

BEFORE THE  
PENNSYLVANIA PUBLIC UTILITY COMMISSION

Re: Entity Code: 9919250

Docket No. A-2016-2569809

Application for Herbert, Rowland & Grubic to register as a Utility Valuation Expert (UVE) in the Commonwealth of Pennsylvania.

CERTIFICATE OF SERVICE

I hereby certify that I have served a true copy of the attached 2026 UVE Renewal Application, upon the parties listed below, in accordance with the requirements of 52 Pa. Code, Section 154, (relating to service by a party).

Service in the matter denoted below follows the formal submission on December 10, 2025.

Susan Johnson  
Pennsylvania Public Utility Commission  
Bureau of Technical Utility Services  
Water/Wastewater Section  
400 North Street Harrisburg, PA 17105-3265  
(via electronic mail: [suejohnso@pa.gov](mailto:suejohnso@pa.gov))  
Date of Delivery: December 10, 2025

Darryl Lawrence  
Office of Consumer Advocate  
PA Office of the Consumer Advocate  
555 Walnut Street  
Forum Place 5<sup>th</sup> Floor  
Harrisburg, PA 17101-1923  
(via electronic mail: [ra-oca@paoca.org](mailto:ra-oca@paoca.org))  
Date of Delivery: December 10, 2025

Melanie El Atieh  
Office of Consumer Advocate  
PA Office of the Consumer Advocate  
555 Walnut Street  
Forum Place 5<sup>th</sup> Floor  
Harrisburg, PA 17101-1923  
(via electronic mail: [melatieh@paoca.org](mailto:melatieh@paoca.org))  
Date of Delivery: December 10, 2025

NazAarah Sabree, Executive Director  
Commonwealth of Pennsylvania  
Office of the Small Business Advocate  
555 Walnut Street  
Forum Place 1<sup>st</sup> Floor  
Harrisburg, PA 17101  
(via electronic mail: [ra-sba@pa.gov](mailto:ra-sba@pa.gov))  
Date of Delivery: December 10, 2025

Allison Kaster  
Pennsylvania Public Utility Commission  
Bureau of Investigation and Enforcement  
Commonwealth Keystone Building  
400 North Street  
Harrisburg, PA 17120  
(via electronic mail: [akaster@pa.gov](mailto:akaster@pa.gov))  
Date of Delivery: December 10, 2025

## Kulp, Paula

---

**From:** Microsoft Outlook <MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@hrg-inc.com>  
**To:** suejohnso@pa.gov  
**Sent:** Wednesday, December 10, 2025 7:45 AM  
**Subject:** Relayed: PUC UVE Application Renewal

**Delivery to these recipients or groups is complete, but no delivery notification was sent by the destination server:**

[suejohnso@pa.gov](mailto:suejohnso@pa.gov) ([suejohnso@pa.gov](mailto:suejohnso@pa.gov))

Subject: PUC UVE Application Renewal

## Kulp, Paula

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**From:** Microsoft Outlook <MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@hrg-inc.com>  
**To:** ra-oca@paoca.org  
**Sent:** Wednesday, December 10, 2025 7:46 AM  
**Subject:** Relayed: PUC UVE Application Renewal

**Delivery to these recipients or groups is complete, but no delivery notification was sent by the destination server:**

[ra-oca@paoca.org](mailto:ra-oca@paoca.org) ([ra-oca@paoca.org](mailto:ra-oca@paoca.org))

Subject: PUC UVE Application Renewal

## Kulp, Paula

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**From:** Microsoft Outlook <MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@hrg-inc.com>  
**To:** melatieh@paoca.org  
**Sent:** Wednesday, December 10, 2025 7:46 AM  
**Subject:** Relayed: PUC UVE Application Renewal

**Delivery to these recipients or groups is complete, but no delivery notification was sent by the destination server:**

[melatieh@paoca.org](mailto:melatieh@paoca.org) ([melatieh@paoca.org](mailto:melatieh@paoca.org))

Subject: PUC UVE Application Renewal

## Kulp, Paula

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**From:** Microsoft Outlook <MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@hrg-inc.com>  
**To:** ra-sba@pa.gov  
**Sent:** Wednesday, December 10, 2025 7:48 AM  
**Subject:** Relayed: PUC UVE Application Renewal

**Delivery to these recipients or groups is complete, but no delivery notification was sent by the destination server:**

[ra-sba@pa.gov](mailto:ra-sba@pa.gov) ([ra-sba@pa.gov](mailto:ra-sba@pa.gov))

Subject: PUC UVE Application Renewal

## Kulp, Paula

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**From:** Microsoft Outlook <MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@hrg-inc.com>  
**To:** akaster@pa.gov  
**Sent:** Wednesday, December 10, 2025 7:48 AM  
**Subject:** Relayed: PUC UVE Renewal Application

**Delivery to these recipients or groups is complete, but no delivery notification was sent by the destination server:**

[akaster@pa.gov](mailto:akaster@pa.gov) ([akaster@pa.gov](mailto:akaster@pa.gov))

Subject: PUC UVE Renewal Application

I, Adrienne M. Vicari, hereby state that the facts above set forth are true and correct to the best of my knowledge, information, and belief, and that I expect to be able to prove the same at a hearing held in this matter. I understand that the statements herein are made subject to the penalties of 18 Pa. C.S. § 4904 (relating to unsworn falsification to authorities).

Signature: Adrienne M Vicari

Name: Adrienne M. Vicari, P.E.

Title: Vice President of Growth

Date: December 4, 2025



In Re: Application of Herbert, Rowland & Grubic, Inc. to register as an Utility Valuation Expert (UVE) in the Commonwealth of Pennsylvania

Docket No: A-2016-2569809

Check one:

Fee:  \$125 fee enclosed

- Initial Application
- Renewal Application

1. Legal Name of the Applicant: Herbert, Rowland & Grubic, Inc.

Attach proof of compliance with appropriate Pennsylvania Department of State filing requirements.<sup>1</sup> See attachment Schedule A – Proof of Pennsylvania Filing Compliance.

2. Trade or Commercial or Fictitious Names Used by Applicant (d/b/a):

Check this box if the Applicant will not be using a fictitious name.

Check this box if the Applicant will be using a fictitious name or using a d/b/a (doing business as) another name and identify names below. If more space is needed, list names on the back of this page or append list to completed application.

3. Applicant Address:

Street Name & Number: 369 East Park Drive

Post Office Box: \_\_\_\_\_

City: Harrisburg

State: Pennsylvania

Zip Code: 17111

Telephone Number: 717.564.1121

Email Address: avicari@hrg-inc.com

Website Address: hrg-inc.com

<sup>1</sup> A copy of any document from the Pennsylvania Department of State (Pa. Dept. of State) documenting the Applicant’s Pa. Dept. of State entity number is adequate. However, the document must indicate that the Applicant’s Pa. Dept. of State registration is “active.” Certified copies of Pa. Dept. of State documents are not required.

**Application for Registration as a Utility Valuation Expert (UVE)**

4. Point of Contact for this Application:<sup>2</sup>

Name: Adrienne M. Vicari

Title: Vice President of Growth

*Complete the following if different than above:*

Street Name & Number: \_\_\_\_\_

Post Office Box: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_

Zip code: \_\_\_\_\_

Telephone Number: \_\_\_\_\_

Email address: \_\_\_\_\_

5. Parent & Subsidiary Companies & Affiliates:

**N/A** *Parent Name and Contact Information.* Provide name and contact information for parent company. Check box if any parent company is currently doing business in Pennsylvania as a UVE or WWDC. If none, do not check the box; insert NONE below.

Parent Name: NONE

Street Name & Number: \_\_\_\_\_

Post Office Box: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_

Zip Code: \_\_\_\_\_

Telephone Number: \_\_\_\_\_

Email Address: \_\_\_\_\_

Website Address: \_\_\_\_\_

**N/A** *Subsidiaries and Contact Information.* Provide name and contact information for all subsidiary companies. Check this box if any subsidiary is currently doing business in Pennsylvania as a UVE or WWDC. If none, do not check the box; insert NONE below.

Subsidiary Name: NONE

Street Name & Number: \_\_\_\_\_

Post Office Box: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_

Zip Code: \_\_\_\_\_

Telephone Number: \_\_\_\_\_

Email Address: \_\_\_\_\_

Website Address: \_\_\_\_\_

(Copy above information and paste on separate sheet as necessary for additional Subsidiaries)

<sup>2</sup> PLEASE NOTE: Upon approval of this application, this Contact Information will be listed on the Commission's UVE Registry.

**Application for Registration as a Utility Valuation Expert (UVE)**

*N/A* **Affiliates and Contact Information.** Provide name and contact information for all affiliated companies. Check box if any affiliate is currently doing business in Pennsylvania as a UVE or WWDC. If none, do not check the box; insert NONE below.

Affiliate Name: NONE  
 Street Name & Number: \_\_\_\_\_  
 Post Office Box: \_\_\_\_\_  
 City: \_\_\_\_\_  
 State: \_\_\_\_\_  
 Zip Code: \_\_\_\_\_  
 Telephone Number: \_\_\_\_\_  
 Email Address: \_\_\_\_\_

(Copy above information and paste on separate sheet as necessary for additional Affiliates)

6. **Contracts & Business Partnerships:**

*N/A* Check box if Applicant intends to or has operated under contract with or has partnered with an WWDC within the past five (5) years. Otherwise, insert NONE here: None.

*N/A* Check box if Applicant intends to or has operated under contract, subcontracted or partnered with a UVE within the past five (5) years. Otherwise, insert NONE here: None.

**If applicable, provide name(s) of WWDC(s) and UVE(s) and contact information for each and briefly describe the nature of business services associated with each contract and/or partnership. Attach additional pages as needed.**

\_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

7. Identify principal officers (i.e., owners, executives, partners and/or directors, etc.), as appropriate for Applicant’s organizational structure. Provide an organizational chart and the names, titles, business addresses and telephone numbers for each office.

See attachment Schedule B – Principal officers with titles, addresses and phone numbers  
See attachment Schedule C – Organizational Chart  
See attachment Schedule D – Firm profile with office addresses and phone numbers

8. Attach to this Application a brief biography or single page professional resume for all principal officers and management directly responsible for Applicant’s operations.

See attachment Schedule E – Biographies

9. Provide Applicant’s Federal Employer Identification No. (EIN): 23-1609730

**Application for Registration as a Utility Valuation Expert (UVE)**

10. Registered Agent

- a. If the Applicant does not maintain a principal office in the Commonwealth, the Applicant is required by the Pennsylvania Department of State to designate an approved Registered Agent as its representative in the Commonwealth. Check one of the boxes below, as applicable:

YES, the Applicant has registered its business with the Pennsylvania Department of State. Following is the Name and Contact information for the Applicant's Registered Agent approved by the Pennsylvania Department of State.

Registered Agent: N/A

Street Name & Number: \_\_\_\_\_

Post Office Box: \_\_\_\_\_

City: \_\_\_\_\_

State: \_\_\_\_\_


Zip Code: \_\_\_\_\_

Main Telephone Number: \_\_\_\_\_

Email Address: \_\_\_\_\_

Website Address: \_\_\_\_\_

NO, the Applicant has not registered its business with the Pennsylvania Department of State.

 **STOP**—To avoid denial of your application and forfeiture of your application fee, contact the Pennsylvania Department of State Bureau of Corporations to register as a business entity within the Commonwealth *PRIOR TO* completion and filing of this application with the Pennsylvania Public Utility Commission.

- b. Applicant has registered its business with the Pennsylvania Department of State. Please check appropriate registration type for Applicant as designated with the Department.

- Sole proprietor
- Domestic corporation (none)
- Domestic general partnership
- Domestic limited liability company
- Domestic limited liability partnership
- Foreign corporation
- Foreign general or limited partnership
- Foreign limited liability company
- Foreign limited liability general partnership
- Foreign limited liability limited partnership

**Application for Registration as a Utility Valuation Expert (UVE)**

c. If Applicant is not domiciled in the Commonwealth of Pennsylvania and is registered as a "foreign" entity as identified above, please identify all other states where applicant is registered and name the appropriate state department(s):

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**11. Technical Fitness**

Attach to this Application a copy of any certification(s) or similar documentation that would demonstrate the technical fitness of Applicant, such as professional licenses, technical certifications, and/or names of current or past clients with a description of dates and types of services provided by Applicant.

See attachment Schedule F – Pennsylvania Professional Engineering License  
See Attachment Schedule G – Client List

**12. Falsification**

The Applicant understands that the making of false statement(s) herein may be grounds for denying the Application, or if later discovered, for revoking any authority granted pursuant to the Application. This Application is subject to 18 Pa. C.S. §§4903 and 4904, relating to perjury and falsification in official matters.

Signature of Principal Official:  \_\_\_\_\_

Official's Name & Title (Please Print) : Edward A. Ellinger, Chief Operations Officer

Date: 12/3/2025

**Application for Registration as a Utility Valuation Expert (UVE)**

APPENDIX A

**AFFIDAVIT**

[Commonwealth/State] of Pennsylvania :

County of Dauphin :

: ss.

Edward A. Ellinger, Affiant, being duly sworn or affirmed according to law, deposes and says that:

Affiant is the Chief Operations Officer (Office of Affiant) of Herbert, Rowland & Grubic, Inc. (Name of Applicant);

That Affiant is authorized to and does make this affidavit for said Applicant;

That Herbert, Rowland & Grubic, Inc., the Applicant herein, has the burden of producing information and supporting documentation demonstrating technical fitness to be registered as a Utility Valuation Expert pursuant to Section 1329. 66 Pa. C.S. § 1329.

That Herbert, Rowland & Grubic, Inc., the Applicant herein, acknowledges that it has answered the questions on the application correctly, truthfully and completely and has provided supporting documentation as required.

That Herbert, Rowland & Grubic, Inc., the Applicant herein, acknowledges that it is under a duty to update information provided in answer to questions on this application and contained in supporting documents.

That Herbert, Rowland & Grubic, Inc., the Applicant herein, verifies that neither the UVE nor the UVE's firm, including affiliates, have a conflict of interest that would compromise, or have the appearance of compromising, the UVE's professional judgement and ability to perform the valuation in an unbiased manner.

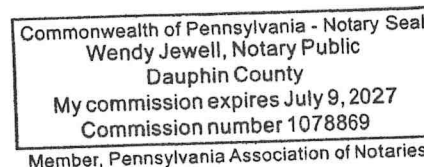
That the facts above set forth are true and correct to the best of Affiant's knowledge, information, and belief, and that Affiant expects said Applicant to be able to prove the same at hearing.

  
Signature of Affiant

Sworn and subscribed before me this 4<sup>th</sup> day of December 2025.

Wendy Jewell  
Signature of official administering oath

My commission expires: 7/9/27.



# **SCHEDULE A – PROOF OF PENNSYLVANIA FILING COMPLIANCE**



**Pennsylvania Department of State**  
Bureau of Corporations and Charitable Organizations  
PO Box 8722 | Harrisburg, PA 17105-8722  
T: 717-787-1057  
dos.pa.gov/BusinessCharities

**Regarding:** HERBERT, ROWLAND & GRUBIC, INC.  
**Request Type:** Subsistence Certificate **Issuance Date:** October 31, 2025  
**Request No.:** 067081727 **File No.:** 0000158932  
**Receipt No.:** 002266446  
**Filing Type:** Domestic Business Corporation  
**Filing Subtype:** Business  
**Initial Filing Date:** June 05, 1962  
**Status:** Active

**TO ALL WHOM THESE PRESENTS SHALL COME, GREETING:**

I DO HEREBY CERTIFY THAT

HERBERT, ROWLAND & GRUBIC, INC.

is currently subsisting on the records of the Department of State as of the issuance date herein.

I DO FURTHER CERTIFY THAT this Subsistence Certificate shall not imply that all fees, taxes and penalties owed to the Commonwealth of Pennsylvania are paid.



IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the seal of my office to be affixed, the day and year above written

A handwritten signature in cursive script, appearing to read "Albert Schmidt".

**Albert Schmidt**  
Secretary of the Commonwealth

Verify this certificate online at [www.file.dos.pa.gov](http://www.file.dos.pa.gov)

# Commonwealth of Pennsylvania

723593



## Department of State

To All to Whom These Presents Shall Come, Greeting:

Whereas, In and by Article VIII of the Business Corporation Law, approved the fifth day of May, Anno Domini one thousand nine hundred and thirty-three, P. L. 364, as amended, the Department of State is authorized and required to issue a

### CERTIFICATE OF AMENDMENT

evidencing the amendment of the Articles of Incorporation of a business corporation organized under or subject to the provisions of that Law, and

Whereas, The stipulations and conditions of that Law pertaining to the amendment of Articles of Incorporation have been fully complied with by

HERBERT ASSOCIATES, INC.

name changed to

HERBERT, ROWLAND & GRUBIC, INC.

Therefore, Know Ye, That subject to the Constitution of this Commonwealth and under the authority of the Business Corporation Law, I do by these presents, which I have caused to be sealed with the Great Seal of the Commonwealth, extend the rights and powers of the corporation named above, in accordance with the terms and provisions of the Articles of Amendment presented by it to the Department of State, with full power and authority to use and enjoy such rights and powers, subject to all the provisions and restrictions of the Business Corporation Law and all other applicable laws of this Commonwealth.

Given under my Hand and the Great Seal of the Commonwealth, at the City of Harrisburg, this 30th day of December in the year of our Lord one thousand nine hundred and eighty and of the Commonwealth the two hundred and fourth.

*William R. Davis*

Secretary of the Commonwealth

Commonwealth of Pennsylvania  
Department of State



Office of the  
Secretary of the Commonwealth

TO ALL TO WHOM THESE PRESENTS SHALL COME, GREETING:

WHEREAS, Under the provisions of the Business Corporation Law, approved the 5th day of May, Anno Domini, one thousand nine hundred and thirty-three, P. L. 364, as amended, the Department of State is authorized and required to issue a

CERTIFICATE OF INCORPORATION

evidencing the incorporation of a business corporation organized under the terms of that law.

AND WHEREAS, the stipulations and conditions of that law have been fully complied with by the persons desiring to incorporate as  
HERBERT ASSOCIATES, INC.

THEREFORE, KNOW YE, That subject to the Constitution of this Commonwealth and under the authority of the Business Corporation Law, I do by these presents, which I have caused to be sealed with the Great Seal of the Commonwealth, create, erect, and incorporate the incorporators of and the subscribers to the shares of the proposed corporation named above, their associates and successors, and also those who may thereafter become subscribers or holders of the shares of such corporation, into a body politic and corporate in deed and in law by the name chosen and hereinbefore specified, which shall exist perpetually and shall be invested with, and have and enjoy all the powers, privileges, and franchises incident to a business corporation and be subject to all the duties, requirements, and restrictions specified and enjoined in and by the Business Corporation Law and all other applicable laws of this Commonwealth.

GIVEN under my Hand and the Great Seal of the Commonwealth, at the City of Harrisburg, this 5th day of June in the year of our Lord one thousand nine hundred and sixty-two and of the Commonwealth the one hundred and eighty-sixth



E. James Trumarchi Jr.  
Secretary of the Commonwealth

cf  
gb

# SCHEDULE B – PRINCIPAL OFFICERS





## PRINCIPAL OFFICERS

<p><b>JASON A. FRALICK, P.E.</b> President/CEO 2568 Park Center Boulevard State College, PA 16801 <a href="mailto:jfralick@hrg-inc.com">jfralick@hrg-inc.com</a> 814.238.7117</p>	<p><b>ALLEN SNYDER</b> Chief Financial Officer and Treasurer 369 East Park Drive Harrisburg, PA 17111 <a href="mailto:asnyder@hrg-inc.com">asnyder@hrg-inc.com</a> 717.564.1121</p>
<p><b>EDWARD A. ELLINGER, P.E.</b> Chief Operations Officer 369 East Park Drive Harrisburg, PA 17111 <a href="mailto:eellinger@hrg-inc.com">eellinger@hrg-inc.com</a> 717.564.1121</p>	<p><b>WENDY JEWELL</b> Corporate Secretary 369 East Park Drive Harrisburg, PA 17111 <a href="mailto:wjewell@hrg-inc.com">wjewell@hrg-inc.com</a> 717.564.1121</p>
<p><b>JOSHUA T. FOX, P.E.</b> Chief Services Officer 369 East Park Drive Harrisburg, PA 17111 <a href="mailto:jfox@hrg-inc.com">jfox@hrg-inc.com</a> 717.564.1121</p>	

# SCHEDULE C – ORGANIZATIONAL CHART





Board of Directors — ESOP Trustee

Jason A. Fralick  
President/CEO

Thomas M. Farmar  
Chief People Officer

Allen O. Snyder  
Chief Financial Officer

Michael A. Smetana  
Chief Innovation &  
Technology Officer

Edward A. Ellinger  
Chief Operations  
Officer

Ryan A. Albright  
Chief Marketing  
Officer

Joshua T. Fox  
Chief Services  
Officer

James A. Feath  
Vice President of Operations

Erin N. Threet  
Vice President of Services

Adrienne M. Vicari  
Vice President of Growth

**AVPs of OPERATIONS**

Matthew S. Bonanno – Harrisburg  
Benjamin L. Gilberti – Pittsburgh  
Jeffrey R. Garrigan – State College  
Samer H. Petro – Morgantown  
Timothy J. Staub – York  
Cory J. Salmon – King of Prussia  
George A. White, III – Lehigh Valley

**AVPs of SERVICES**

Civil – Brent M. Ramsey  
Water & Wastewater – Justin J. Mendinsky  
Data & Capital Solutions – Mark S. Maguire  
Transportation – Jeffrey A. Mikesic

# SCHEDULE D – OFFICE LOCATIONS





# DESIGNED FOR PEOPLE. DESIGNED FOR YOU.

HRG assists with the planning, design, and management of communities. We optimize places for health, prosperity, and enjoyment with a focus on long-term value.



## HEALTH

Ensuring water is clean and safe for drinking, and people can navigate the community without accident.



## PROSPERITY

Promoting economic development, opportunity, and long-term financial sustainability



## ENJOYMENT

Providing spaces for recreation, entertainment, togetherness, and relaxation.

We believe the purpose of our work is to enhance the well-being of people – our clients, the community, and our employee-owners – so we center them in our approach. We take the time to know our clients and their entire organization. We embed ourselves in the community by sponsoring local events, volunteering, and serving on local boards. We connect with customers and constituents, build relationships with stakeholders, and cultivate partnerships to create new possibilities.

We take our work seriously, and we set a high standard for quality and reliability. But we also enjoy our work, and we want people to enjoy working with us. We communicate openly and honestly; we anticipate their needs before they've even had the chance to verbalize them, and we take care of the details so they can relax and trust in the process. We're friendly and good-humored, and we're genuinely concerned about our clients and the people they serve.

We think about how their staff will manage operations after a project is completed. We think about how their customers and constituents will benefit. We think about the impact our work will have on people long after plans are delivered.

We also think about the people who create the work: our employee-owners. We give them the freedom and flexibility to pursue their passions in and outside the office.



COLLABORATIVE & RESPONSIVE



IMPACTFUL WORK



ENGAGED IN THE COMMUNITY



## WHO WE ARE

- Professional Engineers
- Geologists
- Environmental Scientists
- Professional Land Surveyors
- Registered Landscape Architects
- Certified Planners
- Certified Park and Recreation Professionals

## WHAT WE DO

- Transportation Engineering
- Municipal Services
- Water & Wastewater Engineering
- Land Development & Site Design
- Planning
- Landscape Architecture
- Water Resources Engineering
- Strategic Management & Capital Solutions
- Surveying & Geomatics-GIS
- Environmental Compliance
- Construction Phase Services

## WHO WE SERVE

- Local governments
- State agencies
- Municipal authorities
- Utilities
- Commercial & Residential Developers
- Educational Institutions

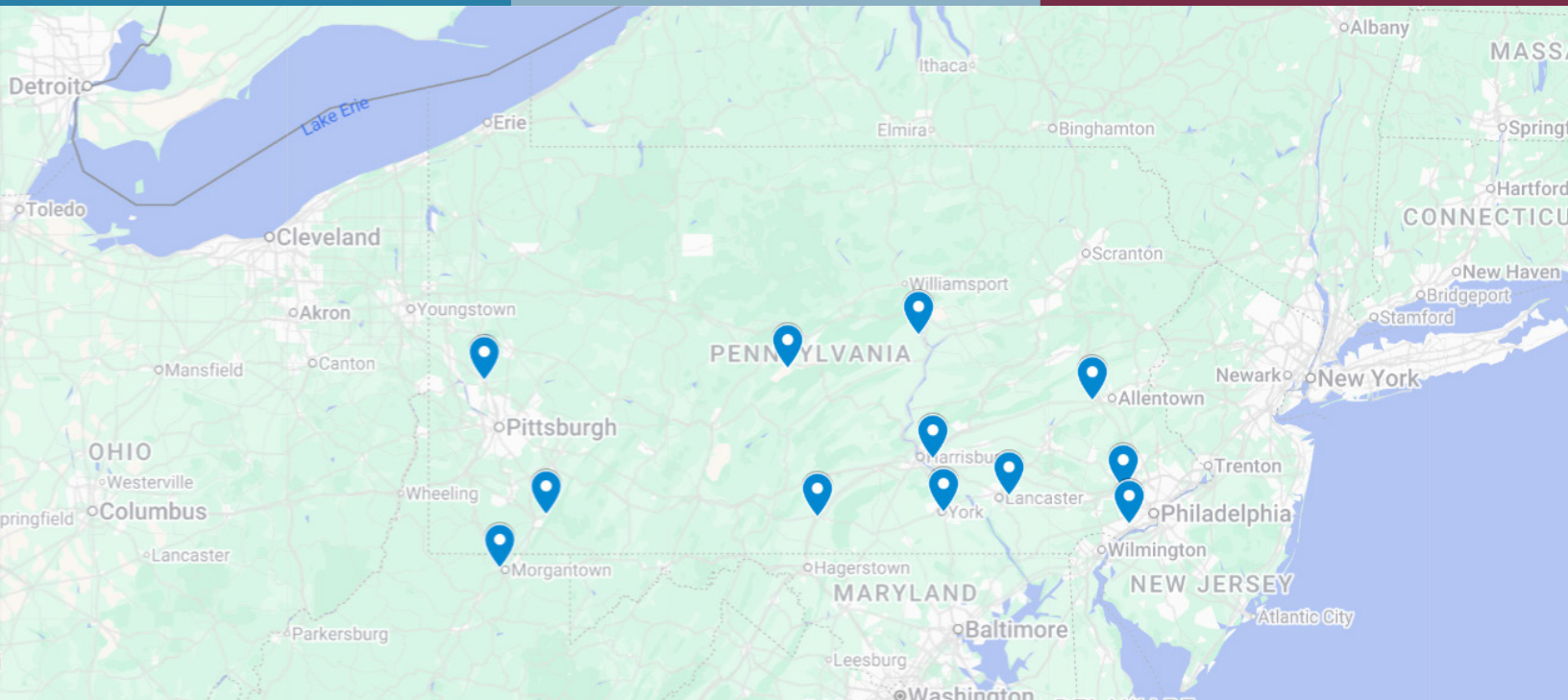
## WHERE WE WORK

- Harrisburg, PA
- King of Prussia, PA
- York, PA
- Chambersburg, PA
- State College, PA
- Lewisburg, PA
- Pittsburgh, PA
- Morgantown, WV
- Delaware County, PA
- Lehigh Valley, PA
- Fayette, PA
- Lancaster, PA

We support their professional development through training and mentorship. We cultivate a fun and collaborative atmosphere, and we prioritize their well-being in every decision we make as a company.

Before our first day in business, our founders set out to establish a workplace that was enjoyable for all: "clients, employees, and owners alike." In 2008, we became an ESOP, and the line between employee and owner disappeared. We wanted the company to belong to the people who built it. From Day 1, we've always been a company that was designed for people: the people who work here, our clients, and the stakeholders they serve. We'd love to design with you!

# HRG OFFICE LOCATIONS



<p><b>HARRISBURG, PA</b> 369 East Park Drive Harrisburg, PA 17111 717.564.1121</p>	<p><b>STATE COLLEGE, PA</b> 2568 Park Center Boulevard State College, PA 16801 814.238.7117</p>	<p><b>KING OF PRUSSIA, PA</b> 501 Allendale Road, Suite 203 King of Prussia, PA 19406 484.460.7050</p>
<p><b>LEWISBURG, PA</b> 776 Bull Run Crossing, Suite 200 Lewisburg, PA 17837 570.524.6744</p>	<p><b>YORK, PA</b> 96 South George Street, Suite 300 York, PA 17401 717.893.2636</p>	<p><b>CHAMBERSBURG, PA</b> 5 North Main Street, Suite 3 Chambersburg, PA 17201 717.263.2070</p>
<p><b>PITTSBURGH, PA</b> 220 West Kensing Drive, Suite 100 Cranberry Township, PA 16066 724.779.4777</p>	<p><b>DELAWARE COUNTY, PA</b> 630 Fairview Road Swarthmore, PA 19081</p>	<p><b>FAYETTE, PA</b> 1040 Eberly Way Lemont Furnace, PA 15456 724.779.4777</p>
<p><b>MORGANTOWN, WV</b> 125 Granville Square, Suite 210 Morgantown, WV 26501 304.284.9222</p>	<p><b>LEHIGH VALLEY, PA</b> 1275 Glenlivet Drive, Suite 330 Allentown, PA 18106 610.351.0311</p>	<p><b>LANCASTER, PA</b> 1848 Charter Lane, Suite 214 Lancaster, PA 17601 717.295.4975</p>

# SCHEDULE E - BIOGRAPHIES





# JASON FRALICK

PRESIDENT & CEO

## LICENSES/CERTIFICATIONS

- Professional Engineer, PA

## EDUCATION

- B.S., Civil Engineering, Bucknell University, 1993

Pennsylvania Business Central Top 100 People, 2011, 2020

Leadership Centre County Ronald S. Haring Award, 2014

Jason is instrumental in steering the firm's long-term succession and growth planning through establishment of the firm's 2030 Vision. He champions the development and implementation of the company's overarching strategic business plans. He also drives strategic initiatives related to organizational design, geographic growth and M&A activities. He also serves as a member of the HRG board of directors and The HRG Charitable Foundation. Consistent with HRG's community vision, Jason is actively involved in a variety of organizations contributing through board positions, volunteer programs, and youth sports (as a coach).

Jason has been with HRG for over 30 years and has held various leadership positions since joining the firm as an intern in 1991. He has served clients across all of HRG's geographic markets and service areas. In addition, Jason has a diverse background and expertise in civil engineering practice related to the land development, water and wastewater, transportation, and municipal sectors. He is very knowledgeable of regional ordinances and regulatory requirements for development projects as well as cost-effective and aesthetically pleasing site layout and infrastructure design. He is also well-versed in environmental regulations, project financing, and construction and contract administration.

## AREAS OF EXPERTISE

- Land Development and Site Design
- Water Systems Engineering
- Wastewater Systems Engineering
- Municipal Engineering



# ED ELLINGER

CHIEF OPERATIONS OFFICER

## LICENSES/CERTIFICATIONS

- Professional Engineer, PA
- Professional Engineer, MD
- Professional Engineer, NJ
- Professional Engineer, DE
- Professional Engineer, VA

## EDUCATION

- B.S., Environmental Engineering Technology, The Pennsylvania State University, 1997
- A.S., Electrical Engineering Technology, The Pennsylvania State University, 1994

## AFFILIATIONS

- Central Pennsylvania Water Quality Association
- Water Environment Federation
- Pennsylvania Water Environment Association
- Society of American Military Engineers
- Pennsylvania Municipal Authority Association

Central Penn Business Journal  
Forty Under 40, 2011

Ed drives productivity, quality, and project delivery by managing operational policies, practices, and standards for all offices and service groups. He is well-known and trusted by HRG's clients and his colleagues for his technical skill and business leadership. He first joined the firm in 2001 as a project manager in the water and wastewater service group, steadily increasing his responsibility and ultimately managing the group as practice area leader for six years before he moved into an operational role as assistant vice president, overseeing operations in our Harrisburg office. He was promoted to chief operations officer in 2023.

Ed has more than 25 years of professional experience in planning, permitting, design, construction administration, financial analyses, and project financing of infrastructure projects.

## AREAS OF EXPERTISE

- Municipal/Authority Retainer Engineer Services
- Water Facilities Planning
- Wastewater Collection and Conveyance Facilities Design
- Wastewater Treatment Plant Design
- Water Supply and Distribution Systems
- Water Treatment Plant Design
- Program Management





# JOSH FOX

CHIEF SERVICES OFFICER

## LICENSES/CERTIFICATIONS

- Professional Engineer, PA
- An Introduction to National Incident Management System (NIMS), FEMA
- ICS for Single Resources & Initial Action Incident, ICS-200, FEMA
- Introduction Incident Command System, ICS-100, FEMA
- Construction Documents Technologist, Construction Specifications Institute

## EDUCATION

- M.B.A., Business Administration, Norwich University, 2016
- B.S., Civil Engineering Technology, Pennsylvania College of Technology, 2006

## AFFILIATIONS

- Pennsylvania Water Environment Association: PENNTEC Subcommittee Chair, Private System I/I Subcommittee

Josh has over 20 years of management experience in both the military and the private sector. He is responsible for driving new business opportunities, expansion into new markets, and diversification of the firm's service portfolio. He is also one of HRG's most senior water and wastewater system engineers, translating technical and regulatory trends into a coherent strategy for meeting the needs of public and private sector utilities. Josh is a driven community and business leader. He is an active member of organizations like the American Public Works Association, the Pennsylvania Water Environment Association, and the Pennsylvania American Water Works Association (PA AWWA) and retired from the Pennsylvania Army National Guard in 2023 where he received numerous citations for his service and leadership, including the Bronze Star for meritorious service and the Combat Infantryman's Badge.

## AREAS OF EXPERTISE

- Program Management
- Project Management
- Capital Planning
- Wastewater Treatment Facility Design
- Wastewater Collection and Conveyance Facilities Design
- Wastewater Facilities Planning and Permitting
- Water Supply and Distribution Systems
- Contract Administration

Engineering News-Record (ENR)  
Top Young Professional Award,  
2020

Central Pennsylvania Business  
Journal's Forty Under 40 Award,  
2014





# MIKE SMETANA

CHIEF INNOVATION & TECHNOLOGY OFFICER

## LICENSES/CERTIFICATIONS

- CDigitalO Certification Program, Carnegie Mellon
- CIO Certification Program, Carnegie Mellon

## EDUCATION

- B.S., Management Information Systems, Robert Morris University

Hopewell Youth Baseball Don A. Greenawalt Award, 2021

Mike develops technology solutions that help our clients optimize operations and support growth strategies. He has more than 20 years of experience in the AEC industry working with professional service firms, municipalities, and municipal authorities.

He has deployed artificial intelligence and automation technologies to reduce costs and increase efficiency, implemented data analytics to enhance decision-making, and managed the adoption of solutions to increase scalability. He is an expert at aligning technology with organizational objectives and can leverage relationships with many leading technology providers for his clients. He also has extensive expertise in cybersecurity and risk management, helping organizations develop controls to protect assets, comply with regulatory requirements, and train staff to recognize and respond to threats.

## AREAS OF EXPERTISE

- Cybersecurity
- Risk Assessment
- Disaster Recovery
- Artificial Intelligence
- Automation
- Data analytics
- Applications & Infrastructure
- Technology Vision & Strategy
- Process Improvement
- Business Continuity
- Change Management
- IT Cost Management
- IT Governance
- Regulatory Compliance (NIST, CMMC, SOX)



# ALLEN SNYDER

CHIEF FINANCIAL OFFICER

## EDUCATION

- B.S., Accounting, Robert Morris University, 1995

Allen is chief financial officer and treasurer of Herbert, Rowland & Grubic, Inc. (HRG). He is a senior executive with over 20 years of comprehensive experience in accounting and finance.

He oversees the accounting, information technology and corporate administrative and maintenance operations of HRG. Allen utilizes his strong technical and management skills to ensure the future stability and growth of the firm. His past experience includes working with private, public and non-profit organizations managing accounts receivable, accounts payable, credit and collections, financial reporting, payroll, general ledger, and human resources.

## AREAS OF EXPERTISE

- Cash Forecasting and Financial Reporting and Analysis
- Operations, Administrative and Financial Management
- Strategic Planning
- Process/System Analysis for Improved Operational Efficiencies
- Leader In Facilitating Organizational Change
- Policy/Procedure Development and Systems Development



# TOM FARMAR

CHIEF PEOPLE OFFICER

## EDUCATION

- B.S., Human Resources Management, Geneva College, 2005

## AFFILIATIONS

- Society for Human Resources Management (SHRM)
- Western Pennsylvania Association of Career Services (WestPACS), Employer Advisory Board Member
- Pittsburgh Human Resources Association (PHRA)

Tom is responsible for strengthening the firm's talent acquisition and development practices, enhancing employee engagement, and fostering an environment that supports individual and organizational growth.

He has more than 25 years of leadership experience in human resources, spanning the engineering, technology, and retail sectors. He also has a proven track record of developing scalable HR functions, aligning talent with business strategies, and cultivating inclusive and high-performing workplace cultures. His expertise spans talent strategy, organizational development, employee engagement, leadership coaching, mergers and acquisitions, and benefits integration.

## AREAS OF EXPERTISE

- Performance Management
- Benefits and Total Rewards
- Compensation Analysis
- Organizational Development
- Talent Acquisition
- HR Compliance
- Leadership Coaching
- Management Development



# RYAN ALBRIGHT

CHIEF MARKETING OFFICER

## LICENSES/CERTIFICATIONS

- Project Management Professional, Project Management Institute

## EDUCATION

- M.B.A., The Pennsylvania State University, 2020
- B.S., Marketing, The Pennsylvania State University, 2008

## AFFILIATIONS

- West Shore Young Professionals: Board Member
- Mid Penn Bank Young Professionals Advisory Committee: Board Member

Mr. Albright is responsible for the overall promotion of the firm and developing strategic marketing plans that support HRG's growth across different services, client types, and locations. As a member of the management team, he supports the development of the company's three-year strategic business plan and is the owner of several strategic initiatives including geographic expansion and the HRG market leader development program.

From a promotional perspective, he oversees the execution of all communications and promotional programs including advertising, tradeshow, PR and media relations, sponsorships and events, corporate memberships, digital (website, email, social), branding and corporate identity standards, content marketing and thought leadership, market research, direct mail, etc. He facilitates responsible corporate citizen activities including HRG's annual United Way campaign.

From a leadership perspective, he manages the day-to-day operations of a marketing team that includes three corporate marketing specialists and works closely with the company's regional marketing specialists and sales executives.



# ERIN THREET

VICE PRESIDENT OF SERVICES

## LICENSES/CERTIFICATIONS

- Professional Engineer, PA

## EDUCATION

- B.S., Civil Engineering, Bucknell University, 2006

## AFFILIATIONS

- Pennsylvania American Water Works Association
- Pennsylvania Water Environment Association: Former Board Member
- Bucknell Engineering Alumni Association: Board Member
- Central Pennsylvania Water Quality Association: Former Board Member
- Water Environment Federation

Erin is responsible for ensuring HRG provides quality service to our clients in a consistent and timely manner. She does this by aligning technical standards across the organization and ensuring staff members have the tools, training, and support they need to excel in their roles.

She is a smart and clear-eyed leader with an innate ability to bring focus to complex issues and deliver results. She has extensive experience in both the project delivery and operations side of the business, having served as a designer, project manager, and office manager in her previous roles at HRG. She has experience working with all of our services and markets, but her core area of expertise is in the planning, design and management of water and wastewater infrastructure. Her experience encompasses collection, conveyance and distribution as well as storage and treatment for both municipal and private utilities.

Erin's knowledge and communication skills inspire trust among all stakeholders, and she can be counted on to make a valuable contribution to every project.

## AREAS OF EXPERTISE

- Water and Wastewater Facilities Planning
- Water Distribution System Planning, Design and Permitting
- Water Storage and Treatment Systems Planning, Design and Permitting
- Water Distribution System Extensions and Replacements
- Water System Modeling
- Wastewater Collection and Conveyance Systems Planning, Design and Permitting
- Studies, Reports, and Investigations of Water, Wastewater and Environmental Issues



# ADRIENNE VICARI

VICE PRESIDENT OF GROWTH

## LICENSES/CERTIFICATIONS

- Professional Engineer, PA
- Professional Engineer, OH

## EDUCATION

- B.S., Civil Engineering, Valparaiso University, 2001

## AFFILIATIONS

- Women in Public Finance: Pennsylvania Chapter
- Society of Women Environmental Professionals
- Pennsylvania Municipal Authorities Association: WIN Committee
- Pennsylvania Water Environment Association: Utility Management Committee

Central Penn Business Journal  
Woman of Influence, 2023

Central Penn Business Journal 40  
Under 40, 2017

West Shore Chamber of  
Commerce Luminary Award, 2016

Adrienne is a trusted advisor with demonstrated skills in strategic management, fiscal sustainability, infrastructure funding, public engagement, and civil engineering. She combines these skills with passion and creativity to help clients streamline operations, enhance service, and achieve their long-term planning objectives. With boundless energy, optimism, and warmth, she is able to build consensus and bring people together in mutual partnership to achieve complex goals in often innovative ways.

She has wide-ranging experience across the public and private sectors to obtain and administer funding, develop long-term capital improvement plans, and guide water, wastewater and stormwater infrastructure projects through the engineering and construction phases. As a skilled program manager, she can oversee the technical, legal, financial, managerial and regulatory aspects of an entire portfolio of projects as one to maximize efficiency.

As vice president of growth, Adrienne leads a team of people embedded in HRG's primary markets – government, utilities, and institutions – connecting with new clients, getting to know their operations, and assembling a team uniquely suited to meet their needs. This team ensures HRG is deeply attuned to the challenges our clients face, while creating capacity for technical and project delivery leaders to deliver quality, innovative services.

## AREAS OF EXPERTISE

- Strategic Planning and Organizational Analysis
- Revenue Forecasting, Strategy and Implementation
- Program And Portfolio Management
- Strategic Municipal Management Planning
- Regional Collaboration: Planning And Implementation
- Long-Range Capital Plans and Funding Strategies
- Asset Management Planning
- Act 47 Recovery Plans
- Infrastructure Management
- Authority Implementation
- Stormwater Authority Development
- Valuation Studies/Utility Sales and Lead Analysis
- Expert Testimony
- Utility Rate Studies/Cost of Service Studies
- Inter-Municipal Agreements/Wholesale Service Fee Development





# JIM FEATH

VICE PRESIDENT OF OPERATIONS

## LICENSES/CERTIFICATIONS

- Registered Landscape Architect, PA
- Certified Playground Safety Inspector

## EDUCATION

- M.L.A., Landscape Architecture, The Pennsylvania State University, 2002
- B.L.A., Landscape Architecture, The Pennsylvania State University, 1999

## AFFILIATIONS

- American Society of Landscape Architects
- Pennsylvania Recreation & Park Society

Jim is a landscape architect with wide-ranging experience in site planning and design for parks, recreational facilities, and public spaces as well as commercial and institutional facilities. He customizes the design of every project to the needs of the client, maximizing the potential of the site while carefully using and preserving natural resources. Stressing a need to plan for and create context-sensitive spaces, Jim strives to bring about creative and sustainable solutions that improve quality of life, while meeting the long-term needs of his clients.

As vice president of operations, Jim ensures HRG's local operations align with broader strategic goals and quality management standards, while maximizing efficiency and operational excellence. He is a bridge between the corporate service area leaders and regional operations leaders, facilitating collaboration and creating synergy.

## AREAS OF EXPERTISE

- Planning and Design of Public Spaces
- Recreation Planning and Facilities Analysis
- Park Design
- Trail System Planning and Design
- Community Planning
- Land Use Programming
- Master Planning
- Campus Planning
- Green Infrastructure Design
- Sustainable Development
- Stormwater Planning
- Land Feasibility Studies
- Land Development
- Municipal Services
- Public and Stakeholder Facilitation

# SCHEDULE F – VICARI PA PE LICENSE





Commonwealth of Pennsylvania- Department of State  
Bureau of Professional and Occupational Affairs



Mailing Address P.O. Box 2649, Harrisburg, PA 17105

Toll Free: 1-833-DOS-BPOA

**ADRIENNE MARIE VICARI**

License Number : PE073697 Initial License Date : 07/28/2006 Expiration Date : 09/30/2027  
 License Type : Professional Engineer License Status as of 8/1/2025 : Active  
 Issued By : State Registration Board for Professional Engineers, Land Surveyors and Geologists  
 Address : Information redacted for privacy reasons.



*Arion R. Claggett*

Acting Commissioner Arion R. Claggett

*Adrienne M. Vicari*

Signature of Licensee



Please verify the license by visiting <https://www.pals.pa.gov/verify> or by scanning the QR Code

# **SCHEDULE G – RELEVANT EXPERIENCE & CLIENT LIST**





## RELEVANT EXPERIENCE

During Herbert, Rowland & Grubic, Inc.'s (HRG) sixty-plus-year history, our professionals have successfully delivered engineering and financial solutions to diverse clients throughout the Mid-Atlantic region. Our team of professionals have engineering, accounting and related backgrounds, allowing us to fully integrate engineering and financial principles to achieve an in-depth, comprehensive utility analysis. We have experience designing, implementing and operating water and wastewater distribution, collection, conveyance and treatment facilities and have assisted a wide range of municipal and authority clients in: 1) weighing advantages and disadvantages of selling or leasing their utilities, 2) providing valuation of facilities for selling or leasing to private companies or other authorities, and 3) assisting in sale or lease negotiations on behalf of our clients.

Combining this experience and knowledge allows us to not only apply industry standards, but to evaluate the fair value of the utility using various industry approved methods including cost, market, and income approaches. This provides a more balanced range of values that will be used to determine the utility's fair market value.

## EXTENSIVE FINANCIAL SERVICES EXPERIENCE

The extensive background of our project team yields over 80 years of experience in engineering and financial consulting and includes the following financial services:

- Utility Valuation Studies
- Revenue Requirement Studies
- Cost of Service Studies
- Utility Rate Studies and Long-Term Capital Financing Plans
- Rate Design Bond Feasibility Studies
- Capital Charge Studies
- Expert Testimony on Charge Related Matters
- Tax-Exempt Bonds, Bank Loans and other Agency and Developer Financings
- Grant Administration and Compliance
- Comprehensive System Reviews
- Economic Impact/Feasibility Studies
- Utility Accounting and Budgeting

HRG has assisted numerous clients with valuations of utilities for the purpose of selling or leasing the system. The following projects demonstrate our experience in working with municipalities and/or authorities in Pennsylvania to value system assets for the purpose of sale or lease:

**Mid-Cameron Authority:** Valuation of private water system for possible purchase. Years of service: 2025 - Present.  
Donald G. Reed, 421 North Broad Street, Emporium, PA 15834-1401; Phone: 814-486-0768

**Commonwealth of Pennsylvania:** Valuation of stormwater facilities and regional water and wastewater systems, including determination of fair market value and fair annual rental value for consideration of a municipality operating under Receivership of the Commonwealth. Work performed through subcontract with Ballard Spahr, William Rhodes, Esq., 1735 Market Street, 51st Floor, Philadelphia, PA 19103-7599; Phone: 215-864-8534

**Wyoming Valley Sanitary Authority (Luzerne County):** Valuation of wastewater collection system and package treatment facility owned by Larksville Borough, including determination of fair market value to be offered by the Authority to the Borough. Andrew Reilly, Chief Executive Officer of the Authority, 1000 Wilkes-Barre Street, Hanover, PA 18706; Phone: 570-714-2638

**Wyoming Valley Sanitary Authority (Luzerne County):** Valuation of wastewater collection system owned by Newport Township, including determination of fair market rental value to be offered by the Authority to the Township. Andrew Reilly, Chief Executive Officer of the Authority, 1000 Wilkes-Barre Street, Hanover, PA 18706; Phone: 570-714-2638

**Wyoming Valley Sanitary Authority (Luzerne County):** Valuation of wastewater collection system owned by City of Pittston, including determination of fair market value to be offered by the Authority to the City. Andrew Reilly, Chief Executive Officer of the Authority, 1000 Wilkes-Barre Street, Hanover, PA 18706; Phone: 570-714-2638

**Borough of Conshohocken (Montgomery County):** Valuation of portion of Plymouth's sanitary sewer system for possible purchase (different portion than Whitemarsh Sewer Authority). Dates of service: 12/2018 – Present. Mr. Stephen Clark, Executive Director, 601 East Elm Street, Conshohocken, PA 19428; Phone: 610-828-0979

**Logan Township (Blair County):** Valuation of Township's sanitary sewer system. Tim Brown, Township Manager, 100 Chief Logan Circle, Altoona, Pennsylvania 16602; Phone: 814-944-5349

**Whitemarsh Township Authority (Montgomery County):** Valuation of portion of Plymouth's sanitary sewer system for possible purchase (different portion than Borough of Conshohocken). Mr. Kyle Detweiler, Director of Finance, 462 Germantown Pike, Suite 1, Lafayette Hill, Pennsylvania 19444; Phone: 484-344-5230

**Borough of West Chester (Chester County):** Valuation of the Borough's sanitary sewer system. Michael Perrone, Borough Manager, 829 Paoli Pike, West Chester, Pennsylvania 19380; Phone: 610-692-7574

**Birmingham Township (Chester County):** Valuation of the Township's sanitary sewer system. Scott Boorse, Chairman, 1040 W. Street Road, West Chester, PA 19382; Phone: 610-793-2600

**New Cumberland Borough (Cumberland County):** Acquisition of Borough wastewater system (Currently entering into an agreement for sale with PAWC). John R. Murray, President, 1120 Market Street, New Cumberland, PA 17070; Phone: 717-774-0404

**Sadsbury Township (Chester County):** Valuation for sale of the sanitary sewer system. Dale Hansel, Chairman, 2920 Lincoln Highway, Sadsburyville, Pennsylvania 19369; Phone: 610-857-9503

**Jacobus Borough Sewer Authority (York County):** Valuation for sale of the Borough's sanitary sewer system. Roger Coleman, President, 126 N. Cherry Lane, Jacobus, Pennsylvania 17407; Phone: 717-428-1752

**PUC Regulated Water Utility Valuation for Wells Fargo Bank:** Confidential Client in Central PA – Valuation using three standard methodologies: Cost, Market and Income. Harry M. Derrick, Vice President, Principal Banker, Wells Fargo Bank, N.A., 214 Senate Avenue, Suite 401, Camp Hill, PA 17011; Phone: 717-730-3387

**Lemoyne Municipal Authority (New Cumberland County):** Valuation of the sanitary sewer system. Robert Ihlein, 510 Herman Avenue, Lemoyne, PA 17043; Phone: 717-737-6843

**Oil City Sewer System (Venango County):** Valuation of the sanitary sewer system. Mark Schroyer, 21 Seneca Street, Oil City, PA 16301; Phone: 814-678-3012

**West Manheim Township (York County):** Valuation of Township wastewater system and Cost Benefit Analysis for possible sale to private or public utility. Marc Woerner, Township Manager, 2412 Baltimore Pike, Hanover, PA 17331; Phone: 717-632-0320

**New Garden Township:** Service Rate Stabilization Plan. Vince Pompo, Lamb McErlane, PC., Attorney, 8934 Gap Newport Pike, Landenberg, PA 19350; Phone: 610-268-2915

**Limerick Township Sanitary Sewer System (Montgomery County):** Valuation of the sewer system for possible sale to Aqua PA. Daniel Kerr, 646 West Ridge Pike, Limerick, PA 19468; Phone: 610-495-6432

**Municipal Authority of the City of McKeesport Sanitary Sewer System (Allegheny County):** Valuation of the sanitary sewer for possible sale to PA American Water Company. Chuck Shultz, 100 Atlantic Avenue, McKeesport, PA 15132; Phone: 412-675-5020

**Lancaster Area Sewer Authority (Lancaster County):** Valuation of the Manheim Township sewer system for acquisition by Lancaster Area Sewer Authority. Scot Fertich, Engineering Director, 130 Centerville Road, Lancaster, PA 17603; Phone: 717-344-5830

**Reading Area Water Authority (Berks County):** Valuation of the system and determination of a fair annual rental value to be paid by Authority to the City of Reading. Ernie Schlegel, Chairman of the Board, 1801 Kutztown Road, Reading, PA 19604; Phone: 610-406-6300

**CAN DO Inc.:** Provides water and wastewater service to approximately 180 commercial, industrial and wholesale customers. Services included review and analysis of existing rates based upon Public Utility Commission guidelines, cost of service study and PUC filing for water and wastewater user fee increases. Kevin O'Donnell, President, One South Church Street, Suite 200, Hazleton, PA 18201; Phone: 570-455-1508

**Clairton Municipal Authority (Allegheny County):** Valuation for the City of Clairton for Clairton Municipal Authority's sanitary sewer system. Howard Bednar, City Manager, 551 Ravensburg Boulevard, Clairton, Pennsylvania 15025. Phone: 412-233-8113

**Tyrone Township (Adams County):** Valuation of Township's sanitary sewer system. Russ Raub, Township Supervisor Chairman, 5280 Old Harrisburg Road, York Springs, Pennsylvania 17372. Phone: 717-528-4012

**Media Borough/Media Borough Authority (Delaware County):** Valuation and bid preparation for the acquisition of the Media Borough Water System. (sold to Aqua PA) Samuel Scarfone (now at Hampton-Shaler Water Authority; 412-761-7267) 301 N. Jackson Street, Media, PA 19063; Phone: 610-566-5210

**Greenville Borough - Act 47 (Mercer County):** Valuation of both the water system owned by Greenville Borough Water Authority along with the Borough's wastewater conveyance & collection system. (No change in ownership.) Vance Oaks, 125 Main Street, Greenville, PA 16125; Phone: 724-588-4193 (Vance Oaks is now at Grove City - 724-458-7060)

**Evans City Borough, (Butler County):** Valuation of the Borough's water and wastewater systems for sale to the newly formed Evans City Water and Sewer Authority. Lori Brookes, Borough Secretary, 216 Wahl Avenue, Evans City, PA 16033; Phone: 724-538-8320

**Upper Providence Sewer Authority (Delaware County):** Valuation of sewer system for possible sale to Aqua PA. Patricia Hall, Office Manager, 935 North Providence Road, Media, PA 19063; Phone: 610-566-5376 (Pat Hall retired. The new Office Manager is Kelly Verna.)

**Concord Township Sewer Authority (Delaware County):** Valuation of sewer facilities for sale to Delcora. Terri Grant, Sewer Administration, 43 Thornton Road, Glen Mills, PA 19342; Phone: 610-459-8911 Ext. 108

**Lancaster Area Sewer Authority (Lancaster County):** Valuation of the Leola Township sewer system for acquisition by Lancaster Area Sewer Authority. Scot Fertich, Engineering Director, 130 Centerville Road, Lancaster, PA 17603; Phone: 717-344-5830

**Lancaster Area Sewer Authority (Lancaster County):** Valuation of the Upper Leacock Township sewer system for acquisition by Lancaster Area Sewer Authority. Scot Fertich, Engineering Director, 130 Centerville Road, Lancaster, PA 17603; Phone: 717-344-5830

**Lancaster Area Sewer Authority (Lancaster County):** Valuation of the Columbia Borough sewer system for acquisition by Lancaster Area Sewer Authority. Scot Fertich, Engineering Director, 130 Centerville Road, Lancaster, PA 17603; Phone: 717-344-5830

**Hawley Area Authority (Wayne County):** Valuation of utility for possible sale to Aqua PA. Norman Lloyd, Township Manager, P.O. Box 145, Hawley, PA 18428; Phone: 570-226-2279

**Milton Borough (Northumberland County):** Valuation of wastewater system facilities for sale to a joint regional sewer authority. Charles Beck, 2 Filbert Street, Milton, PA 17847; Phone: 570-742-8759

**PA American Water:** Performed original cost study for system acquisitions. Scott Armbrust, Project Manager, c/o Shared Services Center, P.O. Box 5606, Cherry Hill, NJ 08034; Phone: 717-790-3047

**Warrington Township Water and Sewer Department (Bucks County):** Technical and financial review of water and sewer utilities acquired from municipal authority. Thomas Courduff, 852 Easton Road, Warrington, PA 18976; Phone: 215-343-1800

**Borough of Pottstown (Montgomery County):** Valuation of water system assets (Chester District). Brian Feick, Financial Director, 100 E. High Street, Pottstown, PA 19464; Phone: 610-970-6500 (Marley Boone is now the Finance Director.)

**Millcreek Township Water and Sewer Authority (Erie County):** Technical and financial evaluation of water system for possible sale or improvements. David Sterrett, 3608 West 26 Street, Erie, PA 16506; Phone: 814-835-6721

**Water and Sewer Valuations for Mellon Bank<sup>®</sup>:** Leisure Equities Utilities, Hazelton, PA - Technical and financial review of utility operations in anticipation of default under financing agreement. Mellon Bank Trust Department, Pittsburgh, PA, 500 Grant Street, Pittsburgh, PA 15258; Phone: 412-234-5000

**Wyoming Valley Sanitary Authority (Luzerne County):** Valuation of wastewater collection system owned by Plains, including determination of fair annual rental value to be offered by the Authority to the Township. Andrew Reilly, Chief Executive Officer of the Authority, 1000 Wilkes-Barre Street, Hanover, PA 18706; Phone: 570-714-2638

**Clairton Municipal Authority (Allegheny County):** Valuation for the City of Clairton for Clairton Municipal Authority's sanitary sewer system. Howard Bednar, City Manager, 551 Ravensburg Boulevard, Clairton, Pennsylvania 15025; Phone: 412-233-8113



## **CLIENT NAMES, DATES AND SERVICES PROVIDED**

**Mid-Cameron Authority:** Valuation of private water system for possible purchase. Years of service: 2025 - Present. Donald G. Reed, 421 North Broad Street, Emporium, PA 15834-1401; Phone: 814-486-0768

**Commonwealth of Pennsylvania:** Valuation of stormwater facilities and regional water and wastewater systems, including determination of fair market value and fair annual rental value. Years of service: 2023 - Present. Work performed through subcontract with Ballard Spahr, William Rhodes, Esq., 1735 Market Street, 51st Floor, Philadelphia, PA 19103-7599; Phone: 215-864-8534

**Wyoming Valley Sanitary Authority (Luzerne County):** Valuation of wastewater collection system and package treatment facilities owned by Larksville Borough and Plains Township, including determination of fair annual rental value to be offered by the Authority to the municipalities. Dates of service: 2022 - Present. Andrew Reilly, Chief Executive Officer of the Authority, 1000 Wilkes-Barre Street, Hanover, PA 18706; Phone: 570-714-2638

**Wyoming Valley Sanitary Authority (Luzerne County):** Valuation of wastewater collection system owned by Newport Township, including determination of fair annual rental value to be offered by the Authority to the Township. Dates of service: 2023 - Present. Andrew Reilly, Chief Executive Officer of the Authority, 1000 Wilkes-Barre Street, Hanover, PA 18706; Phone: 570-714-2638

**Wyoming Valley Sanitary Authority (Luzerne County):** Valuation of wastewater collection system owned by City of Pittston, including determination of fair annual rental value to be offered by the Authority to the City. Dates of service: 2023 - Present. Andrew Reilly, Chief Executive Officer of the Authority, 1000 Wilkes-Barre Street, Hanover, PA 18706; Phone: 570-714-2638

**Borough of Conshohocken (Montgomery County):** Valuation of portion of Plymouth's sanitary sewer system for possible purchase (different portion than Whitemarsh Sewer Authority). Dates of service: 12/2018 - Present. Mr. Stephen Clark, Executive Director, 601 East Elm Street, Conshohocken, PA 19428; Phone: 610-828-0979

**Logan Township (Blair County):** Valuation of Township's sanitary sewer system. Dates of service: 2018 - Present. Mr. Tim Brown, Township Manager, 100 Chief Logan Circle, Altoona, Pennsylvania 16602; Phone: 814-944-5349

**Whitemarsh Township Authority (Montgomery County):** Valuation of portion of Plymouth's sanitary sewer system for possible purchase (different portion than Borough of Conshohocken). Dates of service: 2018 - 2021. Mr. Kyle Detweiler, Director of Finance, 462 Germantown Pike, Suite 1, Lafayette Hill, Pennsylvania 19444; Phone: 484-344-5230

**Borough of West Chester (Chester County):** Valuation of the Borough's sanitary sewer system. Dates of service: 2018 - 2020. Mr. Michael Perrone, Borough Manager, 829 Paoli Pike, West Chester, Pennsylvania 19380; Phone: 610-692-7574

**Birmingham Township (Chester County):** Valuation of the Township's sanitary sewer system. Dates of service: 5/2018 – 11/2018. Mr. Scott Boorse, Chairman, 1040 W. Street Road, West Chester, PA 19382; Phone: 610-793-2600

**New Cumberland Borough (Cumberland County):** Valuation of Borough wastewater system (Currently entering into an agreement for sale with PAWC.). Years of service: 2016 -2018. John R. Murray, President, 1120 Market Street, New Cumberland, PA 17070; Phone: 717-774-0404

**Sadsbury Township (Chester County):** Valuation of the sanitary sewer system. Dates of service: 1/2017 – 9/2018. Mr. Dale Hansel, Chairman, 2920 Lincoln Highway, Sadsburyville, Pennsylvania 19369; Phone: 610-857-9503

**Jacobus Borough Sewer Authority (York County):** Valuation of the Borough's sanitary sewer system. Dates of service: 9/2017 – 8/2018. Mr. Roger Coleman, President, 126 N. Cherry Lane, Jacobus, Pennsylvania 17407; Phone: 717-428-1752

**PUC Regulated Water Utility Valuation for Wells Fargo Bank:** Confidential Client in Central PA – Valuation using three standard methodologies: Cost, Market and Income. Years of service: 2016, 2017 and 2018. Harry M. Derrick, Vice President, Principal Banker, Wells Fargo Bank, N.A., 214 Senate Avenue, Suite 401, Camp Hill, PA 17011; Phone: 717-730-3387

**Lemoyne Municipal Authority (New Cumberland County):** Valuation of the sanitary sewer system. Year of service: 2017. Robert Ihlein, Borough Manager, 510 Herman Avenue, Lemoyne, PA 17043; Phone: 717-737-6843

**Oil City Sewer System (Venango County):** Valuation of the sanitary sewer system. Dates of service: 6/2017 – 11/2017. Mark Schroyer, City Manager, 21 Seneca Street, Oil City, PA 16301; Phone: 814-678-3012

**West Manheim Township (York County):** Valuation of Township wastewater system and Cost Benefit Analysis for possible sale to private or public utility. Years of service: 2016/2017. Marc Woerner, Township Manager, 2412 Baltimore Pike, Hanover, PA 17331; Phone: 717-632-0320

**New Garden Township:** Service Rate Stabilization Plan, Years of service: 2016/2017. Vince Pompo, Lamb McErlane, PC., Attorney, 8934 Gap Newport Pike, Landenberg, PA 19350; Phone: 610-268-2915

**Limerick Township Sanitary Sewer System (Montgomery County):** Valuation of the sewer system for possible sale to Aqua PA. Years of service: 2016/2017. Daniel Kerr, Township Manager, 646 West Ridge Pike, Limerick, PA 19468; Phone: 610-495-6432

**Municipal Authority of the City of McKeesport Sanitary Sewer System (Allegheny County):** Valuation of the sanitary sewer for possible sale to PA American Water Company. Years of service: 2016/2017. Chuck Shultz, Superintendent, 100 Atlantic Avenue, McKeesport, PA 15132; Phone: 412-675-5020

**Lancaster Area Sewer Authority (Lancaster County):** Valuation of the Columbia Borough sewer system for acquisition by Lancaster Area Sewer Authority. Years of service: 2012 – 2016. Scot Fertich, Engineering Director, or Michael Kyle, Executive Director, 130 Centerville Road, Lancaster, PA 17603; Phone: 717-344-5830

**Reading Area Water Authority (Berks County):** Valuation of the system and determination of a fair annual rental value to be paid by Authority to the City of Reading. Year of service – 2014. Ernie Schlegel, Chairman of the Board, 1801 Kutztown Road, Reading, PA 19604; Phone: 610-406-6300

**CAN DO Inc.:** Provides water and wastewater service to approximately 180 commercial, industrial and wholesale customers. Services included review and analysis of existing rates based upon Public Utility Commission guidelines, cost of service study and PUC filing for water and wastewater user fee increases. Years of service: 2010 – 2014. Kevin O'Donnell, President, One South Church Street, Suite 200, Hazleton, PA 18201; Phone: 570-455-1508

**Clairton Municipal Authority (Allegheny County):** Valuation for the City of Clairton for Clairton Municipal Authority's sanitary sewer system. Howard Bednar, City Manager, 551 Ravensburg Boulevard, Clairton, Pennsylvania 15025; Phone: 412-233-8113

**Tyrone Township (Adams County):** Valuation of Township's sanitary sewer system. Russ Raub, Township Supervisor Chairman, 5280 Old Harrisburg Road, York Springs, Pennsylvania 17372; Phone: 717-528-4012

I, Adrienne M. Vicari, hereby state that the facts above set forth are true and correct to the best of my knowledge, information, and belief, and that I expect to be able to prove the same at a hearing held in this matter. I understand that the statements herein are made subject to the penalties of 18 Pa. C.S. § 4904 (relating to unsworn falsification to authorities).

Signature: Adrienne M Vicari

Name: Adrienne M. Vicari, P.E.

Title: Vice President of Growth

Date: December 4, 2025

99094

**HERBERT, ROWLAND & GRUBIC, INC.**

GENERAL ACCOUNT  
369 EAST PARK DRIVE  
HARRISBURG, PA 17111  
(717) 564-1122 FAX (717) 564-1158



340 LINCOLN STREET  
HARRISBURG, PA 17101  
WWW.MIDPENNBANK.COM  
60-880/313

CHECK DATE December 5, 2025

**PAY** One Hundred Twenty Five and 00/100 Dollars

**TO** Commonwealth of PA  
PA PUC Keystone Building  
400 North Street  
2nd Floor Room 01  
Harrisburg, PA 17120

AMOUNT 125.00

AUTHORIZED SIGNATURE

⑈099094⑈ ⑆031308807⑆ 601772⑈7⑈

**HERBERT, ROWLAND & GRUBIC, INC.**

Check Date: 12/5/2025

99094

Invoice Number	Date	Voucher	Amount	Discounts	Previous Pay	Net Amount
UVE PUC Renewal 2026	12/3/2025	0158312	125.00			125.00
Commonwealth of PA		<b>TOTAL</b>	125.00			125.00
102 Mid Penn General	1	V00682				

Security features. Details on back.