while avoiding any unnecessary contentions that may arise  
11 from using a single stock price on a given day. The stock prices I used in my DCF analysis  
12 are based on 30-day averages of adjusted closing stock prices for each company in the  
13 proxy group.<sup>34</sup>

14 **Q. Describe how you determined the dividend input of the DCF Model.**

15 A. The dividend term in the DCF Model represents dividends per share ( $d_0$ ). I used forward-  
16 looking annualized dividends published by Yahoo! Finance for the dividend input to my  
17 constant growth DCF Model.<sup>35</sup> Dividing these dividends by the stock prices for each proxy  
18 company results in the dividend yield for each company.<sup>36</sup>

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<sup>34</sup> Exhibit DJG-4. Adjusted closing prices, rather than actual closing prices, are appropriate and reasonable for analyzing historical stock prices. The adjusted price provides an accurate representation of the firm’s equity value beyond the mere market price because it accounts for stock splits and dividends.

<sup>35</sup> Exhibit DJG-5.

<sup>36</sup> *Id.*

1 **Q. Please summarize the growth rate input in the DCF Model.**

2 A. The most critical input in the DCF Model is the growth rate. Unlike the stock price and  
3 dividend inputs, the growth rate input (g) must be estimated. As a result, the growth rate is  
4 often the most contentious DCF input in utility rate cases. The DCF model used in this case  
5 is based on the constant growth valuation model. Under this model, a stock is valued by  
6 the present value of its future cash flows in the form of dividends. Before future cash flows  
7 are discounted by the cost of equity, however, they must be “grown” into the future by a  
8 long-term growth rate. As stated above, one of the inherent assumptions of this model is  
9 that these cash flows in the form of dividends grow at a constant rate forever. Thus, the  
10 growth rate term in the constant growth DCF model is often called the “constant” or  
11 “stable” growth rate. For young, high-growth firms, estimating the growth rate to be used  
12 in the model can be especially difficult, and may require the use of multi-stage growth  
13 models. For mature, low-growth firms such as utilities, however, estimating the constant  
14 growth rate is more transparent.

15 **Q. Should the annual sustainable growth rate used in the DCF Model exceed the annual**  
16 **growth rate of the aggregate economy?**

17 A. No. A fundamental concept in finance is that no firm can grow forever at a rate higher than  
18 the growth rate of the economy in which it operates.<sup>37</sup> Thus, the sustainable growth rate  
19 used in the DCF Model should not exceed the aggregate economic growth rate. This is  
20 especially true when the DCF Model is conducted on public utilities because these firms  
21 have defined service territories. As stated by Dr. Damodaran: “[i]f a firm is a purely

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<sup>37</sup> See *Id.* at p. 306.

1 domestic company, either because of internal constraints . . . or external constraints (such  
2 as those imposed by a government), the growth rate in the domestic economy will be the  
3 limiting value.”<sup>38</sup>

4 In fact, it is reasonable to assume that a regulated utility would grow at a rate that  
5 is less than the U.S. economic growth rate. Unlike competitive firms, which might increase  
6 their growth by launching a new product line, franchising, or expanding into new and  
7 developing markets, utility operating companies with defined service territories cannot do  
8 any of these things to grow. Gross Domestic Product (“GDP”) is one of the most widely  
9 used measures of economic production and is used to measure aggregate economic growth.  
10 According to the Congressional Budget Office’s 2022 Long-Term Budget Outlook, the  
11 long-term forecast for nominal U.S. GDP growth is 3.9%.<sup>39</sup> In contrast, the UVEs used  
12 various growth rates over different periods of time, as further discussed below.

13 **Q. How do your adjustments to the DCF Model in this case compare with the approach**  
14 **used by the UVEs?**

15 A. One of the primary differences between the UVEs’ DCF Models and my adjustments relate  
16 to the time period over which we are discounting the assumed cash flows. In the vast  
17 majority of utility rate cases, expert witnesses who apply the DCF Model to estimate the  
18 utility’s cost of capital use the constant growth form of the DCF Model. That is, annual  
19 cash flows are assumed to be consistent, and one growth rate is applied to those cash flows.  
20 Very rarely do I see cost of capital witnesses use multi-stage DCF Models, as the UVEs

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<sup>38</sup> *Id.*

<sup>39</sup> Congressional Budget Office, The 2022 Long-Term Budget Outlook, <https://www.cbo.gov/system/files/2022-07/57971-LTBO.pdf>.

1 did in this case. In this case, the UVEs have considered cash flows for over 20 years. Again,  
2 my application of the DCF Model in this case to arrive at my adjustments to the UVEs'  
3 income approach valuations is consistent with my approach to the DCF Model in other  
4 cases.

5 **Q. Please describe the final results of your DCF Model.**

6 A. My DCF Model cost of equity estimate for GWA is 6.7%.<sup>40</sup> This is based on the average  
7 DCF result for each company in the proxy group.

**2. CAPM Analysis**

8 **Q. Describe the CAPM.**

9 A. The CAPM is a market-based model founded on the principle that investors expect higher  
10 returns for incurring additional risk.<sup>41</sup> The CAPM estimates this expected return. The  
11 various assumptions, theories, and equations involved in the CAPM are discussed further  
12 in Appendix C. The CAPM is a useful model because it directly considers the amount of  
13 risk inherent in a business.

14 **Q. Describe the inputs for the CAPM.**

15 A. The basic CAPM equation requires only three inputs to estimate the cost of equity: (1) the  
16 risk-free rate; (2) the beta coefficient; and (3) the equity risk premium. Here is the CAPM  
17 formula:

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<sup>40</sup> See Exhibit DJG-7.

<sup>41</sup> William F. Sharpe, *A Simplified Model for Portfolio Analysis* 277–93 (Management Science IX 1963).

**Equation 1:  
Basic CAPM**

**Cost of Equity = Risk-free Rate + (Beta × Equity Risk Premium)**

Each input is discussed separately below.

**D. The Risk-Free Rate**

**Q. Explain the risk-free rate.**

A. The first term in the CAPM is the risk-free rate ( $R_F$ ). The risk-free rate is simply the level of return investors can achieve without assuming any risk. The risk-free rate represents the bare minimum return that any investor would require on a risky asset. Even though no investment is technically void of risk, investors often use U.S. Treasury securities to represent the risk-free rate because they accept that those securities essentially contain no default risk. The Treasury issues securities with different maturities, including short-term Treasury Bills, intermediate-term Treasury Notes, and long-term Treasury Bonds.

**Q. Is it preferable to use the yield on long-term Treasury bonds for the risk-free rate in the CAPM?**

A. Yes. In valuing an asset, investors estimate cash flows over long periods of time. Common stock is viewed as a long-term investment, and the cash flows from dividends are assumed to last indefinitely. Thus, short-term Treasury Bill yields are rarely used in the CAPM to represent the risk-free rate. Short-term rates are subject to greater volatility and thus can lead to unreliable estimates. Instead, long-term Treasury bonds are usually used to represent the risk-free rate in the CAPM. I considered a 30-day average of daily Treasury

1 yield curve rates on 30-year Treasury Bonds in my risk-free rate estimate, which resulted  
2 in a risk-free rate of 4.64%.<sup>42</sup>

3 **Q. How is the beta coefficient used in this model?**

4 A. As discussed above, beta represents the sensitivity of a given security to movements in the  
5 overall market. The CAPM states that in efficient capital markets, the expected risk  
6 premium on each investment is proportional to its beta. Recall that a security with a beta  
7 greater (or less) than one is more (or less) risky than the market portfolio. An index such  
8 as the S&P 500 Index is used as a proxy for the market portfolio. The historical betas for  
9 publicly traded firms are published by various institutional analysts. Beta may also be  
10 calculated through a linear regression analysis, which provides additional statistical  
11 information about the relationship between a single stock and the market portfolio. As  
12 discussed above, beta also represents the sensitivity of a given security to the market as a  
13 whole. The market portfolio of all stocks has a beta equal to one. Stocks with betas greater  
14 than 1.0 are relatively more sensitive to market risk than the average stock. For example,  
15 if the market increases (or decreases) by 1.0%, a stock with a beta of 1.5 will, on average,  
16 increase (or decrease) by 1.5%. In contrast, stocks with betas of less than 1.0 are less  
17 sensitive to market risk. For example, if the market increases (or decreases) by 1.0%, a  
18 stock with a beta of 0.5 will, on average, only increase (or decrease) by 0.5%.

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<sup>42</sup> Exhibit DJG-10.

1 **Q. Describe the source for the betas you used in your CAPM analysis.**

2 A. I used betas recently published by Value Line Investment Survey. The beta for each proxy  
3 company is less than 1.0.<sup>43</sup> Thus, we have an objective measure to prove the well-known  
4 concept that utility stocks are less risky than the average stock in the market.

5 **Q. Describe the equity risk premium.**

6 A. The final term of the CAPM is the equity risk premium (“ERP”), which is the required  
7 return on the market portfolio less the risk-free rate ( $R_M - R_F$ ). In other words, the ERP is  
8 the level of return investors expect above the risk-free rate in exchange for investing in  
9 risky securities. To estimate the ERP, I considered expert surveys, an implied ERP  
10 calculation, and the ERP published by a third-party financial advising firm.

11 **Q. Describe the expert survey approach to estimating the ERP.**

12 A. As its name implies, the expert survey approach to estimating the ERP involves conducting  
13 a survey of experts including professors, analysts, chief financial officers, and other  
14 executives around the country and asking them what they think the ERP is. The IESE  
15 Business School conducts a periodic survey that asks experts around the country about  
16 their opinions on the ERP. Their 2024 expert survey reported an average ERP of 5.5%.<sup>44</sup>

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<sup>43</sup> See Exhibit DJG-7.

<sup>44</sup> Pablo Fernandez, et al., *Survey: market Risk Premium and Risk-Free Rate used for 80 countries in 2023* (IESE Business School 2020), copy available at [https://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=4407839](https://papers.ssrn.com/sol3/papers.cfm?abstract_id=4407839) IESE Business School is the graduate business school of the University of Navarra. IESE offers Master of Business Administration (MBA), Executive MBA and Executive Education programs. IESE is consistently ranked among the leading business schools in the world.

1 **Q. Describe the implied ERP approach.**

2 A. The third method of estimating the ERP is arguably the best. The implied ERP relies on  
3 the stable growth model proposed by Gordon, often called the “Gordon Growth Model,”  
4 which is a basic stock valuation model widely used in finance for many years.<sup>45</sup> This model  
5 is a mathematical derivation of the DCF Model. In fact, the underlying concept in both  
6 models is the same: the current value of an asset is equal to the present value of its future  
7 cash flows. Instead of using this model to determine the discount rate of one company, we  
8 can use it to determine the discount rate for the entire market by substituting the inputs of  
9 the model. Specifically, instead of using the current stock price ( $P_0$ ), we will use the current  
10 value of the S&P 500 ( $V_{500}$ ). Similarly, instead of using the dividends of a single firm, we  
11 will consider the dividends paid by the entire market. Additionally, we should consider  
12 potential dividends. In other words, stock buybacks should be considered in addition to  
13 paid dividends, as stock buybacks represent another way for the firm to transfer free cash  
14 flow to shareholders. Focusing on dividends alone without considering stock buybacks  
15 could understate the cash flow component of the model, and ultimately understate the  
16 implied ERP. The market dividend yield plus the market buyback yield gives us the gross  
17 cash yield to use as our cash flow in the numerator of the discount model. This gross cash  
18 yield is increased each year over the next five years by the growth rate. These cash flows  
19 must be discounted to determine their present value. The discount rate in each denominator  
20 is the risk-free rate ( $R_F$ ) plus the discount rate ( $K$ ). The following formula shows how the

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<sup>45</sup> Myron J. Gordon and Eli Shapiro, *Capital Equipment Analysis: The Required Rate of Profit* 102–10 (Management Science Vol. 3, No. 1 Oct. 1956).

1 implied return is calculated. Since the current value of the S&P is known, we can solve for  
2 K: the implied market return.<sup>46</sup>

**Equation 2:  
Implied Market Return**

3 
$$V_{500} = \frac{CY_1(1 + g)^1}{(1 + R_F + K)^1} + \frac{CY_2(1 + g)^2}{(1 + R_F + K)^2} + \dots + \frac{CY_5(1 + g)^5 + TV}{(1 + R_F + K)^5}$$

where:  $V_{500}$  = current value of index (S&P 500)  
 $CY_{1-5}$  = average cash yield over last five years (includes dividends and buybacks)  
 $g$  = compound growth rate in earnings over last five years  
 $R_F$  = risk-free rate  
 $K$  = implied market return (this is what we are solving for)  
 $TV$  = terminal value =  $CY_5 (1+R_F) / K$

4 The discount rate is called the “implied” return here because it is based on the current value  
5 of the index as well as the value of free cash flow to investors projected over the next five  
6 years. Thus, based on these inputs, the market is “implying” the expected return; or in other  
7 words, based on the current value of all stocks (the index price), and the projected value of  
8 future cash flows, the market is telling us the return expected by investors for investing in  
9 the market portfolio. After solving for the implied market return (K), we simply subtract  
10 the risk-free rate from it to arrive at the implied ERP.

**Equation 3:  
Implied Equity Risk Premium**

11 
$$\text{Implied Expected Market Return} - R_F = \text{Implied ERP}$$

12 **Q. Discuss the results of your implied ERP calculation.**

13 A. After collecting data for the index value, operating earnings, dividends, and buybacks for  
14 the S&P 500 over the past six years, I calculated the dividend yield, buyback yield, and

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<sup>46</sup> See Exhibit DJG-9 for detailed calculation.

1 gross cash yield for each year. I also calculated the compound annual growth rate (g) from  
2 operating earnings. I used these inputs, along with the risk-free rate and current value of  
3 the index to calculate a current expected return on the entire market of 9.7%. I subtracted  
4 the risk-free rate to arrive at the implied equity risk premium of 5.1%.<sup>47</sup> Dr. Damodaran,  
5 one of the world's leading experts on the ERP, promotes the implied ERP method discussed  
6 above. He calculates monthly and annual implied ERPs with this method and publishes his  
7 results. Dr. Damodaran's average ERP estimate for January 2025 using several implied  
8 ERP variations was 4.5%.<sup>48</sup>

9 **Q. What are the results of your final ERP estimate?**

10 A. For the final ERP estimate I used in my CAPM analysis, I considered the results of the  
11 ERP surveys along with the implied ERP calculations and the ERP reported by Kroll  
12 (formerly Duff & Phelps).<sup>49</sup> The results are presented in the following figure:

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<sup>47</sup> Exhibit DJG-11.

<sup>48</sup> Aswath Damodaran, *Implied Equity Risk Premium Update*, DAMODARAN ONLINE (last visited Nov. 2, 2020) <http://pages.stern.nyu.edu/~adamodar/>.

<sup>49</sup> Exhibit DJG-12.

**Figure 7:  
Equity Risk Premium Results**

|                              |             |
|------------------------------|-------------|
| IESE Business School Survey  | 5.5%        |
| Kroll (Duff & Phelps) Report | 5.5%        |
| Damodaran (highest)          | 4.0%        |
| Garrett                      | 5.0%        |
| <b>Average</b>               | <b>5.0%</b> |

1 I selected the average ERP estimate of 5.0% to use in my CAPM analysis.

2 **Q. Please explain the final results of your CAPM analysis.**

3 A. Using the inputs for the risk-free rate, beta coefficient, and ERP discussed above, I estimate  
4 that the CAPM cost of equity is 8.8%.<sup>50</sup>

5 **Q. Given the results of your DCF and CAPM analyses, what is your estimated cost of**  
6 **equity for GWA?**

7 A. To arrive at my cost of equity estimate, I used the CAPM result of 8.8%. While I believe  
8 the DCF Model can be a useful approach in estimating cost of equity, in this particular  
9 case, I believe the DCF result of 6.8% is lower than a reasonable estimate for GWA's cost  
10 of equity, and it is significantly lower than the ROEs typically authorized in utility rate  
11 proceedings.

---

<sup>50</sup> Exhibit DJG-8.

1 **Q. Please summarize your adjustment to Gannett Fleming's and ScottMadden' income**  
2 **approach valuations.**

3 A. Based on my cost of equity and the other cost of capital components discussed above, my  
4 adjustments to the UVEs' appraisals result in an adjusted income approach valuation of  
5 \$16.6 million, which is \$29.1 million less than Mr. Walker's valuation of \$46.2 million,  
6 and it is \$704,853 greater than Mr. D'Ascendis's valuation of \$15.8 million.<sup>51</sup> Thus,  
7 although Mr. D'Ascendis I relied on several different assumptions in our income approach,  
8 the final results were relatively similar.

### **E. Cost of Debt and Capital Structure**

9 **Q. Please describe your adjustments to the cost of debt and capital structure.**

10 A. As discussed above, the cost of debt and capital structure are also components that  
11 comprise the overall cost of capital. Since I used the utility proxy group to estimate the cost  
12 of equity, I used the same group to estimate the cost of debt and capital structure. In  
13 addition, I relied on the same source for the information – Value Line Investment Survey.  
14 To estimate the cost of debt, I considered the interest expense and long-term debt reported  
15 for each of the proxy companies. To estimate the capital structure, I considered the long-  
16 term debt ratios for each proxy company. Again, I considered substantially the same proxy  
17 group of companies as both UVEs as well as their consideration of Value Line as a source  
18 for some of the pertinent financial data used in their analyses, including the debt ratios. My

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<sup>51</sup> Exhibit DJG-2.

1 average, adjusted cost of debt (pre-tax) and debt ratio for the proxy group is 3.9% and 48%,  
2 respectively.<sup>52</sup>

3 **Q. How does your capital structure adjustment compare with the capital structures used**  
4 **by the UVEs?**

5 A. Mr. Walker utilized a debt ratio of only 30.4%,<sup>53</sup> which is significantly less than the  
6 average debt ratio of the proxy group. Assuming an unreasonably low level of debt will  
7 have an increasing effect on the estimated cost of capital. This is because the cost of debt  
8 is significantly less than the cost of equity, so having less debt (and thus more equity) in  
9 the capital structure will increase the cost of capital.

10 **Q. Please summarize and illustrate the final results of your proposed adjustments under**  
11 **the income approach.**

12 A. First, I used a Year 0 annual cash flow of \$371,185. I then applied an annual, constant  
13 growth rate of 3.7%, which is equal to projected long-term GDP growth. I then discounted  
14 the projected future cash flows back to present value using GWA's estimated weighted  
15 average cost of capital of 5.48%. The following figure presents the final results:<sup>54</sup>

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<sup>52</sup> Exhibit DJG-7.

<sup>53</sup> Walker Direct, p. 21.

<sup>54</sup> See also Exhibit DJG-4.

**Figure 8:  
Adjusted Income Approach Results**

|                      |                             |
|----------------------|-----------------------------|
| Annual Cash Flow     | \$ 371,185                  |
| Constant Growth Rate | 3.70%                       |
| Discount Rate        | 6.02%                       |
| Adjusted Value       | <u><b>\$ 16,558,214</b></u> |

1 Under these assumptions, GWA’s indicated valuation under the income approach is \$16.6  
2 million, which is nearly equal to the indicated valuation under the market approach.

**VI. REASONABLE REVIEW RATIO**

3 **Q. What is your understanding of the reasonable review ratio (“RRR”) and how it is**  
4 **established?**

5 A. The Commission created the RRR to determine the ratio of FMV to depreciated original  
6 cost of similarly situated water utility companies. The Commission’s Final Supplemental  
7 Implementation Order states:

8 “To evaluate the FMV, we will utilize the EV of the investor-owned utilities  
9 (IOUs) as a relevant proxy. As noted in the 2024 TSIO, the EV is a comprehensive  
10 valuation of the IOUs and is readily available to the public for each of these IOUs  
11 given their publicly traded status. To determine the DOC of these IOUs, we will  
12 utilize the Net PP&E included on each of the company’s balance sheets. We  
13 reiterate that Net PP&E is an appropriate proxy for DOC since it represents the total  
14 value of the physical assets of the company less depreciation. The RRR is the ratio  
15 of these two numbers, with EV being the numerator and Net PP&E being the  
16 denominator, such that Reasonableness Review Ratio = Enterprise Value / Net  
17 Property, Plant & Equipment.”<sup>55</sup>  
18

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<sup>55</sup> *Valuation of Acquired Municipal Water & Wastewater Systems – Act 12 of 2016 Implementation*, Docket No. M-2016-2543193 (Final Supplemental Implementation Order entered June 13, 2024) (2024 FSIO), 2024 FSIO at103.

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**Q. Is the RRR a presumption of reasonableness?**

A. No. The RRR is not a presumption of reasonableness or a determination that an acquisition is in the public interest. Instead, it is a factor to be considered among many factors.

**Q. Has the Commission issued a report establishing the current RRR?**

A. Yes. The current RRR is 1.63.<sup>56</sup>

**Q. What is the average depreciated original cost estimated by the UVEs?**

A. The average depreciated original cost estimated by the UVEs is \$17.1 million.<sup>57</sup>

**Q. What is the resulting value of applying the RRR to the average, estimated depreciated original cost?**

A. Multiplying the 1.63 RRR to the depreciated original cost amount of \$17.1 million produces a result of \$27.9 million.

**Q. Is the RRR result produce a reasonable valuation of the GWA system assets, in your opinion?**

A. No. In my opinion, the RRR result of \$27.9 million does not produce a reasonable valuation of the GWA water system assets because it is greater than the average of the two FMV appraisals of \$27.0 million, greater than the negotiated purchase price of \$18 million, and greater than my recommended FMV of \$16.8 million.

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<sup>56</sup> See Bureau of Technical Utility Services Report on the Reasonable Review Ration for the Year Ended 12.31.2023 to Approximate Market Value in Section 1329 Proceedings, Docket No. M-2024-3050303.

<sup>57</sup> Exhibit Y, Updated Direct Testimony of William C. Packer, p. 27, Table 3; see also Exhibit DJG-4.

1 **Q. What is the Market Value Ratio (MVR)?**

2 A. The MVR is a ratio for the transaction that can be compared to RRR. To calculate the  
3 MVR, the rate base addition is divided by the DOC of the system.

4 **Q. What is MVR proposed by the applicant in this case?**

5 A. The Joint Applicant's MVR is 1.05, which is less than the Commission's 1.63 RRR.

6 **Q. What is the ration of the recommended FMV to the depreciated original costs after  
7 applying your adjustments?**

8 A. As explained above, my adjustments result in a recommended FMV of \$16.8 million,  
9 which is less than the negotiated purchase price of \$18 million. My recommended FMV  
10 results in a 0.98 MVR.

## **VII. RATE IMPACT AND FINANCIAL HEALTH**

11 **Q. Please discuss the estimated rate impact on Aqua's residential customers if the  
12 proposed transaction is approved.**

13 A. The estimated incremental rate effect of the proposed transaction on Aquas existing  
14 residential water customers is a \$0.19 monthly increase (or 0.21% increase).<sup>58</sup>

15 **Q. Please discuss the estimated rate impact on GWA's customers if the proposed  
16 transaction is approved.**

17 A. If no costs are shared with other Aqua customers, the estimated monthly increase for  
18 residential customers would be \$34.04 (or 64.66%).<sup>59</sup>

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<sup>58</sup> Application Exhibit I1, Notice of Proposed Acquisition and Rate Base Addition

<sup>59</sup> Application Exhibit I2, Notice of Proposed Acquisition and Rate Base Addition

1 **Q. Have you reviewed GWA's financial statements provided in the application?**

2 A. Yes.

3 **Q. Based on your review of GWA's financial statements, do you believe GWA is**  
4 **financially sound?**

5 A. Yes.

6 **Q. Does GWA have any loan or grant application in process?**

7 A. According to GWA, no. See GWA's response to OCA-I-3, attached to my testimony as  
8 Exhibit DJG-14.

9 **Q. Does GWA need to pay taxes similar to how Aqua needs to pay taxes?**

10 A. No. As a municipally owned Entity, GWA is not required to pay taxes.

11 Q, Does GWA need to pay a return on equity to shareholders similar to how Aqua needs to  
12 pay a return on equity to shareholders?

13 A. No. As a municipally owned utility, GWA does not have to charge customers for a return  
14 on equity to shareholders.

15 **Q. Does GWA have any plans to change rates?**

16 A. According to GWA, no. Currently, GWA indicated that they have no plans to raise rates in  
17 the future in excess of the cost of inflation. See GWA's response to OCA-I-11, attached to  
18 my testimony as Exhibit DJG-14.

19 **Q. When was the last time GWA increased its rates?**

20 A. January 1, 2025. See GWA's response to OCA-I-12, attached to my testimony as Exhibit  
21 DJG-14.

22 **Q. At any time within the last five years, has GWA been unable to replace water utility**  
23 **infrastructure or make needed upgrades?**

1 A. No. See GWA’s response to OCA-I-21, attached to my testimony as Exhibit DJG-14.

2 **Q. At any time within the last five years, has GWA been unable to obtain necessary**  
3 **financing?**

4 A. No. See GWA’s response to OCA-I-37, attached to my testimony as Exhibit DJG-14.

5 **Q. Has GWA completed any projects necessary to upgrade or maintain the system since**  
6 **the negotiation of the sale of the system to Aqua?**

7 A. Yes, GWA indicated that it continued to maintain its system, which included a number of  
8 small projects. GWA indicated that “[a] project was recently awarded.” (OCA-I-38). GWA  
9 further indicated that a portion of the water conveyance system needed repair and that the  
10 bid amount for the project is \$288,000. GWA further stated that this project is expected to  
11 be completed prior to the sale of the system. See GWA’s response to OCA-I-38, attached  
12 to my testimony as Exhibit DJG-14.

13 **Q. Is GWA able to provide water service in compliance with state and federal regulatory**  
14 **requirements?**

15 A. According to GWA, yes. GWA’s response to OCA-I-40 is attached my testimony as  
16 Exhibit DJG-14.

17 **Q. Is GWA under any Corrective Action Plans or Consent orders under the United**  
18 **States Environmental Protection Agency, Pennsylvania Department of**  
19 **Environmental Protection, or other state or local regulatory body?**

20 A. According to GWA, no. See GWA’s response to OCA-I-40, attached to my testimony as  
21 Exhibit DJG-14.

22 **Q. Does GWA have any PENNVEST grants or loans?**

1 A. Yes, GWA stated that PENNVEST issued a grant/loan in 2018 for a project to replace a  
2 line and to paint a tank. The grant/loan was for \$3,414,509 (loan of \$1,971,087 and grant  
3 of \$1,443,442). GWA stated that it will satisfy its obligation to PENNVEST at the time of  
4 closing. See GWA's response to OCA I-7, attached to my testimony as Exhibit DJG-14.

### VIII. CONCLUSION AND RECOMMENDATION

5 **Q. Please summarize the key points of your testimony.**

6 A. I reviewed the market, cost, and income valuations proposed by each appraisal. Certain  
7 assumptions made by each UVE caused the results of their valuations under each approach  
8 to be unreasonably high. Applying reasonable adjustments to their models, I estimated a  
9 reasonable fair market value for acquisition of the GWA system.

10 **Q. What is your recommendation to the Commission?**

11 A. If the Commission approves the acquisition, the Commission should adopt my proposed  
12 adjustments to the appraisals. Also, if the Commission approves the acquisition, I  
13 recommend a ratemaking rate base value of \$16,758,645 for GWA's system, as explained  
14 above and shown in Exhibit DJG-2.

15 **Q. Does this conclude your testimony?**

16 A. Yes.

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### EDUCATION

|   |                    |
|---|--------------------|
| University of Oklahoma<br><b>Master of Business Administration</b><br>Areas of Concentration: Finance, Energy | Norman, OK<br>2014 |
| University of Oklahoma College of Law<br><b>Juris Doctor</b><br>Member, American Indian Law Review            | Norman, OK<br>2007 |
| University of Oklahoma<br><b>Bachelor of Business Administration</b><br>Major: Finance                        | Norman, OK<br>2003 |

### PROFESSIONAL DESIGNATIONS

Society of Depreciation Professionals  
**Certified Depreciation Professional (CDP)**

Society of Utility and Regulatory Financial Analysts  
**Certified Rate of Return Analyst (CRRA)**

### WORK EXPERIENCE

|  |   |
|--|---|
| Resolve Utility Consulting PLLC<br><b>Managing Member</b><br>Provide expert analysis and testimony specializing in depreciation and cost of capital issues for clients in utility regulatory proceedings.  | Oklahoma City, OK<br>2016 – Present             |
| Oklahoma Corporation Commission<br><b>Public Utility Regulatory Analyst</b><br><b>Assistant General Counsel</b><br>Represented commission staff in utility regulatory proceedings and provided legal opinions to commissioners. Provided expert analysis and testimony in depreciation, cost of capital, incentive compensation, payroll and other issues. | Oklahoma City, OK<br>2012 – 2016<br>2011 – 2012 |
| Perebus Counsel, PLLC<br><b>Managing Member</b><br>Represented clients in the areas of family law, estate planning, debt negotiations, business organization, and utility regulation.  | Oklahoma City, OK<br>2009 – 2011                |

Moricoli & Schovanec, P.C.

**Associate Attorney**

Represented clients in the areas of contracts, oil and gas, business structures and estate administration.

Oklahoma City, OK  
2007 – 2009

**TEACHING EXPERIENCE**

**University of Oklahoma**

Adjunct Instructor – “Conflict Resolution”

Adjunct Instructor – “Ethics in Leadership”

Norman, OK

2014 – 2021

**Rose State College**

Adjunct Instructor – “Legal Research”

Adjunct Instructor – “Oil & Gas Law”

Midwest City, OK

2013 – 2015

**PROFESSIONAL ASSOCIATIONS**

**Oklahoma Bar Association**

2007 – Present

**Society of Depreciation Professionals**

Board Member – President

Participate in management of operations, attend meetings, review performance, organize presentation agenda.

2014 – Present

2017

**Society of Utility Regulatory Financial Analysts**

2014 – Present

# Utility Regulatory Proceedings

| Regulatory Agency                                     | Utility Applicant   | Docket Number                    | Issues Addressed   | Parties Represented   |
|---|---|----------------------------------|--|---|
| Pennsylvania Public Utility Commission                | The York Water Company, et al   | R-2025-3053442<br>R-2025-3053573 | Cost of capital, awarded rate of return, capital structure           | Pennsylvania Office of Consumer Advocate  |
| Pennsylvania Public Utility Commission                | UGI Utilities, Inc.   | R-2024-3052716                   | Cost of capital, depreciation rates, net salvage                     | Pennsylvania Office of Consumer Advocate  |
| Wyoming Public Service Commission                     | Rocky Mountain Power  | 20000-671-ER-24                  | Cost of capital and authorized rate of return                        | Wyoming Industrial Energy Consumers   |
| Oklahoma Corporation Commission                       | Public Service Company of Oklahoma  | PUD 2023-000086                  | Cost of capital, depreciation rates, net salvage                     | Oklahoma Industrial Energy Consumers  |
| Public Service Commission of South Carolina           | Piedmont Natural Gas Company  | 2022-89-G<br>2024-179-G          | Depreciation rates, service lives, net salvage                       | South Carolina Office of Regulatory Staff   |
| Florida Public Service Commission                     | Peoples Gas System  | 20250029-GU                      | Cost of capital, awarded rate of return, capital structure           | Florida Office of Public Counsel  |
| Public Service Commission of the State of Montana     | NorthWestern Energy   | 2024.05.053                      | Cost of capital, depreciation rates, net salvage                     | Montana Consumer Counsel and Montana Large Customer Group   |
| New York State Public Service Commission              | Niagara Mohawk Power Corporation  | 24-E-0322<br>24-G-0323           | Depreciation rates, service lives, net salvage, depreciation reserve | Utility Intervention Unit of the New York State Department of State's Division of Consumer Protection |
| Public Utilities Commission of Ohio                   | Ohio Edison Company, The Cleveland Electric Illuminating Company, and The Toledo Edison Company | 24-468-EL-AIR, et seq .          | Depreciation rates, service lives, net salvage                       | Office of the Ohio Consumers' Counsel   |
| Public Utility Commission of Texas                    | El Paso Electric Company  | PUC 57568                        | Depreciation rates, service lives, net salvage                       | The City of El Paso   |
| Public Service Commission of Utah                     | Enbridge Gas Utah   | 25-057-06                        | Cost of capital, depreciation rates, net salvage                     | Office of Consumer Services   |
| Pennsylvania Public Utility Commission                | Pennsylvania-American Water Company   | A-2025-3052983                   | Fair market value review (Elizabeth Borough)                         | Pennsylvania Office of Consumer Advocate  |
| Commonwealth of Virginia State Corporation Commission | Virginia Electric and Power Company   | PUR-2025-00058                   | Cost of capital, awarded rate of return, capital structure           | Data Center Coalition   |
| Delaware Public Service Commission                    | Delmarva Power & Light Company  | 24-1044                          | Cost of capital, depreciation rates, net salvage                     | Division of the Public Advocate   |

# Utility Regulatory Proceedings

| Regulatory Agency                                 | Utility Applicant                                    | Docket Number          | Issues Addressed   | Parties Represented   |
|---|--|------------------------|--|---|
| New York State Public Service Commission          | Consolidated Edison Company of New York, Inc.        | 25-E-0072<br>25-G-0073 | Depreciation rates, service lives, net salvage, depreciation reserve | Utility Intervention Unit of the New York State Department of State's Division of Consumer Protection |
| Pennsylvania Public Utility Commission            | Columbia Gas of Pennsylvania                         | R-2025-3053499         | Cost of capital, depreciation rates, net salvage                     | Pennsylvania Office of Consumer Advocate  |
| Public Utility Commission of Texas                | CenterPoint Energy Houston Electric                  | PUC 58028              | System restoration costs   | Texas Coast Utilities Coalition   |
| Mississippi Public Service Commission             | Atmos Energy Corporation                             | 2025-UN-59             | Depreciation rates, service lives, net salvage                       | Mississippi Public Utilities Staff  |
| Public Service Commission of West Virginia        | Appalachian Power Company and Wheeling Power Company | 24-0854-E-42T          | Cost of capital, awarded rate of return, capital structure           | Consumer Advocate Division of the Public Service Commission of West Virginia                          |
| Public Service Commission of West Virginia        | Appalachian Power Company and Wheeling Power Company | 24-0670-E-D            | Depreciation rates, service lives, net salvage                       | Consumer Advocate Division of the Public Service Commission of West Virginia                          |
| New Jersey Board of Public Utilities              | Atlantic City Electric Company                       | ER24110854             | Cost of capital, awarded rate of return, capital structure           | Staff of the New Jersey Board of Public Utilities   |
| Pennsylvania Public Utility Commission            | Aqua Pennsylvania, Inc.                              | A-2022-3033138         | Fair market value review (Beaver Falls)                              | Pennsylvania Office of Consumer Advocate  |
| Mississippi Public Service Commission             | Mississippi Power Company                            | 2024-UN-117            | Depreciation rates, service lives, net salvage                       | Mississippi Public Utilities Staff  |
| Public Service Commission of the State of Montana | Montana-Dakota Utilities Company                     | 2024.05.061            | Cost of capital, depreciation rates, net salvage                     | Montana Consumer Counsel  |
| Maryland Public Service Commission                | Columbia Gas of Maryland                             | 9754                   | Cost of capital, depreciation rates, net salvage                     | Maryland Office of People's Counsel   |
| Railroad Commission of Texas                      | Atmos Energy, Mid-Tex Division                       | OS-24-00019196         | Depreciation rates, service lives, net salvage                       | Atmos Texas Municipalities  |
| Wyoming Public Service Commission                 | Montana-Dakota Utilities Co.                         | 30013-415-GR-24        | Depreciation rates, service lives, net salvage                       | Wyoming Office of Consumer Advocate   |
| Indiana Utility Regulatory Commission             | Duke Energy Indiana                                  | 46038                  | Cost of capital, depreciation rates, net salvage                     | Indiana Office of Utility Consumer Counselor  |

# Utility Regulatory Proceedings

| Regulatory Agency                                | Utility Applicant  | Docket Number                    | Issues Addressed   | Parties Represented                                    |
|--|--|----------------------------------|--|--|
| Railroad Commission of Texas                     | Atmos Energy, West Texas Division  | OS-24-00018879                   | Depreciation rates, service lives, net salvage             | The Cities of Amarillo, Lubbock, Dalhart, and Channing |
| Washington Utilities & Transportation Commission | Cascadia Water, LLC  | UW-240151                        | Cost of capital, awarded rate of return, capital structure | Washington Office of Attorney General                  |
| Railroad Commission of Texas                     | West Texas Gas Utility   | OS-24-00017816                   | Cost of capital, depreciation rates, net salvage           | Alliance of WTG Municipalities                         |
| Maryland Public Service Commission               | Washington Gas Light Company   | 9737                             | Cost of capital, awarded rate of return, capital structure | Maryland Office of People's Counsel                    |
| Railroad Commission of Texas                     | Texas Gas Services Company   | OS-24-00017471                   | Depreciation rates, service lives, net salvage             | The Steering Committee of Cities                       |
| Pennsylvania Public Utility Commission           | Veolia Water Pennsylvania, Inc.  | R-2024-3045192<br>R-2024-3045193 | Cost of capital, depreciation rates, net salvage           | Pennsylvania Office of Consumer Advocate               |
| Pennsylvania Public Utility Commission           | PECO Energy Company - Gas Division   | R-2024-3046932                   | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate               |
| Pennsylvania Public Utility Commission           | PECO Energy Company - Electric Division  | R-2024-3046931                   | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate               |
| Oklahoma Corporation Commission                  | Oklahoma Gas & Electric Company  | PUD 2023-000087                  | Cost of capital, depreciation rates, net salvage           | Oklahoma Industrial Energy Consumers                   |
| Maryland Public Service Commission               | Maryland Water Service, Inc.   | 9729                             | Cost of capital, awarded rate of return, capital structure | Maryland Office of People's Counsel                    |
| Kansas Corporation Commission                    | Kansas Gas Service   | 24-KGSG-610-RTS                  | Depreciation rates, service lives, net salvage             | The Citizens' Utility Ratepayer Board                  |
| Pennsylvania Public Utility Commission           | FirstEnergy Pennsylvania Electric Company  | R-2024-3047068                   | Depreciation rates, service lives, net salvage             | Pennsylvania Office of Consumer Advocate               |
| Maryland Public Service Commission               | Chesapeake Utilities Corporation<br>Sandpiper Energy, Inc.<br>Elkton Gas Company | 9721                             | Depreciation rates, service lives, net salvage             | Maryland Office of People's Counsel                    |
| Pennsylvania Public Utility Commission           | Duquesne Light Company   | R-2024-3046523                   | Cost of capital, depreciation rates, net salvage           | Pennsylvania Office of Consumer Advocate               |

# Utility Regulatory Proceedings

| Regulatory Agency                                      | Utility Applicant   | Docket Number                    | Issues Addressed   | Parties Represented   |
|--|---|----------------------------------|--|---|
| Public Utility Commission of Texas                     | CenterPoint Energy Houston Electric   | PUC 56211                        | Depreciation rates, service lives, net salvage             | Texas Coast Utilities Coalition   |
| Washington Utilities & Transportation Commission       | Avista Corporation  | UE-240006<br>UG-240007           | Cost of capital, awarded rate of return, capital structure | Washington Office of Attorney General   |
| Public Utility Commission of Texas                     | AEP Texas Inc.  | PUC 56165                        | Depreciation rates, service lives, net salvage             | Cities Served by AEP Texas  |
| Public Utilities Commission of Nevada                  | Southwest Gas Corporation   | 23-09012                         | Depreciation rates, service lives, net salvage             | Bureau of Consumer Protection   |
| Public Utilities Commission of the State of California | Southern California Edison  | A.23-05-010                      | Depreciation rates, service lives, net salvage             | The Utility Reform Network  |
| Pennsylvania Public Utility Commission                 | Pennsylvania-American Water Company   | R-2023-3043189<br>R-2023-3043190 | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                                      |
| Indiana Utility Regulatory Commission                  | Northern Indiana Public Service Company   | 45967                            | Depreciation rates, service lives, net salvage             | Indiana Office of Utility Consumer Counselor                                  |
| Massachusetts Department of Public Utilities           | Massachusetts Electric Company and Nantucket Electric Company D/B/A National Grid | D.P.U. 23-150                    | Depreciation rates, service lives, net salvage             | Massachusetts Office of the Attorney General,<br>Office of Ratepayer Advocacy |
| Iowa Utilities Board                                   | Interstate Power and Light Company  | RPU-2023-0002                    | Depreciation rates, service lives, net salvage             | Office of Consumer Advocate   |
| Public Service Commission of South Carolina            | Duke Energy Carolinas   | 2023-388-E<br>2023-403-E         | Depreciation rates, service lives, net salvage             | South Carolina Office of Regulatory Staff                                     |
| Indiana Utility Regulatory Commission                  | Citizens Energy Group   | 45988                            | Depreciation rates, service lives, net salvage             | Indiana Office of Utility Consumer Counselor                                  |
| Railroad Commission of Texas                           | CenterPoint Energy Resources Corp.  | OS-23-00015513                   | Depreciation rates, service lives, net salvage             | Alliance of CenterPoint Municipalities  |
| Indiana Utility Regulatory Commission                  | CenterPoint Energy Indiana South  | 45990                            | Depreciation rates, service lives, net salvage             | Indiana Office of Utility Consumer Counselor                                  |
| Delaware Public Service Commission                     | Artesian Water Company, Inc.  | 23-0601                          | Cost of capital, depreciation rates, net salvage           | Division of the Public Advocate   |

# Utility Regulatory Proceedings

| Regulatory Agency                                 | Utility Applicant   | Docket Number                 | Issues Addressed   | Parties Represented   |
|---|---|-------------------------------|--|---|
| Maryland Public Service Commission                | Washington Gas Light Company  | 9704                          | Cost of capital, awarded rate of return, capital structure           | Maryland Office of People's Counsel   |
| Delaware Public Service Commission                | Veolia Water Delaware Inc.  | 23-0598                       | Cost of capital, awarded rate of return, capital structure           | Division of the Public Advocate   |
| Connecticut Public Utilities Regulatory Authority | United Illuminating Company   | 22-08-08                      | Depreciation rates, service lives, net salvage                       | PURA Staff  |
| Public Utility Commission of Texas                | Southwestern Public Service Company   | PUC 54634                     | Depreciation rates, service lives, net salvage                       | Alliance of Xcel Municipalities   |
| Railroad Commission of Texas                      | SiEnergy, LP  | OS-23-00013504                | Depreciation rates, service lives, net salvage                       | Texas municipal intervenor group  |
| Pennsylvania Public Utility Commission            | Aqua Pennsylvania, Inc.   | A-2022-3034143                | Fair market value review   | Pennsylvania Office of Consumer Advocate                                      |
| Wyoming Public Service Commission                 | Rocky Mountain Power  | 20000-633-ER-23               | Cost of capital and authorized rate of return                        | Wyoming Industrial Energy Consumers   |
| Maryland Public Service Commission                | Potomac Electric Power Company  | 9702                          | Depreciation rates, service lives, net salvage                       | Maryland Office of People's Counsel   |
| Public Utilities Commission of Nevada             | Nevada Power Company d/b/a NV Energy  | 23-06007<br>23-06008          | Depreciation rates, service lives, net salvage                       | Bureau of Consumer Protection   |
| Public Utilities Commission of Ohio               | Northeast Ohio Natural Gas Corp.  | 23-0154-GA-AIR                | Cost of capital, awarded rate of return, capital structure           | Office of the Ohio Consumers' Counsel   |
| New York State Public Service Commission          | The Brooklyn Union Gas Company and Keyspan Gas East Corporation d/b/a Nation Grid | 23-G-0225<br>23-G-0226        | Depreciation rates, service lives, net salvage, depreciation reserve | The City of New York  |
| Idaho Public Utilities Commission                 | Idaho Power Company   | IPC-E-23-11                   | Cost of capital, awarded rate of return, capital structure           | Micron Technology, Inc.   |
| Indiana Utility Regulatory Commission             | Indiana Michigan Power Company  | 45933                         | Depreciation rates, service lives, net salvage                       | Indiana Office of Utility Consumer Counselor                                  |
| Massachusetts Department of Public Utilities      | Fitchburg Gas and Electric Company d/b/a Unitil                                   | D.P.U. 23-80;<br>D.P.U. 23-81 | Depreciation rates, service lives, net salvage                       | Massachusetts Office of the Attorney General,<br>Office of Ratepayer Advocacy |

# Utility Regulatory Proceedings

| Regulatory Agency                                      | Utility Applicant  | Docket Number                             | Issues Addressed   | Parties Represented                                       |
|--|--|---|--|---|
| Kansas Corporation Commission                          | Evergy Kansas Central, Evergy Kansas South, and Evergy Metro                 | 23-EKCE-775-RTS                           | Depreciation rates, service lives, net salvage             | The Citizens' Utility Ratepayer Board                     |
| Delaware Public Service Commission                     | Delmarva Power & Light Company   | 22-0897                                   | Cost of capital, awarded rate of return, capital structure | Division of the Public Advocate                           |
| Connecticut Public Utilities Regulatory Authority      | Connecticut Water Company  | 23-08-32                                  | Depreciation rates, service lives, net salvage             | PURA Staff  |
| Connecticut Public Utilities Regulatory Authority      | Connecticut Natural Gas Corporation and The Southern Connecticut Gas Company | 23-11-02                                  | Depreciation rates, service lives, net salvage             | PURA Staff  |
| Railroad Commission of Texas                           | Atmos Pipeline – Texas   | OS-23-00013758                            | Depreciation rates, service lives, net salvage             | Atmos Texas Municipalities                                |
| Wyoming Public Service Commission                      | Black Hills Wyoming Gas  | 30026-78-GR-23                            | Depreciation rates, service lives, net salvage             | Wyoming Office of Consumer Advocate                       |
| Indiana Utility Regulatory Commission                  | Indianapolis Power & Light Company d/b/a AES Indiana                         | 45911                                     | Depreciation rates, service lives, net salvage             | Indiana Office of Utility Consumer Counselor              |
| New Mexico Public Regulation Commission                | Southwestern Public Service Company  | 22-00286-UT                               | Cost of capital, depreciation rates, net salvage           | The New Mexico Large Customer Group; Occidental Permian   |
| Public Utilities Commission of the State of California | Southern California Gas Company<br>San Diego Gas & Electric Company          | A.22-05-015<br>A.22-05-016                | Depreciation rates, service lives, net salvage             | The Utility Reform Network                                |
| Public Utilities Commission of the State of Colorado   | Public Service Company of Colorado   | 22AL-0530E<br>22AL-0478E                  | Cost of capital, awarded rate of return, capital structure | Colorado Energy Consumers                                 |
| New Mexico Public Regulatory Commission                | Public Service Company of New Mexico   | 22-00270-UT                               | Cost of capital, depreciation rates, net salvage           | The Albuquerque Bernalillo County Water Utility Authority |
| Florida Public Service Commission                      | Peoples Gas System   | 20230023-GU<br>20220219-GU<br>20220212-GU | Cost of capital, depreciation rates, net salvage           | Florida Office of Public Counsel                          |
| Maryland Public Service Commission                     | Potomac Edison Company   | 9695                                      | Cost of capital, depreciation rates, net salvage           | Maryland Office of People's Counsel                       |
| Public Service Commission of the State of Montana      | Montana-Dakota Utilities Company   | 2022.11.099                               | Depreciation rates, service lives, net salvage             | Montana Consumer Counsel and Denbury Onshore              |

# Utility Regulatory Proceedings

| Regulatory Agency                                 | Utility Applicant  | Docket Number                       | Issues Addressed   | Parties Represented                                       |
|---|--|-------------------------------------|--|---|
| Indiana Utility Regulatory Commission             | Indiana-American Water Company                                     | 45870                               | Depreciation rates, service lives, net salvage             | Indiana Office of Utility Consumer Counselor              |
| Public Service Commission of South Carolina       | Dominion Energy South Carolina                                     | 2023-70-G                           | Depreciation rates, service lives, net salvage             | South Carolina Office of Regulatory Staff                 |
| Maryland Public Service Commission                | Columbia Gas of Maryland   | 9701                                | Cost of capital, awarded rate of return, capital structure | Maryland Office of People's Counsel                       |
| Pennsylvania Public Utility Commission            | Columbia Water Company   | R-2023-3040258                      | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                  |
| Maryland Public Service Commission                | Baltimore Gas and Electric Company                                 | 9692                                | Depreciation rates, service lives, net salvage             | Maryland Office of People's Counsel                       |
| Arizona Corporation Commission                    | Arizona Public Service Company                                     | E-01345A-22-0144                    | Cost of capital, awarded rate of return, capital structure | Residential Utility Consumer Office                       |
| Oklahoma Corporation Commission                   | Public Service Company of Oklahoma                                 | PUD 2022-000093                     | Cost of capital, depreciation rates, net salvage           | Oklahoma Industrial Energy Consumers                      |
| Public Service Commission of the State of Montana | NorthWestern Energy  | 2022.07.078                         | Cost of capital, depreciation rates, net salvage           | Montana Consumer Counsel and Montana Large Customer Group |
| Indiana Utility Regulatory Commission             | Northern Indiana Public Service Company                            | 45772                               | Cost of capital, depreciation rates, net salvage           | Indiana Office of Utility Consumer Counselor              |
| Public Service Commission of South Carolina       | Duke Energy Progress   | 2022-254-E                          | Depreciation rates, service lives, net salvage             | South Carolina Office of Regulatory Staff                 |
| Wyoming Public Service Commission                 | Cheyenne Light, Fuel and Power Company<br>D/B/A Black Hills Energy | 20003-214-ER-22                     | Depreciation rates, service lives, net salvage             | Wyoming Office of Consumer Advocate                       |
| Railroad Commission of Texas                      | Texas Gas Services Company   | OS-22-00009896                      | Depreciation rates, service lives, net salvage             | The City of El Paso                                       |
| Public Utilities Commission of Nevada             | Sierra Pacific Power Company                                       | 22-06014                            | Depreciation rates, service lives, net salvage             | Bureau of Consumer Protection                             |
| Washington Utilities & Transportation Commission  | Puget Sound Energy   | UE-220066<br>UG-220067<br>UG-210918 | Depreciation rates, service lives, net salvage             | Washington Office of Attorney General                     |

# Utility Regulatory Proceedings

| Regulatory Agency                                      | Utility Applicant                              | Docket Number                       | Issues Addressed   | Parties Represented   |
|--|--|-------------------------------------|--|---|
| Public Utility Commission of Texas                     | Oncor Electric Delivery Company LLC            | PUC 53601                           | Depreciation rates, service lives, net salvage             | Alliance of Oncor Cities  |
| Florida Public Service Commission                      | Florida Public Utilities Company               | 20220067-GU                         | Cost of capital, depreciation rates                        | Florida Office of Public Counsel  |
| Public Utility Commission of Texas                     | Entergy Texas, Inc.                            | PUC 53719                           | Depreciation rates, decommissioning costs                  | Texas Municipal Group   |
| Florida Public Service Commission                      | Florida City Gas                               | 2020069-GU                          | Cost of capital, depreciation rates                        | Florida Office of Public Counsel  |
| Connecticut Public Utilities Regulatory Authority      | Aquarion Water Company of Connecticut          | 22-07-01                            | Depreciation rates, service lives, net salvage             | PURA Staff  |
| Washington Utilities & Transportation Commission       | Avista Corporation                             | UE-220053<br>UG-220054<br>UE-210854 | Cost of capital, awarded rate of return, capital structure | Washington Office of Attorney General   |
| Federal Energy Regulatory Commission                   | ANR Pipeline Company                           | RP22-501-000                        | Depreciation rates, service lives, net salvage             | Ascent Resources - Utica, LLC   |
| Pennsylvania Public Utility Commission                 | Columbia Gas of Pennsylvania, Inc.             | R-2022-3031211                      | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                                      |
| Public Service Commission of South Carolina            | Piedmont Natural Gas Company                   | 2022-89-G                           | Depreciation rates, service lives, net salvage             | South Carolina Office of Regulatory Staff                                     |
| Pennsylvania Public Utility Commission                 | UGI Utilities, Inc. - Gas Division             | R-2021-3030218                      | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                                      |
| Public Utilities Commission of the State of California | Pacific Gas & Electric Company                 | A.21-06-021                         | Depreciation rates, service lives, net salvage             | The Utility Reform Network  |
| Pennsylvania Public Utility Commission                 | PECO Energy Company - Gas Division             | R-2022-3031113                      | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                                      |
| Oklahoma Corporation Commission                        | Oklahoma Gas & Electric Company                | PUD 202100164                       | Cost of capital, depreciation rates, net salvage           | Oklahoma Industrial Energy Consumers  |
| Massachusetts Department of Public Utilities           | NSTAR Electric Company D/B/A Eversource Energy | D.P.U. 22-22                        | Depreciation rates, service lives, net salvage             | Massachusetts Office of the Attorney General,<br>Office of Ratepayer Advocacy |

# Utility Regulatory Proceedings

| Regulatory Agency                                    | Utility Applicant  | Docket Number          | Issues Addressed   | Parties Represented   |
|--|--|------------------------|--|---|
| Michigan Public Service Company                      | DTE Electric Company   | U-20836                | Cost of capital, awarded rate of return, capital structure               | Michigan Environmental Council and Citizens Utility Board of Michigan |
| New York State Public Service Commission             | Consolidated Edison Company of New York, Inc.                | 22-E-0064<br>22-G-0065 | Depreciation rates, service lives, net salvage, depreciation reserve     | The City of New York  |
| Pennsylvania Public Utility Commission               | Aqua Pennsylvania Wastewater / East Whiteland Township       | A-2021-3026132         | Fair market value estimates for wastewater assets                        | Pennsylvania Office of Consumer Advocate                              |
| Public Service Commission of South Carolina          | Kiawah Island Utility, Inc.                                  | 2021-324-WS            | Cost of capital, awarded rate of return, capital structure               | South Carolina Office of Regulatory Staff                             |
| Pennsylvania Public Utility Commission               | Aqua Pennsylvania Wastewater / Willistown Township           | A-2021-3027268         | Fair market value estimates for wastewater assets                        | Pennsylvania Office of Consumer Advocate                              |
| Indiana Utility Regulatory Commission                | Northern Indiana Public Service Company                      | 45621                  | Depreciation rates, service lives, net salvage                           | Indiana Office of Utility Consumer Counselor                          |
| Arkansas Public Service Commission                   | Southwestern Electric Power Company                          | 21-070-U               | Cost of capital, depreciation rates, net salvage                         | Western Arkansas Large Energy Consumers                               |
| Federal Energy Regulatory Commission                 | Southern Star Central Gas Pipeline                           | RP21-778-002           | Depreciation rates, service lives, net salvage                           | Consumer-Owned Shippers   |
| Railroad Commission of Texas                         | Participating Texas gas utilities in consolidated proceeding | OS-21-00007061         | Securitization of extraordinary gas costs arising from winter storms     | The City of El Paso   |
| Public Service Commission of South Carolina          | Palmetto Wastewater Reclamation, Inc.                        | 2021-153-S             | Cost of capital, awarded rate of return, capital structure, ring-fencing | South Carolina Office of Regulatory Staff                             |
| Public Utilities Commission of the State of Colorado | Public Service Company of Colorado                           | 21AL-0317E             | Cost of capital, depreciation rates, net salvage                         | Colorado Energy Consumers   |
| Pennsylvania Public Utility Commission               | City of Lancaster - Water Department                         | R-2021-3026682         | Cost of capital, awarded rate of return, capital structure               | Pennsylvania Office of Consumer Advocate                              |
| Public Utility Commission of Texas                   | Southwestern Public Service Company                          | PUC 51802              | Depreciation rates, service lives, net salvage                           | The Alliance of Xcel Municipalities                                   |
| Pennsylvania Public Utility Commission               | The Borough of Hanover - Hanover Municipal Waterworks        | R-2021-3026116         | Cost of capital, awarded rate of return, capital structure               | Pennsylvania Office of Consumer Advocate                              |

# Utility Regulatory Proceedings

| Regulatory Agency                                 | Utility Applicant  | Docket Number  | Issues Addressed   | Parties Represented                                       |
|---|--|----------------|--|---|
| Maryland Public Service Commission                | Delmarva Power & Light Company   | 9670           | Cost of capital and authorized rate of return              | Maryland Office of People's Counsel                       |
| Oklahoma Corporation Commission                   | Oklahoma Natural Gas Company   | PUD 202100063  | Cost of capital, awarded rate of return, capital structure | Oklahoma Industrial Energy Consumers                      |
| Indiana Utility Regulatory Commission             | Indiana Michigan Power Company   | 45576          | Depreciation rates, service lives, net salvage             | Indiana Office of Utility Consumer Counselor              |
| Public Utility Commission of Texas                | El Paso Electric Company   | PUC 52195      | Depreciation rates, service lives, net salvage             | The City of El Paso                                       |
| Pennsylvania Public Utility Commission            | Aqua Pennsylvania  | R-2021-3027385 | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                  |
| Public Service Commission of the State of Montana | NorthWestern Energy  | D2021.02.022   | Cost of capital, awarded rate of return, capital structure | Montana Consumer Counsel                                  |
| Pennsylvania Public Utility Commission            | PECO Energy Company  | R-2021-3024601 | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                  |
| New Mexico Public Regulation Commission           | Southwestern Public Service Company  | 20-00238-UT    | Cost of capital and authorized rate of return              | The New Mexico Large Customer Group; Occidental Permian   |
| Oklahoma Corporation Commission                   | Public Service Company of Oklahoma   | PUD 202100055  | Cost of capital, depreciation rates, net salvage           | Oklahoma Industrial Energy Consumers                      |
| Pennsylvania Public Utility Commission            | Duquesne Light Company   | R-2021-3024750 | Cost of capital, awarded rate of return, capital structure | Pennsylvania Office of Consumer Advocate                  |
| Maryland Public Service Commission                | Columbia Gas of Maryland   | 9664           | Cost of capital and authorized rate of return              | Maryland Office of People's Counsel                       |
| Indiana Utility Regulatory Commission             | Southern Indiana Gas Company, d/b/a Vectren Energy Delivery of Indiana, Inc.             | 45447          | Depreciation rates, service lives, net salvage             | Indiana Office of Utility Consumer Counselor              |
| Public Utility Commission of Texas                | Southwestern Electric Power Company  | PUC 51415      | Depreciation rates, service lives, net salvage             | Cities Advocating Reasonable Deregulation                 |
| New Mexico Public Regulatory Commission           | Avangrid, Inc., Avangrid Networks, Inc., NM Green Holdings, Inc., PNM, and PNM Resources | 20-00222-UT    | Ring fencing and capital structure                         | The Albuquerque Bernalillo County Water Utility Authority |

# Utility Regulatory Proceedings

| Regulatory Agency                                 | Utility Applicant  | Docket Number              | Issues Addressed   | Parties Represented   |
|---|--|----------------------------|--|---|
| Indiana Utility Regulatory Commission             | Indiana Gas Company, d/b/a Vectren Energy Delivery of Indiana, Inc.    | 45468                      | Depreciation rates, service lives, net salvage                               | Indiana Office of Utility Consumer Counselor  |
| Public Utilities Commission of Nevada             | Nevada Power Company and Sierra Pacific Power Company, d/b/a NV Energy | 20-07023                   | Construction work in progress  | MGM Resorts International, Caesars Enterprise Services, LLC, and the Southern Nevada Water Authority                                      |
| Massachusetts Department of Public Utilities      | Boston Gas Company, d/b/a National Grid                                | D.P.U. 20-120              | Depreciation rates, service lives, net salvage                               | Massachusetts Office of the Attorney General, Office of Ratepayer Advocacy  |
| Public Service Commission of the State of Montana | ABACO Energy Services, LLC   | D2020.07.082               | Cost of capital and authorized rate of return                                | Montana Consumer Counsel  |
| Maryland Public Service Commission                | Washington Gas Light Company   | 9651                       | Cost of capital and authorized rate of return                                | Maryland Office of People's Counsel   |
| Florida Public Service Commission                 | Utilities, Inc. of Florida   | 20200139-WS                | Cost of capital and authorized rate of return                                | Florida Office of Public Counsel  |
| New Mexico Public Regulatory Commission           | El Paso Electric Company   | 20-00104-UT                | Cost of capital, depreciation rates, net salvage                             | City of Las Cruces and Doña Ana County  |
| Public Utilities Commission of Nevada             | Nevada Power Company   | 20-06003                   | Cost of capital, awarded rate of return, capital structure, earnings sharing | MGM Resorts International, Caesars Enterprise Services, LLC, Wynn Las Vegas, LLC, Smart Energy Alliance, and Circus Circus Las Vegas, LLC |
| Wyoming Public Service Commission                 | Rocky Mountain Power   | 20000-578-ER-20            | Cost of capital and authorized rate of return                                | Wyoming Industrial Energy Consumers   |
| Florida Public Service Commission                 | Peoples Gas System   | 20200051-GU<br>20200166-GU | Cost of capital, depreciation rates, net salvage                             | Florida Office of Public Counsel  |
| Wyoming Public Service Commission                 | Rocky Mountain Power   | 20000-539-EA-18            | Depreciation rates, service lives, net salvage                               | Wyoming Industrial Energy Consumers   |
| Public Service Commission of South Carolina       | Dominion Energy South Carolina   | 2020-125-E                 | Depreciation rates, service lives, net salvage                               | South Carolina Office of Regulatory Staff   |
| Pennsylvania Public Utility Commission            | The City of Bethlehem  | 2020-3020256               | Cost of capital, awarded rate of return, capital structure                   | Pennsylvania Office of Consumer Advocate  |
| Railroad Commission of Texas                      | Texas Gas Services Company   | GUD 10928                  | Depreciation rates, service lives, net salvage                               | Gulf Coast Service Area Steering Committee  |

# Utility Regulatory Proceedings

| Regulatory Agency                                      | Utility Applicant                                     | Docket Number                             | Issues Addressed   | Parties Represented  |
|--|---|---|--|--|
| Public Utilities Commission of the State of California | Southern California Edison                            | A.19-08-013                               | Depreciation rates, service lives, net salvage             | The Utility Reform Network   |
| Massachusetts Department of Public Utilities           | NSTAR Gas Company                                     | D.P.U. 19-120                             | Depreciation rates, service lives, net salvage             | Massachusetts Office of the Attorney General, Office of Ratepayer Advocacy |
| Georgia Public Service Commission                      | Liberty Utilities (Peach State Natural Gas)           | 42959                                     | Depreciation rates, service lives, net salvage             | Public Interest Advocacy Staff   |
| Florida Public Service Commission                      | Florida Public Utilities Company                      | 20190155-El<br>20190156-El<br>20190174-El | Depreciation rates, service lives, net salvage             | Florida Office of Public Counsel   |
| Illinois Commerce Commission                           | Commonwealth Edison Company                           | 20-0393                                   | Depreciation rates, service lives, net salvage             | The Office of the Illinois Attorney General                                |
| Public Utility Commission of Texas                     | Southwestern Public Service Company                   | PUC 49831                                 | Depreciation rates, service lives, net salvage             | Alliance of Xcel Municipalities  |
| Public Service Commission of South Carolina            | Blue Granite Water Company                            | 2019-290-WS                               | Depreciation rates, service lives, net salvage             | South Carolina Office of Regulatory Staff                                  |
| Railroad Commission of Texas                           | CenterPoint Energy Resources                          | GUD 10920                                 | Depreciation rates and grouping procedure                  | Alliance of CenterPoint Municipalities                                     |
| Pennsylvania Public Utility Commission                 | Aqua Pennsylvania Wastewater / East Norriton Township | A-2019-3009052                            | Fair market value estimates for wastewater assets          | Pennsylvania Office of Consumer Advocate                                   |
| New Mexico Public Regulation Commission                | Southwestern Public Service Company                   | 19-00170-UT                               | Cost of capital and authorized rate of return              | The New Mexico Large Customer Group; Occidental Permian                    |
| Indiana Utility Regulatory Commission                  | Duke Energy Indiana                                   | 45253                                     | Cost of capital, depreciation rates, net salvage           | Indiana Office of Utility Consumer Counselor                               |
| Maryland Public Service Commission                     | Columbia Gas of Maryland                              | 9609                                      | Depreciation rates, service lives, net salvage             | Maryland Office of People's Counsel  |
| Washington Utilities & Transportation Commission       | Avista Corporation                                    | UE-190334                                 | Cost of capital, awarded rate of return, capital structure | Washington Office of Attorney General                                      |
| Indiana Utility Regulatory Commission                  | Indiana Michigan Power Company                        | 45235                                     | Cost of capital, depreciation rates, net salvage           | Indiana Office of Utility Consumer Counselor                               |

# Utility Regulatory Proceedings

| Regulatory Agency                                      | Utility Applicant   | Docket Number | Issues Addressed   | Parties Represented  |
|--|---|---------------|--|--|
| Public Utilities Commission of the State of California | Pacific Gas & Electric Company                                | 18-12-009     | Depreciation rates, service lives, net salvage           | The Utility Reform Network   |
| Oklahoma Corporation Commission                        | The Empire District Electric Company                          | PUD 201800133 | Cost of capital, authorized ROE, depreciation rates      | Oklahoma Industrial Energy Consumers and Oklahoma Energy Results           |
| Arkansas Public Service Commission                     | Southwestern Electric Power Company                           | 19-008-U      | Cost of capital, depreciation rates, net salvage         | Western Arkansas Large Energy Consumers                                    |
| Public Utility Commission of Texas                     | CenterPoint Energy Houston Electric                           | PUC 49421     | Depreciation rates, service lives, net salvage           | Texas Coast Utilities Coalition  |
| Massachusetts Department of Public Utilities           | Massachusetts Electric Company and Nantucket Electric Company | D.P.U. 18-150 | Depreciation rates, service lives, net salvage           | Massachusetts Office of the Attorney General, Office of Ratepayer Advocacy |
| Oklahoma Corporation Commission                        | Oklahoma Gas & Electric Company                               | PUD 201800140 | Cost of capital, authorized ROE, depreciation rates      | Oklahoma Industrial Energy Consumers and Oklahoma Energy Results           |
| Public Service Commission of the State of Montana      | Montana-Dakota Utilities Company                              | D2018.9.60    | Depreciation rates, service lives, net salvage           | Montana Consumer Counsel and Denbury Onshore                               |
| Indiana Utility Regulatory Commission                  | Northern Indiana Public Service Company                       | 45159         | Depreciation rates, grouping procedure, demolition costs | Indiana Office of Utility Consumer Counselor                               |
| Public Service Commission of the State of Montana      | NorthWestern Energy   | D2018.2.12    | Depreciation rates, service lives, net salvage           | Montana Consumer Counsel   |
| Oklahoma Corporation Commission                        | Public Service Company of Oklahoma                            | PUD 201800097 | Depreciation rates, service lives, net salvage           | Oklahoma Industrial Energy Consumers and Wal-Mart                          |
| Nevada Public Utilities Commission                     | Southwest Gas Corporation                                     | 18-05031      | Depreciation rates, service lives, net salvage           | Nevada Bureau of Consumer Protection                                       |
| Public Utility Commission of Texas                     | Texas-New Mexico Power Company                                | PUC 48401     | Depreciation rates, service lives, net salvage           | Alliance of Texas-New Mexico Power Municipalities                          |
| Oklahoma Corporation Commission                        | Oklahoma Gas & Electric Company                               | PUD 201700496 | Depreciation rates, service lives, net salvage           | Oklahoma Industrial Energy Consumers and Oklahoma Energy Results           |
| Maryland Public Service Commission                     | Washington Gas Light Company                                  | 9481          | Depreciation rates, service lives, net salvage           | Maryland Office of People's Counsel  |

# Utility Regulatory Proceedings

| Regulatory Agency                                 | Utility Applicant                   | Docket Number   | Issues Addressed                               | Parties Represented                               |
|---|-------------------------------------|-----------------|--|---|
| Indiana Utility Regulatory Commission             | Citizens Energy Group               | 45039           | Depreciation rates, service lives, net salvage | Indiana Office of Utility Consumer Counselor      |
| Public Utility Commission of Texas                | Entergy Texas, Inc.                 | PUC 48371       | Depreciation rates, decommissioning costs      | Texas Municipal Group                             |
| Washington Utilities & Transportation Commission  | Avista Corporation                  | UE-180167       | Depreciation rates, service lives, net salvage | Washington Office of Attorney General             |
| New Mexico Public Regulation Commission           | Southwestern Public Service Company | 17-00255-UT     | Cost of capital and authorized rate of return  | HollyFrontier Navajo Refining; Occidental Permian |
| Public Utility Commission of Texas                | Southwestern Public Service Company | PUC 47527       | Depreciation rates, plant service lives        | Alliance of Xcel Municipalities                   |
| Public Service Commission of the State of Montana | Montana-Dakota Utilities Company    | D2017.9.79      | Depreciation rates, service lives, net salvage | Montana Consumer Counsel                          |
| Florida Public Service Commission                 | Florida City Gas                    | 20170179-GU     | Cost of capital, depreciation rates            | Florida Office of Public Counsel                  |
| Washington Utilities & Transportation Commission  | Avista Corporation                  | UE-170485       | Cost of capital and authorized rate of return  | Washington Office of Attorney General             |
| Wyoming Public Service Commission                 | Powder River Energy Corporation     | 10014-182-CA-17 | Credit analysis, cost of capital               | Private customer                                  |
| Oklahoma Corporation Commission                   | Public Service Co. of Oklahoma      | PUD 201700151   | Depreciation, terminal salvage, risk analysis  | Oklahoma Industrial Energy Consumers              |
| Public Utility Commission of Texas                | Oncor Electric Delivery Company     | PUC 46957       | Depreciation rates, simulated analysis         | Alliance of Oncor Cities                          |
| Nevada Public Utilities Commission                | Nevada Power Company                | 17-06004        | Depreciation rates, service lives, net salvage | Nevada Bureau of Consumer Protection              |
| Public Utility Commission of Texas                | El Paso Electric Company            | PUC 46831       | Depreciation rates, interim retirements        | City of El Paso                                   |
| Idaho Public Utilities Commission                 | Idaho Power Company                 | IPC-E-16-24     | Accelerated depreciation of North Valmy plant  | Micron Technology, Inc.                           |

# Utility Regulatory Proceedings

| Regulatory Agency                            | Utility Applicant                   | Docket Number    | Issues Addressed                                       | Parties Represented                              |
|--|-------------------------------------|------------------|--|--|
| Idaho Public Utilities Commission            | Idaho Power Company                 | IPC-E-16-23      | Depreciation rates, service lives, net salvage         | Micron Technology, Inc.                          |
| Public Utility Commission of Texas           | Southwestern Electric Power Company | PUC 46449        | Depreciation rates, decommissioning costs              | Cities Advocating Reasonable Deregulation        |
| Massachusetts Department of Public Utilities | Eversource Energy                   | D.P.U. 17-05     | Cost of capital, capital structure, and rate of return | Sunrun Inc.; Energy Freedom Coalition of America |
| Railroad Commission of Texas                 | Atmos Pipeline - Texas              | GUD 10580        | Depreciation rates, grouping procedure                 | City of Dallas                                   |
| Public Utility Commission of Texas           | Sharyland Utility Company           | PUC 45414        | Depreciation rates, simulated analysis                 | City of Mission                                  |
| Oklahoma Corporation Commission              | Empire District Electric Company    | PUD 201600468    | Cost of capital, depreciation rates                    | Oklahoma Industrial Energy Consumers             |
| Railroad Commission of Texas                 | CenterPoint Energy Texas Gas        | GUD 10567        | Depreciation rates, simulated plant analysis           | Texas Coast Utilities Coalition                  |
| Arkansas Public Service Commission           | Oklahoma Gas & Electric Company     | 160-159-GU       | Cost of capital, depreciation rates, terminal salvage  | Arkansas River Valley Energy Consumers; Wal-Mart |
| Florida Public Service Commission            | Peoples Gas                         | 160-159-GU       | Depreciation rates, service lives, net salvage         | Florida Office of Public Counsel                 |
| Arizona Corporation Commission               | Arizona Public Service Company      | E-01345A-16-0036 | Cost of capital, depreciation rates, terminal salvage  | Energy Freedom Coalition of America              |
| Nevada Public Utilities Commission           | Sierra Pacific Power Company        | 16-06008         | Depreciation rates, net salvage, theoretical reserve   | Northern Nevada Utility Customers                |
| Oklahoma Corporation Commission              | Oklahoma Gas & Electric Co.         | PUD 201500273    | Cost of capital, depreciation rates, terminal salvage  | Public Utility Division                          |
| Oklahoma Corporation Commission              | Public Service Co. of Oklahoma      | PUD 201500208    | Cost of capital, depreciation rates, terminal salvage  | Public Utility Division                          |
| Oklahoma Corporation Commission              | Oklahoma Natural Gas Company        | PUD 201500213    | Cost of capital, depreciation rates, net salvage       | Public Utility Division                          |

# FMV Adjustment Summary

|  | [1] | [2]               | [3]           | [4]                       | [5]                   | [6]                   | [7]               | [8]                       |
|--|-----|-------------------|---------------|---------------------------|-----------------------|-----------------------|-------------------|---------------------------|
| <b>Gannett Fleming Results and Adjustments</b> |     |                   |               |                           |                       |                       |                   |                           |
| <u>Approach</u>                                |     | <u>Base Value</u> | <u>Weight</u> | <u>Weighted Value</u>     | <u>OCA Adjustment</u> | <u>Adjusted Value</u> | <u>OCA Weight</u> | <u>OCA Weighted Value</u> |
| Market   | \$  | 28,200,815        | 33.3%         | \$ 9,400,272              | \$ (11,597,270)       | \$ 16,603,545         | 33.3%             | \$ 5,534,515              |
| Cost   |     | 46,212,970        | 33.3%         | 15,404,323                | (29,098,794)          | 17,114,176            | 33.3%             | 5,704,725                 |
| Income   |     | 26,079,251        | 33.3%         | 8,693,084                 | (9,521,037)           | 16,558,214            | 33.3%             | 5,519,405                 |
| <b>Total</b>                                   |     |                   | 100.0%        | <b>\$ 33,497,679</b>      | <b>Total</b>          |                       | 100.0%            | <b>\$ 16,758,645</b>      |
| <b>ScottMadden Results and Adjustments</b>     |     |                   |               |                           |                       |                       |                   |                           |
| <u>Approach</u>                                |     | <u>Base Value</u> | <u>Weight</u> | <u>Weighted Value</u>     | <u>OCA Adjustment</u> | <u>Adjusted Value</u> | <u>OCA Weight</u> | <u>OCA Weighted Value</u> |
| Market   | \$  | 20,185,657        | 33.3%         | \$ 6,728,552              | \$ (3,582,112)        | \$ 16,603,545         | 33.3%             | \$ 5,534,515              |
| Cost   |     | 25,565,699        | 33.3%         | 8,521,900                 | (8,451,523)           | 17,114,176            | 33.3%             | 5,704,725                 |
| Income   |     | 15,853,361        | 33.3%         | 5,284,454                 | 704,853               | 16,558,214            | 33.3%             | 5,519,405                 |
| <b>Total</b>                                   |     |                   | 100.0%        | <b>\$ 20,534,906</b>      | <b>Total</b>          |                       | 100.0%            | <b>\$ 16,758,645</b>      |
| <b>Results Summary</b>                         |     |                   |               |                           |                       |                       |                   |                           |
| <u>Appraiser Weighted Value</u>                |     |                   |               | <u>OCA Adjusted Value</u> |                       |                       |                   |                           |
| Gannett Fleming                                |     |                   |               | \$ 33,497,679             |                       |                       |                   | \$ 16,758,645             |
| WADS Consultants                               |     |                   |               | 20,534,906                |                       |                       |                   | 16,758,645                |
| Average  |     |                   |               | <u>\$ 27,016,292</u>      |                       |                       |                   | <u>\$ 16,758,645</u>      |
| Purchase Price                                 |     |                   |               | <u>\$ 18,000,000</u>      |                       |                       |                   | <u>\$ 18,000,000</u>      |
| Lesser of Purchase Price and Market Value      |     |                   |               | <b>\$ 18,000,000</b>      |                       |                       |                   | <b>\$ 16,758,645</b>      |

- [1] Valuation approach
- [2] Appraised value
- [3] Applied weighting
- [4] = [2] \* [3];
- [5] = [6] - [2]
- [6] OCA adjusted value
- [7] Applied weighting
- [8] = [6] \* [7]

## Market Approach Valuation Adjustment

Exhibit DJG-3

| Company                     | Ticker | Market<br>Capitalization    | Long-Term<br>Debt | Cash<br>Equivalents | Enterprise<br>Value | Net<br>Plant | EV / NP<br>Ratio |
|-----------------------------|--------|-----------------------------|-------------------|---------------------|---------------------|--------------|------------------|
| American States Water Co    | AWR    | \$ 3,100                    | \$ 805            | \$ 21               | \$ 3,884            | \$ 2,100     | 1.8              |
| American Water Works Co Inc | AWK    | 28,100                      | 13,321            | 132                 | 41,289              | 28,038       | 1.5              |
| Artesian Resources -CL A    | ARTNA  | 341                         | 177               | 4                   | 514                 | 751          | 0.7              |
| California Water Service Gp | CWT    | 2,800                       | 1,104             | 45                  | 3,860               | 4,135        | 0.9              |
| Essential Utilities, Inc.   | WTRG   | 10,700                      | 7,572             | 21                  | 18,251              | 13,143       | 1.4              |
| Middlesex Water Co          | MSEX   | 1,000                       | 351               | 3                   | 1,349               | 1,067        | 1.3              |
| SJW Corp                    | SJW    | 1,800                       | 1,692             | 24                  | 3,468               | 4,474        | 0.8              |
| York Water Co               | YORW   | 442                         | 206               | -                   | 648                 | 533          | 1.2              |
| Average                     |        | \$ 6,035                    | \$ 3,153          | \$ 31               | \$ 9,158            | \$ 6,780     | 1.2              |
| GWA Net Plant               |        | \$ 13,859,389               |                   |                     |                     |              |                  |
| GWA Indicated Value         |        | <b><u>\$ 16,603,545</u></b> |                   |                     |                     |              |                  |

All dollar figures in millions from Value Line for latest reporting period available

Enterprise value = market capitalization + long-term debt - cash equivalents

Indicated system valuation = net plant x average EV / NP ratio

# Cost Approach Adjustment Summary

Exhibit DJG-4

| Gannett Flemming OCNLD Estimate |                      | ScottMadden OCLD Estimate |                      |
|---------------------------------|----------------------|---------------------------|----------------------|
| Description                     | Original Cost        | Description               | Original Cost        |
| Original Cost New               | \$ 27,382,498        | Original Cost             | \$ 24,440,122        |
| Accumulated Depreciation        | \$ 7,013,534         | Accumulated Depreciation  | \$ 10,580,733        |
| <b>OCNLD</b>                    | <b>\$ 20,368,964</b> | <b>OCNLD</b>              | <b>\$ 13,859,389</b> |
| <b>AVERAGE RESULT</b>           | <b>\$ 17,114,176</b> |                           |                      |

## Income Approach Adjustment Summary

Exhibit DJG-5

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|                      |    |                          |     |
|----------------------|----|--------------------------|-----|
| Annual Cash Flow     | \$ | 371,185                  | [1] |
| Constant Growth Rate |    | 3.70%                    | [2] |
| Discount Rate        |    | 6.02%                    | [3] |
| Adjusted Value       | \$ | <u><b>16,558,214</b></u> | [4] |

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[1] From OCA Exhibit DJG-6

[2] From OCA Exhibit DJG-8

[3] From OCA Exhibit DJG-7

[4] = [1] \* (1+[2]) / ([3] - [2])

# Annual Free Cash Flow Calculation

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|                                | <u>Year 0</u>            |
|--------------------------------|--------------------------|
| Operating Revenues             | \$ 2,181,171             |
| EBIT                           | 879,919                  |
| Tax (21%)                      | <u>184,783</u>           |
| EBIT (1-t)                     | 695,136                  |
| Depreciation                   | -                        |
| Capital Expenditures           | <u>323,951</u>           |
| Free Cash Flow from Operations | <u><u>\$ 371,185</u></u> |

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Exhibit Q, Gannett Fleming Appraisal, Exh. 14, p. 1.

## Weighted Cost of Capital Calculation

Exhibit DJG-7

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| <u>Capital Component</u> | <u>Proposed Ratio</u> | <u>Cost Rate</u> | <u>After-Tax Rate</u> | <u>Weighted Cost</u> |
|--------------------------|-----------------------|------------------|-----------------------|----------------------|
| Long Term Debt           | 48%                   | 3.9%             | 3.1%                  | 1.47%                |
| Equity                   | <u>52%</u>            | 8.8%             | 8.8%                  | <u>4.55%</u>         |
| Total                    | 100%                  |                  |                       | 6.02%                |

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# Cost of Equity Estimate

|                             |             | [1]              | [2]           | [3]         | [4]        | [5]                    | [6]                     | [7]         | [8]         | [9]         |
|-----------------------------|-------------|------------------|---------------|-------------|------------|------------------------|-------------------------|-------------|-------------|-------------|
| Company                     | Ticker      | Stock Price (\$) | Dividend (\$) | Beta        | Debt Ratio | Interest Exp. (\$mill) | Long-Term Debt (\$mill) | Debt Cost   | DCF Result  | CAPM Result |
| American States Water Co    | AWR         | 74.41            | 2.02          | 0.75        | 47%        | 40.0                   | 805.0                   | 5.0%        | 6.5%        | 8.6%        |
| American Water Works Co Inc | AWK         | 142.92           | 3.31          | 0.80        | 55%        | 530.0                  | 13,321.0                | 4.0%        | 6.1%        | 8.9%        |
| Artesian Resources -CL A    | ARTNA       | 32.98            | 1.23          | 0.70        | 42%        | 8.8                    | 176.5                   | 5.0%        | 7.6%        | 8.4%        |
| California Water Service Gp | CWT         | 46.36            | 1.20          | 0.85        | 40%        | 40.0                   | 1,104.4                 | 3.6%        | 6.4%        | 9.1%        |
| Essential Utilities, Inc.   | WTRG        | 38.53            | 1.37          | 0.85        | 54%        | 300.0                  | 7,571.8                 | 4.0%        | 7.4%        | 9.1%        |
| Middlesex Water Co          | MSEX        | 52.85            | 1.36          | 0.75        | 44%        | 7.5                    | 351.3                   | 2.1%        | 6.4%        | 8.6%        |
| SJW Corp                    | SJW         | 49.64            | 1.68          | 0.80        | 56%        | 50.0                   | 1,691.5                 | 3.0%        | 7.2%        | 8.9%        |
| York Water Co               | YORW        | 30.85            | 0.88          | 0.75        | 47%        | 8.9                    | 205.6                   | 4.3%        | 6.7%        | 8.6%        |
| <b>Average</b>              |             | <b>58.57</b>     | <b>1.63</b>   | <b>0.78</b> | <b>48%</b> | <b>123.1</b>           | <b>3,153.4</b>          | <b>3.9%</b> | <b>6.8%</b> | <b>8.8%</b> |
| Terminal Growth Rate (DCF)  | <b>3.7%</b> | [10]             |               |             |            |                        |                         |             |             |             |
| Risk-Free Rate (CAPM)       | <b>4.9%</b> | [11]             |               |             |            |                        |                         |             |             |             |
| Equity Risk Premium (CAPM)  | <b>5.0%</b> | [12]             |               |             |            |                        |                         |             |             |             |
| Cost of Equity Estimate     | <b>8.8%</b> | [13]             |               |             |            |                        |                         |             |             |             |

[1] Average stock prices from OCA Exhibit DJG-9

[2] Yahoo! Finance

[3], [4], [5], [6] Value Line Investment Survey

[7] = [5] / [6]

[8] Constant annual growth DCF model = [2] \* (1 + [10]) / [1] + [10]

[9] = [11] + [3] \* [12]

[10] Growth rate from OCA Exhibit DJG-10

[11] Risk-free rate from OCA Exhibit DJG-11

[12] Equity risk premium from OCA Exhibit DJG-13

[13] Cost of equity estimate based on modeling results and judgment

## DCF Stock and Index Prices

Exhibit DJG-9

| Ticker             | ^GSPC | AWR   | AWK    | ARTNA | CWT   | WTRG  | MSEX  | SJW   | YORW  |
|--------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|
| 30-day Average     | 6413  | 74.41 | 142.92 | 32.98 | 46.36 | 38.53 | 52.85 | 49.64 | 30.85 |
| Standard Deviation | 66.0  | 0.98  | 2.27   | 0.42  | 0.79  | 0.97  | 0.88  | 0.85  | 0.41  |
|                    |       |       |        |       |       |       |       |       |       |
| 09/08/25           | 6495  | 73.47 | 140.02 | 32.60 | 46.33 | 38.37 | 53.10 | 49.79 | 30.43 |
| 09/05/25           | 6482  | 74.66 | 143.60 | 33.24 | 47.09 | 39.35 | 54.17 | 50.47 | 31.01 |
| 09/04/25           | 6502  | 74.21 | 141.57 | 32.91 | 46.69 | 39.00 | 53.25 | 49.94 | 30.74 |
| 09/03/25           | 6448  | 73.52 | 140.70 | 32.68 | 46.46 | 38.64 | 53.05 | 49.61 | 30.42 |
| 09/02/25           | 6416  | 73.49 | 141.41 | 32.87 | 46.04 | 38.83 | 52.40 | 48.90 | 30.35 |
| 08/29/25           | 6460  | 74.53 | 143.51 | 33.15 | 46.93 | 39.51 | 53.54 | 50.37 | 31.07 |
| 08/28/25           | 6502  | 74.35 | 142.93 | 33.46 | 46.87 | 39.66 | 53.82 | 49.91 | 31.03 |
| 08/27/25           | 6481  | 75.11 | 144.75 | 33.19 | 47.15 | 39.83 | 53.98 | 50.92 | 31.27 |
| 08/26/25           | 6466  | 74.40 | 143.95 | 33.10 | 46.76 | 39.03 | 53.22 | 49.87 | 31.02 |
| 08/25/25           | 6439  | 74.74 | 144.40 | 33.40 | 46.76 | 39.09 | 53.52 | 50.09 | 31.20 |
| 08/22/25           | 6467  | 75.66 | 146.20 | 33.84 | 47.59 | 39.62 | 54.56 | 50.98 | 31.74 |
| 08/21/25           | 6370  | 74.58 | 145.87 | 32.96 | 46.77 | 39.22 | 52.81 | 50.06 | 31.06 |
| 08/20/25           | 6396  | 75.26 | 145.62 | 33.05 | 46.69 | 39.27 | 53.11 | 50.13 | 31.05 |
| 08/19/25           | 6411  | 75.06 | 145.21 | 33.21 | 47.10 | 39.20 | 53.22 | 50.43 | 31.23 |
| 08/18/25           | 6449  | 73.96 | 142.66 | 32.81 | 46.05 | 38.66 | 52.23 | 49.73 | 30.71 |
| 08/15/25           | 6450  | 74.94 | 143.92 | 32.78 | 46.51 | 39.18 | 52.98 | 50.02 | 30.91 |
| 08/14/25           | 6469  | 74.90 | 143.41 | 33.01 | 46.37 | 39.07 | 52.69 | 49.80 | 30.67 |
| 08/13/25           | 6467  | 75.70 | 143.73 | 33.55 | 46.85 | 39.17 | 53.68 | 50.34 | 31.24 |
| 08/12/25           | 6446  | 75.70 | 142.09 | 33.74 | 46.74 | 38.78 | 53.57 | 50.02 | 31.85 |
| 08/11/25           | 6373  | 75.70 | 144.72 | 33.41 | 46.70 | 38.68 | 53.06 | 49.90 | 30.92 |
| 08/08/25           | 6389  | 75.14 | 144.53 | 33.27 | 46.48 | 38.44 | 52.70 | 49.83 | 30.93 |
| 08/07/25           | 6340  | 75.54 | 143.60 | 32.89 | 46.58 | 38.09 | 52.93 | 49.80 | 30.88 |
| 08/06/25           | 6345  | 73.87 | 141.10 | 32.86 | 45.95 | 37.58 | 51.39 | 49.16 | 30.58 |
| 08/05/25           | 6299  | 74.12 | 140.70 | 32.89 | 46.08 | 37.58 | 51.60 | 49.12 | 30.16 |
| 08/04/25           | 6330  | 74.98 | 146.16 | 32.51 | 46.66 | 37.99 | 52.84 | 49.35 | 30.68 |
| 08/01/25           | 6238  | 74.24 | 144.89 | 32.52 | 46.20 | 37.84 | 52.05 | 49.08 | 30.45 |
| 07/31/25           | 6339  | 73.10 | 139.44 | 32.35 | 45.18 | 36.48 | 51.27 | 47.89 | 30.26 |
| 07/30/25           | 6363  | 73.02 | 138.86 | 32.81 | 44.60 | 36.60 | 51.63 | 48.31 | 30.69 |
| 07/29/25           | 6371  | 72.77 | 140.15 | 32.22 | 44.71 | 36.87 | 51.92 | 48.09 | 30.68 |
| 07/28/25           | 6390  | 71.70 | 137.92 | 32.06 | 44.04 | 36.41 | 51.19 | 47.38 | 30.15 |

All prices are adjusted closing prices reported by Yahoo! Finance, <http://finance.yahoo.com>

## DCF Sustainable Growth Rate Determinants

Exhibit DJG-10

---

| <u>Terminal Growth Determinants</u> | <u>Rate</u> |
|-------------------------------------|-------------|
| Nominal GDP                         | 3.7%        |
| Real GDP                            | 1.6%        |
| <b>Highest</b>                      | <b>3.7%</b> |

---

CBO, The Long-Term Budget Outlook: 2025-2055, p. 32

## CAPM Risk-Free Rate

Exhibit DJG-11

---

| <u>Date</u>    | <u>Rate</u>  |
|----------------|--------------|
| 07/28/25       | 4.96%        |
| 07/29/25       | 4.86%        |
| 07/30/25       | 4.89%        |
| 07/31/25       | 4.89%        |
| 08/01/25       | 4.81%        |
| 08/04/25       | 4.80%        |
| 08/05/25       | 4.78%        |
| 08/06/25       | 4.81%        |
| 08/07/25       | 4.81%        |
| 08/08/25       | 4.85%        |
| 08/11/25       | 4.84%        |
| 08/12/25       | 4.88%        |
| 08/13/25       | 4.83%        |
| 08/14/25       | 4.88%        |
| 08/15/25       | 4.92%        |
| 08/18/25       | 4.94%        |
| 08/19/25       | 4.90%        |
| 08/20/25       | 4.89%        |
| 08/21/25       | 4.92%        |
| 08/22/25       | 4.88%        |
| 08/25/25       | 4.89%        |
| 08/26/25       | 4.90%        |
| 08/27/25       | 4.91%        |
| 08/28/25       | 4.88%        |
| 08/29/25       | 4.92%        |
| 09/02/25       | 4.97%        |
| 09/03/25       | 4.90%        |
| 09/04/25       | 4.86%        |
| 09/05/25       | 4.78%        |
| 09/08/25       | 4.69%        |
| <b>Average</b> | <b>4.87%</b> |

---

\*Daily Treasury Yield Curve Rates on 30-year T-bonds, <http://www.treasury.gov/resources-center/data-chart-center/interest-rates/>

# CAPM Implied ERP Estimate

Exhibit DJG-12

|      | [1]          | [2]                | [3]       | [4]      | [5]            | [6]            | [7]           | [8]              |
|------|--------------|--------------------|-----------|----------|----------------|----------------|---------------|------------------|
| Year | Market Value | Operating Earnings | Dividends | Buybacks | Earnings Yield | Dividend Yield | Buyback Yield | Gross Cash Yield |
| 2014 | 18,245       | 1,004              | 350       | 553      | 5.50%          | 1.92%          | 3.03%         | 4.95%            |
| 2015 | 17,900       | 885                | 382       | 572      | 4.95%          | 2.14%          | 3.20%         | 5.33%            |
| 2016 | 19,268       | 920                | 397       | 536      | 4.77%          | 2.06%          | 2.78%         | 4.85%            |
| 2017 | 22,821       | 1,066              | 420       | 519      | 4.67%          | 1.84%          | 2.28%         | 4.12%            |
| 2018 | 21,027       | 1,282              | 456       | 806      | 6.10%          | 2.17%          | 3.84%         | 6.01%            |
| 2019 | 26,760       | 1,305              | 485       | 729      | 4.88%          | 1.81%          | 2.72%         | 4.54%            |
| 2020 | 31,659       | 1,019              | 480       | 520      | 3.22%          | 1.52%          | 1.64%         | 3.16%            |
| 2021 | 40,356       | 1,739              | 511       | 882      | 4.31%          | 1.27%          | 2.18%         | 3.45%            |
| 2022 | 32,133       | 1,656              | 565       | 923      | 5.15%          | 1.76%          | 2.87%         | 4.63%            |
| 2023 | 36,870       | 1,790              | 588       | 795      | 4.85%          | 1.60%          | 2.16%         | 3.75%            |
| 2024 | 49,805       | 1,968              | 630       | 943      | 3.95%          | 1.26%          | 1.89%         | 3.16%            |

|                     |       |      |
|---------------------|-------|------|
| Cash Yield          | 4.36% | [9]  |
| Growth Rate         | 6.96% | [10] |
| Risk-free Rate      | 4.87% | [11] |
| Current Index Value | 6,413 | [12] |

|                                    | [13]        | [14] | [15] | [16] | [17] |
|------------------------------------|-------------|------|------|------|------|
| Year                               | 1           | 2    | 3    | 4    | 5    |
| Expected Dividends                 | 299         | 320  | 342  | 366  | 391  |
| Expected Terminal Value            |             |      |      |      | 8202 |
| Present Value                      | 272         | 265  | 258  | 251  | 5367 |
| Intrinsic Index Value              | 6413        | [18] |      |      |      |
| Required Return on Market          | 9.9%        | [19] |      |      |      |
| <b>Implied Equity Risk Premium</b> | <b>5.0%</b> | [20] |      |      |      |

[1-4] S&P Quarterly Press Releases, data found at <https://us.spindices.com/indices/equity/sp-500> (additional info tab) (all dollar figures are in \$ billions)

[1] Market value of S&P 500

[5] = [2] / [1]

[6] = [3] / [1]

[7] = [4] / [1]

[8] = [6] + [7]

[9] = Average of [8]

[10] = Compound annual growth rate of [2] =  $(\text{end value} / \text{beginning value})^{1/10} - 1$

[11] Risk-free rate from DJG risk-free rate exhibit

[12] 30-day average of closing index prices from DJG stock price exhibit

[13-16] Expected dividends =  $[9] * [12] * (1 + [10])^0$ ; Present value =  $\text{expected dividend} / (1 + [11] + [19])^0$

[17] Expected terminal value =  $\text{expected dividend} * (1 + [11]) / [19]$ ; Present value =  $(\text{expected dividend} + \text{expected terminal value}) / (1 + [11] + [19])^0$

[18] = Sum([13-17]) present values.

[19] = [20] + [11]

[20] Internal rate of return calculation setting [18] equal to [12] and solving for the discount rate

## CAPM ERP Results

Exhibit DJG-13

---

|                              |             |     |
|------------------------------|-------------|-----|
| IESE Business School Survey  | 5.5%        | [1] |
| Kroll (Duff & Phelps) Report | 5.5%        | [2] |
| Damodaran (highest)          | 4.0%        | [3] |
| Garrett                      | <u>5.0%</u> | [4] |
| <b>Average</b>               | <b>5.0%</b> |     |

---

[1] IESE Business School Survey 2025

[2] Kroll (Duff & Phelps), 6-8-2024

[3] <http://pages.stern.nyu.edu/~adamodar/>, 9-1-2025

[4] ERP estimation from Exhibit DJG-12

Exhibit DJG-14

Greenville Water Authority (GWA) Responses to Office of  
Consumer Advocate (OCA) Interrogatories:

OCA-I-3

OCA-I-7

OCA-I-11

OCA-I-12

OCA-I-21

OCA-I-37

OCA-I-38

OCA-I-40

Respondent: Thomas Strahler  
Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-3** Please provide a detailed list of any infrastructure grants or loans GWA has applied for, intends to apply for, or may apply for if the sale to Aqua Pennsylvania Inc. (hereafter Aqua) is not completed.

**RESPONSE** **GWA does not have any loan/grant applications in process.**

Respondent: Thomas Strahler  
Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-7** Other than the grants identified in the previous question, please state whether GWA is aware of any other grants or loans used to install, repair, replace, or otherwise fund the system in the last 10 years? If yes, state a description of the grant, the amount of the grant, and whether the GWA will repay the grant upon the sale of the water system.

**RESPONSE** Yes. PennVest issued a grant/loan in 2018 for a project to replace a line and to paint a tank. The grant/loan was for \$3,414,509 (loan of \$1,971,087 and grant of \$1,443,422). GWA will satisfy its obligation to PennVest at the time of closing.

**Reference is made to OCA-I-7 Attachment.**

Agency Name: PA Infrastructure Investment  
 Project Number: 43036041605CW  
 Borrower Business Partner Number/Name: 600645 / GREENVILLE BOROUGH MUN AUTH  
 Certified Provider Business Partner #/Name: DW Revolv FD (PV Drinking Water State Revolving Fund)  
 Program Name:

**LOAN DETAILS**  
 Loan Close Date: 05/03/2018  
 Maturity Date: 04/01/2039  
 Payment Interval: Monthly  
 Loan Term: 250  
 Current Interest Rate: 1.000  
 Current Amortity Amount: \$9,030.44  
 Bankruptcy: No

**DISBURSEMENT DETAILS**  
 Loan Amount: \$1,971,087.00  
 Current Contract Capital: \$1,971,086.99  
 Grant Amount: \$0.00  
 Principal Forgiveness Amount: \$1,443,422.00

**PAYMENT DETAILS**  
 Date Last Payment Received: 05/03/2021  
 Paid To Date: 05/01/2021  
 Total Capitalization of Overdue Items: \$0.00  
 Total Loan Disbursements To-Date: \$1,971,086.99  
 Total Grant Disbursements To-Date: \$0.00  
 Total Principal Forgiveness Disbursements To-Date: \$1,443,422.00  
 Amount of Last Payment Received: \$9,064.92  
 Total Open Items: \$0.00  
 Current Outstanding Principal Balance: \$1,776,876.03

**Payment History**

| Date Due   | Paye Paid | Plan Type | Total Payment | Interest | Principal  | Unscheduled Reduction | Delinquent Fees | Other Fees | Balance      |
|------------|-----------|-----------|---------------|----------|------------|-----------------------|-----------------|------------|--------------|
| 06/01/2018 | L         |           | 81,367.88     | 0.00     | 81,367.88  | 0.00                  | 0.00            | 0.00       | 81,367.88    |
| 07/01/2018 | P         |           | 59,577.70     | 0.00     | 59,577.70  | 0.00                  | 0.00            | 0.00       | 81,367.88    |
| 08/01/2018 |           |           | 65.55         | 65.55    | 0.00       | 0.00                  | 0.00            | 0.00       | 81,367.88    |
| 09/01/2018 |           |           | 67.81         | 67.81    | 0.00       | 0.00                  | 0.00            | 0.00       | 81,367.88    |
| 09/10/2018 | L         |           | 152,480.59    | 0.00     | 152,480.59 | 0.00                  | 0.00            | 0.00       | 233,848.47   |
| 10/01/2018 | P         |           | 152.52        | 152.52   | 0.00       | 0.00                  | 0.00            | 0.00       | 233,848.47   |
| 10/11/2018 | L         |           | 502,749.93    | 0.00     | 502,749.93 | 0.00                  | 0.00            | 0.00       | 736,598.40   |
| 11/01/2018 | P         |           | 368,114.32    | 0.00     | 368,114.32 | 0.00                  | 0.00            | 0.00       | 736,598.40   |
| 11/11/2018 | L         |           | 323,996.16    | 0.00     | 323,996.16 | 0.00                  | 0.00            | 0.00       | 1,060,594.56 |
| 12/01/2018 | P         |           | 237,230.52    | 0.00     | 237,230.52 | 0.00                  | 0.00            | 0.00       | 1,060,594.56 |
| 01/01/2019 | L         |           | 694.83        | 694.83   | 0.00       | 0.00                  | 0.00            | 0.00       | 1,060,594.56 |
| 01/14/2019 | L         |           | 883.83        | 883.83   | 0.00       | 0.00                  | 0.00            | 0.00       | 1,392,790.80 |
| 01/14/2019 | P         |           | 332,196.24    | 0.00     | 332,196.24 | 0.00                  | 0.00            | 0.00       | 1,392,790.80 |
| 02/01/2019 | L         |           | 243,234.62    | 0.00     | 243,234.62 | 0.00                  | 0.00            | 0.00       | 1,392,790.80 |
| 02/01/2019 | P         |           | 1,031.47      | 1,031.47 | 0.00       | 0.00                  | 0.00            | 0.00       | 1,392,790.80 |
| 03/01/2019 | L         |           | 1,160.66      | 1,160.66 | 0.00       | 0.00                  | 0.00            | 0.00       | 1,392,790.80 |
| 04/01/2019 | P         |           | 43,151.56     | 0.00     | 43,151.56  | 0.00                  | 0.00            | 0.00       | 1,392,790.80 |
| 04/12/2019 | L         |           | 58,933.99     | 0.00     | 58,933.99  | 0.00                  | 0.00            | 0.00       | 1,451,724.79 |
| 05/01/2019 | L         |           | 9,064.93      | 1,190.13 | 7,874.80   | 0.00                  | 0.00            | 0.00       | 1,443,849.99 |

Respondent: Thomas Strahler

Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-11** Does the Municipality intend to increase rates in (year) or in the next five years?  
If so, by how much per year or per increase? If not, why?

**RESPONSE** The Authority adjusts its rates based on need. Evaluations of need take place periodically, with at least an annual review when the budget for the upcoming year is being prepared. Currently there are no plans to raise rates in the future in excess of the cost of inflation, although more substantial rate increases cannot be ruled out.

Respondent: Thomas Strahler  
Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-12** When was the last time that GWA increased its rates?

**RESPONSE** January 1, 2025.

Respondent: Thomas Strahler  
Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-21** At any time within the last five-year period ending September 2024, has the GWA been unable to replace water utility infrastructure or make needed upgrades? If 'yes' identify and explain each such occurrence.

**RESPONSE No.**

Respondent: Thomas Strahler  
Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-37** At any time within the same five-year period has GWA been unable to obtain necessary financing for the water utility? If "yes" identify and explain each such occurrence.

**RESPONSE No.**

Respondent: Thomas Strahler  
Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-38** Has GWA completed any projects necessary to upgrade or maintain the system since the negotiation of the sale of the system to Aqua? If so, please provide the cost and narrative for each project.

**RESPONSE** Yes. GWA continues to maintain its system which has included a number of small projects. The costs of these projects have not been calculated. In addition, A project was recently awarded. A portion of the water conveyance system needed repaired. The bid amount for the project is \$288,000. The project is expected to be completed prior to sale of the system.

Respondent: Thomas Strahler  
Date: 08/27/2025

**APPLICATION OF AQUA PENNSYLVANIA, INC.**

**DOCKET NO. A-2024-3049051**

**OFFICE OF CONSUMER ADVOCATE**

**SET I INTERROGATORIES TO GWA**

---

**OCA-I-40** Currently, is the GWA able to provide water service in compliance with state and federal regulatory requirements?

**RESPONSE: Yes.**

BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION

Section 1329 Application of Aqua :  
Pennsylvania, Inc. for the Acquisition of the : Docket No. A-2024-3049015  
Water System Assets of the Municipal :  
Authority of the Borough of Greenville :  
situated within the Borough of Greenville, :  
Hempfield Township, Sugar Grove :  
Township, and West Salem Township, :  
Mercer County, Pennsylvania :

VERIFICATION

I, David J. Garrett, hereby state that the facts above set forth in my Direct Testimony, OCA Statement No. 1, are true and correct to the best of my knowledge, information, and belief and that I expect to be able to prove the same at a hearing held in this matter. I understand that the statements herein are made subject to the penalties of 18 Pa.C.S. § 4904 (relating to unsworn falsification to authorities).

DATED: September 19, 2025

Signature: /s/ David J. Garrett  
David J. Garrett

Address: Resolve Utility Consulting, PLLC  
101 Park Avenue  
Suite 1125  
Oklahoma City, OK 73102

COMMONWEALTH OF PENNSYLVANIA



DARRYL A. LAWRENCE  
Consumer Advocate

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October 3, 2025

**Via Electronic Mail Only**

Administrative Law Judge Katrina L. Dunderdale (Email: [kdunderdal@pa.gov](mailto:kdunderdal@pa.gov), [kaloukas@pa.gov](mailto:kaloukas@pa.gov))  
Pennsylvania Public Utility Commission  
301 Fifth Avenue  
Suite 220  
Pittsburgh, PA 15222

Re: Section 1329 Application of Aqua Pennsylvania, Inc. for the Acquisition of the Water System Assets of the Municipal Authority of the Borough of Greenville situated within the Borough of Greenville, Hempfield Township, Sugar Grove Township, and West Salem Township, Mercer County, Pennsylvania,  
Docket No. A-2024-3049015

Dear Honorable Judge Dunderdale:

Please find enclosed a copy of the Surrebuttal Testimony being submitted on behalf of the Office of Consumer Advocate in this proceeding, as follows:

- OCA Statement 1SR: Surrebuttal Testimony of David J. Garrett
- Verification of David J. Garrett

Copies have been served on the parties as indicated on the enclosed Certificate of Service.

Respectfully submitted,

/s/ Katie Kennedy  
Katie Kennedy, Esq.  
Assistant Consumer Advocate  
PA Attorney I.D. # 317237  
Email: [KKennedy@paoca.org](mailto:KKennedy@paoca.org)

Enclosures

cc: Secretary Matthew L. Homsher (Cover Letter and Certificate of Service Only)  
Certificate of Service

CERTIFICATE OF SERVICE

Section 1329 Application of Aqua :  
Pennsylvania, Inc. for the Acquisition of the : Docket No. A-2024-3049015  
Water System Assets of the Municipal :  
Authority of the Borough of Greenville :  
situated within the Borough of Greenville, :  
Hempfield Township, Sugar Grove :  
Township, and West Salem Township, :  
Mercer County, Pennsylvania :

I hereby certify that I have this day filed electronically on the Commission’s electronic filing system and served a true copy of the following document, the Office of Consumer Advocate’s Surrebuttal Testimony, as follows:

- OCA Statement 1SR: Surrebuttal Testimony of David J. Garrett
- Verification of David J. Garrett

upon parties of record in this proceeding in accordance with the requirements of 52 Pa. Code § 1.54 (relating to service by a participant), in the manner and upon the persons listed below.

Dated this 3<sup>rd</sup> day of October 2025.

SERVICE BY E-MAIL ONLY

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Dated: October 3, 2025

/s/ Katie Kennedy  
Katie Kennedy  
Assistant Consumer Advocate  
PA Attorney I.D. # 317237  
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Commonwealth of Pennsylvania  
**Pennsylvania Public Utility Commission**  
 Harrisburg, PA 17105-3265  
**EFILING - FILING DETAIL**

|                     |                      |
|---------------------|----------------------|
| <b>Date Created</b> | <b>Filing Number</b> |
| 10/3/2025           | 2889539              |

Your filing has been electronically received. Upon review of the filing for conformity with the Commission's filing requirements, a notice will be issued acknowledging acceptance or rejection (with reason) of the filing. The matter will receive the attention of the Commission and you will be advised if any further action is required on your part.

The date filed on will be the current day if the filing occurs on a business day before or at 4:30 p.m. (EST). It will be the next business day if the filing occurs after 4:30 p.m. (EST) or on weekends or holidays.

**Docket Number:** A-2024-3049015

**Case Description:**

**Transmission Date:** 10/3/2025 2:37 PM

**Filed On:** 10/3/2025 2:37 PM

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**BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION**

Application of Aqua Pennsylvania, Inc. pursuant to Sections :  
1102 and 1329 of the Public Utility Code for: (1) approval of :  
the acquisition by Aqua of the water system assets of the : Docket No. A-2024-3049015  
Municipal Authority of the Borough of Greenville (“GWA”) :  
situated within the Borough of Greenville, Hempfield :  
Township, Sugar Grove Township, and West Salem :  
Township, Mercer County, Pennsylvania; (2) approval of the :  
right of Aqua to begin to offer, render, furnish and supply :  
water service to the public in the Borough of Greenville, :  
Hempfield Township, Sugar Grove Township, and West :  
Salem Township, Mercer County, Pennsylvania; and(3) an :  
order approving the acquisition that includes the ratemaking :  
rate base of the GWA water system assets pursuant to Section :  
1329(c)(2) of the Public Utility Code. Request for Approval :  
of Contracts, including Assignments of Contracts, between :  
Aqua and the GWA, Pursuant to Section 507 of the Public :  
Utility Code :

**SURREBUTTAL TESTIMONY  
OF  
DAVID J. GARRETT**

**ON BEHALF OF  
THE PENNSYLVANIA OFFICE OF CONSUMER ADVOCATE**

**October 3, 2025**

## TABLE OF CONTENTS

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**I. INTRODUCTION**

1 **Q. State your name and occupation.**

2 A. My name is David J. Garrett. I am a consultant specializing in public utility regulation. I  
3 am the managing member of Resolve Utility Consulting, PLLC. My business address is  
4 5000 Carrington Pl., Oklahoma City, Oklahoma 73131.

5 **Q. Have you previously filed testimony in this proceeding?**

6 A. Yes. I provided direct testimony in OCA Statement 1 on September 19, 2025, on behalf of  
7 the Pennsylvania Office of Consumer Advocate (OCA). A summary of my qualifications  
8 is included in my direct testimony. My direct testimony addressed the fair market value  
9 (FMV) appraisals included in the application filed by Aqua Pennsylvania, Inc. (Aqua or  
10 the Company) for the acquisition of the water system assets of the Municipal Authority of  
11 the Borough of Greenville (GWA).

12 **Q. What is the purpose of your surrebuttal testimony?**

13 A. My surrebuttal testimony responds to the rebuttal testimonies of Harold Walker, III of  
14 Gannett Fleming, who sponsors the FMV appraisal commissioned by Aqua, and the  
15 testimony of Dylan W. D’Ascendis, of ScottMadden, who sponsors the appraisal  
16 commissioned by GWA.

17 **Q. Did any of the arguments raised by Mr. Walker or Mr. D’Ascendis in their rebuttal**  
18 **testimonies persuade you to change your opinions as stated in your direct testimony?**

19 A. No. In addition, to the extent I do not address a particular statement or position raised in  
20 the rebuttal testimonies does not constitute my agreement with the same.

## **II. MARKET APPROACH**

1 **Q. Please summarize Mr. Walker’s rebuttal testimony regarding your proposed**  
2 **adjustments to his Market Approach valuation.**

3 A. Mr. Walker also disagrees with my adjustments to his selected transactions method as part  
4 of his Market Approach. Mr. Walker claims I used an incorrect value for the original cost  
5 new less depreciation (OCNLD) figure in my Market Approach adjustment. He also  
6 criticizes my approach, which considers the enterprise values (EV) of the proxy group to  
7 estimate the value of the GWA system.

8 **Q. What is your response to Mr. Walker regarding these issues?**

9 A. First, I used the same OCNLD figure used by Mr. D’Ascendis in my Market Approach  
10 adjustment. Notably, Mr. D’Ascendis also estimated a much lower Market Approach  
11 valuation (\$20.1 million) than Mr. Walker (\$28.2 million). Second, my EV calculation  
12 should not be controversial; EV is equal to market capitalization plus total debt less cash  
13 equivalents. Applying this formula to the proxy group companies along with their net plant  
14 figures results in an average EV / net plant ratio of 1.2 for the proxy group. Applying that  
15 ratio to GWA’s net plant (NP) indicates an enterprise value of \$16.6 million for the GWA  
16 system.

17 **Q. Do you agree with Mr. Walker’s assertions that it is inappropriate for your EV/NP**  
18 **calculation to include “cost free capital”?**

19 A. No. Again, I correctly applied the EV formula. This indicates valuations for each of the  
20 proxy companies, which can be applied to the GWA system using the EV/NP ratio.

21

1 **Q. Please summarize Mr. D’Ascendis’s rebuttal testimony regarding your proposed**  
2 **adjustments to his Market Approach valuation.**

3 A. Mr. D’Ascendis disagrees with my use of the book value of debt in my EV calculations.

4 **Q. What is your response to Mr. D’Ascendis in this issue?**

5 A. Using the book value of debt instead of market value for the EV formula does not invalidate  
6 the approach. Book values of debt are readily available from financial reports and  
7 published by Value Line and other publicly available sources, so they are not controversial,  
8 and do not need to be estimated. This approach has several practical aspects, particularly  
9 in an evidentiary proceeding. In addition, the book value of debt is a reliable indicator of a  
10 company’s total debt, particularly for debt that is not publicly traded (i.e., private debt). As  
11 stated in my rebuttal to Mr. Walker on this issue, I applied to EV formula correctly, and  
12 the derived ratio indicates a valuation of \$16.6 million for the GWA system.

### **III. COST APPROACH**

13 **Q. Please summarize the UVEs rebuttal testimony regarding your proposed adjustments**  
14 **to his Cost Approach valuation.**

15 A. Both Mr. Walker and Mr. D’Ascendis disagree with my Cost Approach adjustment, in  
16 which I considered the OCNLD estimated by the UVEs as an indication of value for the  
17 GWA system, particularly as it pertains to Aqua’s ultimate rate base amount. Mr. Walker  
18 asserts that this approach is not reasonable and has been previously rejected by the  
19 Commission. Mr. D’Ascendis asserts that in a previous case I did not oppose his Cost  
20 Approach valuation, and that my adjustment in this case understates the value of the GWA  
21 system.

1 **Q. What is your response to the UVEs regarding their Cost Approach rebuttals.**

2 A. First, the fact that I did not oppose an approach in a prior case has no bearing on my analysis  
3 in this case. Similarly, the Commission can consider the issues presented to it on a case-  
4 by-case basis, and is not bound by any precedent that I am aware of. Regardless of the  
5 approach taken by the Commission in prior cases, the Commission should consider the  
6 OCNLD as a valid factor in assessing an overall, reasonable rate base valuation for the  
7 system. The OCNLD for the GWA system is the closest metric for estimating its “rate  
8 base.” If the transaction at issue involved a completely independent, non-regulated buyer,  
9 then the UVEs’ arguments on this issue would make more sense. However, it is reasonable  
10 for the Commission to consider the fact that the approved purchase price in this transaction  
11 will also be the approved ratemaking rate base for Aqua.

#### IV. INCOME APPROACH

12 **Q. Please summarize Mr. Walker’s rebuttal testimony regarding your Income Approach**  
13 **adjustments.**

14 A. Mr. Walker claims that my proposed adjustments to his income approach estimates are “in  
15 direct violation of Section 1329.”<sup>1</sup> He also criticizes the inputs and assumptions I used in  
16 my Discounted Cash Flow (DCF) Model and cost of equity models.

17 **Q. Please explain, based on your experience and understanding, does your recommended**  
18 **adjustment under the Income Approach or any other approach violate Section 1329?**

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<sup>1</sup> Aqua St. 6R at 17, lines 17-18.

1 A. No. Based on my understanding of the language in Section 1329, there is no aspect of my  
2 analysis or recommendation that “violates” Section 1329. The rule outlines the process to  
3 establish the fair market value, the UVE qualifications, and the ratemaking rate base  
4 determination. The rule does not speak to intervening expert opinions regarding the UVE  
5 valuations. I have testified in many prior Section 1329 cases, and my recommendations  
6 have not been found to “violate” the code.

7 **Q. Do you agree with Mr. Walker’s criticisms of your use of a constant growth DCF**  
8 **Model in your income approach adjustment?**

9 A. No. When using the DCF Model for mature, low-growth firms such as utility companies,  
10 whether in cost of equity derivations or valuation estimates, it is reasonable to assume a  
11 constant growth rate based on the cash-flow or dividends from the current period. In  
12 contrast, younger firms with high growth opportunities may require the use of varying cash  
13 flows and growth rates over different periods. The vast majority of DCF Models used to  
14 estimate cost of equity in utility rate proceedings are some variation of a constant-growth  
15 DCF Model, consistent with the DCF Model I used in this case. For example, Mr. Walker  
16 and I both used a constant-growth DCF Models before the Commission in Docket No. R-  
17 2020-3020256 (City of Bethlehem) as part of our cost of equity estimates. In that case, we  
18 are not assuming a different amount of cash flows (or dividends) in future years (other than  
19 growing each year by a constant growth rate). In contrast, Mr. Walker states in this case  
20 that he does not believe it is appropriate to use the cash flow from a single year in the DCF  
21 Model as it relates to the income approach valuation. I am not suggesting it is necessarily  
22 wrong to assume different levels of cash flow or growth rates in different periods in a DCF

1 Model; however, I believe it is not necessary in this case. The primary reason for this is  
2 that with each subsequent period, or “stage” in a multi-state DCF model, a separate  
3 assumption will have to be made by the analyst regarding after-tax cash flows to the firm.  
4 This allows multiple opportunities for potential biases or unreasonable assumptions to  
5 impact the accuracy of the final estimate.

6 **Q. Mr. Walker also criticizes your approach as a “capitalization of earnings.” Do you**  
7 **have a response?**

8 A. Yes. Mr. Walker appears to be referring to the fact that my adjustment to his income  
9 approach valuation involves discounting projected cash flows (free cash flow from  
10 operations) based on a single period, rather than attempting to project up to 20 years of  
11 cash flow data based on new ownership, as is contemplated under Mr. Walker’s approach.  
12 In my view, the value of an asset is primarily based on its present value. I am not suggesting  
13 that projecting future cash flows should entirely ignore future ownership, however, the  
14 various and numerous assumptions Mr. Walker has made in his discounted cash flow  
15 model indicate a much different (and higher) value than if the analysis is based on a  
16 reasonable projected growth (and discount) of known cash flow metrics under current  
17 ownership.

18 **Q. Mr. Walker also makes several criticisms about the discount rate you used in your**  
19 **discounted cash flow analysis. Do you have a response to these criticisms?**

20 A. Mr. Walker raises five criticisms regarding my estimated discount rate. First, Mr. Walker  
21 claims that I have calculated my discount rate in a manner similar to witnesses who provide  
22 testimony in rate proceedings and that “discount rates used in the Income Approach to

1 valuation under a standard of value of fair market value are not calculated in this manner”.<sup>2</sup>  
2 Perhaps what Mr. Walker means is that *he* does not take the same approach as I have in  
3 this case with regard to estimating the cost of equity. As discussed above, Mr. Walker uses  
4 a multi-state DCF approach, which requires separate inputs, estimates and assumptions for  
5 each year into the future for the duration of the model. In contrast, I am using known data  
6 regarding cash flow and applying a reasonable, constant growth rate to those cash flows.  
7 This is a perfectly acceptable approach to valuation, despite that Mr. Walker has apparently  
8 not yet proposed it in a 1329 proceeding.

9 Second, Mr. Walker claims that my discount rate should be more reflective of the  
10 municipality, rather than the potential buyer.<sup>3</sup> I disagree. A buyer attempting to value an  
11 asset would conduct a cash flow analysis based upon the buyer’s after-tax cash-flow and  
12 cost of equity, not the sellers. For example, if the buyer of a rental property were conducting  
13 an income-approach valuation, and the seller currently had in place a family member that  
14 was paying rent far below market value, the buyer would not conduct a cash flow analysis  
15 based upon the seller’s unique tenant, but rather a tenant paying market value after the  
16 transaction is completed. This also applies to the cost of equity, which is especially true  
17 under these circumstances because the cost of capital for the buyer (a non-municipality)  
18 will be quite different than a municipality’s cost of capital.

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<sup>2</sup> Rebuttal Testimony of Harold Walker, III, p. 23, lines 16-17.

<sup>3</sup> *Id.* at pp. 15-16.

1 Third, Mr. Walker criticizes my cost of debt input because it was not the  
2 municipality's cost of debt.<sup>4</sup> As with the cash flow, cost of equity, and capital structure  
3 issues discussed above, it is not appropriate to use the seller's metrics when conducting a  
4 valuation model, especially when the seller is a municipality. Any buyer's cost of debt is  
5 not equivalent to a municipal revenue bond.

6 Fourth, Mr. Walker criticizes my cost of debt input because it was not the  
7 municipality's cost of debt. As with the cash flow, cost of equity, and capital structure  
8 issues discussed above, it is not appropriate to use the seller's metrics when conducting a  
9 valuation model, especially when the seller is a municipality. Any buyer's cost of debt is  
10 not equivalent to municipal revenue bond.

11 Finally, Mr. Walker claims that my cost of equity was not "determined at the  
12 valuation date." Most analysts use various periods of time to develop averages for certain  
13 metrics of a cost of equity model. For example, a company will have a daily closing stock  
14 price, but most analysts take an average of closing stock prices (typically ranging from 30-  
15 90 days) to arrive at a single price to represent the "current" price, rather than relying on  
16 the input of a single day, which might be abnormally high or low depending on the  
17 circumstances.

18 **Q. Why are Mr. Walker's criticisms unreasonable?**

19 A. For the reasons discussed above, Mr. Walker's criticisms of my Income Approach  
20 adjustment are not warranted. It is reasonable to apply a constant growth DCF Model to a

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<sup>4</sup> *Id.* at p. 16.

1 low-growth entity with a steady growth rate, to use the buyer's after-tax cash flow metrics  
2 in the analysis, and to derive an estimate cost of debt from the proxy group.

3 **Q. Did Mr. Walker's criticisms of your approach persuade you to change your opinion?**

4 A. No.

5 **Q. Please summarize Mr. D'Ascendis's rebuttal testimony regarding your Income**  
6 **Approach adjustments.**

7 A. Similar to Mr. Walker, Mr. D'Ascendis disagrees with my use of the "capitalized earnings  
8 method."<sup>5</sup>

9 **Q. What is your response to Mr. D'Ascendis regarding the Income Approach?**

10 A. Despite the various differences in theory and application between the approach Mr.  
11 D'Ascendis and I used under the Income Approach valuation, our results were quite  
12 similar, with Mr. D'Ascendis estimating a valuation of \$15.8 million and my adjusted  
13 valuation equaling \$16.6 million. If the Commission were to adopt Mr. D'Ascendis's  
14 income approach valuation in this case, that would be reasonable in my opinion.

15 **Q. Did Mr. D'Ascendis' criticisms of your approach persuade you to change your**  
16 **opinion?**

17 A. No.

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<sup>5</sup> GWA St. 3R at 8.

1 **Q. Does this conclude your surrebuttal testimony?**

2 A. Yes. To the extent I did not specifically address a particular issue does not constitute my  
3 agreement with such issue. I reserve the right to modify or supplement my testimony if  
4 additional information is received.

BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION

Section 1329 Application of Aqua :  
Pennsylvania, Inc. for the Acquisition of the : Docket No. A-2024-3049015  
Water System Assets of the Municipal :  
Authority of the Borough of Greenville :  
situated within the Borough of Greenville, :  
Hempfield Township, Sugar Grove :  
Township, and West Salem Township, :  
Mercer County, Pennsylvania :

VERIFICATION

I, David J. Garrett, hereby state that the facts above set forth in my Surrebuttal Testimony, OCA Statement No. 1SR, are true and correct to the best of my knowledge, information, and belief and that I expect to be able to prove the same at a hearing held in this matter. I understand that the statements herein are made subject to the penalties of 18 Pa.C.S. § 4904 (relating to unsworn falsification to authorities).

DATED: October 3, 2025

Signature: /s/ David J. Garrett  
David J. Garrett

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